

St. Johns County
Board of County Commissioners



Administrator's Budget Workshop
Fiscal Year 2023
May 23, 24 & 25, 2022

FY 2023 Administrator's Budget Workshop Schedule

St. Johns County Agricultural Center

3125 Agricultural Center Drive

Monday, May 23, 2022: Millage Funds Discussion

Time	Service Area	Representative	Departments
9:00 - 9:15		Hunter S. Conrad	County Administration Introduction.
9:15 - 10:15		Jesse Dunn	Budget Introduction.
10:15 - 11:15	Public Safety	Jeff Prevatt	Fire/EMS including Fire District Fund, Communications, Interoperable Radio, Animal Control & Fire/EMS Impact Fees.
11:15 - 12:00	Public Safety	Joe Giammanco	Emergency Management.
Public Comment: Public Safety			
12:00 - 1:00 One-Hour Break			
1:00 - 1:30	Disaster Recovery & Coastal Management	Joe Giammanco	FEMA Disaster Recovery & Community Development Block Grants - Disaster Recovery. Coastal Management.
Public Comment: Disaster Recovery & Coastal Management			
1:30 - 3:00	Public Works / Land Management	Greg Caldwell / Gail Oliver	Public Works including the Transportation Trust Fund, Construction Services, & Road Impact Fees. Land Management
Public Comment: Public Works			
3:00 - 3:30		Jesse Dunn	Day-One Follow-Up & Summary

FY 2023 Administrator's Budget Workshop Schedule

St. Johns County Agricultural Center

3125 Agricultural Center Drive

Tuesday, May 24 2022: Millage Funds Discussion

Time	Service Area	Representative	Departments
9:00 - 9:15		Jesse Dunn	Budget Introduction.
9:15 - 10:30	Parks & Recreation	Ryan Kane	Parks & Recreation, Aquatics, Park Impact Fees, Beach Services, Water Access Management, FL Boating Imp Fund, Pier, & Golf Course.
Public Comment: Parks & Recreation			
10:45 - 11:15	Library Services	Deborah Rhodes Gibson	Library Services.
Public Comment: Library Services			
11:15 - 12:00	Facilities Management	Katie Diaz	Facilities Management, various building operations, & deferred maintenance.
Public Comment: Facilities Management			
12:00 - 1:00 One-Hour Break			
1:00 - 1:45	Health & Human Services	Shawna Novak / Joseph McDermott	Social Services, Community Based Care, Independent Agencies, Housing, SHIP, Vilano/Flagler/West Augustine CRAs, Veteran Services, & Health Department.
1:45 - 2:15	Health & Human Services		Health Department
Public Comment: Health & Human Services			
2:15 - 3:15	Growth Management & General Government	David Migut, Mike Roberson, Jesse Dunn, Lillian Hutchinson, Wylie Thibault & Tim Wilson.	BCC, County Administration, Grants & Legislation, Medical Examiner, OMB & Purchasing, Personnel Services & Risk Management, County Attorney, Growth Management, FTA/Transit Funding, Economic Development, Management Information Systems, & Agricultural Services.
3:15 - 4:00	General Government	Jesse Dunn	Court Services, Historic & Lincolnville CRA, General Fund Non-Operating, General Fund Transfers, Public Building Impact Fees, Physical Environment Independent Agencies.
Public Comment: General Government			
4:00 - 4:15		Jesse Dunn	Day-Two Follow-Up & Summary

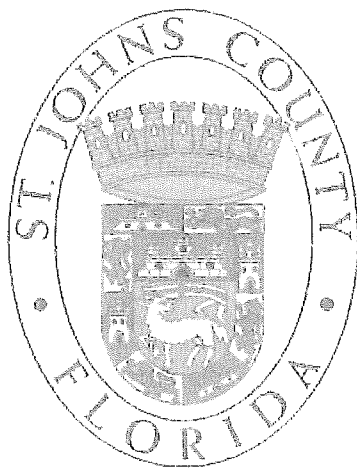
FY 2023 Administrator's Budget Workshop Schedule

St. Johns County Agricultural Center

3125 Agricultural Center Drive

Wednesday, May 25, 2022: Non-Millage Funds Discussion

Time	Service Area	Representative	Department
9:00 - 9:05		Jesse Dunn	Budget Introduction.
9:05 - 10:00	Utility Services	Colin Groff	Utility Services & Ponte Vedra Utility Services.
<i>Public Comment: Utility Services</i>			
10:00 - 10:30	Solid Waste	Greg Caldwell	Solid Waste Fund.
<i>Public Comment: Solid Waste</i>			
10:30 - 11:00	Building Services	Howard White	Building Services & Codes Compliance.
<i>Public Comment: Building Services</i>			
11:00 - 11:30	TDT	Tera Meeks	Tourist Development Tax Fund Categories I - V.
<i>Public Comment: Tourist Development Tax Fund</i>			
11:30 - 12:00	Cultural Events	Gabe Pellicer	Cultural Events
<i>Public Comment: Cultural Events</i>			
12:00 - 1:00 One-Hour Break			
1:00 - 1:15	Debt Service	Jesse Dunn	Outline of Debt Service Funds including the Convention Center.
1:15 - 1:30	Internal Service Funds & OPEB	Jesse Dunn	Health Insurance, Workers Compensation, & OPEB Funds.
1:30 - 1:45	Other Special Revenue Funds	Jesse Dunn	All Other Special Revenue Funds.
1:45 - 2:00	Capital Improvement Funds	Jesse Dunn	All Capital Improvement Funds
<i>Public Comment: Debt Service & Other Areas</i>			
2:00 - 2:15		Jesse Dunn	Day-Three Follow-Up & Summary



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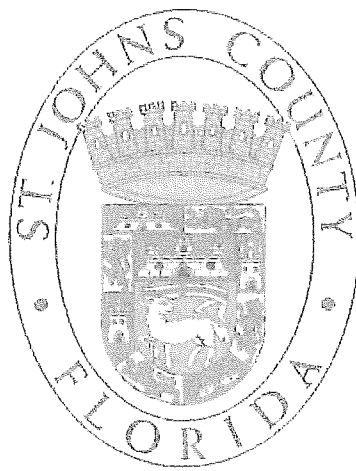
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ALL FUNDS COUNTY BUDGET SUMMARY

FUND	Actual FY '20	Actual FY '21	Adopted* FY '22	Workshop FY '23	% Change
General Fund	\$327,390,882	\$345,308,338	\$395,654,914	\$352,701,611	-10.9%

Special Revenue Funds

- Transportation Trust	\$78,974,955	\$93,089,753	\$113,726,741	\$74,599,108	-34.4%
- Fire District	53,067,044	53,653,349	61,225,158	72,661,529	18.7%
- Health Department	519,929	511,614	555,419	619,087	11.5%
- Building Services	31,176,891	36,699,993	34,430,487	38,308,303	11.3%
- Cultural Events	7,283,122	13,198,203	25,298,675	30,913,773	22.2%
- Tourist Development	14,633,085	21,408,268	21,763,810	28,069,215	29.0%
- Impact Fees - Public Buildings	9,946,907	14,155,123	17,514,600	19,146,262	9.3%
- Impact Fees - Police Services	2,618,836	3,288,763	2,397,525	2,304,993	-3.9%
- Impact Fees - Fire Rescue	11,338,157	9,820,834	12,448,699	5,484,685	-55.9%
- Impact Fees - Roads	38,507,094	48,469,645	63,454,121	36,980,148	-41.7%
- Impact Fees - Parks	5,881,482	10,263,610	14,119,548	14,801,126	4.8%
- Beach Services	2,389,706	2,073,117	2,678,561	2,758,833	3.0%
- County Pier	550,324	837,252	709,475	1,117,645	57.5%
- Golf Course	2,380,984	2,719,953	1,397,104	3,086,912	121.0%
- Alcohol & Drug Abuse Trust	31,662	48,043	37,169	78,373	110.9%
- Community Based Care	7,653,701	8,517,045	8,978,233	9,430,341	5.0%
- Transit System	2,523,490	2,504,679	9,116,809	1,276,715	-86.0%
- State Housing Initiative Partnership	3,095,679	1,460,922	2,765,415	417,903	-84.9%
- Tree Bank	2,748,464	3,560,973	2,843,456	2,270,678	-20.1%
- Sidewalk Mitigation	126,910	124,293	108,703	140,690	29.4%
- E-911 Communications	2,067,497	2,437,692	2,007,918	2,753,961	37.2%
- Law Enforcement Trust	90,720	166,056	13,100	44,426	239.1%
- Crimes Prevention Trust	69,949	90,663	74,100	96,318	30.0%
- Court Innovation	166,853	166,087	143,903	156,858	9.0%
- Legal Aid	335,145	353,086	348,687	355,668	2.0%
- Law Library	72,826	97,890	109,441	60,291	-44.9%
- Juvenile Aternative Programs	42,022	46,411	50,000	55,089	10.2%
- Court Technology	7,144,375	8,058,146	8,143,182	8,818,698	8.3%
- Communications Surcharge	572,178	350,456	141,075	182,625	29.5%
- Florida Boating Improvement	387,469	245,495	253,991	281,381	10.8%
- Northwest Tower	610,552	406,795	403,696	356,501	-11.7%
- Court Facilities Trust	486,986	478,256	436,574	408,200	-6.5%
- Driver's Safety Education	71,396	74,091	71,148	71,274	0.2%
- Utility Authority	2,542	0	0	0	0.0%

ALL FUNDS COUNTY BUDGET SUMMARY (cont.)

FUND	Actual FY '20	Actual FY '21	Adopted* FY '22	Workshop FY '23	% Change
Special Revenue Funds (cont.)					
- American Recovery Plan	\$0	\$1,610,498	\$25,704,717	\$46,920,297	82.5%
- Emergency Rental Assistance	0	180,801	14,302,149	19,963	-99.9%
- FEMA Emergency Disaster Relief	0	6,335,851	33,832,869	1,342	-100.0%
- Equitable Sharing Justice	61,572	61,635	10,761	10,799	0.4%
- Equitable Sharing Treasury	3,280	3,285	3,282	3,289	0.2%
- Equitable Sharing Task Force	27,947	27,986	27,965	28,023	0.2%
- West Augustine CRA	427,006	468,432	548,817	716,966	30.6%
- Flagler Estates CRA	157,773	199,775	268,973	643,468	139.2%
- Vilano CRA	487,606	478,299	560,583	601,097	7.2%
- Vilano Street Lighting District	32,596	37,990	40,605	41,182	1.4%
- Elkton Drainage District	51,513	54,886	54,239	71,053	31.0%
- St. Aug. South St. Lighting District	88,461	106,770	120,455	123,368	2.4%
- Treasure Beach M.S.B.U.	272,574	260,339	240,473	252,244	4.9%
- Deerwood Lane M.S.B.U.	10,238	10,967	0	0	0.0%
- Summer Haven M.S.T.U.	287,409	357,004	422,532	149,983	-64.5%
- Durbin CTITF	231,692	347,996	686,620	1,033,847	50.6%
- PV Beach Dune & Beach M.S.T.U.	0	0	0	500,787	100.0%
- Coastal Hwy Dune & Beach M.S.T.U.	12,166,808	374,268	252,617	28,849	-88.6%
- SPV Blvd Dune & Beach M.S.T.U.	455,009	440,746	342,801	607,399	77.2%
- Seranata Beach M.S.T.U.	0	0	0	42,458	100.0%
TOTAL	\$302,330,416	\$350,734,084	\$485,186,981	\$409,904,023	-15.5%

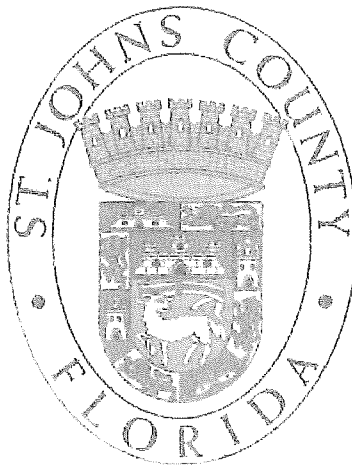
Debt Service Funds

- 12 Transportation Refunding Bonds	\$2,045,422	\$2,123,698	\$1,365,000	\$0	-100.0%
- Ponte Vedra MSD Sewer Contract	1,640,546	1,625,146	1,513,285	0	-100.0%
- Commercial Paper	1,899,043	1,817,827	849,863	0	-100.0%
- Flagler Estates Loan	521,398	514,995	0	0	0.0%
- Trane Capital Lease	242,793	241,560	241,561	241,561	0.0%
- Public Facility Note	417,264	411,223	413,753	411,184	-0.6%
- 12 Sales Tax Refunding Bonds	3,666,315	3,873,256	2,283,400	0	-100.0%
- Series 2012 Chase Note	1,297,055	1,280,006	1,279,698	1,280,100	0.0%
- 15 Transportation Refunding Bonds	1,684,048	1,662,713	1,659,244	1,655,494	-0.2%
- 14 Revenue Sharing Refunding Bonds	1,174,381	1,168,506	1,166,907	1,164,307	-0.2%
- 15 Sales Tax Refunding Bonds	4,025,227	3,972,745	3,932,025	3,917,775	-0.4%
- 19 CBA Refunding Bond	1,475,617	1,449,812	1,449,250	1,452,750	0.2%
- 20 Special Obligation Revenue Note	291,397	999,738	5,388,912	1,244,447	-76.9%
- 21 Taxable Special Obligation Bonds	0	52,797,720	1,416,680	5,197,792	266.9%
- 22 Special Obligation Bonds	0	0	0	928,925	100.0%
TOTAL	\$20,380,506	\$73,938,944	\$22,959,578	\$17,494,335	-23.8%

ALL FUNDS COUNTY BUDGET SUMMARY (cont.)

FUND	Actual FY '20	Actual FY '21	Adopted* FY '22	Workshop FY '23	% Change
Capital Improvement Funds					
- Beach Re-Nourishment Projects	\$3,922,949	\$2,642,661	\$2,132,558	\$2,413,584	13.2%
- SR 207 CIG Developers Projects	468,534	1,085,032	1,086,085	2,309,320	112.6%
- Public Facilities Projects	4,373,041	2,227,044	1,116,148	0	-100.0%
- 15 Sales Tax Construction Projects	920	0	0	0	0.0%
- Sheriff Training Facility	16,602,015	8,039,026	285,213	0	-100.0%
- 2019 Capital Projects	16,664,116	16,733,130	16,287,300	0	-100.0%
- Coastal Hwy Dune & Beach Project	0	223,175	496,830	344,541	-30.7%
- PV Beach Dune & Beach Project	500,000	787	501,950	501,587	-0.1%
- SPV Beach Dune & Berm Project	0	0	0	129,000	100.0%
- LAMP	0	500,316	1,000,000	1,500,721	50.1%
- Capital Improvement Projects	0	0	33,500,000	13,380,348	-60.1%
- Golf Course Reconstruction	0	5,492,696	7,905,634	0	-100.0%
TOTAL	\$42,531,575	\$36,943,867	\$64,311,718	\$20,579,101	-68.0%
Enterprise Funds					
- Solid Waste Management	\$47,707,471	\$50,325,004	\$52,684,092	\$50,391,244	-4.4%
- Utility Services	146,731,965	205,993,257	201,609,367	345,051,844	71.1%
- Ponte Vedra Utility Services	32,263,561	36,971,118	33,151,699	0	-100.0%
- Convention Center	3,179,020	2,107,459	804,745	0	-100.0%
TOTAL	\$229,882,017	\$295,396,838	\$288,249,903	\$395,443,088	37.2%
Internal Service Funds					
- Worker Compensation Insurance	\$3,272,038	\$3,427,838	\$3,443,088	\$3,473,142	0.9%
- Health Insurance	41,667,105	43,134,359	39,234,686	44,331,664	13.0%
TOTAL	\$44,939,143	\$46,562,197	\$42,677,774	\$47,804,806	12.0%
Trust & Agency Funds					
- FSA-Medical	\$957,312	\$985,524	\$902,531	\$919,419	1.9%
- FSA-Dependent	158,465	156,004	125,337	132,008	5.3%
- OPEB Trust	\$41,561,754	\$47,596,500	\$4,095,982	\$4,761,700	16.3%
TOTAL	\$42,677,531	\$48,738,028	\$5,123,850	\$5,813,127	13.5%
Grand Total	\$1,010,132,070	\$1,197,622,296	\$1,304,164,718	\$1,249,740,091	-4.2%

* = "Adopted*" as amended as of January 31, 2022



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GENERAL FUND EXPENDITURE SUMMARY

Department / Program	Actual FY '20	Actual FY '21	Adopted* FY '22	Workshop FY '23	% Change
General Government					
Board of County Commissioners	\$1,031,772	\$1,087,400	\$1,240,677	\$1,607,340	29.6%
County Attorney	1,345,848	1,298,927	1,745,133	1,759,105	0.8%
County Administration	1,622,255	1,319,194	1,417,469	1,258,992	-11.2%
Intergovernmental Services	(25)	0	757,830	2,234,203	194.8%
Personnel Services	1,214,906	1,348,020	2,245,654	2,121,390	-5.5%
Information Systems	3,721,112	3,399,473	4,414,755	4,961,164	12.4%
Management & Budget	989,991	971,123	1,334,307	1,495,798	12.1%
Purchasing	512,134	665,929	1,143,646	1,298,687	13.6%
Risk Management	151,664	169,847	184,505	260,420	41.1%
Construction Services	398,610	353,525	599,777	717,504	19.6%
Facilities Management	5,717,592	5,790,632	10,080,407	8,627,098	-14.4%
Building Operations	3,986,711	4,125,656	4,762,913	7,392,316	55.2%
Subtotal	\$20,692,570	\$20,529,726	\$29,927,073	\$33,734,017	12.7%
Constitutional Officers & Court Services					
Clerk of Court					
County Court	\$150,000	\$150,000	\$200,000	tbd	-100.0%
Finance Department	1,971,800	1,947,800	2,322,691	tbd	-100.0%
Sheriff's Office					
Law Enforcement Operations	55,930,311	61,740,173	66,025,547	tbd	-100.0%
Corrections Division	22,330,394	22,921,659	24,100,391	tbd	-100.0%
Bailiffs Section	1,689,920	1,842,547	2,027,547	tbd	-100.0%
Inmate Healthcare	774,131	854,709	1,220,196	1,025,101	-16.0%
Sheriff: Special Programs	974,920	1,102,613	1,339,266	tbd	-100.0%
Property Appraiser	4,510,190	4,396,019	4,848,160	tbd	-100.0%
Supervisor of Elections	2,538,652	2,884,108	2,989,930	tbd	-100.0%
Tax Collector	6,393,107	6,779,410	8,004,723	tbd	-100.0%
Court Services					
Circuit Court	9,484	4,129	19,059	19,059	0.0%
County Court	3,051	3,175	6,210	6,250	0.6%
Court Reporting	1,452	1,476	1,563	1,798	15.0%
Veterans Court	66,986	79,950	85,172	106,500	25.0%
Guardian Ad Litem	77,554	79,903	87,307	96,488	10.5%
States Attorney	17,677	20,008	23,466	11,000	-53.1%
Public Defender	527	741	1,016	1,015	-0.1%
Juvenile Justice	188,782	204,777	197,523	246,904	25.0%
Subtotal	\$97,628,938	\$105,013,197	\$113,499,767	\$1,514,115	-98.7%

GENERAL FUND EXPENDITURE SUMMARY (cont.)

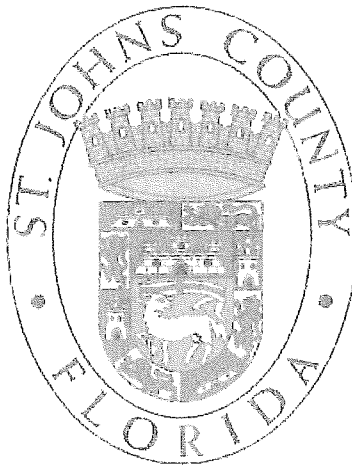
Department / Program	Actual FY '20	Actual FY '21	Adopted* FY '22	Workshop FY '23	% Change
Public Safety					
Codes Enforcement	\$620,811	(\$21,191)	\$0	\$0	0.0%
Animal Control	1,171,211	1,112,422	1,592,478	1,786,800	12.2%
Communications	1,499,342	1,546,409	2,092,847	2,387,157	14.1%
Emergency Management	873,339	744,890	1,307,698	1,574,925	20.4%
Emergency Medical Services	11,845,250	13,023,723	13,480,880	15,998,261	18.7%
Interoperable Radio System	1,601,777	986,920	1,292,862	1,326,710	2.6%
Medical Examiner	668,122	942,818	756,895	914,645	20.8%
Sheriff's Complex Maintenance	1,548,562	1,741,378	2,186,421	2,842,446	30.0%
Disaster Recovery	1,883,620	1,065,680	826,348	1,732,857	109.7%
COVID-19 Cares Act	3,482,856	13,476,339	556,495	0	-100.0%
Subtotal	\$25,194,890	\$34,619,388	\$24,092,924	\$28,563,801	18.6%
Physical Environment					
Agriculture & Home Economics	\$653,380	\$674,388	\$757,384	\$867,692	14.6%
Growth Management	4,560,895	4,905,077	5,869,260	6,960,866	18.6%
Physical Environment - Independent Agencies:					
Hastings Agricultural Research	\$93,599	\$70,196	\$93,599	\$93,599	0.0%
Soil & Water Conservation District	63,044	64,913	68,200	74,959	9.9%
N.E. Florida Reg. Planning Council	97,884	97,884	97,884	97,884	0.0%
Ponte Vedra Zoning & Adjust. Board	18,959	11,563	17,755	0	-100.0%
Subtotal	\$5,487,761	\$5,824,021	\$6,904,082	\$8,095,000	17.2%
Health & Human Services					
Social Services	2,859,697	3,216,497	3,602,694	3,622,018	0.5%
Veteran Services	297,818	258,418	481,436	379,667	-21.1%
Human Services - Independent Agencies					
HHS Independent Agencies	\$2,246,314	2,290,121	2,269,512	2,496,463	10.0%
SJC Council on Aging Insurance	4,739	5,329	6,050	6,655	10.0%
Flagler Hospital - Medicaid Buyback	350,156	49,306	350,000	350,000	0.0%
Northeast Florida Fire Watch Council	15,000	25,000	30,000	30,000	0.0%
Grant Management Software	37,190	40,221	40,221	40,221	0.0%
Subtotal	\$5,810,914	\$5,884,892	\$6,779,913	\$6,925,024	2.1%
Economic Environment					
St. Johns Housing Partnership	\$29,938	\$29,938	\$29,938	\$32,932	10.0%
Housing / Community Services	1,467,158	3,347,843	3,720,538	655,282	-82.4%

GENERAL FUND EXPENDITURE SUMMARY (cont.)

Department / Program	Actual FY '20	Actual FY '21	Adopted* FY '22	Workshop FY '23	% Change
Economic Environment - Continued					
Economic Development	1,698,694	2,209,341	3,487,740	4,534,373	30.0%
Lincolnville CRA	340,205	384,411	455,118	593,455	30.4%
Historic CRA	487,158	531,074	528,460	659,388	24.8%
CDBG-Disaster Recovery	4,138,296	16,737,535	68,807,086	23,488,480	-65.9%
Subtotal	\$8,161,449	\$23,240,142	\$77,028,880	\$29,963,910	-61.1%
Culture & Recreation					
Recreation Programs & Facilities	\$7,835,728	\$7,965,074	\$10,939,702	\$14,465,735	32.2%
Aquatics Program	361,951	345,118	450,035	371,938	-17.4%
Library Services	6,086,566	6,327,718	7,153,566	8,013,049	12.0%
Subtotal	\$14,284,245	\$14,637,910	\$18,543,303	\$22,850,722	23.2%
Non-Operational					
EMS Bad Debts	\$1,395,295	\$1,519,869	\$1,500,000	\$1,500,000	0.0%
Transfers to Funds	23,557,567	18,725,110	42,576,264	20,040,857	-52.9%
Reserves: Restricted	0	0	13,541,292	11,908,007	-12.1%
Reserves: Working Capital	0	0	19,530,295	38,232,000	95.8%
Reserves: Unrestricted (including BCC 1%)	0	0	41,731,121	tbd	-100.0%
Subtotal	\$24,952,862	\$20,244,979	\$118,878,972	\$71,680,864	-39.7%
GRAND TOTAL	\$202,213,629	\$229,994,255	\$395,654,914	\$203,327,453	-48.6%

Note: FY '20 and FY '21 Reserves are zero because reserves are not recognized as actual expenditures.

* = amended as of January 31, 2022



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County Personnel Summary in Full Time Equivalents

	FY18	FY19	FY 20	FY 21	FY 22	FY 23
<u>GENERAL GOVERNMENT:</u>	Actual	Actual	Actual	Actual	Estimated	Workshop
County Commissioners	8	8	8	8	9	9.0
County Administration	9.6	9.6	8.6	8.9	6.9	6.9
County Attorney	8	8	9	9	9	9
Human Resources	8.4	8	10.4	11.4	14.4	15.4
Mngt. Information Services	30	30	30	30	28	29
Public Affairs	0	0	0	0	5	6
Grants and Legislative	0	0	0	0	1	3
Management & Budget	6	6	7	7	9	9.5
Purchasing	7	7	8	9	12	13
Risk Management	1.35	1.35	1.35	1.35	1.35	1.85
Construction Services	6	6	4	4	5	5
Facilities Maintenance	31	33	35	36	36	37
Building Operations	19	19	20	20	20	27
Hastings School Building	2	2	2	2	2	2
Health & Human Svc Maintenance	4	4	4	4	4	-
Workers Compensation	3.25	3.25	3.25	3.25	3.25	3.25
Total	143.60	145.20	150.60	153.90	165.90	176.90
<u>CONSTITUTIONAL OFFICERS:</u>						
Clerk of Court	2.67	0.6	0	0	3	tbd
Clerk - Finance	21.04	21.99	22.24	21.44	25.29	tbd
Court Services	2	3	3	3	3	3
Property Appraiser	51	46	47	47	47	tbd
Law Enforcement*	436	436	471	517	539	tbd
Detention Facilities*	205	205	210	202	206	tbd
E-911*	8	8	8	7	7	tbd
Bailiffs*	16	16	16	18	20	tbd
Supervisor of Elections	11	11	11	12	12	tbd
Tax Collector	76	76	76	76	76	tbd
Total	828.71	823.59	864.24	903.44	938.29	3.00
<u>PUBLIC SAFETY:</u>						
Animal Control	15.4	15.4	15.4	15.4	15.4	16.4
Communications	20.675	20.675	20.675	21	21	22
Emergency Management	5	5	5	5	5	7
Disaster Recovery	10	10	11	18	21	19
Emergency Medical Services	81.75	83.75	89.75	89.75	96	100
Medical Examiner	7	7	12	12	12	12
Interoperable Radio Systems	1	1	1	1	1	1
Building Services	67.885	77.885	78.885	76.15	78.15	84.15
Codes Enforcement	9	9	9	11	14	17
Beach Services	4	4	4	4	5	8.5
Sheriff Complex Maintenance	8	7	7	8	10	10.5
Fire Services	242	250	267	271.15	289.15	299.15
Total	471.71	490.71	520.71	532.45	567.70	596.70
<u>PHYSICAL ENVIRONMENT:</u>						
Growth Management Administration	57.965	58.965	60.965	62.75	63.75	65
Soil & Water Conservation District	1	1	1	1	1	1
Ponte Vedra Zoning & Adj. Board	0.25	0.25	0.25	0.25	0.25	0
Transit Planning	1	1	1	1	1	1
Solid Waste:						
Facility Operations	6.35	6.35	7.20	7.25	7.65	7.65
Residential Collections	5.6	5.6	6.5	6.5	7	7
Recycling	3.1	3.1	3.5	3.5	3.5	3.5
Longterm Care	1.3	1.3	1.4	1.4	1.5	1.5

County Personnel Summary in Full Time Equivalents

	FY18	FY19	FY 20	FY 21	FY 22	FY 23
PHYSICAL ENVIRONMENT:(cont.)	Actual	Actual	Actual	Actual	Estimated	Workshop
Utility Services:						
Utility Administration	59.1	58.1	60.6	61.65	62.65	16.65
Water Treatment	13	13	13	13	13	18
Transmission & Distribution	20	22	22	22	22	26
County Lab	5	5	5	5	5	5
Wastewater Treatment	23	23	24	25	24	36
Lift Stations	20	21	21	21	23	27
Industrial Pretreatment	2	2	2	2	2	2
SCADA	4	5	5	5	5	6
Utility Customer Service	0	0	0	0	0	23
Utility Meter	0	0	0	0	0	13
Utility Engineering	0	0	0	0	0	22
PV Utility Administration	8	8	8	8	8	0
PV Water Treatment	4	4	4	4	4	0
PV Transmission & Distribution	4	4	4	4	4	0
PV Wastewater Treatment	11	11	11	11	11	0
PV Lift Stations	4	4	4	4	4	0
Total	253.67	257.67	265.42	269.30	273.30	281.30
TRANSPORTATION:						
Public Works Administration	10.85	14.85	15.10	15.15	12.15	12.15
Road & Bridge	70	74	74	75	76	82
Fleet Maintenance	14	12	12	12	12	12
Traffic & Transportation	13	13	13	13	15	16
Engineering	17	17	19	19	19	19
Land Management Systems	25	23	23	23	23	25
Total	149.85	153.85	156.10	157.15	157.15	166.15
ECONOMIC ENVIRONMENT:						
Economic Development	2	2	2	2.25	2.25	3.25
SHIP	1.5	1.5	2	1.5	2.5	2.5
Housing & Community Services	3.7	3.7	5.3	5.7	5.7	6.7
Tourist Development	3.1	3.1	3.1	3.2	3.2	4.2
Total	10.30	10.30	12.40	12.65	13.65	16.65
HEALTH & HUMAN SERVICES:						
Social Services	13.21	13.21	14.44	15.21	15.21	15.21
Veteran Services	3	4	4	5	5	5
Veterans Court	1	1	1	1	1	1
Community Based Care	40.59	42.59	45.26	44.59	54.59	54.59
Total	57.80	60.80	64.70	65.80	75.80	75.80
CULTURE & RECREATION:						
Parks & Recreation	79.425	78.425	76.425	75.325	77.325	79.325
Library Services	73.65	73.65	78.625	78.625	79.225	81.225
Pier Operations	3.1	3.1	3.1	3.1	3.1	3.7
Golf Course	6.6	6.6	6.6	6.6	6.6	7.0
Cultural Events	24	25	25	25	27	27
Total	186.78	186.78	189.75	188.65	193.25	198.25
GRAND TOTAL	2,102.41	2,128.89	2,223.92	2,283.34	2,385.04	1,514.75
Board Employee Total	1,275.70	1,308.30	1,362.68	1,382.90	1,449.75	1,514.75
Constitutional Officers Total	826.71	820.59	861.24	900.44	935.29	0.00
GRAND TOTAL	2,102.41	2,128.89	2,223.92	2,283.34	2,385.04	1,514.75

*FTE's only include Full-Time positions for the Sheriff's Operations.

FY 2023 St. Johns County Position Request Summary

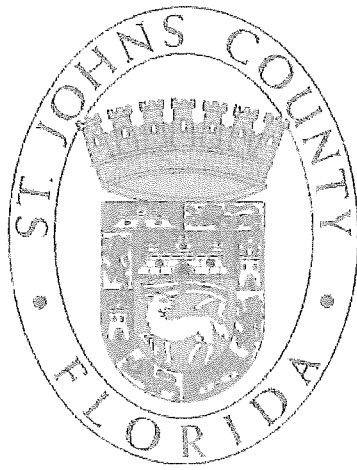
Fund/Program	Position	Annual Salary	FY 23 Workshop
General Fund			
Grants and Legislative	Grant Writer and Research Analyst	\$59,326	1.00
Purchasing	Contracts Compliance Coordinator	\$56,467	1.00
OMB	Grant Coordination Analyst	\$76,736	1.00
OMB	OMB Analyst	\$56,467	0.50
Human Resources	Human Resources Technician	\$40,999	0.50
Human Resources	Personnel Services Specialist	\$24,890	0.50
Risk Management	Personnel Services Specialist	\$24,890	0.50
Management Information Systems	Cybersecurity Architect	\$103,202	1.00
Public Affairs	Community Outreach Specialist	\$56,467	1.00
Facilities Management	Project Manager	\$76,736	1.00
Building Operations	Groundskeeper	\$33,650	2.00
Building Operations	Landscaping Supervisor	\$49,780	1.00
Economic Development	Economic Development Specialist	\$49,780	1.00
Interoperable Communications	Communications Officer	\$41,826	1.00
Emergency Medical Services	Firefighter/EMT (6)	\$40,744	3.00
Emergency Medical Services	EMS Billing Technician	\$33,650	1.00
Animal Control	Animal Control Officer	\$40,999	1.00
Library Services	Business Manager	\$62,329	1.00
Library Services	Community Outreach Manager	\$62,329	1.00
Parks and Recreation	Project Manager	\$76,736	1.00
Recreation Facilities Maintenance	Parks Maintenance Supervisor	\$52,300	1.00
Recreation Facilities Maintenance	Maintenance Worker	\$30,485	1.00
Recreation Facilities Maintenance	Maintenance Worker PT	\$30,485	0.50
Housing	CRA Specialist	\$59,326	1.00
Growth Management Administration	Transportation Planning Analyst	\$62,329	1.00
Sheriff Complex Maintenance	Building Maintenance Superintendent	\$38,368	0.50
	Subtotal	\$1,348,381	26.00
Transportation Trust Fund			
Road & Bridge	Maintenance Worker	\$30,485	5.00
Road & Bridge	Public Works Crew Chief	\$40,999	1.00
Traffic & Transportation	Traffic Systems Analyst	\$59,326	1.00
Land Management Systems	GIS Systems Analyst	\$57,730	1.00
Land Management Systems	Real Estate Coordinator	\$52,300	1.00
	Subtotal	\$362,778	9.00

FY 2023 St. Johns County Position Request Summary

Fund/Program	Position	Annual Salary	FY 22 Workshop
Fire District Fund			
Fire Rescue	Fire Rescue Captain	\$66,686	1.00
Fire Rescue	Fire Rescue EMT (18)	\$40,632	9.00
	Subtotal	\$432,374	10.00
Building Services			
Codes Compliance	Code Enforcement Officer	\$40,999	3.00
Building Services	Records Management Clerk	\$33,650	2.00
Building Services	Building Inspector I	\$49,779	1.00
Building Services	License Investigator	\$40,999	1.00
Building Services	Plans Examiner	\$57,730	1.00
Building Services	Building Services Spec	\$40,999	1.00
	Subtotal	\$379,803	9.00
Beach Fund			
Beach Services	Beach Toll Supervisor	\$52,300	1.00
Beach Services	Beach Services Technician	\$40,999	1.00
	Subtotal	\$93,299	2.00
Tourist Development Tax Fund			
Category III: Recreation	Events Coordinator	\$40,999	1.00
	Subtotal	\$40,999	1.00
Golf Course Fund			
Golf Course Maintenance	Spray Technician	\$52,300	1.00
	Subtotal	\$52,300	1.00
Utility Services Fund			
Office Administration	Utility Systems Support Tech.	\$49,780	1.00
Engineering	Utility Field Inspector	\$49,780	1.00
Engineering	Associate Engineer	\$62,329	2.00
Water Treatment	WT Plant Operator A	\$58,240	1.00
Treatment and Disposal	WWT Plant Operator A	\$58,240	1.00
SCADA	Elec./Instrumentation Supervisor	\$59,326	1.00
	Subtotal	\$400,024	7.00
Workshop Grand Total		\$3,109,959	65.00

FY 2023 St. Johns County Position Changes Summary

Fund/Program	Position	Annual Salary	FY 23 Workshop
General Fund			
Grants and Legislative	Grants and Legislative Manager	\$93,496	1.00
Recreation Facilities	Natural Resource Supt	\$64,880	1.00
Growth Management	Senior Planner	\$44,294	0.25
Emergency Management	EM & Recovery Principal Mgr.	\$97,548	1.00
Emergency Management	Project Manager	\$62,397	1.00
Disaster Recovery	EM & Recovery Principal Mgr.	(\$97,548)	(1.00)
Disaster Recovery	Project Manager	(\$62,397)	(1.00)
Management and Budget	Grants and Legislative Manager	(\$93,496)	(1.00)
Recreation Programs	Natural Resource Supt	(\$64,880)	(0.50)
Recreation Programs	Rec Facilities Coordinator	(\$43,066)	(1.00)
Recreation Facilities	Natural Resources Maint Supervisor	(\$48,745)	(1.00)
Ponte Vedra Zoning Board	Senior Planner	(\$44,294)	(0.25)
	Subtotal	(\$59,371)	(1.50)
Beach Fund			
Beach Services	Rec Facilities Coordinator	\$43,066	1.00
Beach Services	Natural Resources Maint Supervisor	\$48,745	1.00
Beach Services	Natural Resource Supt	(\$64,880)	(0.50)
	Subtotal	\$59,371	1.50
Pier Fund			
Pier Operations	Senior Customer Service Rep.	\$33,650	0.60
	Subtotal	\$20,190	0.60
Golf Course Fund			
Golf Course Administration	Senior Customer Service Rep.	(\$33,650)	(0.60)
	Subtotal	(\$20,190)	(0.60)
Workshop Grand Total		\$0	0.00



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FY 2023 St. Johns County Vehicle Summary

Fund/Program	Item	Unit Cost	Workshop		Total
			New	Repl	
General Fund					
MIS	1/2 Ton 4x2 Reg Cab Truck	\$33,000	0	1	\$33,000
Facilities Maintenance	1/2 Ton 4x2 Svc Body Truck	\$79,375	0	1	\$79,375
Facilities Maintenance	3/4 Ton 4x2 Reg cab Truck	\$59,000	0	1	\$59,000
Facilities Maintenance	Cargo Van	\$52,000	0	1	\$52,000
Facilities Maintenance	Compact Truck	\$28,000	0	1	\$28,000
Facilities Maintenance	Compact Truck (New Position)	\$28,000	1	0	\$28,000
Building Operations	1/2 Ton 4x2 Ext Cab Truck (New Position)	\$45,000	1	0	\$45,000
Medical Examiner	Mid-Size SUV 4x4	\$36,659	0	1	\$36,659
Agriculture & Home Economics	1/2 Ton 4x2 Ext Cab Truck	\$44,000	0	1	\$44,000
Agriculture & Home Economics	Mid-Size SUV	\$37,000	0	1	\$37,000
Animal Control	3/4 Ton 4x2 Reg Cab Truck	\$38,000	0	1	\$38,000
Animal Control	3/4 Ton 4x4 Ext Cab Animal Box Truck	\$92,000	0	2	\$184,000
Animal Control	3/4 Ton 4x4 Ext Cab Animal Box Truck (New Pos)	\$92,000	1	0	\$92,000
Recreation Programs	1/2 Ton 4x2 Ext Cab Truck CNG	\$59,000	0	2	\$118,000
Recreation Programs	1/2 Ton 4x2 Reg Cab Truck CNG (New Position)	\$57,000	1	0	\$57,000
Recreation Programs	12 Passenger Van	\$78,000	1	0	\$78,000
Recreation Facilities	1 Ton 4x2 Ext Cab Truck CNG	\$65,000	0	1	\$65,000
Recreation Facilities	1/2 Ton 4x2 Ext Cab Truck CNG	\$59,000	0	3	\$177,000
Recreation Facilities	2 1/2 Ton Dump Truck	\$110,000	0	1	\$110,000
Recreation Facilities	3/4 Ton 4x2 Ext Cab Truck CNG	\$60,000	0	1	\$60,000
Recreation Facilities	3/4 Ton 4x4 Ext Cab Truck CNG	\$62,000	0	1	\$62,000
Growth Management	Small Suv (New Position)	\$28,000	1	0	\$28,000
Coastal Management	1/2 Ton 4x4 Ext Cab Truck	\$45,000	1	0	\$45,000
	Subtotal	\$1,556,034	7	20	\$1,556,034
Transportation Trust Fund					
Road & Bridge	1/2 Ton 4x4 Ext Cab Truck CNG (New Position)	\$65,000	1	0	\$65,000
Road & Bridge	Crew Cab Dump Truck	\$135,000	0	1	\$135,000
Road & Bridge	Dump Truck	\$160,000	0	2	\$320,000
Fleet Maintenance	Mid-Size 4x4 Ext Cab Truck	\$36,000	0	1	\$36,000
Traffic & Transportation	1 Ton 4x2 Svc Body Truck	\$80,000	0	2	\$160,000
Traffic & Transportation	1/2 Ton 4x4 Ext Cab Truck CNG	\$61,000	0	1	\$61,000
Traffic & Transportation	Mid-Size SUV	\$37,000	0	1	\$37,000
Traffic & Transportation	Mid-Size Ext Cab Truck (New Position)	\$36,000	1	0	\$36,000
Engineering	Mid-Size SUV	\$37,000	0	1	\$37,000
Engineering	Small SUV	\$28,000	0	1	\$28,000
	Subtotal	\$915,000	2	10	\$915,000
Building Services Fund					
Code Enforcement	1/2 Ton 4x2 Ext Cab Truck CNG (New Positions)	\$59,000	3	0	\$177,000
Building Services	1/2 Ton 4x4 Ext Cab Truck CNG	\$61,000	0	2	\$122,000
Building Services	1/2 Ton 4x4 Ext Cab Truck CNG (New Positions)	\$61,000	2	0	\$122,000
	Subtotal	\$421,000	5	2	\$421,000

FY 2023 St. Johns County Vehicle Summary

Fund/Program	Item	Unit Cost	Workshop		Total
			New	Repl	
Beach Fund					
Beach Services	Dump Truck	\$65,000	1	0	\$65,000
	Mid-Size SUV	\$37,000	0	1	\$37,000
	Subtotal	\$102,000	1	1	\$102,000
Fire District Fund					
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck	\$40,250	0	4	\$161,000
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck (New Position)	\$59,050	1	0	\$59,050
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck	\$56,050	0	1	\$56,050
Fire Rescue - Fire Division	Full-Size SUV 4x4	\$85,100	0	2	\$170,200
	Subtotal	\$446,300	1	7	\$446,300
Community Based Care					
CBC Administration	Small SUV	\$28,000	0	2	\$56,000
	Subtotal	\$56,000	0	2	\$56,000
Health Department Fund					
Health Maintenance Administration	Mid-Size SUV	\$37,000	0	3	\$111,000
	Subtotal	\$111,000	0	3	\$111,000
Solid Waste Fund					
Landfill Operation	1/2 Ton 4x4 Ext Cab Truck CNG	\$61,000	0	1	\$61,000
	Subtotal	\$61,000	0	1	\$61,000
Utility Services Fund					
Water Treatment	Small SUV	\$28,000	0	1	\$28,000
Water Transmission & Distribution	1 Ton 4x2 Ext Cab Svc Body Truck	\$85,000	0	2	\$170,000
Water Transmission & Distribution	2 Ton 4x2 Svc Body Truck	\$161,000	0	2	\$322,000
Water Transmission & Distribution	Cargo Van	\$52,000	0	1	\$52,000
Wastewater Treatment	1/2 Ton 4x2 Reg Cab Truck CNG	\$57,000	0	1	\$57,000
Wastewater Treatment	Tanker Truck	\$280,000	0	1	\$280,000
Sewer Lift Stations	1/2 Ton 4x2 Reg Cab Truck CNG	\$57,000	0	1	\$57,000
Sewer Lift Stations	2 Ton 4x2 Svc Body Truck	\$161,000	0	4	\$644,000
SCADA	3/4 Ton 4x2 Ext Cab Svc Body Truck	\$70,000	1	0	\$70,000
SCADA	Bucket Truck	\$131,000	0	1	\$131,000
Utility Meters	1/2 Ton 4x2 Reg Cab Truck CNG	\$57,000	0	2	\$114,000
Utility Engineering	1/2 Ton 4x2 Ext Cab Truck CNG	\$61,000	1	1	\$122,000
	Subtotal	\$2,047,000	2	17	\$2,047,000
Workshop Total		\$5,715,334	18	63	\$5,715,334

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
General Fund		
Construction Services	Cisco 4-Line Phone Replacement (2)	\$160
	Cisco 6-Line Phone Replacement	\$125
	Printer Replacement	\$525
Management and Budget	Adobe Pro (2)	\$700
	Microsoft Office (2)	\$610
	24 inch Monitor (4)	\$800
	Cisco 4-Line Phone (2)	\$160
	Keyboard and Mouse (2)	\$70
	MFA Dongle (2)	\$100
	Standard Laptop (2)	\$1,600
	Port Replicator (2)	\$450
	UPS (2)	\$200
State Attorney	HIU Camera Support Equipment	\$1,500
Public Affairs	Adobe Pro	\$350
	MDM License	\$67
	Microsoft Office	\$305
	24 inch Monitor (2)	\$400
	Cisco 4-Line Phone	\$80
	Keyboard and Mouse	\$35
	MFA Dongle	\$50
	Standard Laptop	\$800
	Port Replicator	\$225
	UPS	\$100
Grants and Legislative	Adobe Pro	\$350
	MDM License	\$67
	Microsoft Office	\$305
	24 inch Monitor (2)	\$400
	Cisco 4-Line Phone	\$80
	Keyboard and Mouse	\$35
	MFA Dongle	\$50
	Standard Laptop	\$800
	Port Replicator	\$225
	UPS	\$100
Management Info Systems	Active Boot	\$100
	Cyber Security Assessment Mitigation	\$40,000
	Eurosoft PC Check	\$130
	Marcium Reflect	\$75
	Server Replacement	\$10,000
	Microsoft Office (2)	\$610
	MS SQL Server Upgrade (4)	\$9,600
	Microsoft Visual Studio Pro	\$900
	Backup VPN Site	\$3,500

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	
Management Info Systems (Cont.)	SQL Monitoring Tool	\$12,000	
	Call Accounting Software	\$6,500	
	24 inch Monitor (6)	\$1,200	
	Cisco WIFI Phone (6)	\$1,200	
	External Hardrive Docking Station (3)	\$120	
	Keyboard and Mouse (3)	\$105	
	Port Replicator (3)	\$675	
	Cisco 4-Line Phone Replacement (6)	\$480	
	Support for County Hardware	\$35,000	
	UPS	\$100	
	UPS Battery Replacements	\$6,500	
	Cisco Port Switch Replacement (3)	\$5,700	
	File Server Replacement	\$16,000	
	Upgraded Laptop Replacement (2)	\$2,500	
	Upgraded Laptop	\$1,200	
	Nimble Shelf	\$35,000	
	UPS Replacement	\$25,630	
	Cisco Voice Gateway Replacement	\$21,859	
	APC Netbotz Rack Monitor Replacement (2)	\$4,800	
	Cisco Switch Replacement	\$3,200	
	Tape Drive Backup Replacement (4)	\$15,764	
	Purchasing	Adobe Pro	\$350
		Microsoft Office	\$305
24 inch Monitor (2)		\$400	
Cisco 4-Line Phone		\$80	
Keyboard and Mouse		\$35	
MFA Dongle		\$50	
Standard Laptop		\$800	
Port Replicator		\$225	
UPS		\$100	
Human Resources		Adobe Pro	\$350
	Microsoft Office	\$305	
	24 inch Monitor (2)	\$400	
	Cisco WIFI Phone	\$200	
	Keyboard and Mouse	\$35	
	MFA Dongle	\$50	
	Standard Laptop	\$800	
	Port Replicator	\$225	
Guardian Ad Litem	UPS	\$100	
	Microsoft Office (2)	\$610	
	Cisco 4-Line Phone (2)	\$160	
	Standard Laptop Replacement (2)	\$1,600	
	Keyboard and Mouse (2)	\$70	

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Guardian Ad Litem (Cont.)	Port Replicator (2)	\$450
	Cisco 4-Line Phone Replacement	\$80
	UPS (2)	\$200
Facilities Maintenance	MDM License	\$67
	Microsoft Office	\$305
	24 inch Monitor (2)	\$400
	Cisco 4-Line Phone	\$80
	Keyboard and Mouse	\$35
	Laser Printer	\$225
	MFA Dongle	\$50
	Port Replicator	\$225
	Cisco 4-Line Phone Replacement (3)	\$240
	UPS	\$100
	Upgraded Laptop	\$1,200
	Plotter Printer Replacement	\$7,700
	Building Operations (Judicial Cntr)	Microsoft Office
Microsoft SQL License (24)		\$4,800
Microsoft Server License (3)		\$2,145
Microsoft SQL Server		\$1,000
Cisco 4-Line Phone		\$80
G2 Tablet Keyboard		\$650
MFA Dongle		\$50
24 inch Monitor		\$200
Standard Desktop PC		\$660
UPS		\$100
Server Replacement		\$10,000
Panasonic Toughbook		\$2,600
Communications		APCO Intellicom Software Maintenance
	Lefta Software	\$3,500
	MS Office (2)	\$610
	MFA Dongle	\$50
	Upgraded Laptop (2)	\$1,800
Emergency Management	Microsoft Office (4)	\$1,525
	Microsoft Office Pro	\$415
	Microsoft Server License	\$715
	Standard Laptop Replacement	\$800
	Desktop PC Replacement (2)	\$1,320
	MFA Dongle	\$25
	UPS	\$100
	Router Replacement (4)	\$7,200
Cisco Switch Replacement (2)	\$5,100	

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	
Emergency Medical Service	Microsoft Office	\$305	
	Cisco 4-Line Phone	\$80	
	Contingency per MIS	\$5,000	
	Desktop Scanner	\$450	
	MFA Dongle (5)	\$300	
	Laser Printer	\$600	
	Standard Laptop	\$800	
	Cisco 4-Line Phone Replacement	\$80	
	Medical Examiner	Cisco Switch Replacement	\$3,200
	Agriculture and Home Economics Economic Development	Cisco 4-Line Phone Replacement (4)	\$320
Adobe Pro (2)		\$655	
Microsoft Office (2)		\$610	
20 inch Monitor (4)		\$640	
Cisco WIFI Phone (3)		\$600	
Keyboard and Mouse (2)		\$70	
MFA Dongle (2)		\$100	
Standard Laptop (2)		\$1,600	
Port Replicator (2)		\$450	
UPS (2)		\$200	
Veterans Services	Cisco 4-Line Phone Replacement	\$80	
Animal Control	Microsoft RDS License (11)	\$1,078	
	Microsoft Office (2)	\$610	
	Havis Dock (7)	\$5,600	
	MFA Dongle	\$50	
	Mounting Hardware	\$500	
	Portable Printer (7)	\$2,100	
	Router Antenna (7)	\$1,050	
	Router (7)	\$2,800	
	Panasonic Toughbook (7)	\$19,250	
	Social Services	Microsoft Office	\$305
20 inch Monitor (2)		\$320	
Cisco 4-Line Phone Replacement		\$160	
Cisco WIFI Phone		\$200	
Desktop PC Replacement		\$660	
Laser Printer		\$225	
Port Replicator		\$225	
Hastings School Building	Router Replacement	\$1,800	
Library Services	Adobe Pro	\$350	
	Microsoft Office Pro Academic (8)	\$520	
	Microsoft Server License	\$715	
	Additional Software	\$195	
	20 inch Monitor (4)	\$620	
	3-Axis Stabilizer (6)	\$480	

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	
Library Services (Cont.)	Barcode Scanner (3)	\$750	
	Barcode Scanner Replacement (2)	\$500	
	Camera Lights (6)	\$270	
	Cisco 4-Line Phone Replacement (6)	\$480	
	Cisco 6-Line Phone	\$125	
	Cisco 6-Line Phone Replacement	\$125	
	Standard Laptop Replacement (7)	\$5,600	
	Desktop PC Replacement (3)	\$1,980	
	Hardware Replacement	\$5,000	
	iPad Minis (20)	\$10,000	
	Keyboard and Mouse	\$140	
	Lavalier Microphone (6)	\$840	
	Laser Printer	\$225	
	MFA Dongle	\$50	
	Standard Laptop (2)	\$1,600	
	Printer Replacement	\$200	
	Port Replicator (4)	\$900	
	Receipt Printer Replacement (8)	\$3,600	
	Router Mounting Brackets	\$95	
	Scanner Replacement (2)	\$775	
	UPS (3)	\$300	
	Color Public Printer (2)	\$2,800	
	Cisco Switch Replacement (3)	\$8,300	
	Router Replacement	\$2,400	
	Recreation Programs	Microsoft Office (3)	\$915
		Adobe Pro (2)	\$700
		MDM License	\$67
		24 inch Monitor (2)	\$400
		Cisco 4-Line Phone	\$80
		Standard Laptop Replacement (2)	\$1,600
		Desktop PC Replacement (1)	\$660
		Keyboard and Mouse (3)	\$105
MFA Dongle		\$50	
Microsoft Tablet Keyboard Case		\$80	
Upgraded Laptop		\$900	
Port Replicator (2)		\$450	
UPS (3)		\$300	
Microsoft Surface Pro Tablet		\$1,700	
Router Replacement (6)		\$13,300	
Recreation Facilities		Microsoft Office	\$305
	Adobe Pro	\$350	
	MDM License	\$67	
	MFA Dongle	\$50	

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Recreation Facilities (Cont.)	20 inch Monitor	160
	Standard Desktop PC	\$660
	UPS	\$100
Housing/Community Services	Microsoft Office (2)	\$610
	20 inch Monitor (2)	\$320
	Cisco 4-Line Phone	\$80
	Standard Laptop Replacement	\$800
	Keyboard and Mouse (2)	\$70
	Laser Printer	\$200
	MFA Dongle	\$50
	Standard Laptop	\$800
	Port Replicator (2)	\$450
	UPS (2)	\$200
	Growth Management	Adobe Pro (2)
Microsoft Office (4)		\$1,220
32 inch Monitor (2)		\$800
Cisco 4-Line Phone (2)		\$160
Cisco 4-Line Phone Replacement (16)		\$1,280
Electronic Hook Switch Cable		\$40
Standard Laptop Replacement (6)		\$4,800
Keyboard and Mouse (2)		\$70
MFA Dongle		\$50
Standard Laptop		\$800
Port Replicator (5)		\$1,125
UPS (2)		\$200
Sheriff Office Complex Maintenance		Microsoft Office Pro (2)
	Cisco 4-Line Phone	\$80
	MFA Dongle	\$50
	20 inch Monitor (2)	\$320
	Standard Desktop PC (2)	\$1,320
	UPS (2)	\$200
Interoperable Radio System	Router Mounting Brackets (8)	\$760
	24 inch Monitor Replacement (16)	\$3,200
	Switch Mounting Brackets (3)	\$123
	Router Replacement (9)	\$22,600
Disaster Recovery	Cisco 4-Line Phone Replacement	\$80
	Cisco 6-Line Phone Replacement	\$125
General Fund Hardware/Software	Subtotal	\$514,149

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Building Services Fund		
Building Services	Microsoft Office (5)	\$1,525
	Adobe Pro (4)	\$1,400
	Bluebeam Design Software	\$370
	24 inch Monitor (2)	\$400
	32 inch Monitor (4)	\$1,520
	Cisco 4-Line Phone (3)	\$240
	Desktop Scanner (2)	\$900
	Desktop PC Replacement	\$725
	Surface Pro Case	\$100
	Keyboard and Mouse (3)	\$105
	MFA Dongle (3)	\$150
	Standard Laptop (2)	\$1,600
	Port Replicator (3)	\$675
	Cisco 4-Line Phone Replacement (4)	\$320
	Cisco 6-Line Phone Replacement	\$125
	UPS (3)	\$300
	Surface Pro	\$1,900
	Upgraded Laptop	\$1,200
	Cisco Switch Replacement	\$3,200
Codes Compliance	Adobe Pro (3)	\$1,050
	MDM License (12)	\$804
	Microsoft Office (3)	\$915
	24 inch Monitor (6)	\$1,200
	iPad Cases (12)	\$600
	Cisco 4-Line Phone (3)	\$240
	Desktop Scanner (3)	\$1,350
	Keyboard and Mouse (3)	\$105
	MFA Dongle (3)	\$150
	Standard Laptop (3)	\$2,400
	Port Replicator (3)	\$675
	Cisco 4-Line Phone Replacement (5)	\$400
	UPS (3)	\$300
	iPad Pro (12)	\$18,000
	Laser Printer Replacement	\$1,800
Building Services Fund	Subtotal	\$46,744
Beach Services Fund		
Beach Services	MDM License	\$67
	Microsoft Office (2)	\$610
	20 inch Monitor (2)	\$320
	Cisco 4-Line Phone	\$80

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Beach Services (Cont.)	Keyboard and Mouse (2)	\$70
	MFA Dongle (2)	\$100
	Standard Laptop (2)	\$1,600
	Port Replicator (2)	\$450
	Cisco 4-Line Phone Replacement	\$80
	UPS (2)	\$200
	Cisco Switch Replacement	\$1,900
	Cisco 4-Line Phone Replacement (2)	\$160
		Subtotal
Life Saving Corps		
Beach Services Fund		
Cultural Events Fund		
Amphitheatre Operations	Microsoft Office	\$305
	Cisco 4-Line Phone Replacement	\$80
	Standard Laptop Replacement (3)	\$2,400
	Keyboard and Mouse	\$35
	Port Replicator	\$225
	Router Replacement	\$1,800
	Subtotal	\$4,845
Fire District Fund		
Administration	Microsoft Office (3)	\$915
	Final Cut Pro	\$300
	Fireworks Analytics	\$6,500
	Hydrant and PrePlan Software	\$33,000
	Logic Pro	\$200
	Microsoft RDS License (185)	\$18,130
	Telestaff Licence	\$58,000
	Microsoft Server License	\$3,000
	24 inch Monitor (8)	\$1,600
	20 inch Monitor (2)	\$320
	Cisco 4-Line Phone	\$50
	Cisco 4-Line Phone Replacement (11)	\$880
	Cisco 6-Line Phone Replacement (2)	\$250
	Color Laser Printer	\$450
	Contingency per MIS	\$5,000
	Electronic Hook Switch Cable	\$40
	Standard Laptop Replacement	\$800
	Desktop PC Replacement	\$660
	Havis Dock (65)	\$52,000
	MFA Dongle (35)	\$1,500
	MIS Cables (2)	\$100
	Desktop PC	\$660
	Thin Client (4)	\$1,600

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	
Administration (Cont.)	G2 Tablet Keyboard (9)	\$5,400	
	G2 Tablet Keyboard Replacement (5)	\$3,000	
	Router Antenna (10)	\$1,800	
	Router (10)	\$4,000	
	Router Tech Support	\$100	
	UPS (6)	\$600	
	Vertical Wall Mount Rack (5)	\$2,000	
	Cisco Switch Replacement (3)	\$9,600	
	File Server Replacement (2)	\$32,000	
	FoxPro GPS Repeater System (18)	\$30,600	
	Panasonic Toughbook Replacement (5)	\$14,000	
	Panasonic Toughbooks (19)	\$52,700	
	Upgrade Remaining MDTs to Laptops (55)	\$151,250	
	Redundant Switch	\$15,000	
	Plotter Printer Replacement	\$6,000	
	Macbook Pro Replacement	\$3,700	
	Subtotal	\$517,705	
Fire District Fund			
Tourist Development Trust Fund			
TDC Administration	Graphic Design Software Update	\$1,000	
Category III	Adobe Pro	\$350	
	MDM License	\$67	
	Microsoft Office	\$305	
	20 inch Monitor	\$160	
	Cisco 4-Line Phone	\$80	
	Keyboard and Mouse	\$35	
	MFA Dongle	\$50	
	Standard Laptop	\$800	
	Port Replicator	\$225	
	UPS	\$100	
		Subtotal	\$3,172
	Transit System Fund		
Transit Grant	Microsoft Office	\$305	
	Cisco 4-Line Phone Replacement	\$80	
	Standard Laptop Replacement	\$800	
	Keyboard and Mouse	\$35	
	Port Replicator	\$225	
	UPS	\$100	
	Router Replacement	\$1,800	
	Subtotal	\$3,345	

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Court Technology Trust Fund		
Court Administration	Antivirus	\$1,200
	Defender Software	\$2,000
	Logmein	\$1,500
	Microsoft Office 365	\$10,100
	Software Contingency	\$4,700
	VM Work Sphere	\$3,000
	ZOOM	\$1,500
	24 inch Monitor (20)	\$2,600
	Contingency for Court Services	\$5,000
	Upgraded Desktop PC (10)	\$8,500
	APC Battery Backup	\$2,000
	Digital KVM Switch	\$5,000
	Firewall	\$7,500
	Network Switch	\$10,000
	Power Distribution Unit	\$2,000
	Server Rack	\$6,000
State Attorney	Software Licensing	\$14,990
	Data Storage	\$25,000
	Desktop Scanner (5)	\$10,000
	Network Hardware	\$40,000
Public Defender	Software Licensing	\$20,960
	24 inch Dell Monitors (10)	\$3,000
	Computer Supplies	\$2,000
	UPS Battery Backup (10)	\$2,000
	Cisco Port Switch	\$3,400
	Cisco Wireless Access Point (7)	\$2,450
	Dell Desktops (5)	\$6,000
	Dell Laptops (5)	\$15,000
	Synology Storage Bodycam (2)	\$4,500
	Subtotal	\$221,900
Transportation Trust Fund		
Public Works Administration	Adobe Pro (2)	\$700
	Microsoft Office Pro	\$415
	Microsoft Visio Pro	\$415
	Microsoft Server License	\$715
	32 inch Monitor (2)	\$700
	Cisco 4-Line Phone Replacement	\$80
	Cisco 6-Line Phone Replacement (2)	\$250
	File Server Replacement (2)	\$32,000
	GIS Desktop PC Replacement (2)	\$3,000

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Transportation Trust Fund (Cont.)		
Road & Bridge	MDM License (2)	\$134
	24 inch Monitor (2)	\$400
	AVL Hardware Device and Service (5)	\$1,850
	Cisco 4-Line Phone	\$80
	MFA Dongle	\$50
	iPad	\$850
	Port Replicator	\$100
	Cisco 4-Line Phone Replacement (4)	\$320
	Rugged Case and Keyboard	\$250
	Cisco Switch Replacement	\$3,200
Fleet Maintenance	FORD Diagnostic Software	\$800
	Standard Table Replacement (8)	\$5,600
	Cisco 4-Line Phone Replacement	\$80
	Rugged Case and Keyboard (8)	\$800
Traffic & Transportation	Adobe Pro	\$350
	Microsoft Office	\$305
	ATMS Software	\$15,000
	MDM License	\$67
	Synchro Software	\$10,000
	24 inch Monitor (4)	\$800
	Cisco 4-Line Phone	\$80
	Keyboard and Mouse	\$35
	MFA Dongle	\$50
	Upgraded Laptop	\$900
	Port Replicator	\$225
	Cisco 4-Line Phone Replacement (3)	\$240
	Cisco 6-Line Phone Replacement	\$125
	UPS	\$100
Engineering	Adobe Pro (4)	\$1,400
	Microsoft Office (3)	\$915
	24 inch Monitor (4)	\$1,600
	Duo Two-Factor Token	\$55
	Standard Tablet Replacement (3)	\$2,550
	Keyboard and Mouse (3)	\$105
	Port Replicator (3)	\$675
	Cisco 4-Line Phone Replacement (10)	\$800
	Rugged Case and Keyboard (3)	\$300
	Upgraded Laptop Replacement (3)	\$3,750
Land Management	Adobe Pro (11)	\$3,845
	ArcFIS Desktop Advanced Software	\$8,500
	Microsoft Office	\$305

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Land Management (Cont.)	Microsoft Office Pro	\$415
	32 inch Monitor (8)	\$2,800
	Cisco 4-Line Phone (2)	\$160
	Cisco 4-Line Phone Replacement (5)	\$400
	Desktop Scanner	\$450
	Electronic Hook Switch Cable	\$40
	Upgraded Desktop PC Replacement (2)	\$1,800
	Upgraded Desktop PC	\$900
	UPS (6)	\$600
	MFA Dongle (2)	\$100
	GIS PC Replacement (4)	\$6,000
	GIS Desktop PC	\$1,500
Router Replacement (2)	\$3,600	
	Subtotal	\$124,631
Transportation Trust Fund		
Communication Surcharge Fund Surcharge Projects	Cisco Router and Switch Replacement	\$28,000
	UPS Replacement Ag Center	\$35,000
	Subtotal	\$63,000
Solid Waste Fund		
Landfill Operation	Adobe Pro	\$350
	Microsoft Server License	\$715
	Cisco Switch Replacement	\$1,900
	Subtotal	\$2,965
Golf Course Fund		
Golf Course Admin Golf Course Carts	Cisco Switch Replacement	\$1,900
	Microsoft Office	\$305
	20 inch Monitor	\$160
	Keyboard and Mouse	\$35
	Surface Pro Dock Replicator	\$260
	Microsoft Surface Pro Keyboard	\$140
	Microsoft Surface Pro	\$1,300
	Subtotal	\$4,100
Utilities Service Fund		
Administration	MDM License	\$67
	Microsoft Office	\$305
	Microsoft Server License	\$715
	24 inch Monitor (4)	\$800
	Cisco WIFI Phone	\$200

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
Administration (Cont.)	Keyboard and Mouse	\$35
	MFA Dongle	\$50
	Port Replicator	\$225
	UPS	\$100
	Computer Repairs	\$5,000
	Upgraded Laptop	\$1,200
	Cisco Switch Replacement (6)	\$16,600
	UPS Replacement	\$1,300
	Computer Supplies	\$4,000
	Customer Service	Computer Repairs
Meter Department	MDM License (4)	\$268
Engineering	Microsoft Office (3)	\$915
	24 inch Monitor (6)	\$1,200
	Cisco WIFI Phone (3)	\$600
	Computer Repairs	\$3,000
	Keyboard and Mouse (3)	\$105
	MFA Dongle (3)	\$150
	Upgraded Laptop (3)	\$3,300
	Port Replicator (3)	\$675
	UPS (3)	\$300
	iPad Pro	\$1,400
Water Treatment	Microsoft Server License	\$715
	Computer Repairs	\$1,000
	DVR Server Replacement	\$10,000
	Cisco Switch Replacement (2)	\$3,400
Transmission & Distribution	Computer Repairs	\$750
	WinWedge Software	\$500
County Lab	Computer Repairs	\$500
	Standard Laptop Replacement	\$800
	Cisco 4-Line Phone Replacement	\$80
	Computer Repairs	\$1,000
Sewage Treatment & Disposal	Cisco Switch Replacement (2)	\$2,800
	Acrulog Software	\$250
Sewer Lift Stations & Lines	Computer Repairs	\$750
	Repairs and Replacements	\$250
Industrial Pretreatment Disposal	MDM License	\$67
	Microsoft Office	\$305
	Cisco WIFI Phone	\$200
	Computer Repairs	\$2,500
	Keyboard and Mouse	\$35
	MFA Dongle	\$50

FY 2023 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop
SCADA (Cont.)	Microsoft Office	\$305
	Port Replicator	\$225
	UPS	\$100
	Panasonic Toughbook Replacement	\$2,800
	Upgraded Laptop	\$1,200
	Cisco Switch Replacement	\$1,700
Utilities Services Fund	Subtotal	\$75,292
County Computer Hardware/Software	Grand Total	\$1,587,485

FY 2023 St. Johns County Capital Outlay Summary

Fund/Program	Item	Workshop
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General Fund

Facilities Maintenance	Aluminum Carport	\$6,900
	Drone	\$2,343
	Dumpster	\$1,600
	Mobile Pressure Washer	\$6,500
Building Operations	Constitutional Contingency	\$500,000
	Zero Turn Mower (2)	\$41,996
	Stand Up Mower	\$9,000
	Gator Utility Vehicle	\$9,500
	Leaf/Debris Blower	\$3,340
	6X16 Tandem Axle Trailer	\$3,350
	12X24 Shed	\$10,500
Communications	Center Chairs (4)	\$6,600
	911 Phone Consoles (2)	\$40,000
Emergency Medical Services	Medication Vault	\$3,000
	Cardiac Monitors	\$38,000
	Zoll AED - Replacement (67)	\$90,450
	Truck Topper	\$3,000
	Medication Pumps (17)	\$20,400
Recreation Programs	Kayak Replacement (2)	\$8,000
	Gym Floor Covers (3)	\$21,000
Recreation Facilities	Small Pole Barns (4)	\$60,000
	Large Pole Barn	\$35,000
	Top Dressers (2)	\$38,000
	Sod Roller (2)	\$5,000
	Utility Tractor (2)	\$73,550
	Tractors (2)	\$62,592
	60 inch Mower (3)	\$40,000
	Aerator	\$35,000
	Commercial Pressure Washer (2)	\$15,800
	Replacement Gators (2)	\$15,000
	Parking Lot Striper	\$7,000
	Verticutter	\$33,000
	Grappler	\$8,000
	Heavy Equipment Trailer	\$9,000
	5 Gang Mower	\$23,100
	Small Trailer	\$7,000
	Security Cameras (5)	\$75,000
	Sand Traps	\$16,075
	Clay Build Up Remover	\$20,000
	Wood Chipper (2)	\$7,490
	Water Bottle Station	\$6,000
	Scissor Lift	\$20,000
	Bike Repair Station	\$1,600
Sheriff Office Complex Maintenance	Golf Cart	\$15,000
Interoperable Radio System	Radio System Battery Replacement	\$200,000
	AC Replacements for Tower Sites (3)	\$30,000

FY 2023 St. Johns County Capital Outlay Summary

Fund/Program	Item	Workshop
Disaster Recovery	UAV Drone	\$20,000
	ATV	\$16,500
	Trailer	\$3,500
	Subtotal	\$1,723,686
Building Services Fund		
Code Enforcement	Commercial Shredder	\$3,000
	Subtotal	\$3,000
Transportation Trust Fund		
Public Works Administration	Projector/Camera/Mic System	\$5,000
	SUAS Camera Replacement	\$4,000
Road & Bridge	Tractor	\$115,000
	ATV (6)	\$60,000
	Trailer	\$15,000
	Skidsteer	\$115,000
	Light Trailer	\$26,000
	Water Trailer	\$45,000
	Zero Turn Mower (2)	\$28,000
	Arrow Board (2)	\$16,000
	Bat Wing Mower	\$30,000
	Fleet Maintenance	Wheel Balancer
Drive On Lift - Heavy		\$63,284
Drive On Lift - Light		\$24,646
Traffic and Transportation	Variable Message Boards (2)	\$50,000
	Replacement Trailer (3)	\$16,000
Subtotal	\$624,260	
Beach Fund		
Life Savings Corps	Replacement Paddle Boards	\$4,710
	Replacement Offshore PWC	\$24,700
	UKG Finger Scanner (2)	\$10,600
	Marine Rescue Vehicle Equipment	\$68,000
Beach Services	Side By Side (1)	\$12,000
	ATV	\$7,000
	Beach Wheel Chair	\$2,000
	Replacement ATV	\$7,000
	Replacement Side By Side (4)	\$48,000
Beach Toll Collection	Trailer	\$5,500
	Replacement Tollbooth	\$10,000
Subtotal	\$199,510	

FY 2023 St. Johns County Capital Outlay Summary

Fund/Program	Item	Workshop
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Pier Fund

County Pier	Storage Shelving	\$33,000
	Slushie Machine	\$20,000
	Subtotal	\$53,000

Tourist Development Trust Fund

Cat IV Admin & Special Uses	Phone System	\$8,000
	Subtotal	\$8,000

Fire District Fund

SJC Fire Rescue-Fire Division	Griphoist Rescue Kit	\$3,500
	Scba Decon Washer	\$30,204
	Table and Chairs	\$3,500
	Radio Replacement	\$50,000
	Hub Telemetry System (5)	\$22,000
	MSA Thermal Camera (4)	\$42,000
	UAS Drone	\$31,000
	Piston Intake Valve Replacement (3)	\$5,700
	Paratech Equipment	\$31,000
	Extractor	\$28,000
	Metal Shelter - Simms Pit	\$3,800
	Manikin For Station 5	\$1,200
	Enclosed Trailer	\$9,800
	Edraulics Complete Set (2)	\$77,000
	Skid Units (3)	\$60,000
	Ice Machines (2)	\$10,000
	Positive Pressure Fan	\$3,900
	Portable PA System	\$1,000
	Camera Lenses For PIO	\$3,600
	60 Gallon Air Compressor	\$1,200
	Miter Saw	\$1,100
	APEX Jack Inserts (4) and Struts (2)	\$10,300
	Hurst Quick Kick Ram Jack	\$5,000
	Kitchen Appliances	\$4,200
	Sensit Gold G-2	\$2,500
	Stts Pipe Tree Simulator	\$10,000
	Mustang Squeeze Tool	\$8,500
	MSA Rit Packs,Masks	\$41,000
	SCBA Bottle Rack and Hoses (4)	\$11,200
	Connex Box - Fire Traning	\$9,500
	O2 Containment Systems (2)	\$21,000
	Subtotal	\$542,704

FY 2023 St. Johns County Capital Outlay Summary

Fund/Program	Item	Workshop
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Communication Surcharge Fund

Surcharge Projects	AC Replacement Tower Sites (10)	\$100,000
	Subtotal	\$100,000

Solid Waste Fund

Refuse - Landfill	Replace Stratton Rd Gate	\$30,000
	Ice Machine	\$5,000
	Subtotal	\$35,000

Golf Course Fund

Administration	Thorguard System Replacement	\$31,000
Golf Carts	Range Ball Dispenser	\$7,000
	Range Picker	\$4,500
Maintenance	Greens Mower (2)	\$87,424
	Tee And Approach Mower (2)	\$77,300
	Utility Cart (4)	\$32,000
	Slope Mower	\$35,000
	Fly Mowers (2)	\$4,000
	Walk Mower	\$14,175
	Subtotal	\$292,399

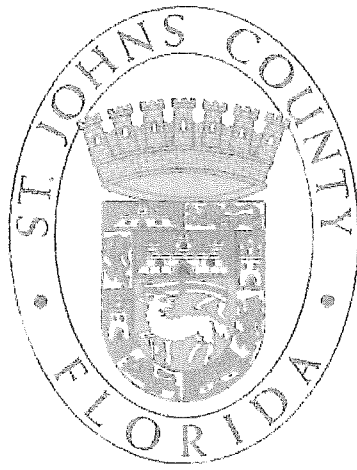
Utility Services Fund

Meter Department	Meter Detector	\$1,500
	TGB For Meter Reading	\$30,000
	Mini TGB for Meter Reading (2)	\$20,000
Engineering	Valve Ball Locator	\$4,000
	Drone Replacement	\$20,000
Water Treatment	Plantation Driveway Paving	\$40,000
	Plantation Storage Shed	\$4,500
	Chlorine Feed Pumps (2)	\$10,000
	Davit Crane IB WTP	\$5,000
	NE WTP Chlorine Storage Tank	\$12,400
	Spare Rotork Master Control	\$16,500
	Siemens Mag Meter	\$8,000
	Hastings WTP Blower	\$3,000
	NW WTP Weil Pump	\$11,382
Transmission & Distribution	Trench Box	\$20,000
	Tandem Axle Trailer	\$12,000
	Field Work Generator	\$2,200
	Manhole Lid Lifter	\$6,000
	Hand Operated Compactor	\$1,200
County Lab	Testing Kit And Rack	\$5,000
	Replacement Switch	\$1,700

FY 2023 St. Johns County Capital Outlay Summary

Fund/Program	Item	Workshop
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Sewage & Treatment	DO Sensor (3)	\$34,000
	Nutrient Sensor (2)	\$19,000
	Players Club Roof for Filter	\$30,000
	Blower Motor	\$33,500
	YSI Sensor	\$13,000
	Rotork Actuator Players Club	\$8,300
	Acuma Actuator MI	\$6,000
SCADA	Clamp On Flow Meter	\$2,000
	Subtotal	\$380,182
	Grand Total	\$3,961,741



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FY 2023 St. Johns County Maintenance Summary

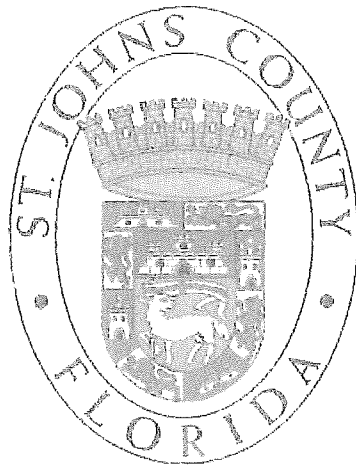
Fund/Program	Item	Workshop
General Fund		
Building Operations		
	Courthouse - Door Lock Monitor Safety Upgrade for (3) Elevators	\$71,169
	Courthouse - Lining & Waterproofing Interior of Gutters	\$87,775
	Courthouse - Exterior Paint	\$158,000
	Courthouse - Replace (35) Fogged Windows	\$117,060
	Courthouse East - Elevator Modernization	\$114,000
	Courthouse East - Repair & Paint East Stairwell	\$29,600
	Courthouse East - Replace Low Slope Roof	\$918,500
	Courthouse East - Replace Roof System (Tile Sections)	\$391,600
	County Services Center - Replace Roof	\$442,540
	County Services Center - Exterior Paint	\$60,835
MIS		
	Replace 10T HVAC System	\$30,500
	Replace 2T HVAC System	\$6,100
	Replace 5T HVAC System	\$15,250
	Replace Rooftop 5T HVAC System	\$15,250
Hastings Annex		
	Replace Roof & Soffit	\$25,471
Countywide Annexes		
	SE Annex - Paint Exterior	\$21,360
Sheriff Complex Maintenance		
	Beach Operations - Replace (4) HVAC Systems	\$28,550
	Jail - Replace HVAC Duct Lining in Alpha & Bravo Housing	\$46,819
	Sheriff's Office - Duct Cleaning & Sealing	\$29,985
	Sheriff's Office - Replace 17.5T HVAC in Evidence Bldg	\$44,900
	Jail - Replace Ducts in Building L	\$136,291
Library Services		
	SE Library - Replace HVAC Fan Motors	\$40,210
Parks & Recreation		
	Replace Nature Walk in Vilano Town Center	\$995,125
	Solomon Calhoun Center - Replace HVAC Systems	\$224,250
	Solomon Calhoun Center - Exterior Paint	\$116,130
	Subtotal	\$4,167,270
Parks & Recreation Maintenance Program		
	Aberdeen Park	\$3,900
	Al Wilke Park	\$7,270
	Armstrong Park	\$5,150
	Bird Island Park	\$2,600
	Collier Blocker Puryear Park	\$5,150
	Cornerstone Park	\$193,814
	Davis Park	\$262,882

FY 2023 St. Johns County Maintenance Summary

Fund/Program	Item	Workshop
Parks & Rec Maint. Continued	Deleon Shores	\$3,250
	Durbin Park	\$16,400
	Eddie Vickers Park	\$38,344
	County Fairgrounds	\$8,190
	Landrum Park	\$37,424
	Mills Field	\$96,810
	Nocatee Park	\$6,500
	Pacetti Bay Park	\$2,600
	Palencia Park	\$75,035
	Plantation Park	\$215,875
	Pomar Park	\$27,262
	Railroad Park	\$1,810
	Ron Parker Park	\$5,700
	SALL Fields	\$40,935
	Switzerland Point Park	\$14,610
	Treaty Park	\$260,180
	Veterans Park	\$7,410
	W.E. Harris Park	\$36,405
West Augustine Football Field	\$1,320	
	Subtotal	\$1,376,826
Fire District Fund		
	Fire Station Nos. 14, 8, 4, 10 - Remove Tile Showers & Install Panels	\$149,675
	Fire Station No. 16 - Paint& Waterproof Interior & Exterior	\$34,860
	Subtotal	\$184,535
Golf Course Fund		
	Culvert Repairs & Replacements at Maintenance Complex	\$72,599
	Subtotal	\$72,599
Tourist Development Fund		
	Replace Beach Walkovers (Multiple Locations)	\$343,934
	Subtotal	\$343,934
Cultural Events Fund		
	Amp - Remove, Re-Design & Replace Amp Choice Deck	\$183,412
	Amp - Replace Domestic Water lines in Stage Building	\$20,000
	Amp - Exterior Lighting	\$56,141
	Amp - Replace In-Slab Drains in Seating Area	\$57,000
	Amp - Replace Roof and Repair Building under 300 Section	\$2,250,000
	Amp - Replace Ice Machine #1	\$5,771
	Amp - Replace Main Entry Marquee	\$14,300
	Amp - Pergola Roof	\$44,000
	Amp - Replace Roof over Dressing Rooms	\$200,000
	Amp - Replace Roof over Stage Structure	\$151,410
	Amp - Site Hard Surface Repair	\$18,510
	Amp - South Wall Siding	\$4,950
	Amp - Stage Electrical	\$30,000
	Amp - Stage Sandblast & Paint	\$200,752
	Amp - Stain Ceiling in Concessions	\$12,230
	Amp - Stain Entry Deck	\$14,777

FY 2023 St. Johns County Maintenance Summary

Fund/Program	Item	Workshop
Cultural Events Fund Con't	Amp - Stain Nature Trail Deck	\$7,730
	Amp - Stucco Exterior Paint	\$61,114
	Amp - Wooden Trellice	\$220,000
	Amp - Landscape Arboretum	\$7,500
	Subtotal	<u>\$3,559,597</u>
	Grand Total	\$9,704,761

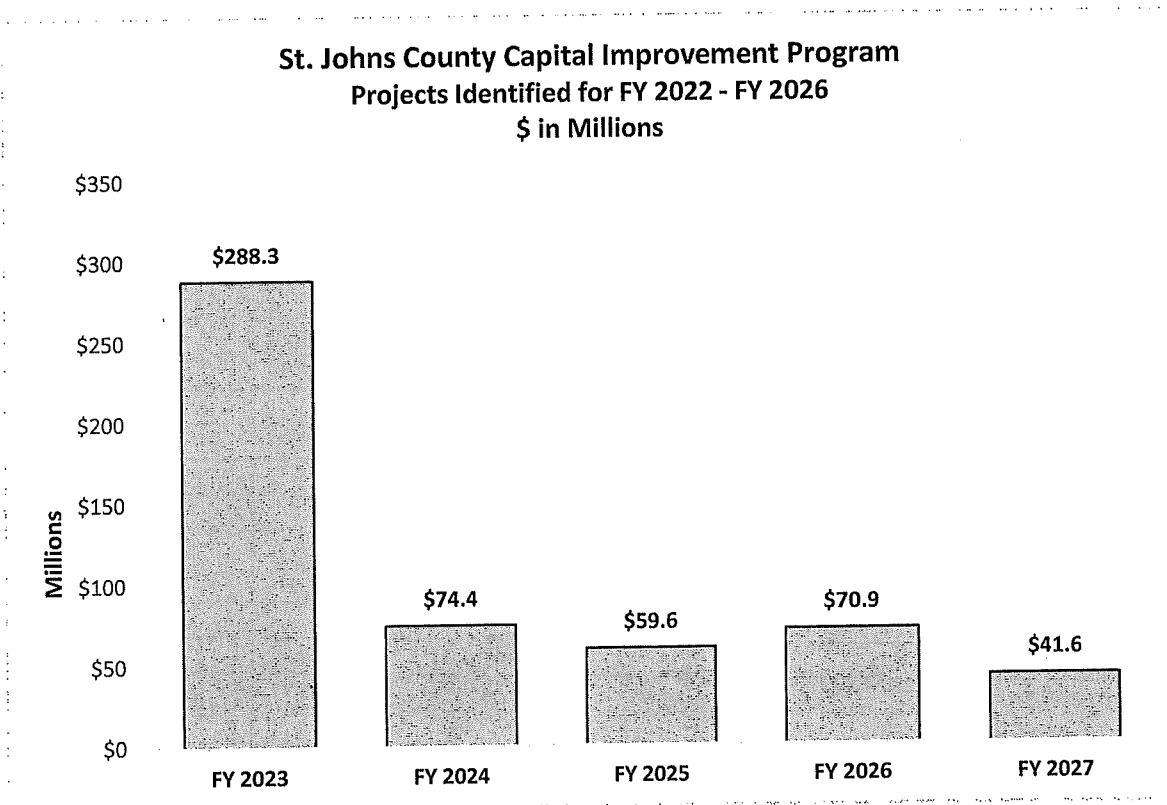


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St. Johns County Capital Improvement Plan

A Capital Improvements Plan (CIP) is a plan for current and future capital expenditures that identifies each capital project, its anticipated start and completion dates, the amount to be spent in each year for the project, and the source of funding.

Currently, the County's identified CIP projects, for the five year period FY 2023 – 2027 total approximately \$534.8 million. The following schedule reflects the CIP projects' suggested timing but does not infer a funding source.



St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
Constitutional Officers				
COC Records Management Revamp	-	-	-	320,000
COC: Courthouse Balcony Enclose	-	350,000	-	-
COC: Courthouse Courtyard Paving Improvements	-	200,000	-	-
COC: New Public Stairwell	-	450,000	-	-
COC: State Attorney Office Space	-	-	-	90,000
COC: Additional Courtrooms / Judges Chambers	-	-	-	10,000,000
Court Admin server room remodel	-	-	-	49,100
Jail Door Control System Replacement	283,363	-	-	-
Service Ctr. Main Office lobby remodel	-	-	-	97,093
Sheriff Criminal Justice Training Facility	98,184	-	-	-
Sheriff's Administration	-	-	-	55,000,000
Sheriff's Crescent Beach Storage	-	-	-	520,000
Sheriff's Detention Center Expansion	-	-	-	68,834,700
Sheriff's Northeast Operations Center	-	-	-	2,926,480
Sheriff's Service Facility	4,500,000	5,000,000	-	-
Sheriff's Vilano Marine Operations	-	-	-	2,150,000
Supervisor of Elections Addition/Renovations	-	-	-	2,000,000
Tax Collector Annex-Nocatee	-	-	-	1,006,250
Voting Equipment	254,025	-	-	-
Constitutional Officers Total	5,135,572	6,000,000	-	142,993,623
Economic Environment				
West Augustine Sewer Connections	-	-	-	14,694,685
Economic Environment Total	-	-	-	14,694,685
General Government				
Emergency generator installation	-	-	-	188,600
Administration Renovation	60,187	-	-	-
BCC Suite remodel	-	302,000	-	-
Building Services: Electronic Plan Review	488,277	-	-	-
Countywide Space Needs Assessment	-	1,000,000	-	-
Enterprise Resource Planning for Finance & HR	400,000	-	-	6,000,000
Facilities Management Office Expansion	-	-	-	1,599,245
Hastings Storage Facility HVAC Controls	-	-	-	58,800
Hastings Storage Facility Restroom Improvements	-	-	-	238,000
HHS Renovations	210,015	-	-	-
Jail employee restroom renovations	-	-	-	160,000
Judicial Campus Maintenance building	-	-	-	948,750
MedEx remodel for records storage	-	-	-	51,865
Medical Examiner Parking Lot	-	-	-	629,500
SCM Office renovations	-	-	-	73,500
SE Annex remodel	-	-	-	1,282,000
Security Enhancements-Courthouse	-	-	-	83,685
Web-Based Budgeting / Automated Payroll	70,000	-	-	-
General Government Total	1,228,479	1,302,000	-	11,313,945
Health & Human Services				
CDBG-DR: San Marcos Supportive Housing & Unified Service Center	10,570,960	957,131	-	-

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
CDBG-DR: Victoria Crossing Housing Complex & Integrated Service Center	7,513,072	5,954,230	-	-
Health & Human Services Total	18,084,032	6,911,361	-	-
Leisure Activities				
Alpine Shoreline Restoration	1,050,000	-	-	-
Aluminum Roof Awnings St. Augustine Amphitheatre	-	-	-	65,000
Athletic Field Expansion: Davis Park	638,722	-	-	-
Athletic Field Expansion: Rivertown Sports Fields Lighting	1,100,000	-	-	-
Beach Services Office Renovation	-	-	-	400,000
Boating Club Road Boat Ramp Improvements	500,000	-	-	-
Collier Blocker Puryear Park Improvements	-	-	-	2,250,000
Cornerstone Playground	-	500,000	-	-
Countywide Field and Park Maximization	750,000	750,000	3,000,000	-
Countywide Nature Trails	50,000	50,000	200,000	-
Countywide Safety & ADA Accessibility	297,340	250,000	1,000,000	-
Countywide Waterway Access	2,000,000	3,000,000	-	20,000,000
Cultural Events: Ponte Vedra Concert Hall Renovations	30,000	-	-	5,400,000
Cultural Events: St. Augustine Amp Community Assembly Building	-	-	-	3,900,000
Cultural Events: St. Augustine Amphitheatre Parking Lot Restrooms	-	-	-	190,000
Cultural Events: St. Augustine Amphitheatre Breezeways	-	-	-	285,000
Cultural Events: St. Augustine Amphitheatre Restroom Expansion	-	-	-	250,000
Disc Golf Course	150,000	700,000	-	-
Durbin Expansion	-	100,000	1,400,000	-
Entry Corridors/Parks Beautification	50,000	50,000	-	-
Field of Dreams ADA Restroom & Parking Expansion	12,763	100,000	975,000	-
Golf Course Improvements	7,775,158	-	-	-
Irrigation Wells	110,000	-	-	261,000
Nature Trails: Master's Tract	-	25,000	100,000	-
NE Regional Sports Lighting	500,000	-	-	1,000,000
Nocatee Skate Park Design	75,000	-	1,000,000	-
Off Beach Parking & Beach Access: Mussallem Beachfront Park	800,000	-	-	-
Off Beach Parking: 7740 Coastal Highway	1,139,840	-	-	-
Off Beach Parking: Micklers Expansion	400,000	-	-	-
Off Beach Parking: North Beach	1,100,000	-	-	200,000
Other Amenity Expansion: Alpine Groves Farmhouse	-	-	-	300,000

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
Other Amenity Expansion: Artificial Reef	100,000	200,000	-	-
Other Amenity Expansion: Flagler Estates Community Bldg and Park	258,307	-	-	-
Other Amenity Expansion: Ocean Pier Shop Expansion	-	-	-	125,000
Other Amenity Expansion: Vilano FCT Grant Obligation	1,094,759	100,000	-	-
Pacetti Bay Neighborhood Park	-	500,000	-	-
Palencia Concession Stand	-	-	-	1,000,000
Palmo Boat Ramp Expansion	-	100,000	1,400,000	-
Plantation Park	-	1,000,000	-	1,000,000
Regional Park: Northwest Regional Park	10,000,000	-	-	25,000,000
Regional Park: Turnbull Regional Park West	7,701,518	-	-	-
Regional Park: Nocatee Athletic Facility	4,000,000	-	-	16,000,000
Regional Park: Shearwater	-	200,000	325,000	7,000,000
Regional Park: Silverleaf	175,000	-	-	20,000,000
Regional Park: Treaty Park Expansion	1,700,000	-	-	-
Riverdale Maintenance Dredge	-	250,000	-	-
Rivertown 2 Improvements	-	1,500,000	-	-
Solomon Calhoun Park Improvements	-	200,000	2,000,000	-
Switzerland Community Center	-	200,000	-	2,000,000
Trail Projects: Shore Drive Trail	613,230	626,770	-	2,000,000
Trail Projects: St. Augustine Ampitheatre Arboretum	-	-	-	185,000
Trout Creek Expansion	-	1,000,000	-	-
Twin Creeks Park Infrastructure	-	2,700,000	-	-
Vail Point Parking Expansion	-	400,000	-	-
Vilano Boat Ramp Dredge	236,720	-	-	-
Waterway Access: Doug Crane Boat Ramp Expansion	900,005	-	-	-
Waterway Access: Palm Valley Boat Ramp West	1,014,405	-	-	-
Waterway Access: Vilano Landing	500,000	-	-	-
Waterway Access: Butler West	1,100,000	-	200,000	-
Waterway Access: Palm Valley Boat Ramp East	203,234	-	-	1,200,000
World Commerce Center: Outdoor Court Facilities	50,000	-	1,000,000	-
Leisure Activities Total	48,176,001	14,501,770	12,600,000	110,011,000
Library Services				
Main Library Renovation (North Entry Door)	-	-	-	360,000
New Hastings Community Center/ Library	-	-	-	10,473,500
Nocatee Branch Library	-	-	-	12,000,000
North Central Branch Library	-	-	-	20,000,000
Rivertown Branch Library	-	-	-	12,000,000
World Golf Village Branch Library	9,285,876	-	-	-
Library Services Total	9,285,876	-	-	54,833,500
Physical Environment				

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
Beach Renourishment: Limited Re-evaluation Report	-	-	-	585,000
Beach Renourishment: Ponte Vedra Beach Dune and Beach Restoration	5,335,997	-	-	5,200,000
Beach Renourishment: South Ponte Vedra Blvd. Dune & Beach Restoration	15,429,470	-	-	-
Beach Renourishment: St. Aug. Beach Current Funding (16SJ1)	234,836	150,000	-	-
Beach Renourishment: St. Aug. Beach Future Funding	195,000	-	-	4,290,000
GIS Orthophotography Update	-	140,000	280,000	-
Ponte Vedra USACE CSRM Feasibility	1,350,000	-	-	-
Porpoise Point USACE Section 103 CAP	25,000	-	-	-
PV Utility: Engineering Studies & Planning (Countywide)	-	-	-	-
PV Utility: Force Main Systems	3,216,536	-	-	-
PV Utility: Gravity Sewer Rehab Program (Countywide)	525,956	-	-	-
PV Utility: Inlet Beach Water Treatment Plant	-	50,000	338,477	-
PV Utility: Inlet Beach WWTP	-	50,000	236,477	-
PV Utility: Lift Station Improvements (Countywide)	2,179,446	-	-	-
PV Utility: Marsh Landing Water Treatment Plant	-	125,000	236,477	-
PV Utility: Marsh Landing WWTP	681,199	1,675,000	1,621,209	-
PV Utility: Plantation WTP	-	600,000	236,477	-
PV Utility: Players Club WWTP	412,401	300,000	236,477	-
PV Utility: Reuse Force Mains	-	-	-	-
PV Utility: Sawgrass WTP	77,849	125,000	667,652	-
PV Utility: Sawgrass WWTP	1,246,285	100,000	1,020,000	-
PV Utility: Water Transmission Mains (Countywide)	589,366	-	-	-
SJC Main Utility: Anastasia Island WWTP Improvements	12,764,246	1,400,000	879,404	-
SJC Main Utility: CR 214 Water Plant Well Field	1,407,174	1,500,000	372,951	-
SJC Main Utility: CR 214 Water Treatment Plant Improvements	17,603	900,000	420,404	-
SJC Main Utility: Engineering Studies & Planning (Countywide)	1,674,273	1,000,000	2,414,181	-
SJC Main Utility: Force Main Systems (Countywide)	5,146,539	20,806,124	11,011,784	-
SJC Main Utility: GIS Mapping (Countywide)	1,014,663	520,000	2,164,452	-
SJC Main Utility: Hastings Utility Improvements	952,843	850,000	1,405,806	-
SJC Main Utility: Hastings Utility Improvements CDBG-DR Funding	4,134,841	1,866,189	-	-
SJC Main Utility: Infiltration Inflow Program (Countywide)	1,211,189	1,375,000	4,152,444	-
SJC Main Utility: Northwest Plant Well Field	1,784,876	1,840,000	378,364	-
SJC Main Utility: Northwest Water Treatment Plant	168,472	3,225,000	3,375,119	-
SJC Main Utility: Northwest WWTP	90,000	2,040,000	7,040,800	-
SJC Main Utility: Office Expansion	5,154,712	300,000	1,346,604	-
SJC Main Utility: Reuse Force Mains (Countywide)	5,886,232	10,250,000	8,429,085	-
SJC Main Utility: Sewage Lift Station Improvements (Countywide)	4,046,718	4,961,501	19,577,409	-
SJC Main Utility: SR 16 WWTP Improvements	5,840,412	2,850,000	1,891,244	-

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
SJC Main Utility: SR 207 WWTP Improvements	3,492,668	122,768,001	10,776,275	-
SJC Main Utility: Telemetry System (Countywide)	208,606	640,000	1,707,116	-
SJC Main Utility: Utility Meter Infrastructure	1,887,143	2,050,000	9,148,990	-
SJC Main Utility: Water Booster Stations	1,171,684	5,250,000	-	-
SJC Main Utility: Water Transmission Mains (Countywide)	5,610,814	1,350,000	13,896,855	-
Solid Waste Hazmat Area Improvements	400,000	-	-	-
Solid Waste Tillman Ridge Transfer Station Floor Resurfacing	108,000	-	-	-
Stratton Facility Improvements	-	100,000	-	-
Physical Environment Total	95,673,049	191,156,814	105,262,534	10,075,000
Public Safety				
Two (2) New Ambulances	499,050	560,400	-	-
Air/Light/Rehab Unit	908,400	-	-	-
Animal Control: Pet Center Isolation Building	-	-	-	501,000
Animal Control: Pet Center Office Space Expansion	-	-	-	500,000
Apparatus Storage Pole Barn	494,067	-	-	-
Architectural funds for Fire Station #17 remodel	40,000	-	-	4,348,000
Emergency Management: Hurricane Shelter Upgrades for New Schools	-	-	-	800,000
Emergency Management: Nocatee DRI Countywide Evacuation Shelter Program	420,000	420,000	188,616	-
Emergency Management: Special Needs Cot Storage Building	35,000	-	-	-
Fire Rescue Training Facility	-	-	-	5,000,000
Fire Safety/Education Trailer	225,000	-	-	-
Fire/EMS: Ambulance Replacement Schedule	1,086,238	1,469,600	6,178,257	-
Fire/EMS: Fire Engine Replacement Schedule	2,880,169	2,577,755	12,108,346	-
Fire/EMS: Flagler Estates New Sub-Station	-	-	-	1,700,000
Fire/EMS: North Central/Silverleaf	-	-	-	10,000,000
Fire/EMS: Southwest SR 207 New Station	7,222,000	-	-	2,700,000
Fire/EMS: Southwest SR 207 New Station Apparatus	2,658,651	-	-	-
Fire/EMS: St. Augustine Beach New Station	-	-	-	10,000,000
Fire/EMS: Station #10 (Ponte Vedra) Improvements	-	-	-	1,062,000
Fire/EMS: Beach Walk Fire Station	-	-	-	10,000,000
Multi Purpose Rescue Vehicle	-	-	-	195,000
Nocatee Area Radio System Enhancement	265,000	-	-	-
Public Safety Dock @ Vilano	72,450	-	-	-
River Response Vessel	-	315,000	-	-
Security fence around Fire Administration	250,000	-	-	-
Public Safety Total	17,056,025	5,342,755	18,475,220	46,806,000
Public Works				
Bishop Estates Rd. Signs & Pavement Markings	154,334	-	-	-
CDBG-DR: Armstrong Road Drainage Improvements	733,568	288,045	-	-
CDBG-DR: Avenue D Road Drainage Improvements	421,854	109,246	-	-

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
CDBG-DR: Big Soovey Drainage and Conveyance Improvements	2,156,341	2,076,635	-	-
CDBG-DR: Cypress Rd and St Augustine Blvd Drainage Improvements	1,762,741	31,033	-	-
CDBG-DR: N. Rodriguez Street Drainage Improvements (Oyster Creek Basin)	916,409	49,548	-	-
CDBG-DR: Santa Rosa Drainage and Conveyance Improvements	1,460,383	1,288,933	-	-
CDBG-DR: South Holmes Blvd Drainage Improvements	1,858,703	2,004,529	-	-
CDBG-DR: South Orange Street Drainage Improvements	416,786	4,584	-	-
Countywide Bridge and Culvert Safety	260,000	750,000	1,250,000	-
Countywide Contour Mapping	-	-	-	-
Countywide Drainage Infrastructure	3,712,447	4,500,000	15,700,000	-
Countywide Safety Improvements	475,000	500,000	2,250,000	-
Countywide Sidewalk Construction	1,100,728	1,140,690	4,000,000	-
Countywide Signal Re-timing	-	100,000	400,000	-
Countywide Signalization Program	-	150,000	4,000,000	-
Countywide Stormwater Modeling	212,881	60,000	290,000	-
Countywide Striping Improvements	500,000	525,000	2,350,000	-
Countywide TMDLs - Stormwater Quality Drainage Improvements	78,655	60,000	280,000	-
Countywide Traffic Calming Program	100,000	100,000	400,000	-
Countywide Underdrain Infrastructure	1,236,394	750,000	4,000,000	-
CR 13 Culverts at Bass Haven	700,000	-	-	-
CR 13 Signs & Marking	218,691	-	-	-
CR 16A Four Laning	-	-	-	9,600,000
CR 208 Shoulders	-	-	-	-
CR 208 Town Branch Bridge #784023	300,000	361,771	3,000,000	-
CR 210 / US1 Interchange	-	-	-	28,000,000
CR 210 4-lane section from Greenbriar to CR 16A	-	-	-	32,800,000
CR 210 Roadway Improvements from I-95 to US1	9,278,081	-	-	-
CR 210 Widening from Greenbriar Road to Cimarrone Blvd.	26,449,494	6,000,000	-	-
CR 2209 (Central) from CR210 to CR208	3,000,000	4,500,000	-	25,000,000
CR 2209 4L to 6L Widening, CR210 to SR9B	-	-	-	8,500,000
CR 2209 SB Turn Lane at Johns Creek Parkway	-	-	-	450,000
CR 2209 SB Turn Lane Extension	450,000	-	-	-
CR 2209 Sidewalk	-	-	-	800,000
CR 2209 Signal at IGP	1,972,876	-	-	-
CR2209/CR210 Intersection/Interchange Modifications	-	-	600,000	12,000,000
Deep Creek Dredging	-	-	-	1,700,000
Euclid Crosswalk & Signal	300,000	300,000	-	-
Four Mile Road Westbound Turn Lane Approaching SR16	-	-	2,500,000	-
Fruit Cove Drive South Drainage Improvement	165,000	-	-	-
Fuel Tank and Pumps Replacement at SR 16 and Mizell Rd.	5,567	-	-	-

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
Guana Vegetation Maintenance	60,000	60,000	240,000	-
HMGP: Kings Road Drainage Improvements	857,204	-	-	-
HMGP: North Beach Drainage 22nd and 23rd St.	535,688	-	-	-
HMGP: US 1 & Lewis Point Rd Signal Replacement	731,593	-	-	-
HMGP: US 1 & Shore Drive Signal Replacement	676,000	-	-	-
Holmes Blvd & King Street Extension Intersection Improvements	2,680,459	-	-	-
Holmes Blvd: Four Mile Road/Kenton Morrison Area Improvements	-	-	750,000	-
Inman Road Improvements	-	-	-	1,200,000
International Golf Parkway Curve Realignment	-	300,000	1,700,000	-
International Golf Parkway Drainage Improvements	-	-	-	-
Jack Wright Island Road Culverts	700,000	-	-	-
Joe Ashton Road Shoulders and Drainage	-	-	-	-
Julietta Court and Domenico Circle Drainage	500,000	320,000	-	-
Kings Estate Road Corridor Improvements	1,992,900	5,900,000	-	8,484,463
L'Atrium Circle Sidewalk	585,750	-	-	-
Longleaf Pine Parkway 4-Laning: Roberts Road to Veterans Parkway	8,215,392	-	-	21,622,383
Masters Drive Drainage Improvements	-	-	-	400,000
Mickler Road & A1A Intersection Improvement	4,300,000	-	-	-
Mickler Roundabout Improvements	1,680,000	4,420,000	-	-
Miranda Road Bridge #784046	-	-	2,800,000	-
NPDES Permit	50,000	75,000	200,000	-
Old A1A Access	380,000	-	-	-
Old A1A North (aka Summerhaven North)	8,558,344	-	-	2,152,922
Old A1A South (aka Summerhaven South)	248,911	-	-	-
Old Moultrie Rd. Impvmts from SR 312 to US 1	5,073,898	6,506,127	-	-
Oyster Creek Drainage Improvements	-	-	-	13,500,000
Palm Dr. & Tangerine Dr. Drainage	475,308	-	-	-
Palm Valley Road Sidewalk Phase I	163,169	2,000,000	-	-
Palm Valley Road: Mickler Roundabout to Mickler & A1A Intersection Road Improvements	-	-	-	14,000,000
Palmetto Road Drainage improvements	-	-	-	275,100
Pavement Mgt. - Capital & Maintenance	11,000,000	11,000,000	52,069,250	-
Pine Island Road at US1 Intersection Improvements & Signalization	-	-	-	1,500,000
Ponte Vedra Boulevard Drainage Improvements	-	200,000	2,800,000	-
Ponte Vedra Lakes Blvd & Marsh Landing Parkway A1A Intersection Improvements	300,000	-	-	4,000,000
Ponte Vedra SRA1A Corridor Intersection Improvements (PV5)	414,785	-	-	2,200,000
Porpoise Point Armoring	453,518	-	-	-
Porpoise Point Drainage	537,422	-	-	-
Preservation Trail/Town Plaza Intersection	-	125,000	925,000	-
Prince Road Drainage Improvements	-	100,000	725,000	-
PW Complex Improvements	-	250,000	-	-
Race Track Road: West Peyton Parkway to Bartram Park Blvd.	800,000	3,200,000	-	-
Racetrack Road & US 1 Intersection Improvements	-	-	-	3,000,000
Racetrack Road Bridge Approach Replacement	90,709	509,291	-	-

St. Johns County Capital Improvement Projects 2023 - 2027

FY 2023 Budget

Category / Project	FY 22	FY 23	FY 24 - 27	Candidate
Racetrack Road turn lane extension at Veterans Pkwy	-	350,000	-	-
Racy Point Bridge #784040 Structural Rehabilitation	456,134	-	-	-
Regalo Rd (aka Shannon Rd)	-	200,000	600,000	-
Roberts Road from CR 244 to Greenfield Drive	-	-	-	6,500,000
Roberts Road from Greenfield Drive to Lige Branch Ln	-	-	-	6,100,000
Roberts Road from Lige Branch Ln to SR 13	-	-	-	5,500,000
Roscoe Intersection Improvements	1,420,276	-	-	-
Roscoe/CR-210/Palm Valley Road Intersection Improvements	-	-	-	1,402,552
San Julian Wetland Secondary outfall	762,272	-	-	-
SR 16 / IGP Intersection Improvements	7,489,247	-	-	1,000,000
SR 16 from CR-16A to St. James Avenue (west entrance to King & Bear)	600,000	-	1,824,662	3,231,338
SR313 from Cordova Palms crossing US1	815,990	-	-	-
Surfwood Subdivision Drainage Improvements	1,402,503	-	-	-
Tarmac Storage Building	-	400,000	-	-
W. King Street improvement from east of eastern Railroad Crossing to Travis St.	-	-	-	1,000,000
W. King Street improvement from east of Gilbert St. to east of Volusia St.	-	-	-	5,000,000
W. King Street improvement from east of Volusia St. to west of South Whitney St.	-	-	-	5,000,000
Wildwood Drive from Publix to US 1	1,067,568	-	-	-
Winton Circle Drainage	815,026	-	-	-
Woodlawn Rd from SR 16 to T Intersection	500,000	1,500,000	4,500,000	-
Public Works Total	127,787,000	63,065,433	110,153,912	225,918,758
Grand Total	322,426,033	288,280,133	246,491,666	616,646,511



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GENERAL FUND

The General Fund is the largest and most diverse of the County's operating funds. It is used to account for all financial resources except those that are restricted to a specific use and therefore accounted for in separate funds. The major source of revenue for the General Fund is the property or ad valorem tax. The General Fund also receives revenue from other governments (mainly State and Federal), fees for services, fees for licenses and permits, fines, investment income, as well as other miscellaneous revenue sources.

0001 - General Fund

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	210,267,734	284,609,383	260,675,116	263,521,407
Transfers From Funds	10,362,508	10,031,348	9,501,397	9,741,979
Statutory Reduction	-	(9,735,501)	-	(11,744,298)
Fund Balance	124,678,096	110,749,684	116,949,170	91,182,523
Total	345,308,338	395,654,914	387,125,683	352,701,611

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	44,090,477	51,670,336	47,551,593	59,914,641
Operating Expenses	57,262,023	109,790,225	85,897,450	65,415,454
Capital Expenses	3,493,015	4,972,530	5,073,655	8,281,723
Other Expenses	125,148,740	229,221,823	157,420,462	tbd
Total	229,994,255	395,654,914	295,943,160	tbd

Note: The General Fund, for the FY 2023 Administrator's Budget Workshop, is not balanced pending submission of the Constitutional Officer's June 1, 2022 budget requests.

0001 - General Fund

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	140,743,145	159,490,684	153,589,529	183,530,389
31103	DELINQUENT AD VALOREM TAX	338,833	300,000	330,000	330,000
31390	OTHER FRANCHISE FEES	760,835	550,000	650,000	650,000
31500	LOCAL COMMUN. SVC TAX	2,219,236	2,215,006	2,157,709	2,200,863
31501	PY LOCAL COMMUN. SVC TAX	1,612,848	-	-	-
31600	LOCAL HASTINGS BUSNSS TAX	1,075	500	1,100	1,100
32103	OCCUPATIONAL LICENSES	315,813	251,000	325,000	325,000
33100	FEDERAL GRANT REVENUE	84,697	138,095	170,261	58,241
33120	PUBLIC SAFETY FEDERAL GNT	15,247,797	75,425,879	48,972,211	23,411,101
33130	PHYSICAL ENVIRON FED GRNT	1,160,342	2,700,862	3,616,412	-
33160	HUMAN SVCS FEDERAL GRANT	-	32,966	32,966	-
33301	FEDERAL PYMT IN LIEU OF T	577	-	-	-
33400	STATE GRANT REVENUE	-	-	100,043	100,043
33420	PUBLIC SAFETY STATE GRANT	263,958	222,783	96,502	105,806
33430	PHYSICAL ENVIRON STATE GT	136,666	100,000	83,334	-
33470	CULTURE/RECR STATE GRANT	100,043	337,844	-	-
33512	STATE REVENUE SHARING	7,091,190	5,550,000	7,759,266	7,914,451
33513	INS AGENTS COUNTY LICENSE	65,487	50,000	60,000	60,000
33514	MOBILE HOME LICENSE	64,376	63,500	63,500	63,500
33515	ALCOHOLIC BEVERAGE LIC	112,227	111,000	119,000	119,000
33516	RACE TRACK REVENUES	239,750	239,750	239,750	239,750
33518	LOCAL GOVT HALF CENT TAX	19,165,708	17,600,000	25,167,310	24,409,670
33709	MGMT SVC - TDC	(91,709)	183,417	183,417	183,417
33710	GENERAL GOVT GRANTS OTHER	-	250,000	250,000	-
33712	MGMT SVC-UTILITIES	1,999,548	1,999,547	1,999,547	1,999,547
33713	MGMT SVC-LANDFILL	333,444	333,449	333,449	333,449
33717	MGMT SVC-FIRE SERVICE	1,367,688	1,367,685	1,367,685	1,367,685
33719	MGMT SVC-BUILDING DEPT.	566,412	566,413	566,413	566,413
33723	MGMT SVC-TRANSPRTN	248,977	248,982	248,982	248,982
33724	MGMT SVC-CBC	260,760	260,760	260,760	260,760
33770	OTHER CULTURE/REC GRANTS	-	75,000	425,000	-
33773	SCHOOL BOARD REIMBURSEMNT	6,554	-	6,500	6,500
34101	SALE OF COPIES	3,844	3,000	4,500	4,500
34111	ZONING FEES	43,723	41,950	43,000	43,000
34112	PLANNING FEES	644,601	500,000	600,000	600,000
34113	PLANS & SPECIFICATIONS	150,218	120,000	120,000	120,000
34115	DEV PUBLIC SHELTER FEE	300	-	-	-
34151	SHERIFF-CIVIL FEES	97,701	75,000	90,000	90,000
34152	SHERIFF FEES	4,738	3,500	4,500	4,500
34155	SUPERVISOR OF ELECTIONS	2,400	-	-	-
34159	SHERIFF MISC REVENUE	2,633	2,750	2,500	2,500
34191	SALE OF MAPS & PUBLICATIO	27,549	15,000	25,000	25,000
34195	VAB FEES	4,695	2,500	4,000	4,000
34221	DEVELOPMENT FEES	75,000	-	-	-
34261	AMBULANCE SERVICE FEES	7,578,300	6,525,000	7,500,000	7,500,000
34262	AMBULANCE MILEAGE	1,213,369	1,140,000	1,300,000	1,300,000

0001 - General Fund

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34263	MISC AMBULANCE FEES	1,315	490	500	500
34264	INSURANCE DISALLOWANCES	(1,020,117)	(1,100,000)	(1,100,000)	(1,100,000)
34291	MEDICAL EXAMINER SERVICES	180,510	135,000	180,000	180,000
34330	CONDT BND FIN REVIEW FEE	3,000	2,000	2,000	2,000
34351	RECYCLING RECEIPTS	3,339	1,000	1,000	1,000
34374	PLAN REVIEW FEES	2,708,903	2,106,000	2,750,000	2,750,000
34379	RECLAIMED WATER FEES	13,650	12,000	12,000	12,000
34641	VICIOUS DOG REGISTRATION	5,861	3,500	3,500	3,500
34642	ANIMAL IMPOUND FEES	4,239	4,000	4,000	4,000
34643	ANIMAL ADOPTION FEES	25,505	12,000	25,000	25,000
34644	ANIMAL MISC FEES	15,294	7,800	15,500	15,500
34645	ANIMAL CNTRL DONATIONS	11,213	-	9,000	-
34646	ANIMAL HEARING ADM FEE	400	-	-	-
34723	ADMISSIONS	968	-	-	-
34724	ADMISSIONS-TAX EXEMPT	156,267	52,000	160,000	160,000
34725	REC ASSOC FEES TAX EXEMPT	55,952	25,000	55,000	55,000
34751	MINIMUM OPERATING PYMNT	-	-	-	100,000
34753	CASH SHORT & OVER	(70)	-	-	-
34785	TAX EXMPT SELF PROMOTER	40,106	20,000	30,000	30,000
34790	POOL FEES-YMCA	2,634	15,000	-	-
34791	PARK MAINT SURCHARGE FEE	397,004	165,000	230,000	230,000
34792	PARK IMPRVEMENT ASSOC FEE	18,962	8,000	12,000	12,000
34813	COUNTY CRIM COURT COSTS	96,886	70,000	95,000	95,000
34902	IMPACT FEES 3% ADMIN FEE	2,167,300	1,750,000	2,000,000	1,900,000
34904	SALE OF COPIES	1,059	1,000	1,000	1,000
34907	SALES TAX COMMISSION	284	200	200	200
35100	JUDGMENTS AND FINES	11,593	11,500	-	-
35102	COURT FINES AND COSTS	36,863	25,000	35,000	35,000
35104	POLICE EDUCATION	65,083	50,000	60,000	60,000
35110	DOM VIOLENCE SCHG 938.08	36,256	21,500	28,000	28,000
35202	LIBRARY FEES	65,043	75,000	75,000	75,000
35901	RETURNED CHECK-SVC CHARGE	780	-	-	-
35904	PUBLIC DEFENDER FEES	2,400	1,500	1,000	1,000
35906	LEGAL SETTLEMENTS	65	-	-	-
36101	INTEREST EARNINGS	101,686	35,387	155,000	155,000
36102	INTEREST EARNINGS-SBA	43,404	40,000	35,000	35,000
36113	INTEREST EARNINGS-TAX COL	6,408	5,000	2,000	2,000
36121	INTEREST-SURPLUS FUNDS	667,350	525,000	-	-
36122	INTEREST-MONEY MRKT	7,220	7,200	1,000	1,000
36127	FEIT EARNINGS	15,534	14,500	9,000	9,000
36128	FEIT FIXED EARNINGS	2,679	1,500	1,000	1,000
36130	NET INCR IN FV OF INVSTMT	(901,155)	-	(4,789,545)	-
36201	RENTAL INCOME	3,702	3,600	-	-
36204	TAX EXEMPT RENTAL INCOME	285,769	247,000	200,000	200,000
36205	BUILDING RENTAL INCOME	9,849	-	-	-
36206	TOWER LEASE/RENT	72,002	69,540	69,540	69,540

0001 - General Fund

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36207	PARKS TAXABLE RENT INCOME	158,901	103,000	175,000	175,000
36208	FAIRGROUNDS RENTAL	18,284	6,000	18,000	18,000
36209	FAIRGROUND RENTAL-TX EXMP	675	-	-	-
36212	ANNEX RENTALS	250	-	-	-
36217	BILLBOARD LEASE/RENT	8,141	3,672	-	-
36218	TXBLE RESERVTN FEES	1,425	-	1,000	1,000
36219	TX EXMPT RESERVTN FEES	-	-	75	-
36400	SURPLUS PROP SALE (EXMPT)	218,286	600,000	675,500	-
36402	INSURANCE PROCEEDS	14,750	339,672	30,500	-
36403	RECOVERIES-RESTITUTIONS	2,155	-	5,000	-
36603	CONTRIBUTIONS	1,685	-	-	-
36608	LIBRARY DONATIONS	14,104	-	200,000	-
36901	REFUND PY EXPENDITURES	24,283	-	22,000	-
36904	MISCELLANEOUS REVENUE	93,304	-	53,000	-
36905	PROGRAM INCOME	14,059	-	-	-
36910	REBATES	6,623	-	7,500	-
36911	GUARNTD ENRGY SAVINGS FEE	-	40,000	249,000	-
36912	CREDIT CHECK FEE	2,464	-	1,700	-
38101	TRANSFER FROM FUNDS	2,783,798	3,001,397	3,001,397	3,241,979
38103	ADVANCE FROM FUNDS	-	754,951	-	-
38610	TRNSF FROM CLERK TO BOARD	1,453,273	850,000	1,000,000	1,000,000
38640	TRANSFER FROM SHERIFF	623,004	25,000	-	-
38660	TRNSFR FROM PROP APPRAISR	2,510	400,000	400,000	400,000
38670	TRANSFER FROM TAX COLLECT	5,325,427	5,000,000	5,000,000	5,000,000
38680	TRANSFER FROM SUP OF ELEC	174,495	-	100,000	100,000
38998	5% REDUCTION	-	(9,735,501)	-	(11,744,298)
38999	CARRYFORWARD	124,678,096	110,749,684	116,949,170	91,182,523
Total		345,308,338	395,654,914	387,125,683	352,701,611

GENERAL FUND

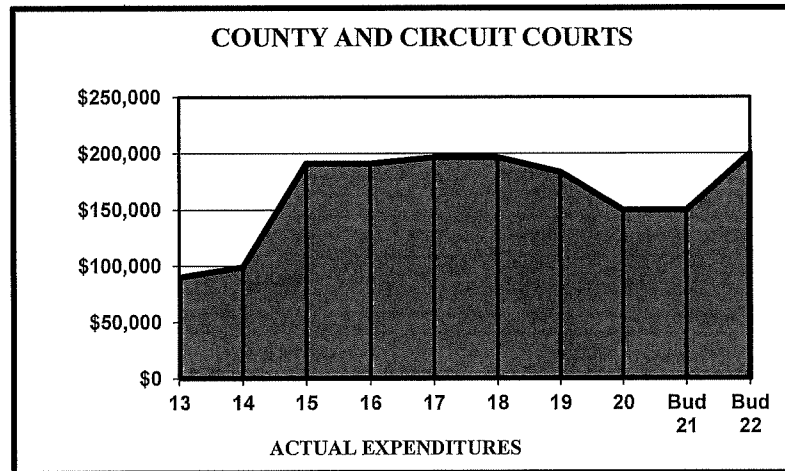
SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: CLERK OF COURT
PROGRAM ELEMENT: COUNTY AND CIRCUIT COURTS

PROGRAM DESCRIPTION:

Article V, Section 14 of the Constitution of the State of Florida states that the County is responsible to "...fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities for the circuit and county courts, public defenders' offices, states attorneys' offices, guardian ad litem offices and the office of the clerks of the circuit and county courts performing court related functions." In this capacity, the Clerk's functions are as follows:

- ◆ Servicing and maintaining the phone system including billing.
- ◆ Servicing and maintaining court-related financial and judicial hardware and software applications.
- ◆ Servicing and maintaining court-related facsimile equipment contracts including billing.

MISSION: The Clerk of the Circuit Court is responsible under Florida Statutes 34.032 for recording and handling all minutes and related duties for all misdemeanors, felonies, small claims and traffic cases for the County and Circuit Courts. The Clerk of the Court serves as the Clerk of the Board of County Commissioners, as well as auditor, recorder and custodian of all County funds.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 personnel services budget reflects an increase in staff.

REVENUE:

The revenue to partially fund the Clerk of Court's County Court budget is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$147,550	\$146,550	\$118,000	\$106,190	\$162,115
Operating Expenses	43,000	31,000	32,000	41,310	36,385
Capital Outlay	6,000	6,000	0	2,500	1,500
TOTAL	\$196,550	\$183,550	\$150,000	\$150,000	\$200,000

0022 - Clerk Of Court

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	150,000	200,000	200,000	tbd
Total		150,000	200,000	200,000	tbd

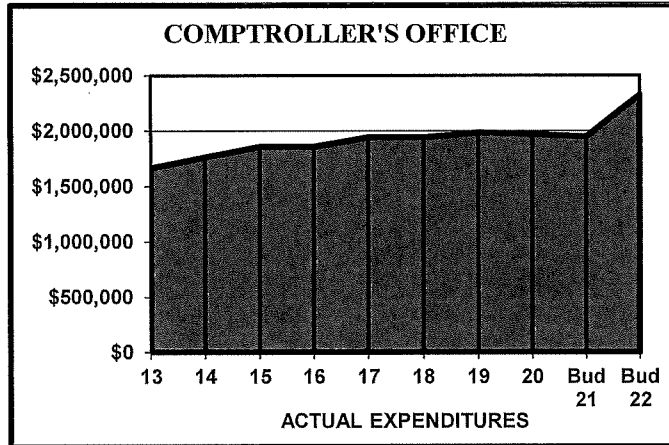
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: CLERK OF COURT
PROGRAM ELEMENT: COMPTROLLER'S OFFICE

PROGRAM DESCRIPTION:

The Comptroller's Office is a department of the Clerk of Circuit Court. Article VIII of the Florida Constitution states "...the Clerk of the Circuit Court shall be the ex-officio Clerk of the Board of County Commissioners, auditor, recorder and custodian of all County funds." The Clerk has elected to organize the Comptroller's Office to include both responsibilities as ex-officio Clerk of the Board and duties as County auditor and custodian of County funds. These duties include all of the basic accounting functions including Accounts Payable, Payroll, General Ledger Maintenance, Vendor File Maintenance, Fund Accounting and Financial Reporting. Additionally, this department funds the Minutes and Records Office of the Board secretaries who are employed by the Clerk of Courts.

MISSION: Serve as the elected Chief Financial Officer, County Auditor, custodian of all County funds and official recorder.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating activities.

REVENUE:

The revenue to fund the Clerk of Court's Finance Department is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,718,700	\$1,770,700	\$1,794,40	\$1,746,450	\$2,163,791
Operating Expenses	216,000	208,700	169,900	181,350	152,400
Capital Outlay	9,500	7,500	7,500	20,000	6,500
TOTAL	\$1,944,200	\$1,986,900	\$1,971,800	\$1,947,800	\$2,322,691

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Processed over \$78.9 million in payroll for the County.
- ◆ Processed 60,224 accounts payable invoices and 268 wire payments totaling \$255.8 million for the County.
- ◆ Tracked over \$2 billion in County fixed assets.
- ◆ Continued receiving an Unmodified Independent Auditor Opinion on the County's Comprehensive Annual Financial Report (CAFR).
- ◆ Received the GFOA Distinguished Certificate of Achievement for Excellence in Financial Reporting for the thirty-first (31) consecutive year.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Pre-audit all disbursement requests to ensure requests are for a lawful purpose.
- Maximize the investment income on County funds in accordance with the County Investment Policy.
- Receive GFOA Distinguished Certificate of Achievement for Excellence in Financial Reporting.
- Prepare financial statements in accordance with generally accepted accounting principles to meet the needs of decision-makers and comply with all legal requirements.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	22.24	21.44	25.29
	Total Operating and Maintenance Expenditures	\$1,964,300	\$1,927,800	\$2,316,191
O U T P U T	Total All Funds, All Expenditures (less Reserves)*	\$661,445,461	\$625,867,444	\$965,049,246
	Total County Budget	\$940,105,545	\$1,056,397,643	\$1,298,036,820
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$7.50	\$7.00	\$7.99
	Program Cost as % of Total County Budget (less Reserves)	0.21%	0.18%	0.24%
	Total Fund Expenditures per FTE	\$29,741,253	\$29,191,579	\$38,159,322
E F F E C T	Consecutive Years receiving the GFOA Distinguished Certificate of Achievement for Excellence in Financial Reporting	29	30	31
	% Compliance for an Unqualified Independent Auditor Opinion	100%	100%	100%
	Total County Interest Income	\$7,055,592	\$8,311,355	tbd

0003 - Clerk Of Court - Finance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	1,947,800	2,322,691	2,344,745	tbd
Total		1,947,800	2,322,691	2,344,745	tbd

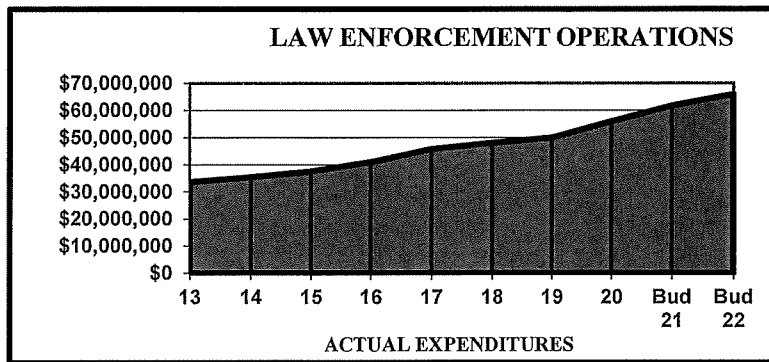
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: LAW ENFORCEMENT OPERATIONS

PROGRAM DESCRIPTION:

Law Enforcement Operations are principally comprised of uniform patrol, investigation units, traffic unit, communication center, and special teams (bomb team, crisis intervention, SWAT, marine unit, aviation, etc.). This program is under the direction of the constitutionally elected Sheriff and is responsible for the general welfare of the County's citizens and visitors, providing for their protection through patrolling all areas of the County, answering requests for assistance and investigating criminal activities. An additional responsibility of Homeland Security, as well as extensive operations during mutual aid requests due to natural disasters, has expanded the traditional roles and boundaries of the program. Law Enforcement Operations enforce County ordinances, State and Federal laws, investigates crimes, promotes crime reduction, and assists other Law Enforcement Agencies on these goals.

MISSION: To provide the most efficient and effective enforcement and police protection to all County citizens and visitors in an effort to maintain a safe and secure community..



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in staff salaries and operational cost increases. Other expenditures relate to Training, I-95 Interdiction Initiative, and upgrading CAD license and software.

REVENUE:

The Law Enforcement element of the St. Johns County Sheriff's Office is funded from the County's General Fund. Additional funding is received in the way of contracted services with St Johns County School Board for 58 School Resource Deputies and the Municipal Service District of Ponte Vedra for five (5) Deputies. Fees, grants and state crime prevention funding are also used to offset expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$37,277,690	\$39,123,299	\$42,780,582	\$45,574,064	\$48,821,326
Operating Expenses	8,409,437	8,243,241	9,423,337	11,639,697	12,263,309
Capital Outlay	944,201	801,850	1,317,514	1,215,414	1,225,849
Other	1,488,463	1,793,782	2,408,878	3,301,500	3,715,063
TOTAL	\$48,119,791	\$49,962,172	\$55,930,311	\$61,730,675	\$66,025,547

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ With the implementation of a full time Aviation/Marine Unit, we have increased Law Enforcement coverage on 211 miles of waterways within St. Johns County. Additionally we have instituted numerous boater safety programs.
- ◆ To keep in compliance with the Marjory Stoneman Douglas Public Safety Act, the Sheriff's Office Hired 10 Youth Resource Deputies in addition to 11 hired from the previous year to bring the total number of Youth Resource Deputies to 58 and Supervisors to 7. This accomplishment puts a deputy sheriff in every school in St. Johns County this year with the long term goal of 2 deputies in every high school.
- ◆ Expanded and improved the use of our Social Media platform to keep our citizens informed of all Law Enforcement activities.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Opened a new state of the art Training Facility to deliver Law Enforcement training unique to their mission using newest technology, equipment, and techniques
- ◆ Completed the construction of the new Emergency 911 Communications Center; integrating Sheriff's Office Communication's, the Real Time Intelligence Center and Fire/Rescue personnel into one facility.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Partner with other local, state, and federal law enforcement agencies to target narcotics and human trafficking along our waterways and on Interstate 95.
- Expand intergovernmental communication across a wide spread agency mission prospective.
- Enhance our Community Outreach programs to engage our citizens to build trust and improve relationships between Law Enforcement and the community.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Recruit, hire, train, and retain high quality law enforcement professionals in a very competitive economy.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continue to identify and deploy emerging technologies as a primary crime reduction strategy.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	471	517	539
	Total Operating and Maintenance Expenditures	\$52,203,919	\$57,213,761	\$61,084,635
O U T P U T	Calls for Service (excluding Routine Patrol)	210,491	225,034	239,578
	Traffic Crash Investigations Agency-wide	4,144	4,681	5,217
	Uniform Traffic Citations Issued	11,167	11,602	12,037
	Pieces of Evidence Taken In	15,528	15,534	15,540
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$199.33	\$207.67	\$210.77
	Average Minutes Spent on a Call	31.7	31	31
	Pieces of Evidence / FTEs Processing Evidence	1,367	2,077	1,662
E F F E C T	County Crime Rate Index (per 100,000)	1,023.6	897	770
	% of Florida Crime Rate Index	40%	37%	34%
	% Change in False Alarms	1.4%	1.4%	1.4%

0035 - Sheriff: Law Enforcement

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	61,740,173	66,025,547	66,025,547	tbd
Total		61,740,173	66,025,547	66,025,547	tbd

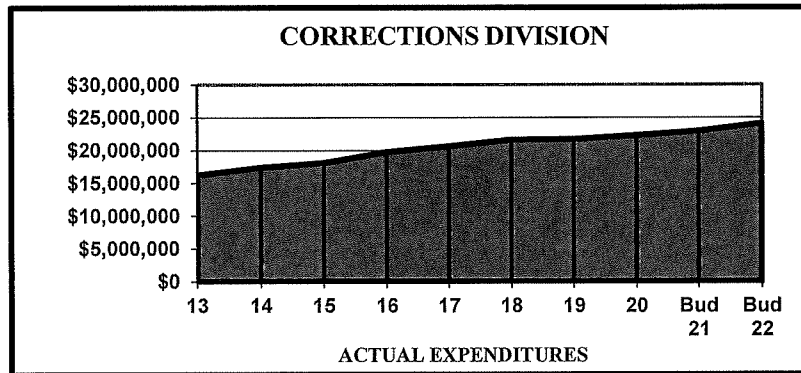
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: CORRECTIONS DIVISION / DETENTION FACILITIES

PROGRAM DESCRIPTION:

The Corrections Division is responsible for the security, care, custody and control of all inmates within St Johns County. This requires that all basic human needs be provided such as housing, food, and medical care. Additionally, other programs are provided, i.e., education and a variety of counseling opportunities. The Detention Facility has a present capacity of 39 cellblocks or 764 beds. Included in the 764 beds is the Community Release Center, which is a 100 bed minimum-security facility. This Center includes work release, county work squad, and other authorized inmate activities. Additionally, it is the responsibility of the Division to guarantee inmate appearance in court, provide transportation for court ordered activities (i.e., medical appointments, evaluations, etc.) while at the same time protecting society.

MISSION: To provide security, care, custody and control of all inmates incarcerated within the St Johns County Sheriff's Office Corrections Detention Center. Also provide programs for inmates to re-enter society after release from custody.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects the staff safety and operating cost increases. The budget continues to maintain the required expenses to sustain the daily operating costs of the detention facility.

REVENUE:

The Corrections Division of the St. Johns County Sheriff's Office is funded by the General Fund. Additional statutory allowed service charges provide some supplemental funding.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$16,805,960	\$17,016,301	\$17,147,769	\$17,935,205	\$19,069,200
Operating Expenses	4,587,923	4,643,835	5,086,960	4,919,902	4,701,259
Capital Outlay	167,778	17,600	95,665	66,552	329,931
Other	45,079	37,636	0	0	0
TOTAL	\$21,606,740	\$21,715,372	\$22,330,394	\$22,921,659	\$24,100,391

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Managed the correctional facilities during a pandemic, keeping infection minimized for staff and inmates.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Reorganized personnel assignments to increase efficiency and identify cost savings.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Used technology to limit physical contact but maintain essential processes, such as court hearings, attorneys and visitation.
- ◆ Continued installation of door access control system security cameras with the main unit and work release center.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Continue to establish community partnerships to assist those post-incarcerated with an emphasis on re-entry, to include vocational skills training.
- Expanded cooperative agreement programs with other community agencies to provide diversion which offer rehabilitation as an alternative for inmates.
- Continue additional officer training to enhance staff knowledge, skills and abilities to perform assignments.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Continue to find cost saving measures through simulation.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continue to improve the correctional complex using the capital improvement process
- Continue to maximize current technology to enhance security and maintain good order and discipline.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	210	202	206
	Total Operating and Maintenance Expenditures	\$22,234,729	\$22,855,107	\$23,770,460
O U T P U T	Average Daily Inmate Population	428	438	443
	Number of Inmate Admissions / Releases	8,671	8,844	8,932
	Number of Inmate Transports	4,173	4,398	4,635
E F F I C	Inmate/Staff Ratio	2.03	2.17	2.15
	Total Program Operating Cost per Inmate Per Day	\$142	\$143	\$147
	Inmate Work Participation Hours	106,846	107,914	108,993
E F F E C T	% of Opened & Staffed Cellblocks	100%	100%	100%
	Average Minutes Spent per Inmate on the Booking Process	61	63	63
	Inmate Labor Value (based on minimum wage)	\$914,601	\$933,456	\$1,089,930

0042 - Sheriff: Detention Facility

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	735,565	1,095,095	850,000	900,000
54500	INSURANCE	119,144	125,101	113,762	125,101
59101	TRANSFER TO OFFICERS	22,921,659	24,100,391	24,100,391	tbd
Total		23,776,368	25,320,587	25,064,153	tbd

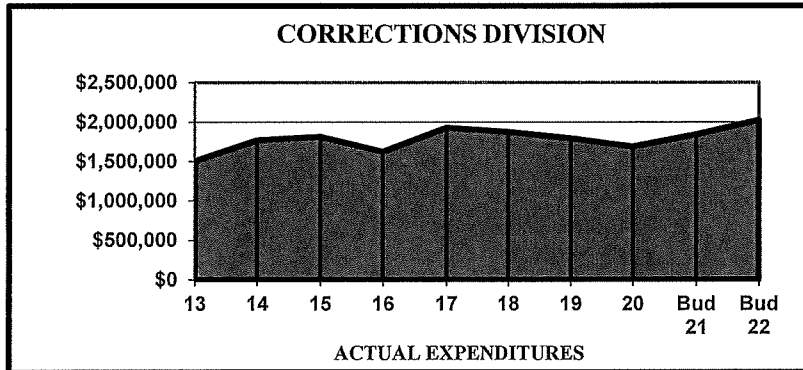
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: BAILIFF'S OPERATION

PROGRAM DESCRIPTION:

This program is under the direction of the constitutionally elected Sheriff. The primary function of the Bailiff's Operation is to provide safety and security for all those that enter the St. Johns County Judicial Complex, including security of the judiciary and courtrooms, the movement of inmates, jurors, victims, and witnesses, and monitoring the Video Surveillance System throughout the Courthouse. This program also assists the public with fingerprinting.

MISSION: Provide security and safety for all citizens who enter the St. Johns County Judicial Center Complex. Maintain security and safety for all judges, staff and Constitutional Officers of St. Johns County. Respond to calls for service within the Judicial Center Complex.



FY 2022 BUDGET HIGHLIGHTS: The budget continues to maintain the required expenses to sufficiently sustain the daily operating costs of the Bailiff's Operation with the recent addition of one new county judge position.

REVENUE:

The Bailiff's Operation of the St. Johns County Sheriff's Office is funded by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,775,358	\$1,707,437	\$1,595,910	\$1,759,406	\$1,964,506
Operating Expenses	94,098	90,825	88,510	83,141	63,041
Capital Outlay	6,000	0	5,500	0	0
TOTAL	\$1,875,456	\$1,798,262	\$1,689,920	\$1,842,547	\$2,027,547

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to look at ways to enhance security to courthouse complex to include entrances and exits and Judge's courtrooms.
- ◆ Continued to provide training for all courthouse personnel for improved security to include providing active shooter training drills for Judges, JA's, and Clerks in the courtroom.
- ◆ COVID 19 preparedness for courthouse entry including screening and social distancing in the general areas of the courthouse and courtrooms.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Maintain and implement enhanced security procedures within the expanded Judicial Complex.
- Evaluate policies and procedures to enhance efficiency and effectiveness.
- Assess the needs of the Criminal Justice Complex and provide the best security and law enforcement services to the employees and citizens within the complex on a daily basis.
- Ensure Bailiff's unit personnel are current with their training for C.I.T. issues dealing with autism, Baker Acts and substance abuse addiction.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	16	18	20
	Total Operating and Maintenance Expenditures	\$1,684,420	\$1,842,547	\$2,027,547
	Total Sitting Judges / Hearing Officers	9	9	10
O U T P U T	Total Number of Citizens Entering the County Courthouse	208,367	176,400	282,367
	New Arrests Made by the Bailiffs in the Courthouse	0	0	0
	Total Number of Fingerprinting Services	163	108	182
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$6.43	\$6.69	\$7.00
	Number of Citizens Entering / Staff per Day	40	34	82
	FTE's per Judge / Hearing Officer	1.88	2	2
E F F E C T	# Security Breaches	0	0	0
	% Video Surveillance Monitoring of Judicial Complex (to meet homeland security challenges)	100%	100%	100%

0036 - Sheriff: Bailiff

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	1,842,547	2,027,547	2,027,547	tbd
Total		1,842,547	2,027,547	2,027,547	tbd

GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: SPECIAL PROGRAMS / INMATE MEDICAL

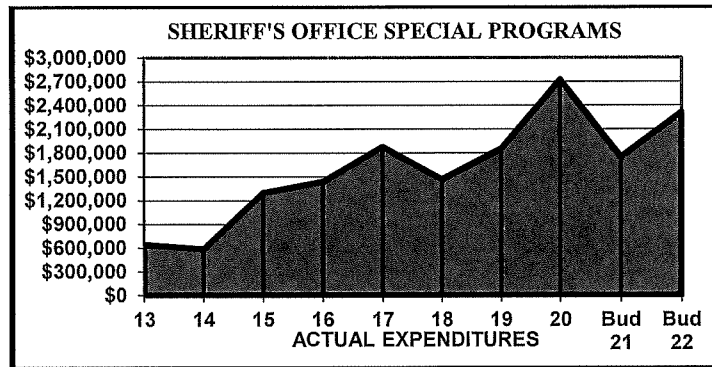
PROGRAM DESCRIPTION:

SCHOOL CROSSING GUARD: The School Crossing Guard Element is designed to provide safety to school age children and protect motorists traveling in the vicinity of St. Johns County Schools.

LAW ENFORCEMENT EDUCATION: The Law Enforcement Education Element was established to provide funding for the County's Criminal Justice Training Program. The funding was subsequently combined with the School Crossing Guard Element to allow the Sheriff the flexibility to shift funds where they are most needed.

SCHOOL SAFETY: The School Safety Element was established in compliance with the 2018 Marjory Stoneman Douglas High School Public Safety Act that outlines significant reforms to make Florida schools safer while keeping firearms out of the hands of mentally ill and dangerous individuals.

INMATE MEDICAL: The cost of providing inmate outside medical services primarily from hospitals has been shifted to the Board in FY 2014 in order to attempt to obtain better overall cost savings.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects an increase related to School Crossing Guard personnel and the increasing cost of providing inmate healthcare.

REVENUE:

The revenue to fund the Law Enforcement Education Element is provided by fines collected through Florida Statutes 318.18 and 318.21 that allows counties to establish a training program and fund it through a County resolution. The funding for School Crossing Guards was changed in FY 2005 with Article V revisions and the General Fund now provides the funding for this program. Inmate Medical is also funded from the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
School Crossing Guards	\$774,470	\$788,227	\$974,920	\$ 1,102,613	\$ 1,339,266
School Safety	0	1,000,000	0	0	0
Inmate Medical	1,079,215	936,215	774,132	1,212,837	1,220,196
TOTAL	\$1,853,685	\$2,724,442	\$1,749,052	\$2,315,450	\$2,559,462

0037/0125 - Sheriff: Special Programs

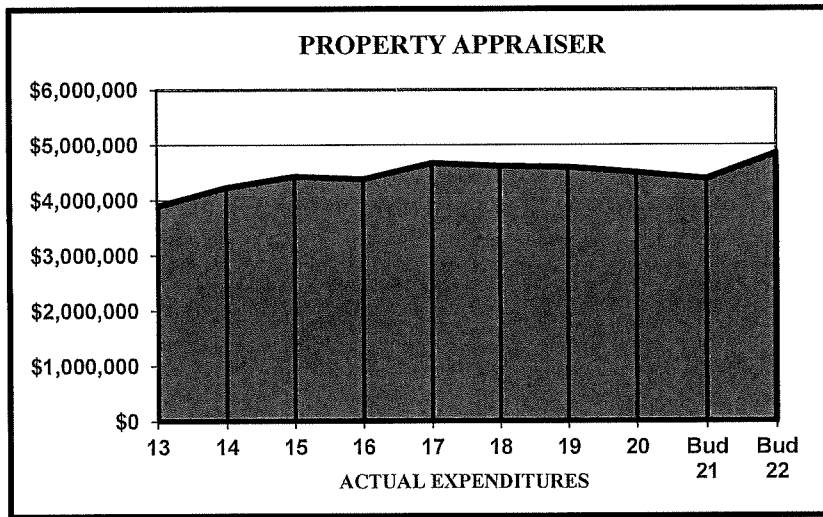
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	1,102,613	1,339,266	1,339,266	tbd
Total		1,102,613	1,339,266	1,339,266	tbd

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: PROPERTY APPRAISER

PROGRAM DESCRIPTION:

The independently elected Property Appraiser is responsible for the assessment of all properties in the County and administers exemptions for all taxing authorities in the County under the Florida Constitution and Florida Statutes 193-196 and 200. Florida’s “Save Our Homes” legislation generally restricts, with some exceptions, annual increases in homestead-exempt residential property valuation to the lesser of the Consumer Price Index (CPI) or 3%. Annual increases for other property are restricted to 10% maximum.



FY 2022 BUDGET HIGHLIGHTS: The Property Appraiser’s budget is fee-based according to Florida Statutes and primarily reflects increases in total County property value assessments.

REVENUE:

The budget for the Property Appraiser is approved by the State Department of Revenue and is funded by the County’s General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other	4,624,498	4,599,177	4,510,190	4,391,019	4,848,160
TOTAL	\$4,624,498	\$4,599,177	\$4,510,190	\$4,391,019	\$4,848,160

0013 - Property Appraiser

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	4,396,019	4,848,160	4,863,565	tbd
Total		4,396,019	4,848,160	4,863,565	tbd

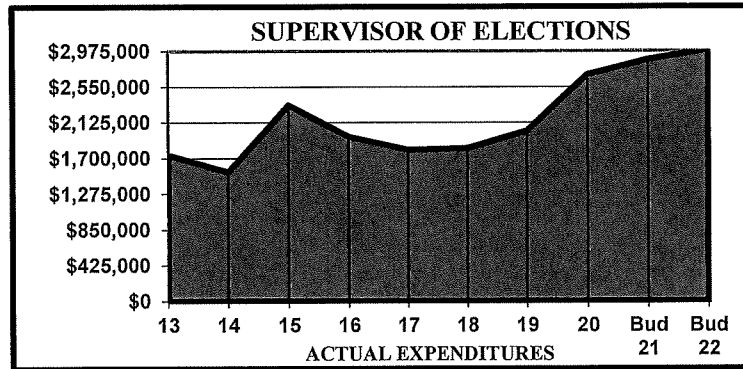
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS
PROGRAM: SUPERVISOR OF ELECTIONS
PROGRAM ELEMENT: ELECTION SERVICES

PROGRAM DESCRIPTION:

The Supervisor of Elections is independently elected and is vested with the responsibility and duty to update voter registration information into the statewide Florida Voter Registration System (FVRS) as the official custodian of documents received by the Supervisor related to the status of St. Johns County. The Supervisor is also charged with conducting federal, state, county, municipal and special district elections in St. Johns County in a fair and impartial manner in accordance with the Election Laws of the State of Florida (FS 97-106).

MISSION: Provide all citizens of the County the opportunity to register to vote and exercise their right to vote. Conduct fair and impartial elections in St. Johns County and assure that every vote is accurately counted.



FY 2022 BUDGET HIGHLIGHTS: The Supervisor of Elections budget for FY'22 contains funds to conduct one election, the August 23, 2022, Primary Election. This is also a year of redistricting which will require a county-wide mailing to all registered voters and heavy advertising. Due to continued growth, capital improvement funds have also been requested to purchase new voting equipment needed for the addition of ten new precincts created as a result of redistricting.

REVENUE:

The revenue to fund the Supervisor of Elections is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,140,837	\$1,222,249	\$1,461,702	\$1,535,766	\$1,524,805
Operating Expenses	668,870	746,642	1,182,597	1,339,250	1,178,100
Capital Outlay	12,213	55,779	53,818	1,235	287,025
TOTAL	\$1,821,920	\$2,024,670	\$2,698,117	\$2,876,251	\$2,989,930

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- Conducted a very successful November 3, 2020, General Election, while also following all necessary precautions to provide a safe environment for voters when casting their ballot.
- Served a record number of voters during the General Election, reporting an 84.7% voter turnout, the highest ever in St. Johns County.
- Developed and utilized on-line election worker training platform while also continuing in-person classes which were held in a larger facility to allow for social distancing.
- Maintained accurate voter registration records, which was further enhanced by Florida's recent joining of the Electronic Registration Information Center (ERIC) project.
- Continued to implement cyber security enhancements on all election systems to ensure the highest integrity of the voting process.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Utilized CARES Grant funding for COVID related expenditures, thereby saving thousands of county dollars.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Continue to maintain accurate voter registration rolls and conduct list maintenance activities as required.
- Provide voter registration services and conduct voter education programs throughout the County to provide all citizens the opportunity to register to vote and participate in the election process.
- To conduct the August 23, 2022, Primary Election in an honest, fair, accurate and impartial manner for all voters of the County and ensure every vote is counted.
- Accurately map residential growth data in St. Johns County and adjust precinct boundaries following redistricting, in accordance with Florida Election Law.
- Prepare a county-wide voter card mailing to all registered voters following the redistricting process. Secure new polling locations for additional precincts created due to growth and redistricting and ensure that all state and federal requirements for accessibility are met at each location.
- Address both short-term and long-term SOE facility needs as the office has outgrown its current space

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	11	12	12
	Total Operating and Maintenance Expenditures*	\$2,421,029	\$2,875,016	\$2,702,905
O U T P U T	Number of Registered Voters in County	191,505	218,087	230,000
	Number of New Voters Registered	3,769	26,582	11,913
	Number of Elections (including Primaries/Special)	2	1	1
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$9.24	\$10.44	\$9.33
	Program Cost % of Total County Budget	0.26%	0.27%	0.21%
	Program Cost per Registered Voter	\$13.81	\$13.18	\$11.75
E F F E C T	% Compliance with Election Laws	100%	100%	100%
	% of Registered Voters to Total County Population	73.1%	79.7%	80.5%
	% Increase of New Voters Registered	2.01%	13.8%	5.46%

*= Net of Grant Expenditures

0029 - Supervisor of Elections

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	1,666,502	1,871,688	1,871,688	tbd
Total		1,666,502	1,871,688	1,871,688	tbd

0030 - Elections

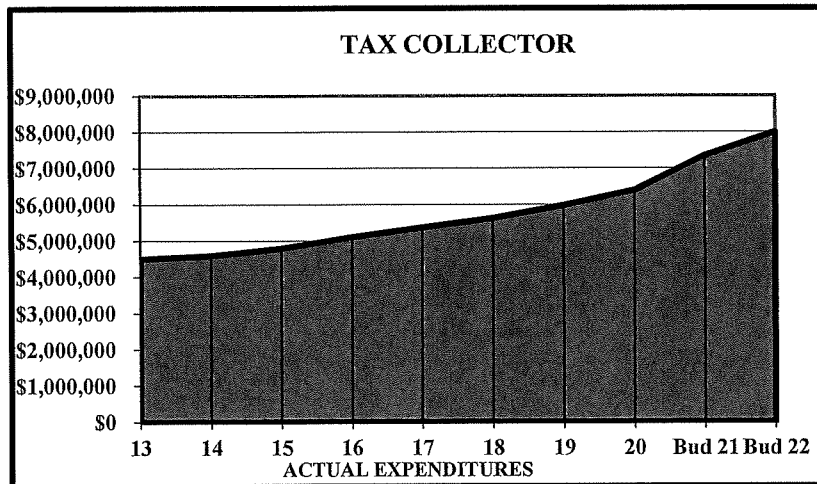
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	1,217,606	1,118,242	1,118,242	tbd
Total		1,217,606	1,118,242	1,118,242	tbd

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: TAX COLLECTOR

PROGRAM DESCRIPTION:

The independently elected Tax Collector is responsible for: collection of revenue and public funding for a variety of State, regional and local governmental agencies and taxing authorities; enforcement against delinquency in payment of such revenues and funds; investment of public funds pending distribution; adherence to procedures designed to promote fairness to the taxpayer and efficiency and accountability; and serving within each County jurisdiction as the contact on a daily basis between citizens and the various State, regional and local governmental agencies and taxing authorities to whom they pay their monies.



FY 2022 BUDGET HIGHLIGHTS: The Tax Collector’s budget is fee-based according to Florida Statutes and reflects commissions on all property taxes collected for the County (including the School Board and municipalities). In November 2021, the Tax Collector returned \$5,325,427 in excess fees collected for the 2020-2021 Fiscal Year to the County.

REVENUE:

The source of funding for the Office of the Tax Collector is the General Fund. This Office, as outlined in Florida Statute 192.091, collects commissions on all real estate and tangible personal property taxes and special assessments collected and remitted. Funding is through statutory-based fees to implement State agency licensure functions, contract based charges and statutory based commissions.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	5,626,833	5,973,551	6,393,107	7,351,898	8,004,723
Other*	0	0	0	0	0
TOTAL	\$5,626,833	\$5,973,551	\$6,393,107	\$7,351,898	\$8,004,723

0014 - Tax Collector

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53123	TAX COLLECTOR SERVICES	6,779,410	8,004,723	7,683,427	tbd
Total		6,779,410	8,004,723	7,683,427	tbd

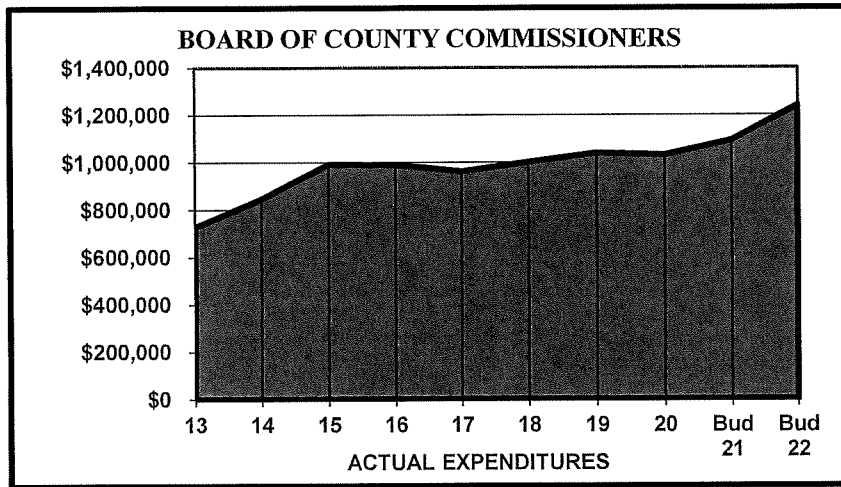
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: BOARD OF COUNTY COMMISSIONERS
PROGRAM: COUNTY POLICY DEVELOPMENT

PROGRAM DESCRIPTION:

The Board of County Commissioners is a five-member board by district elected countywide. The Commission establishes policies and appoints a County Administrator to implement the policies and manage the operations of the County. The Commission annually adopts the County millage rate and the fiscal year budget that determines the revenue and expenditures necessary to operate all County departments and provide County services. Florida Statutes Chapter 125 establishes the powers and duties of the County Commission.

MISSION: Conservatively provide for the future growth and development of St. Johns County while addressing the needs and concerns of current residents through fiscally responsible policies, resolutions, and ordinances.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating activities.

REVENUE:

The General Fund provides the revenue to fund the Board of County Commissioners.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$847,036	\$871,315	\$866,635	\$905,306	\$1,042,671
Operating Expenses	\$155,976	\$168,095	\$165,137	\$188,735	\$198,006
Capital Outlay	0	0	0	0	0
Other	-1,559	0	0	0	0
TOTAL	\$1,001,453	\$1,039,410	\$1,031,772	\$1,094,041	\$1,240,677

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Approved economic development incentives for Encompass Health Rehabilitation Hospital of St. Augustine, a 47,700-square-foot rehabilitation hospital that will house a 40-bed facility to provide rehabilitative care. The project is expected to be complete in the first quarter of 2022 and will bring 125 new high-wage jobs.
- ◆ Approved economic development incentives for St. Vincent's Health System, Inc. to construct Ascension St. Vincent's St. Johns County, a new hospital campus that will offer various healthcare services to residents. The project, expected to be complete in summer 2022, will bring 450 new high-wage jobs.
- ◆ Approved funding assistance for local businesses impacted by COVID-19 the Small Business Emergency Assistance Program, the Back to Business Program, and the St. Johns County CARES Small Business Recovery Program.

St. Johns County Goal -- World-Class Living

- ◆ For the tenth year in a row, the County was ranked #1 in Florida in the Annual County Health Rankings released by the Robert Wood Johnson Foundation/University of Wisconsin's Population Health Institute.
- ◆ St. Johns County's unemployment rate at the end of FY 21 was 2.9% lower than the state and national averages.
- ◆ Approved a plan for American Rescue Plan Act of 2021 where the initial phase of the multi-year program focuses on the expenditure of \$7.84 million in funding as a response to the current public health emergency, addressing the negative economic impacts caused by the pandemic and providing premium pay for public services associated with the COVID-19 pandemic.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Approved a Fiscal Year 2022 budget in full accordance with Florida Statutes.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to hold Special Board Meetings each week through February 2021 to provide an Emergency Management Update and Extend the Local State of Emergency related to COVID-19, along with considering any other business that came before the Board. All meetings allowed for public comment on each item.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Continue to promote and enhance economic development within the County and expand affordable housing.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Continue to evaluate County programs and funding in order to maximize County program effectiveness and efficiency while minimizing County tax rates.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continue progress on maintaining and improving County roads and interchanges that will improve traffic circulation, safety and emergency evacuation routes in the County.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	3	3	4
	Number of Full-time Equivalents - Elected	5	5	5
	Total Operating and Maintenance Expenditures	\$1,031,772	\$1,104,475	\$1,240,677
O U T P U T	# of BCC Meetings (including special & emergency)	49	44	44
	Number of Resolutions & Ordinances Adopted	578	632	632
	Number of Committee Appointments	34	43	43
E F F I C I E N C Y	Per Capita Cost of Program (Adjusted for Inflation)	\$3.94	\$4.01	\$4.28
	% Program Cost of Total County Budget (w/o Reserves)	0.19%	0.17%	0.12%
	% Program Cost of General Fund Budget (w/o Reserves)	0.51%	0.49%	.31%
E F F E C T	County Unemployment Rate	4.1%	2.9%	2.7%
	Aggregate County Millage Rate Increase (Decrease)	0.0001	(0.4382)	0.0017
	Property Taxes Paid Per Capita (Inflation Adjusted)	\$761	\$756	\$784

0002 - Board of County Commissioners

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51100	SALARIES, FIXED BY LAW	405,275	429,263	409,644	444,445
51200	REGULAR SALARIES & WAGES	178,353	234,086	182,428	261,964
51302	TEMPORARY EMPLOYEES	-	6,000	6,000	6,500
51400	OVERTIME EMPLOYEES	15,234	3,500	8,445	4,000
52100	FICA/MEDICARE TAXES	44,575	51,014	44,290	54,346
52200	RETIREMENT CONTRIBUTIONS	213,666	240,021	218,732	263,912
52300	LIFE & HEALTH INSURANCE	65,152	78,093	58,672	72,654
52400	WORKERS COMP	667	694	617	739
53120	CONTRACTUAL SERVICES	24,607	29,250	29,250	29,482
54000	TRAVEL AND PER DIEM	-	250	250	250
54003	TRAVEL - DISTRICT 4	1,379	3,000	3,000	3,000
54004	TRAVEL - DISTRICT 2	-	-	1,500	3,000
54006	TRAVEL - DISTRICT 3	-	3,000	3,000	3,000
54007	TRAVEL - DISTRICT 5	2,041	3,000	3,000	3,000
54008	TRAVEL - DISTRICT 1	2,882	3,000	3,000	3,000
54100	COMMUNICATIONS	4,513	6,986	6,986	7,817
54110	POSTAGE	94,054	105,000	105,000	105,000
54400	LEASE/RENTAL OF EQUIPMENT	2,200	2,400	2,400	2,400
54500	INSURANCE	5,149	5,406	5,406	6,217
54601	EQUIPMENT MAINTENANCE	-	67	67	-
54900	ADVERTISING	172	1,000	1,000	1,000
55100	OFFICE SUPPLIES	1,940	2,000	2,000	2,000
55102	SOFTWARE	-	1,444	1,444	-
55103	COMPUTER SUPPLIES	1,249	4,589	4,589	-
55200	OPERATING SUPPLIES	2,087	1,850	1,850	1,850
55405	DUES AND MEMBERSHIPS	22,205	25,764	25,764	25,764
56300	BUILDING IMPROVEMENTS	-	-	-	302,000
Total		1,087,400	1,240,677	1,128,334	1,607,340

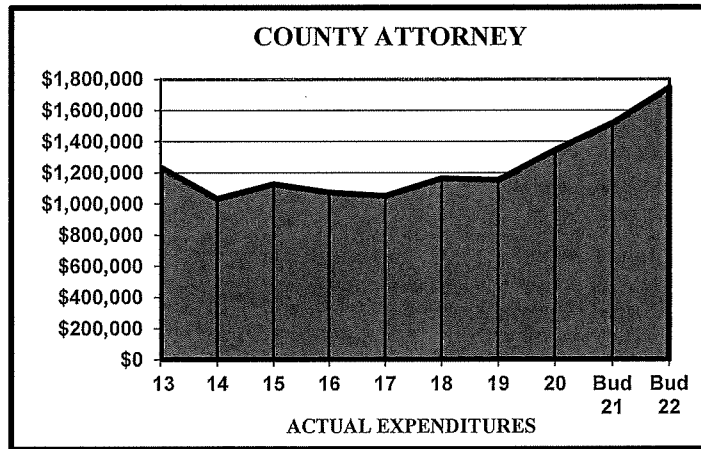
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: COUNTY ATTORNEY
PROGRAM: COUNTY LEGAL SERVICES

PROGRAM DESCRIPTION:

The County Attorney provides legal services and primary representation to the Board of County Commissioners and all County departments/divisions as well as certain boards/agencies on substantive legal issues involving such matters as the Sunshine Law and Public Records Act, the regulation, use, and development of land; contracts, bidding, and purchasing requirements; and litigation. Legal services include the drafting and reviewing of ordinances, resolutions, and legislation; prosecuting and defending civil actions at all levels of State and Federal Courts; coordinating legal services in areas requiring unique specialization; providing legal counsel and advice on a regular basis on all matters concerning the operation of the County; representing some agencies in the civil division of County Court; and answering and investigating citizen and other outside requests and inquiries.

MISSION: To provide high quality legal counsel and services to the Board of County Commissioners, County Departments, and various County boards, committees, and agencies. To prepare and/or review ordinances, resolutions, contracts, and other legal documents as required by the Board of County Commissioners and the County Administrator or management staff.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE:

The revenue to fund the County Attorney’s Office is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$954,448	\$1,001,213	\$1,129,630	\$1,283,322	\$1,506,080
Operating Expenses	212,274	154,749	206,718	234,982	239,053
Other	0	0	9,500		0
TOTAL	\$1,166,722	\$1,155,962	\$1,345,848	\$1,518,304	\$1,745,133

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Assisted and reviewed the application and other documents for economic development incentives regarding Encompass Health Rehabilitation Hospital of St. Augustine, LLC, which provides rehabilitative care.
- ◆ Assisted and reviewed the application and other documents for economic development incentives regarding Ascension St. Vincent's St. Johns County Hospital Campus, which provides a hospital, medical offices, and supporting uses of healthcare services.

St. Johns County Goal -- Promote the County's Health, Safety, and Welfare

- ◆ Advised the Board and all County Departments in actively responding to COVID-19 emergency needs. Multiple special emergency meetings, proclamations, and orders were prepared and passed to ensure public safety, as well as provide emergency services to constituents.
- ◆ Assisted Public Works drafting the South Ponte Vedra Blvd. and Coastal Highway Dune and Beach Restoration Municipal Service Taxing Unit Ordinance.
- ◆ Successfully defended the County's interest against various civil claims.
- ◆ Assisted Growth Management in drafting for adoption an Ordinance for Short Term Rentals.
- ◆ Assisted in drafting updates and consolidating two Ordinances into one regarding LAMP, specifically the sections pertaining to membership requirements and acquisition of property.
- ◆ Assisted the Tourist Development Council in drafting for adoption an Ordinance levying and imposing an additional one percent Tourist Development Tax.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Acknowledged, gathered records, and assisted staff by monitoring and reviewing in excess of 597 public records requests and responses; reviewed and negotiated more than 850 contracts; and advised on over 300 incoming Growth Management WATS applications routed from various departments requiring legal review.

OBJECTIVES:

St. Johns County Goal -- Promote the County's Health, Safety, and Welfare

- Continued to assemble and develop staff to maximize in-house capabilities and productivity and maintain a balance with outside specialized counsel.
- Continued to improve responsiveness to the Board of County Commissioners' goals and legal requests.
- Continued staff development through work assignments, seminars, workshops, and educational materials.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	9	9	9
	Total Operating and Maintenance Expenditures	\$1,336,348	\$1,400,652	\$1,745,133
	Number of Full-time Attorneys	5	6	6
O U T P U T	# of BCC Meetings (incl. Special & Emergency)	47	44	44
	Number of Resolutions & Ordinances Adopted	514	632	632
	Number of Contracts Reviewed	850	850	850
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$5.10	\$5.08	\$6.02
	# of BCC Agenda Items Reviewed per Attorney	134.4	157.6	157.6
	# Resolutions & Ordinances per Attorney	102.8	126.4	126.4
E F F E C T	Outside Legal Fees as % of Total Program Cost	13.3%	12.4%	11%

0017 - County Attorney

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	861,340	1,134,213	964,475	1,060,682
51204	SR TRAVEL ALLOWANCE	3,630	3,600	8,813	8,400
51400	OVERTIME EMPLOYEES	4,485	2,600	1,090	3,000
52100	FICA/MEDICARE TAXES	60,862	83,016	71,657	77,910
52200	RETIREMENT CONTRIBUTIONS	149,820	188,697	147,828	201,475
52300	LIFE & HEALTH INSURANCE	73,570	92,878	64,615	91,283
52400	WORKERS COMP	812	1,076	885	944
53120	CONTRACTUAL SERVICES	1,721	1,968	1,968	2,945
53140	LEGAL FEES	105,872	191,584	191,500	250,000
54000	TRAVEL AND PER DIEM	930	3,000	3,000	7,500
54100	COMMUNICATIONS	888	1,012	1,000	1,023
54110	POSTAGE	153	250	250	250
54400	LEASE/RENTAL OF EQUIPMENT	4,299	4,458	4,458	4,458
54500	INSURANCE	7,145	7,503	8,395	9,235
54601	EQUIPMENT MAINTENANCE	-	130	105	-
55100	OFFICE SUPPLIES	4,211	4,125	4,200	5,000
55102	SOFTWARE	1,206	1,304	1,304	-
55103	COMPUTER SUPPLIES	1,670	1,619	1,619	-
55200	OPERATING SUPPLIES	67	1,020	1,020	1,500
55400	BOOKS AND SUBSCRIPTIONS	10,339	11,730	12,000	20,000
55401	TRAINING	1,454	3,000	3,000	7,500
55405	DUES AND MEMBERSHIPS	4,453	5,250	5,250	6,000
56403	COMPUTER EQUIPMENT	-	1,100	1,100	-
Total		1,298,927	1,745,133	1,499,532	1,759,105

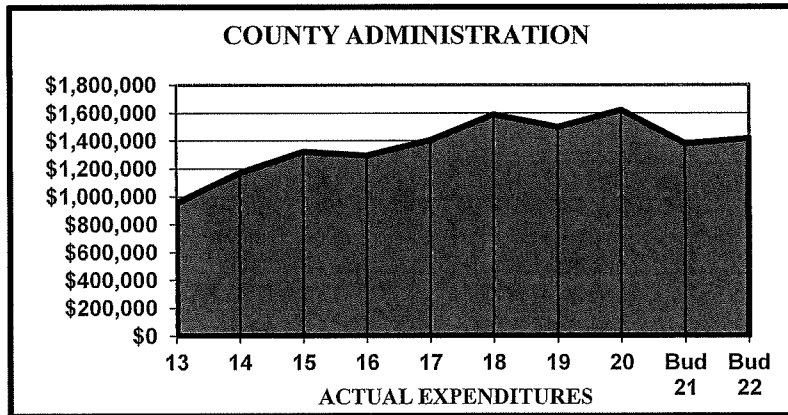
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: COUNTY ADMINISTRATION
PROGRAM: ADMINISTRATION

PROGRAM DESCRIPTION:

The County Administrator is the County's Chief Administrative Officer and provides leadership, direction, and management to all County departments under the Board of County Commissioners, excluding the County Attorney. As established in Florida Statute Chapter 125, and in accordance with County Ordinances 90-10, 97-35, 99-44, and 10-47, the County Administrator implements and administers the policies and programs established by the Board of County Commissioners.

MISSION: To provide the necessary management, direction, and leadership needed to operate County departments and programs, and implement the policies of the Board of County Commissioners in accordance with State law, best management practices, and professional ethics. In addition, Administration operates in full transparency to ensure all St. Johns County residents, businesses, and stakeholders are informed of County projects, programs, and initiatives.



FY 2022 BUDGET HIGHLIGHTS: In FY 2022 a new department was created separating Public Affairs from Administration. The Administration FY 2022 budget reflects the movement of 2 Public Affairs FTEs and associated program expenditures from Administration to the new Public Affairs Department.

REVENUE: The revenue to fund the County Administrator's Office is provided by the General Fund and also through an indirect cost charge to the major Enterprise and certain Special Revenue Funds of the County. Every three years, this indirect cost allocation study is performed by an independent firm to ensure the appropriate indirect management costs for County services are charged as determined.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,229,686	\$1,316,805	\$1,414,785	\$1,105,733	\$1,098,105
Operating Expenses	150,357	198,918	207,407	271,527	274,305
Capital Outlay	210,544	0	0	3,000	44,800
TOTAL	\$1,590,587	\$1,515,723	\$1,622,255	\$1,380,260	\$1,417,210

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ The Board of County Commissioners approved economic development incentives for a speculative office building totaling more than 62,500 square feet in Ponte Vedra Beach and for The Link, a technology innovation hub, co-working space, and activity center in Nocatee Town Center. The County also focused on funding assistance for local businesses impacted by COVID-19 by initiating a personal protective equipment program, the Small Business Emergency Assistance Program, the Back to Business Program, and the St. Johns County CARES Small Business Recovery Program.
- ◆ St. Johns County's unemployment rate was 2.7 percent in February 2020. The County launched numerous programs during the spring and summer to combat the impact of COVID-19 within the community and promote health, safety, and welfare for residents and local businesses. For the ninth year in a row, the County was ranked #1 in Florida in the Annual County Health Rankings according to the Robert Wood Johnson Foundation.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Administered the annual County budget in full accordance with Florida Statutes.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Complete initial development of the County's branding and marketing campaign to reach new geographic regions and targeted industries.
- Attract new and existing business development, expand and diversify the tax base, and create new high-wage jobs for St. Johns County residents.

St. Johns County Goal -- Customer Service: Putting People First

- Serve the public with compassion during every conversation and interaction within 48 business hours of initial contact.
- Direct, support, and lead County departments and programs to successfully implement the policies and vision of the Board of County Commissioners.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Discover and execute cost savings throughout the County.
- Administer programs that foster well-crafted and systematically practiced fiscal policies, sound financial management, and long-range planning.

PERFORMANCE MEASURE		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	8.6	8.9	6.9
	Total Operating and Maintenance Expenditures	\$1,414,785	\$1,259,519	\$1,372,410
O U T P U T	# of Board Meeting Agendas Prepared (including special & emergency)	49	43	30
	Number of Resolutions & Ordinances Adopted	578	481	450
	Total # of Complaints to Administration Addressed	406	298	500
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$6.16	\$4.57	\$4.74
	% Program Cost of Total County Budget	0.26%	.20%	.11%
	# of BCC Agenda Items Reviewed	863	951	684
E F F E C T	% of Board Meeting Agendas Prepared On-Time	100%	100%	100%
	Aggregate County Millage Rate Increase (Decrease)	0.0001	(0.4382)	0.0017
	Property Taxes Paid Per Capita	\$761	\$756	\$784

0004 - County Administration

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	760,472	768,113	741,116	777,768
51204	SR TRAVEL ALLOWANCE	8,470	8,400	8,400	8,470
51400	OVERTIME EMPLOYEES	5,397	3,000	1,756	3,500
52100	FICA/MEDICARE TAXES	51,144	53,400	52,743	54,043
52200	RETIREMENT CONTRIBUTIONS	144,330	175,613	172,828	195,234
52300	LIFE & HEALTH INSURANCE	90,159	88,372	71,839	77,861
52400	WORKERS COMP	1,112	1,207	1,033	1,058
52500	UNEMPLOYMENT COMPENSATION	1,925	-	-	-
53103	PRE-EMPLOYMENT EXPENSES	99	-	-	-
53120	CONTRACTUAL SERVICES	148,032	147,248	145,328	99,398
54000	TRAVEL AND PER DIEM	1,733	2,000	2,000	2,000
54100	COMMUNICATIONS	4,529	4,572	4,572	4,418
54110	POSTAGE	183	230	-	230
54400	LEASE/RENTAL OF EQUIPMENT	4,290	4,050	3,800	4,050
54500	INSURANCE	6,629	6,962	6,521	6,962
54600	BUILDING MAINTENANCE	62,000	38,623	38,623	-
54601	EQUIPMENT MAINTENANCE	552	267	267	-
54602	VEHICLE MAINTENANCE	709	750	750	750
54801	SPECIAL EVENTS	11,773	4,800	4,800	4,800
54900	ADVERTISING	-	18,250	18,250	500
55100	OFFICE SUPPLIES	2,026	3,978	3,978	4,000
55102	SOFTWARE	504	2,586	2,586	-
55103	COMPUTER SUPPLIES	1,013	5,393	5,393	-
55200	OPERATING SUPPLIES	2,944	12,204	12,204	4,500
55201	GAS, OIL, AND LUBRICANTS	113	365	365	450
55400	BOOKS AND SUBSCRIPTIONS	851	1,134	1,134	1,500
55401	TRAINING	1,144	2,000	2,000	2,000
55405	DUES AND MEMBERSHIPS	5,261	5,265	5,265	5,500
56401	OFFICE EQUIPMENT	-	13,612	13,612	-
56403	COMPUTER EQUIPMENT	1,800	1,800	1,800	-
56415	CAPITAL VEHICLES	-	43,275	43,275	-
Total		1,319,194	1,417,469	1,366,238	1,258,992

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT

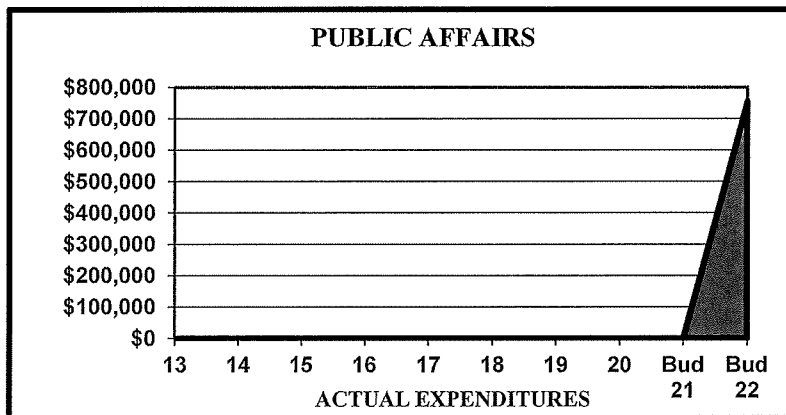
DEPARTMENT: PUBLIC AFFAIRS

PROGRAM: PUBLIC AFFAIRS

PROGRAM DESCRIPTION:

The Office of Public Affairs provides accurate, timely, and effective communication about the county’s goals, priorities, programs, and initiatives to residents and visitors. Public Affairs works closely with media to ensure the County’s voice is included in news coverage. This department is also responsible for Government Television (GTV) programming to County citizens including televising all Board of County Commissioner meetings for the public. These meetings are also streamed over the internet. Another avenue of citizen engagement and awareness is through social media. Through these social media platforms such as Facebook, Twitter, NextDoor and YouTube, St. Johns County has a unique opportunity communicate to the broader community regarding programs, services, alerts, and more.

MISSION: The Office of Public Affairs strives to increase public awareness and understanding by using effective communications strategies, consistent messaging, and relevant information so that County citizens can be better informed.



FY 2022 BUDGET HIGHLIGHTS: The budget for Public Affairs was previously housed within the County Administration Department. The new department incorporates personnel and operating previously included in County Administration and Management Information System departments.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$530,196
Operating Expenses	0	0	0	0	225,834
Capital Outlay	0	0	0	0	1,800
TOTAL	\$0	\$0	\$0	\$0	\$757,830

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ The County's main Facebook page saw a 10% increase in page likes and the County's Twitter page received an average of 44,858 tweet impressions for FY '21.
- ◆ Public Affairs was responsible for coordinating St. Johns County's 200th anniversary. This year-long programming included a time capsule ceremony, an educational symposium, a dedicated Geocache program, and other programs to help celebrate this momentous occasion.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Public Affairs continues to elevate the transparency of St. Johns County government through various newsletters including the Board of County Commissioners' quarterly newsletters, Parks and Recreation monthly newsletter, St. Johns Golf Club bi-monthly newsletter, and the newly-established "The Beach Brief", which is released monthly as well.
- ◆ The office of Public Affairs also helped to increase public awareness last year by hosting town halls and groundbreaking events on various projects throughout the county, most notably, we held several town halls to inform the public about the FEMA Dune Enhancement Project.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ The Office of Public Affairs was uniquely situated within the COVID-19 recovery and response efforts throughout Fiscal Year 2021, including the messaging of vaccines, testing sites, and other urgent updates. In December 2020, Public Affairs played an integral role in establishing a countywide text alert system to allow residents to receive timely updates directly to their phones regarding COVID-19 vaccines.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Increase awareness of the high quality of life in St. Johns County through the promotion, branding, and targeted marketing of the County's success stories, including its people, programs, initiatives, and natural amenities.

St. Johns County Goal -- Customer Service: Putting People First

- Elevate customer service to the County's residents, businesses, and other stakeholders through increased transparency, effective communication strategy, and access to elected officials, departments and divisions.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop communication strategy to promote infrastructure projects and initiatives. A major component of a successful project, is communicating with residents early and effectively. The St. Johns County Office of Public Affairs will work closely with department heads to identify high-interest and high-priority projects that warrant specialized promotion and engagement with the public.

PERFORMANCE MEASURE		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	5
	Total Operating and Maintenance Expenditures	\$0	\$0	\$756,030
O U T P U T	Total # of Public Meetings broadcast and recorded.	N/A	79	80
	Engage with local media to cover county initiatives	N/A	N/A	3 news stories per month
	Supporting townhalls for departments	N/A	5	10
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	N/A	N/A	\$2.60
	% Program Cost of Total County Budget	N/A	N/A	0.05%
E F F E C T	Increase social media followers	N/A	131,000	133,000
	Increase subscriptions to county newsletters	N/A	13,850	14,150

0010 - Public Affairs

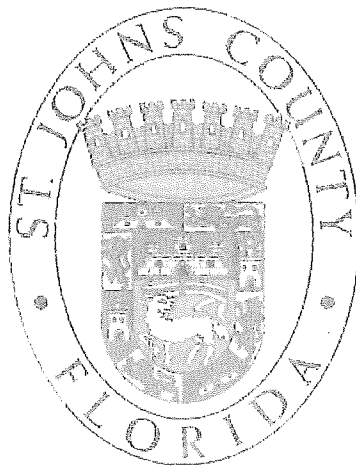
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	-	371,574	252,612	425,778
51400	OVERTIME EMPLOYEES	-	3,500	447	4,000
52100	FICA/MEDICARE TAXES	-	29,519	19,068	32,878
52200	RETIREMENT CONTRIBUTIONS	-	58,573	27,471	51,960
52300	LIFE & HEALTH INSURANCE	-	55,728	33,001	71,786
52400	WORKERS COMP	-	502	241	447
53120	CONTRACTUAL SERVICES	-	190,819	190,819	134,035
53150	CONSULTING SERVICES	-	-	-	10,000
54000	TRAVEL AND PER DIEM	-	7,500	7,500	7,500
54100	COMMUNICATIONS	-	4,576	1,000	2,681
54601	EQUIPMENT MAINTENANCE	-	5,267	5,267	5,080
54801	SPECIAL EVENTS	-	3,000	3,000	3,000
54900	ADVERTISING	-	-	-	18,000
55100	OFFICE SUPPLIES	-	3,450	1,500	1,750
55102	SOFTWARE	-	1,558	-	722
55103	COMPUTER SUPPLIES	-	1,224	-	1,690
55200	OPERATING SUPPLIES	-	6,690	4,690	4,500
55214	UNIFORMS	-	1,000	500	750
55400	BOOKS AND SUBSCRIPTIONS	-	-	2,000	2,000
55401	TRAINING	-	7,550	7,550	7,550
55405	DUES AND MEMBERSHIPS	-	4,000	2,000	4,000
56400	EQUIPMENT	-	-	35,000	1,000,000
56403	COMPUTER EQUIPMENT	-	1,800	4,200	-
Total		-	757,830	597,866	1,790,107



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0011 - Grants & Legislative Affairs

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	-	-	-	227,847
51400	OVERTIME EMPLOYEES	-	-	-	3,500
52100	FICA/MEDICARE TAXES	-	-	-	17,698
52200	RETIREMENT CONTRIBUTIONS	-	-	-	27,970
52300	LIFE & HEALTH INSURANCE	-	-	-	34,155
52400	WORKERS COMP	-	-	-	241
53120	CONTRACTUAL SERVICES	-	-	-	106,029
54000	TRAVEL AND PER DIEM	-	-	-	3,000
54100	COMMUNICATIONS	-	-	-	1,914
54601	EQUIPMENT MAINTENANCE	-	-	-	80
55102	SOFTWARE	-	-	-	722
55103	COMPUTER SUPPLIES	-	-	-	1,690
55200	OPERATING SUPPLIES	-	-	-	7,500
55400	BOOKS AND SUBSCRIPTIONS	-	-	-	750
55401	TRAINING	-	-	-	5,500
55405	DUES AND MEMBERSHIPS	-	-	-	5,500
Total		-	-	-	444,096



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GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT

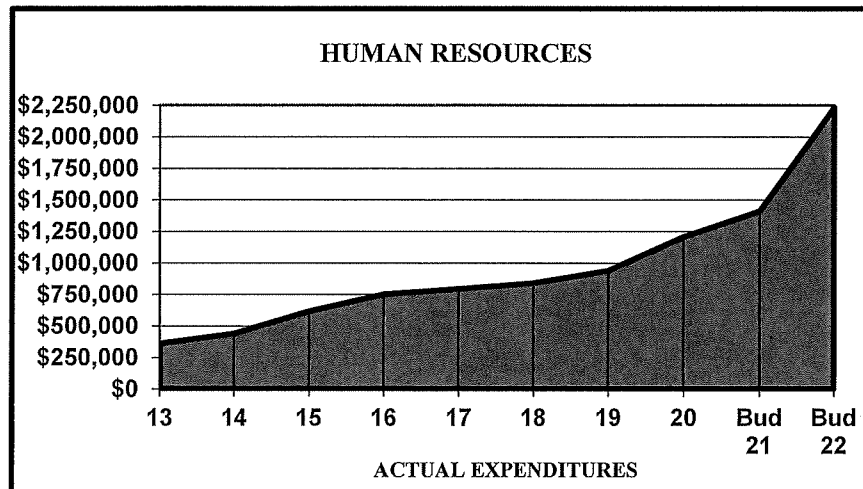
DEPARTMENT: HUMAN RESOURCES

PROGRAM: HUMAN RESOURCES

PROGRAM DESCRIPTION:

The Human Resources Department supports, educates and advises management by gathering facts, diagnosing problems, providing solutions and offering objective assistance and professional guidance on employee-related matters. The County is an equal opportunity employer and the program strives to recruit qualified applicants who meet the needs of County department operations. To retain qualified employees, the Department maintains competitive compensation and benefit programs and provides support to employees as needed. The Department also assists in the development, implementation and coordination of policies and programs related to employment, employee and labor relations, compensation management, benefits management, organizational development, performance and leadership development, succession planning, and employee training and education programs.

MISSION: To attract and retain a knowledgeable and skilled workforce to support the overall quality of services rendered to the public.



FY 2022 BUDGET HIGHLIGHTS: The budget includes the addition of 3 human resources personnel to accommodate the increased workforce and expanded services.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$572,132	\$589,001	\$861,528	\$997,571	\$1,303,339
Operating Expenses	270,012	348,663	346,961	412,647	529,155
Capital Outlay	0	3,047	0	0	403,200
TOTAL	\$842,144	\$940,721	\$1,208,489	\$1,410,218	\$2,235,694

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Continued management of market-based pay plan and development of analytical tools and resources including an objective factor evaluation system to assist in pay plan decision making.
- ◆ Contracted with UKG Workforce Dimensions to implement electronic timekeeping system for the entire workforce. Implementation to be completed in FY 2022.
- ◆ Continued working with the Insurance Committee on maintaining a financially sustainable health fund while offering employees competitive insurance options and maintaining compliance with federal legislation.
- ◆ Reviewed all benefits agreements/policies and enhanced voluntary products for accident and cancer policies.
- ◆ Continued monitoring of the County's 457(b) deferred compensation plan for performance to meet the organization's fiduciary obligations and continued on-site financial planning consulting for participants.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to support countywide volunteer programs including screening an average of two dozen applications per month while providing support to independent associations in meeting County compliance standards.
- ◆ Continued robust hiring practices to recruit and onboard highly qualified candidates with the knowledge, skills and abilities to meet the County's evolving operational needs. Continued focus on recruitment utilizing career fairs, ongoing relationships and internships with local educational institutions, social media outlets and use of Online Application System (OAS). Added advertising services like Career Builder to extend the reach for recruitment of high quality candidates.
- ◆ Continued and enhanced training series for new and existing supervisors to focus professional development on front line management. Conducted targeted training for department teams to enhance skills relative to specific needs.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Piloting an enterprise resource planning system vision, to integrate many County processes with the goal of eliminating redundant processes and obsolete practices.
- Implementing the County's first personnel electronic recruitment and onboarding system, with full roll-out in FY 2022, intended to reduce time filling vacancies and improving County Department human resource management.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Implementing the County's first electronic timesheet system, with full roll-out anticipated in FY 2022, improving the County's time keeping and financial management.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	10.4	11.4	14.4
	Total Operating and Maintenance Expenditures	\$1,208,489	\$1,378,981	\$1,842,454
	Number of Full-time Equivalent BCC Employees	1,362.63	1,382.85	1,427.45
O U T P U T	Number of Applications Processed	2,910	4,686	3,500
	# New Hires (Seasonal, full time, and part time)	223	218	280
	# Terminations / Resignations	144	219	150
E F F I C	Program Cost per BCC Employee	\$887	\$997	\$1,291
	% Program Cost of Total County Budget	0.23%	0.22%	0.14%
	Employee Turnover Rate	10.75%	16.59%	11.7%
	Average Salary per BCC FTE	\$51,826	\$53,799	\$56,804

0016 - Personnel Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	681,460	924,042	806,615	1,085,700
51302	TEMPORARY EMPLOYEES	13,319	19,100	19,100	19,100
51400	OVERTIME EMPLOYEES	17,967	20,000	28,247	21,500
52100	FICA/MEDICARE TAXES	51,286	72,219	61,057	84,701
52200	RETIREMENT CONTRIBUTIONS	85,590	113,264	104,510	150,366
52300	LIFE & HEALTH INSURANCE	112,530	163,692	105,995	169,364
52400	WORKERS COMP	779	982	952	1,151
53100	PROFESSIONAL FEES	1,628	10,000	-	10,000
53103	PRE-EMPLOYMENT EXPENSES	15,381	16,000	16,000	56,500
53120	CONTRACTUAL SERVICES	253,646	269,300	249,300	243,963
54000	TRAVEL AND PER DIEM	3,642	10,500	7,500	8,500
54100	COMMUNICATIONS	1,561	3,299	3,299	1,828
54110	POSTAGE	2,150	1,750	848	1,750
54400	LEASE/RENTAL OF EQUIPMENT	2,566	4,000	4,000	4,000
54500	INSURANCE	6,512	6,838	6,838	7,522
54601	EQUIPMENT MAINTENANCE	-	335	335	80
54801	SPECIAL EVENTS	10,593	17,500	17,500	31,000
55100	OFFICE SUPPLIES	4,007	4,849	4,849	5,000
55102	SOFTWARE	2,662	3,799	3,799	655
55103	COMPUTER SUPPLIES	4,197	9,750	9,750	1,810
55200	OPERATING SUPPLIES	9,881	13,055	13,055	11,000
55214	UNIFORMS	285	680	680	500
55401	TRAINING	64,108	154,250	116,750	200,400
55405	DUES AND MEMBERSHIPS	2,270	3,250	3,250	5,000
56403	COMPUTER EQUIPMENT	-	403,200	403,200	-
Total		1,348,020	2,245,654	1,987,429	2,121,390

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: INFORMATION SYSTEMS
PROGRAM: MANAGEMENT INFORMATION SYSTEMS

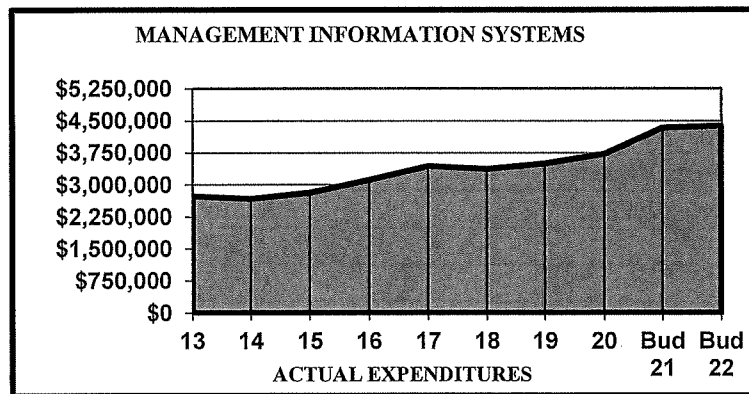
PROGRAM DESCRIPTION:

Administration: This element of the Management Information Systems (MIS) Program provides overall program management including long-range planning of the County’s information technology needs. In addition, MIS Administration works with certain Constitutional Officers to ensure their automated needs are met.

Engineering/Networks and Maintenance: This element maintains and supports all automated hardware for the Board of County Commissioners (BCC) and certain Constitutional Officers. In addition, it is responsible for the review of all new hardware requests, the development of specifications and the purchase and installation of hardware.

Systems Applications: This element develops and maintains software for the BCC and certain Constitutional Officers.

MISSION: To provide the most efficient and effective technology for all County Information System users to assist and serve the citizens of St. Johns County. This is accomplished through technological and system design, and implementation and support to County departments and the Constitutional Officers, which better enables them to implement their various missions.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating expenditures.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$2,636,390	\$2,787,588	\$2,671,129	\$2,955,842	\$2,979,762
Operating Expenses	701,687	708,327	828,714	1,349,114	1,236,728
Capital Outlay	28,160	6,135	221,482	37,365	167,200
TOTAL	\$3,366,228	\$3,502,050	\$3,721,325	\$4,342,321	\$4,383,690

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to bring more County departments in compliance with the County's Records Management Program by moving departments over to the Electronic Records Management System and Text Journaling
- ◆ Brought Fire Rescue Dispatch online in the County's New Emergency Communications Center
- ◆ Brought a Microsoft SharePoint Server online for the Medical Examiner's Office and started migrating Health and Human Services data over for HIPPA Compliancy
- ◆ Continue to bring the County's electronic data further into a Disaster Recovery model with the implementation of additional offsite Storage Array Network devices that support all of the County's data backed up on a nightly basis
- ◆ Configured and installed 170+ laptops for staff to perform their County duties in a remote work configuration. This will allow County staff to support the County with minimal changes in a remote work environment. Also, worked with a consultant on the implementation of Smart Boards in identified meeting rooms for staff to hold virtual meetings.
- ◆ Brought numerous File and Print Servers up to the latest version of Microsoft Server, upgraded the County's Email Evault and Enterprise Backup solutions to support the County's implementation of Microsoft's latest Email Server version.
- ◆ Implementation of redundant internal Enterprise Firewalls for the segmentation of the network between Constitutional Offices, completed the Sheriff's Office. Currently working with the Utility Department to segment the SCADA Network.
- ◆ Worked with the Human Resource Department on the implementation of a new Time and Attendance Application.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Timely response to County Departments needs for information services including software support, help desk services, and server management

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Ongoing security review to secure the County's data and voice networks. Implement appropriate redundant services to ensure effective backup.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	30	30	28
	Total O&M Expenditures (w/o Capital)	\$3,499,630	\$3,492,156	\$4,414,755
	# of Active Computer – physical desktops/laptops/servers	1,597	1,792	1,878
O U T P U T	# of Hardware Work Order Requests, MIS Only	10,704	10,073	11,013
	# of Internal Software Work Order Requests	2,798	1,734	1,800
E F F I C	% Program Cost to Total County Budget less Reserves	0.65%	0.56%	0.34%
	Total Users Supported per Operations FTE	116	129	130
	# of Work Orders / MIS Technician	918	944	1,001
E F F E C T	% of Hardware Problems Responded within 24 hours	88%	83%	90%
	% of Applications Developed within Expected Time Frame	90%	90%	90%
	% of Equipment Installed Within 10 Days of Receipt	95%	95%	95%

0012 - Mgmt Info Systems

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,782,890	2,221,246	1,900,038	2,474,231
51302	TEMPORARY EMPLOYEES	1,422	-	-	-
51400	OVERTIME EMPLOYEES	51,286	18,000	22,724	18,000
51501	ON CALL PAY	5,420	5,200	5,200	5,200
52100	FICA/MEDICARE TAXES	134,705	171,219	141,432	190,759
52200	RETIREMENT CONTRIBUTIONS	220,159	274,618	244,179	338,502
52300	LIFE & HEALTH INSURANCE	258,125	318,210	266,400	356,413
52400	WORKERS COMP	2,106	2,334	2,048	2,597
53120	CONTRACTUAL SERVICES	583,026	938,576	938,576	896,147
54000	TRAVEL AND PER DIEM	-	150	150	150
54100	COMMUNICATIONS	64,754	59,547	59,547	59,316
54400	LEASE/RENTAL OF EQUIPMENT	894	900	900	900
54500	INSURANCE	23,285	24,934	24,934	27,427
54600	BUILDING MAINTENANCE	1,987	1,000	1,000	51,000
54601	EQUIPMENT MAINTENANCE	79,049	116,344	116,344	97,982
54602	VEHICLE MAINTENANCE	7,108	4,250	4,250	3,300
55100	OFFICE SUPPLIES	1,477	2,309	2,000	6,497
55102	SOFTWARE	114,376	33,359	33,359	83,415
55103	COMPUTER SUPPLIES	25,722	48,889	48,889	45,380
55200	OPERATING SUPPLIES	1,209	2,300	2,000	4,080
55201	GAS, OIL, AND LUBRICANTS	1,930	2,200	1,500	2,160
55401	TRAINING	2,999	1,970	1,970	133,055
56403	COMPUTER EQUIPMENT	35,544	167,200	167,200	131,653
56415	CAPITAL VEHICLES	-	-	-	33,000
Total		3,399,473	4,414,755	3,984,640	4,961,164

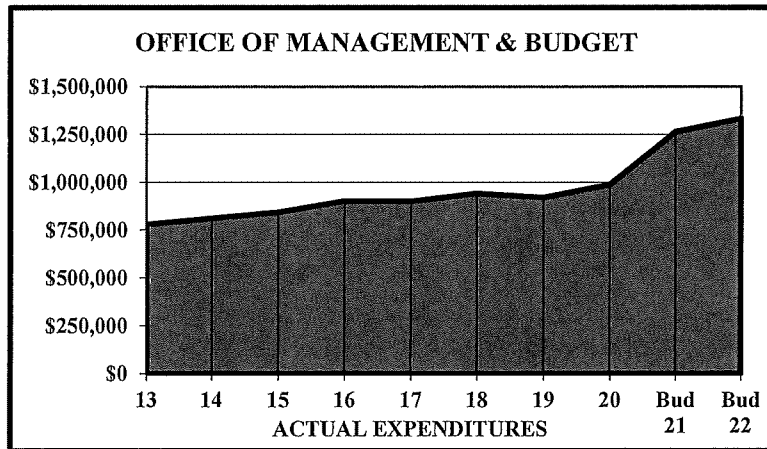
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: OFFICE OF MANAGEMENT & BUDGET
PROGRAM: MANAGEMENT & BUDGET

PROGRAM DESCRIPTION:

The Office of Management & Budget (OMB) is responsible for the facilitation, coordination, preparation, and monitoring of all County budgets. In addition, OMB analyzes and advises on financial management issues for the County to develop more efficient, innovative and effective methods of utilizing resources and personnel under the direction of the County Administrator. During the preparation of the annual budget, OMB coordinates a decentralized process wherein each County department uses a web-based budget preparation program to submit departmental budget requests. This process is successful because County departments are provided with the tools necessary to take more responsibility in creating and managing their department budgets.

MISSION: To assist the County Administrator, County Commission, and County departments/programs through the provision of timely, accurate and relevant information and analyses for planning, budgeting or resource allocation, and effective and efficient management of County services.



FY 2022 BUDGET HIGHLIGHTS: Fiscal Year 2022 reflects the second year addition of a new grant development position to centralize grant applications throughout the County. Operating Expenses reflects the continued programming for a financial plan and performance measure dashboard software solution to improve our reporting transparency.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$594,084	\$625,123	\$656,469	\$800,532	\$889,954
Operating Expenses	349,576	295,689	333,522	464,696	444,353
Capital Outlay	0	0	0	0	0
TOTAL	\$943,660	\$920,812	\$989,991	\$1,265,228	\$1,334,307

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ In September 2021, Moody's upgraded St. Johns County's issuer ratings from Aa1 to Aaa.
- ◆ Continued to prepare and administer the annual County budget in full accordance with Florida Statutes.
- ◆ Continued to achieve full compliance with Florida's Truth in Millage Act (TRIM).
- ◆ Provided support for special projects including: audit responses and financial accounting issues, purchase requisition reviews, property acquisition, County pay plan issues and revisions including Fire Rescue union negotiations, economic development issues, debt financing/re-financing, capital project monitoring and planning, deferred maintenance, County Health Insurance (including OPEB) and Worker Compensation strategies, grant oversight, beach parking fee study, supervision of the County Purchasing department, and assisting Fire Rescue, County Golf Course, Beach Services, County Cultural Events, Public Works (including pavement management) as well as other County departments on operational issues and strategies.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued utilization of a web-based, more fully integrated Budget Preparation Module used by all departments for preparation of their annual budget requests.
- ◆ Published the annual County Financial Plan, Capital Improvement Plan, the Budget-In-Brief, and updated County budget information on the County's website.
- ◆ Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the 27th consecutive year.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Co-piloting an enterprise resource planning system vision, to integrate many County financial processes with the goal of eliminating redundant processes and obsolete practices.
- Overseeing an accounting upgrade to streamline financial processes and streamline budgetary controls.

St. Johns County Goal -- Customer Service: Putting People First

- Implementing an integrated online financial plan to improve the public's understanding of the County's financial position.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	7	7	7
	Total Operating and Maintenance Expenditures*	\$989,991	\$1,006,705	\$1,199,307
	Total Adopted County Budget	\$940,105,545	\$1,056,397,643	\$1,298,036,820
O U T P U T	Number of Budget Documents Published	6	6	6
	Number of BCC Meetings & Workshops	60	60	60
	# Capital Improvement Projects (CIP) Reviewed	232	206	202
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$3.78	\$3.65	\$4.14
	% Program Cost of Total County Budget	0.11%	0.10%	0.09%
	Total County Budget per (non Grant)Budget Staff	\$156,684,258	\$176,066,274	\$216,339,470
E F F E C T	# of Consecutive Years Receiving GFOA Distinguished Budget Presentation Award	27	28	29 tentatively
	% Compliance with all Budget Requirements	100%	100%	100%

* = Shown net of non recurring budgeting software

0006 - Office of Management & Budget

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	500,615	656,884	571,869	820,314
51400	OVERTIME EMPLOYEES	8	-	65	2,500
52100	FICA/MEDICARE TAXES	36,845	49,970	42,656	62,673
52200	RETIREMENT CONTRIBUTIONS	76,675	98,275	89,614	129,681
52300	LIFE & HEALTH INSURANCE	59,682	84,142	66,043	118,738
52400	WORKERS COMP	580	683	661	856
53120	CONTRACTUAL SERVICES	2,500	82,740	81,442	4,491
53150	CONSULTING SERVICES	28,000	28,500	38,020	41,350
53200	AUDITING SERVICES	212,500	215,000	205,000	217,500
53201	SERVICE CHARGES	38,670	28,524	70,000	70,000
54000	TRAVEL AND PER DIEM	-	150	150	200
54100	COMMUNICATIONS	200	228	228	120
54110	POSTAGE	10	25	25	25
54500	INSURANCE	5,626	5,907	6,080	7,000
54600	BUILDING MAINTENANCE	273	-	-	-
54601	EQUIPMENT MAINTENANCE	-	-	-	160
54900	ADVERTISING	-	1,200	1,200	1,250
55100	OFFICE SUPPLIES	777	690	-	-
55102	SOFTWARE	1,335	70,604	70,604	1,310
55103	COMPUTER SUPPLIES	1,934	1,835	1,835	3,380
55200	OPERATING SUPPLIES	554	1,350	1,350	2,500
55401	TRAINING	3,839	6,650	6,650	9,650
55405	DUES AND MEMBERSHIPS	500	950	1,565	2,100
Total		971,123	1,334,307	1,255,057	1,495,798

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT

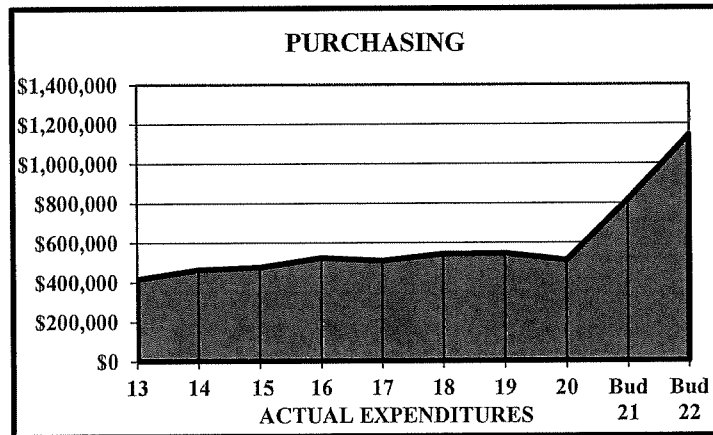
DEPARTMENT: COUNTY ADMINISTRATION / OFFICE OF MANAGEMENT & BUDGET

PROGRAM: PURCHASING AND CONTRACTS

PROGRAM DESCRIPTION:

The Purchasing and Contracts Program (“Program”) serves as the central purchasing office for the County and controls the County’s spend on goods, services, and construction while ensuring compliance with all applicable local, state, and federal purchasing laws in addition to County policies and procedures. The Program facilitates the procurement process (formal and informal) as well as the oversight of contracts (negotiation, issuance, administration) across the County. The Program also administers the day-to-day activities of the County’s Purchasing Card (P-Card) program, handles warehousing and surplus County property, and evaluates and processes requisitions and purchase orders. The Program also utilizes a computerized contract management system (Conga Contracts) for processing, approving and tracking County contracts and agreements.

MISSION: Provide purchasing and contract services to County departments in a cost effective and efficient manner in compliance with the all applicable local, state and federal codes, rules, and laws as well as County policies and procedures.



FY 2022 BUDGET HIGHLIGHTS: Personal Services and Operating Expenses reflect the addition of 3 procurement coordinators and funding for office space renovations.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$503,774	\$505,278	\$472,750	\$736,462	\$1,016,036
Operating Expenses	\$40,917	\$42,705	\$39,384	\$81,236	\$127,610
Capital Outlay	0	0	0	0	0
TOTAL	\$544,961	\$547,983	\$512,134	\$817,698	\$1,143,646

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Administered the Procurement Policies and Procedures established by the Board of County Commissioners in a fair and equitable manner and in accordance with Florida Statutes to ensure the County receives the best product or service at the lowest cost.
- ◆ The Purchasing Department received three (3) formal protests, all of which were satisfactorily addressed, either through rejection or re-solicitation.
- ◆ Implemented the Local Preference Policy.
- ◆ Successfully sold County surplus that generated \$236,161.74, and sold surplus scrap materials for \$2,475.82 for the General Fund.
- ◆ Continued to administer the County's Purchasing Card System. During FY 2021 there were 247 cardholders with \$3,563,428.67 in annual purchasing card expenditures, through 9/30/2021.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Cost savings/avoidance through competitive solicitation for goods/services/construction

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Increased access to County business through implementation of e-procurement, and outreach/training to local/regional business.

St. Johns County Goal -- Customer Service: Putting People First

- Timely completion of requested procurement; training for user depts on Procurement-related topics, process, policies, and procedures; using innovative approaches/methods where applicable to facilitate best results for user depts and County; outreach/training to external clients/customers.

PERFORMANCE MEASURES		Actual FY '20	Actual FY '21	Estimated FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	8	9	12
	Total Operating and Maintenance Expenditures	\$512,134	\$674,510	\$1,143,646
O U T P U T	# Purchase Orders	2,696	2749	2800
	# Formal Bids Processed	72	79	80
	# RFP's / RFQ's Issued	29	28	30
	# Contracts Issued	178	145	160
	# Change Orders Issued	304	383	385
	# Amendments Issued	228	181	200
	# Task Orders Issued	323	416	450
	# Purchasing Cards	242	247	245
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$1.95	\$2.45	\$3.95
	% Total Program Cost to Total County Budget	0.11%	0.09%	0.11%
E F F E C T	% Sealed Bids Processed within Five Work Weeks	80%	80%	tbd
	% of Formal Bid Protests Received	0.01%	0.028%	tbd

0015 - Purchasing

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	467,463	748,512	579,686	906,049
51400	OVERTIME EMPLOYEES	237	5,000	30	5,500
52100	FICA/MEDICARE TAXES	34,255	57,644	42,468	69,733
52200	RETIREMENT CONTRIBUTIONS	47,355	81,530	59,992	106,675
52300	LIFE & HEALTH INSURANCE	67,593	122,566	83,967	144,337
52400	WORKERS COMP	520	784	662	948
53120	CONTRACTUAL SERVICES	21,601	30,500	30,500	31,477
53150	CONSULTING SERVICES	-	28,000	28,000	-
54000	TRAVEL AND PER DIEM	92	5,200	5,200	5,200
54100	COMMUNICATIONS	202	300	300	180
54110	POSTAGE	1,215	1,304	1,304	1,304
54400	LEASE/RENTAL OF EQUIPMENT	1,499	1,696	1,696	1,696
54500	INSURANCE	5,597	6,003	6,003	6,003
54600	BUILDING MAINTENANCE	-	30,000	30,000	-
54601	EQUIPMENT MAINTENANCE	42	176	176	80
54603	OTHER MAINTENANCE	-	350	350	350
55100	OFFICE SUPPLIES	3,452	3,350	3,350	3,350
55102	SOFTWARE	1,587	2,334	2,334	655
55103	COMPUTER SUPPLIES	4,862	6,042	6,042	1,690
55200	OPERATING SUPPLIES	915	1,025	1,025	1,025
55401	TRAINING	5,582	9,425	9,425	9,425
55405	DUES AND MEMBERSHIPS	1,860	1,905	1,905	3,010
Total		665,929	1,143,646	894,415	1,298,687

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT

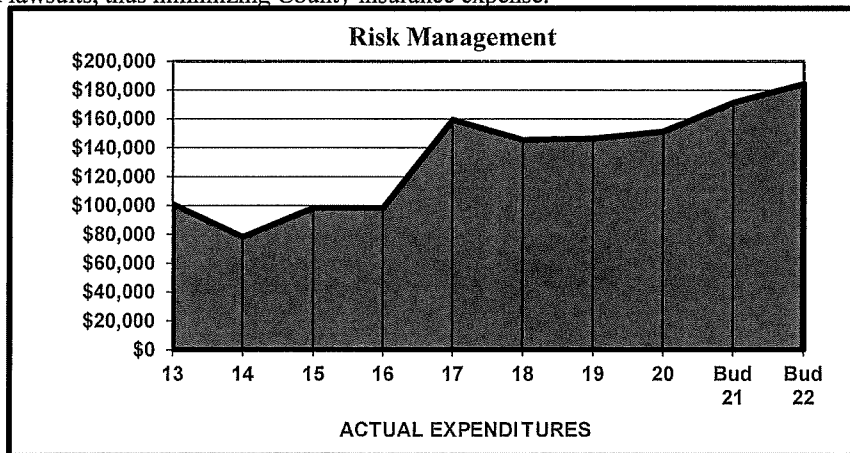
DEPARTMENT: PERSONNEL SERVICES

PROGRAM: COUNTY RISK MANAGEMENT

PROGRAM DESCRIPTION:

Risk Management is responsible for administering a comprehensive safety program and conducting loss control prevention for the County Commission and Constitutional Officers and their employees, with the exception of the Sheriff. The Program procures insurance policies for general liability, County-owned properties, Workers Compensation, vehicles, equipment, employment practice, employee dishonesty, storage tanks, maintenance bonds, and special events. The Program handles all claims filed under these policies to include investigation of liability, participation in pre-trial hearings, mediations, and trials. The Program monitors OSHA compliance, develops safety policies, implements training, and participates in County departmental accident investigations in an effort to reduce the reoccurrence and severity of all qualifying accidents involving County employees and/or equipment. The Program manages on-the-job injuries by authorizing and coordinating medical treatment for employees. The Program manages an aggressive return to work program to decrease claim costs associated with indemnity benefits and to reduce loss of productivity. The Program also oversees annual drivers' record checks of all employees and random, routine, and post-accident drug testing. The Program also conducts new hire orientation, coordinates the Safety Leadership Team, and reviews all Board of County Commissioners contracts and leases for insurance and indemnity requirements.

MISSION: To create a work environment where there is minimal potential for human, physical, or financial harm for the citizens and employees of St. Johns County. Such an environment will limit the risk and the liability associated with claims and lawsuits, thus minimizing County insurance expense.



FY 2022 HIGHLIGHTS: The budget primarily reflects normal operating increases for FY 2022.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$111,694	\$106,481	\$115,979	\$120,759	\$143,340
Operating Expenses	34,174	40,096	35,685	50,561	41,165
Capital Outlay	0	0	0	0	0
TOTAL	\$145,868	\$146,577	\$151,664	\$171,320	\$184,505

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ The Risk Management Team prepared and managed a new COVID-19 Employee Preparedness and Infectious Disease Control Response Plan to ensure our employee's health and safety while at the workplace and community.
- ◆ As the workplace industry experienced an unprecedented crisis, Risk Management managed (in-house) over 1,200 COVID 19 employee exposure cases and developed return to work protocols related to incidents occurring throughout the year.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ The Received an excellent Experience Modification Rate of 0.78 correlating to a significant reduction in the County's Cost-per-Employee for Workers Compensation Insurance Coverage.
- ◆ Continued audits on all vehicle insurance schedules to improve insured data and proper coverage for all.
- ◆ Prepared and implemented timely guidance for County Departments through the evolving COVID-19 pandemic including CDC and State mandate interpretation and necessary action. Guidelines were established and enacted to make sure St. Johns County maintained normal business operations as well as keeping the employees and public protected from a worldwide health crisis.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Tactical work site visits and safety training to mitigate employee safety and minimize claims.
- Provide prompt and efficient resolution to citizen and damage claims arising from losses involving the County.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Timely procurement and review for appropriate levels of insurance, of workers compensation, property, general liability, and vehicles, and equipment to reduce spending.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	1.35	1.35	1.35
	Total Operating and Maintenance Expenditures	\$151,664	\$194,080	\$184,505
O U T P U T	# Employees Under Workers Comp Insurance (excluding Sheriff)	1,581	1,692	1,723
	# of County Owned Covered Properties (includes BCC and all Constitutional Offices)	312	314	316
	# Vehicles Covered under Auto Liability Insurance (excluding Sheriff)	718	730	785
E F F I C	Average Annual Cost-per-Employee for Workers Compensation Insurance Coverage	764.89	811.53	786.73
	Average Annual Cost per Vehicle for Insurance Coverage	\$393	\$411	\$496
	% Program Cost of Total County Budget	0.03%	0.03%	0.01%
E F F E C T	% Change Workers Comp Annual Premium Cost	-0.93%	-0.98%	1.01%
	% Change Property Insur. Annual Premium Cost	22.5%	10.0%	14%
	Workers Comp Experience Modifier	0.75	0.78	0.78

0007 - Risk Management

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	77,382	102,175	94,385	136,882
51400	OVERTIME EMPLOYEES	25,062	-	810	2,000
52100	FICA/MEDICARE TAXES	7,606	7,816	7,025	10,624
52200	RETIREMENT CONTRIBUTIONS	15,657	16,614	14,473	23,025
52300	LIFE & HEALTH INSURANCE	9,640	16,629	8,057	15,166
52400	WORKERS COMP	114	106	99	144
53120	CONTRACTUAL SERVICES	-	800	800	8,923
54000	TRAVEL AND PER DIEM	1,028	3,220	3,220	6,000
54100	COMMUNICATIONS	916	1,255	1,255	2,105
54500	INSURANCE	27,011	26,562	26,562	28,841
54602	VEHICLE MAINTENANCE	84	1,000	100	800
55100	OFFICE SUPPLIES	874	1,000	1,000	2,500
55103	COMPUTER SUPPLIES	810	-	-	-
55200	OPERATING SUPPLIES	238	1,200	-	5,000
55201	GAS, OIL, AND LUBRICANTS	36	288	38	750
55400	BOOKS AND SUBSCRIPTIONS	1,984	2,000	2,000	2,000
55401	TRAINING	450	1,900	1,900	12,000
55405	DUES AND MEMBERSHIPS	955	1,940	995	3,660
Total		169,847	184,505	162,719	260,420

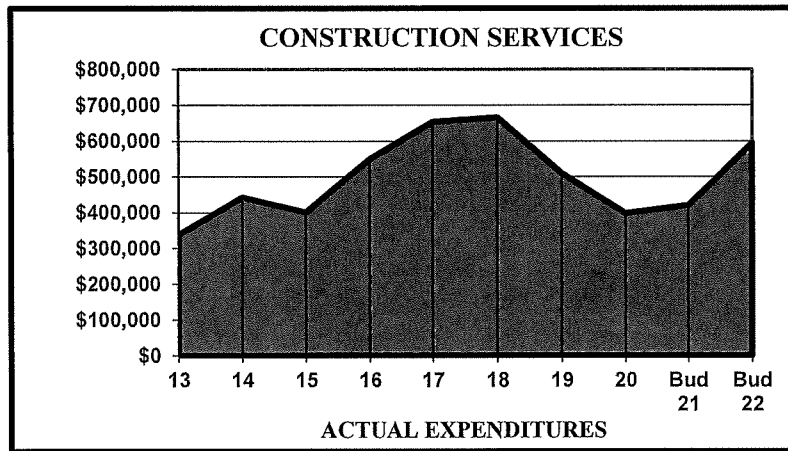
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: PUBLIC WORKS
PROGRAM: CONSTRUCTION SERVICES

PROGRAM DESCRIPTION:

The Construction Services Division of Public Works Department provides contract administration and project management of assigned new construction, capital improvement, and renovations for St. Johns County. In support of the County’s building maintenance, repair and deferred maintenance program, Construction Services provides project design engineering, estimating, specifications, contract administration, and project management for outsourced maintenance and repair projects. Additionally, Construction Services directs overall operations of Public Works.

MISSION: To provide top quality project management and construction services from initial planning through completion on all assigned projects. To pursue the best quality possible at the lowest cost.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 budget reflects the addition of one FTE CIP Manager to assist in overseeing the additional Park Projects that are budgeted in FY 2022.

REVENUE:
 The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$608,351	\$486,643	\$385,528	\$400,789	\$518,965
Operating Expenses	19,427	23,535	13,082	20,484	26,539
Capital Outlay	39,067	0	0	0	49,300
TOTAL	\$666,845	\$510,178	\$398,610	\$421,273	\$594,804

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed Fire Station #19 in the Northwest Sector
- ◆ Repaired all the wood elements, decking, rails and walkway on St. Augustine Beach Pier, extending the life expectancy by 10 years.
- ◆ Completed dredging of Treasure Beach Canals for improved waterway access
- ◆ Completed Primary and Guest Firing Range houses at the Sheriff's Training Facility
- ◆ Completed Expansion of Utilities Administration Building on SR. 16 and 4 mile road
- ◆ Completed new off-beach parking on North Beach to qualify for Federal beach re-nourishment funding
- ◆ Replaced Mickler's Weir after it was damaged by Hurricanes Matthew and Irma
- ◆ Renovated Mickler Beach Park, including new restrooms and changing rooms
- ◆ New Public Works Driveway completed to provide secondary access to SR 16
- ◆ Replaced low voltage wiring at Jail Complex and installed new access controls (70% complete)

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continual oversight of all design, budget, and construction including; identification, planning, and contract management for approved projects. Apply best practices on all construction methodology. Utilize Life-Cycle Cost analysis (LCCA) in new construction planning and building design.
- Manage the County Master Building Plan with input from County Departments and Constitutional Officers.
- Ongoing participation in County-wide RFQ's for professional services on Continuing Contracts.
- Utilize in-house design professional on small projects to reduce consultant fees.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	6	6	7
	Total Operating and Maintenance Expenditures	\$398,610	359,177	594,804
O U T P U T	Total Projects Managed	54	23	36
	Total Projects Completed	40	4	8
	Capital Projects Managed (in \$ millions)	\$36.8	\$48.1	\$86.4
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$2.00	\$1.23	\$2.05
	% of Program Cost of Total County Budget	0.07%	0.05%	0.05%
	Number of Total Projects Managed per FTE	9.0	4	5.1
E F F E C T	% Projects Completed / Projects Managed	74%	17%	22%
	Capital Projects Managed Per FTE (in \$ millions)	\$6.1	\$8.0	12.34

0005 - Construction Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	256,193	388,679	379,731	445,604
52100	FICA/MEDICARE TAXES	19,183	29,734	28,799	34,089
52200	RETIREMENT CONTRIBUTIONS	26,313	42,055	41,087	53,874
52300	LIFE & HEALTH INSURANCE	36,937	55,728	53,632	60,497
52400	WORKERS COMP	3,444	2,769	2,908	3,049
53120	CONTRACTUAL SERVICES	240	-	-	145
53150	CONSULTING SERVICES	-	-	-	100,000
54000	TRAVEL AND PER DIEM	-	-	-	3,000
54100	COMMUNICATIONS	1,894	3,940	2,700	3,186
54110	POSTAGE	7	250	100	100
54500	INSURANCE	2,651	3,134	3,134	3,450
54601	EQUIPMENT MAINTENANCE	-	67	67	-
54602	VEHICLE MAINTENANCE	2,051	2,885	2,000	2,500
55100	OFFICE SUPPLIES	620	500	500	750
55102	SOFTWARE	332	1,158	1,158	-
55103	COMPUTER SUPPLIES	444	1,829	1,829	810
55200	OPERATING SUPPLIES	275	1,450	1,450	2,700
55201	GAS, OIL, AND LUBRICANTS	2,046	8,800	5,000	-
55400	BOOKS AND SUBSCRIPTIONS	-	150	150	-
55401	TRAINING	895	2,376	2,376	2,500
55405	DUES AND MEMBERSHIPS	-	-	-	1,250
56415	CAPITAL VEHICLES	-	54,273	52,344	-
Total		353,525	599,777	578,965	717,504

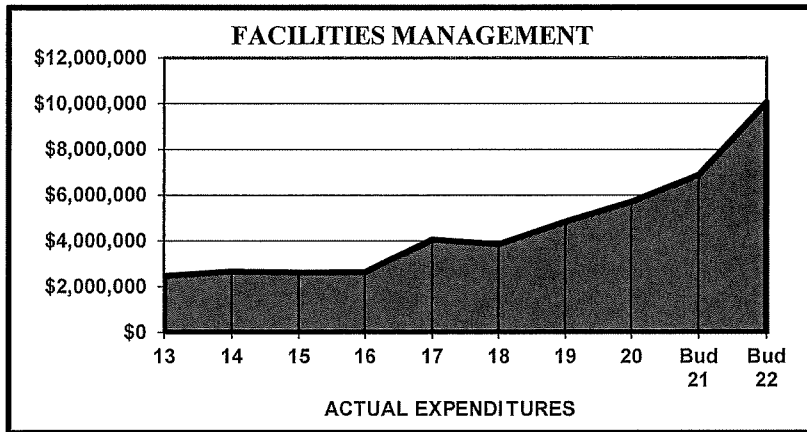
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: FACILITIES MANAGEMENT
PROGRAM: FACILITIES MAINTENANCE

PROGRAM DESCRIPTION:

The Facilities Maintenance Division of the Facilities Management Department provides the full spectrum of facility maintenance and repair services for approximately 2 million square feet of County facilities. These properties range in purpose from recreational facilities and entertainment venues to public safety, general administrative offices and criminal justice facilities. The program's goal is to ensure that County buildings and facilities reliably and efficiently perform the functions for which they were designed and constructed throughout their service life. In addition, the division performs in-house minor construction and renovation services.

MISSION: Provide maintenance and repair services for St. Johns County's facilities in a cost effective, customer focused manner to ensure a safe, comfortable, efficient and functional environment for citizens, employees and guests.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects the addition of 1.0 FTE in the form of a maintenance technician to meet the needs of adding square footage to the County's portfolio. The County's ongoing deferred maintenance program has increased significantly due to the infusion of funding via Federal grants related to Covid-19 relief providing the ability of the department to identify and address projects that would otherwise be deferred to the future.

REVENUE:

The revenue to fund this program is provided by the General Fund. An indirect cost charge is also utilized for repairs to specific facilities that may be funded through an Enterprise or Special Revenue Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$2,233,974	\$2,568,677	\$2,671,495	\$3,019,317	\$3,180,787
Operating Expenses	1,393,648	2,105,952	2,995,362	3,647,270	6,634,585
Capital Outlay	223,716	167,996	50,735	222,769	258,794
TOTAL	\$3,851,338	\$4,842,625	\$5,717,592	6,889,356	\$10,074,166

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St Johns County Goal: Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Provided managerial oversight, project planning, project management, and cost accounting for 88 deferred maintenance projects totaling approximately \$2.9 million.
- ◆ Replaced HVAC systems at various County facilities, improving energy efficiency, system performance and reliability.
- ◆ Completed renovations to the old Mosquito Control facility to provide a Beach Operations Center for the Sheriff's Office. The facility will provide necessary storage and office space to improve beach operations activities and protect the equipment necessary to provide public safety services to beach users.
- ◆ Successfully migrated the water system at Fire Station 4 from a well system to municipal water, ensuring that water quality is maintained at acceptable levels for Fire Rescue staff housed at the facility.

St. Johns County Goal: Customer Service: Putting People First

- ◆ Started the process of retrofitting restroom fixtures to touchless units throughout County facilities to reduce the spread of germs and reduce water consumption.
- ◆ Continued to implement protective measures at County facilities to reduce the spread of the COVID 19 virus.
- ◆ Continued to promote and support increased technical capability and professional development through licensing and professional credentials and certifications. Two employees received their Aquatic Facility Operator's (AFO) certification and one employee was recertified as a Certified Facility Manager (CFM) through the International Facilities Management Association (IFMA).

KEY OBJECTIVES:

St. Johns County Goal: Customer Service: Putting People First

- To promote ongoing training and education as a means of increasing employee productivity, proficiency, and job satisfaction.
- To implement the consolidation of building maintenance budgets for all County properties as a means of ensuring the proper allocation and most efficient use of maintenance funds.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	34	35	36
	Number of Trade Workers Only (FTEs)	23	23	24
	Total Operating and Maintenance Expenditures*	\$3,231,467	\$3,620,401	\$4,224,700
	Total Building Square Footage Maintained	1,963,386	2,004,386	2,029,386
O U T P U T	Total Work Order Trade Worker Staff Hours	36,621	38,969	44,544
	Total Number of Work Orders Completed	5,082	5,553	6,067
	Number of Preventative Work Orders	1,353	1,489	1,615
E F F I C	Program Cost per Square Footage Maintained	\$1.65	\$1.81	\$2.08
	Square Footage Maintained per Trade Worker	85,365	87,147	84,558
	Number of Staff Hours / Completed Work Order	7.20	7.01	7.40
E F F E C T	% of Assigned Outsource Projects Completed	90%	63%	90%
	Average Days to Complete Priority 1 Work Orders	1.96	2.53	1.93
	% of Preventative Work Orders	26%	26%	27%

*= does not include deferred maintenance

0031 - Facilities Management

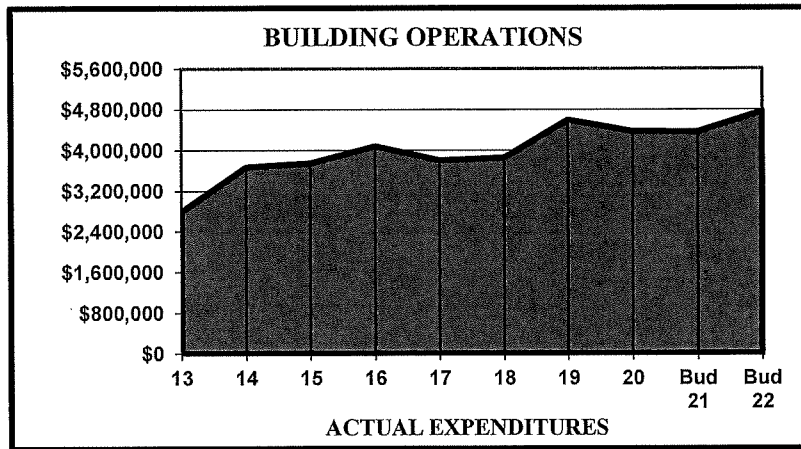
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,980,514	2,269,017	2,052,322	2,451,247
51400	OVERTIME EMPLOYEES	13,272	12,000	25,805	25,000
51501	ON CALL PAY	5,220	5,200	5,200	5,000
52100	FICA/MEDICARE TAXES	147,542	174,896	152,947	189,815
52200	RETIREMENT CONTRIBUTIONS	248,935	279,382	273,146	346,457
52300	LIFE & HEALTH INSURANCE	364,654	396,776	367,413	453,640
52400	WORKERS COMP	44,684	43,516	42,856	43,882
53120	CONTRACTUAL SERVICES	324,275	414,227	-	362,105
53180	ENGINEERING SERVICES	-	25,000	25,000	-
53400	REFUSE	3,390	3,425	3,425	4,175
54100	COMMUNICATIONS	14,684	19,849	16,065	18,711
54110	POSTAGE	1	5	5	5
54300	UTILITIES	20,512	23,961	17,345	18,035
54400	LEASE/RENTAL OF EQUIPMENT	2,418	2,424	2,417	2,724
54500	INSURANCE	42,856	45,111	45,111	49,882
54600	BUILDING MAINTENANCE	21,349	46,224	33,956	44,042
54601	EQUIPMENT MAINTENANCE	2,582	6,982	6,982	4,930
54602	VEHICLE MAINTENANCE	50,764	51,158	50,527	53,733
54603	OTHER MAINTENANCE	1,759	62,900	62,900	6,500
54619	MAINT-GENERAL GOV	894,044	1,412,443	1,515,280	2,505,010
54622	MAINT-PUBLIC SAFETY	272,576	1,234,812	1,234,812	286,545
54623	MAINT-CULTURE AND REC	935,417	3,169,122	3,066,285	1,375,715
54625	PLAYGROUND EQUIP MAINT	33,656	-	-	-
55100	OFFICE SUPPLIES	2,341	2,500	2,250	3,000
55102	SOFTWARE	1,047	2,486	2,486	372
55103	COMPUTER SUPPLIES	2,652	8,161	8,161	1,355
55200	OPERATING SUPPLIES	13,937	20,845	19,740	19,050
55201	GAS, OIL, AND LUBRICANTS	60,419	60,000	65,227	62,400
55202	TOOLS & SMALL IMPLEMENTS	13,466	13,250	13,250	13,250
55230	PLAYGROUND EQUIP SUPPLIES	40,275	-	-	-
55401	TRAINING	6,006	7,450	2,500	7,450
55405	DUES AND MEMBERSHIPS	601	450	450	450
56400	EQUIPMENT	4,341	62,594	64,929	17,343
56403	COMPUTER EQUIPMENT	-	8,000	11,300	8,900
56415	CAPITAL VEHICLES	220,443	196,241	196,241	246,375
Total		5,790,632	10,080,407	9,386,333	8,627,098

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: FACILITIES MANAGEMENT
PROGRAM: BUILDING OPERATIONS

PROGRAM DESCRIPTION: The Building Operations Division of the Facilities Management Department is responsible for property management, operations and the life safety and access control program for approximately 2 million square feet of County facilities (including the Hastings School building and the Health & Human Services building). In addition, Building Operations manages the Central Receiving Program, which processes and transports inter-departmental mail, USPS mail, and packages. Finally, the Maintenance and Housekeeping program provides janitorial and facility maintenance services to the Judicial/Administrative Campus and Annexes.

MISSION: To provide an attractive, clean, and safe environment for all users of County facilities in a cost effective manner, utilizing a knowledgeable and courteous staff with up-to-date equipment and methodologies.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily maintains a status quo in operating expenses due to budget constraints amid the COVID-19 Pandemic. The increase in capital expenses represent costs for renovations to the HHS facility to maximize space to accommodate a growing workforce.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,406,811	\$1,439,572	\$1,505,940	\$1,625,383	\$1,746,592
Operating Expenses	2,408,103	2,527,415	2,462,558	\$2,735,793	2,725,291
Capital Outlay	43,715	633,845	18,213	0	288,320
TOTAL	\$3,858,629	\$4,600,832	\$4,371,624	\$4,361,176	\$4,760,203

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal: Customer Service: Putting People First

- ◆ The administrative staff processed over 350 credit card receipts and 1,000 invoices, requisitioned more than 150 Purchase Orders, and managed 26 outside contracts totaling over \$2 million. More than 600 employee and agency identification badges were created for 10 agencies.
- ◆ Completed HVAC projects at the Richard O. Watson Judicial Center, including the replacement of the cooling towers, chiller plant, and controls totaling over \$820,000.
- ◆ Managed remodel projects at the Medical Examiner's Office and the Health & Human Services Building to accommodate the growth of staff and services.
- ◆ Provided enhanced janitorial services to the Judicial/Administrative campus during the COVID-19 pandemic, allowing citizens to conduct their business more safely.

KEY OBJECTIVES:

St. Johns County Goal: Customer Service: Putting People First

- To provide reliable, state of the art security services and systems through the addition of, and conversion of, access and life/safety systems utilizing newer, non-proprietary standards-based technologies.
- To move forward with initiating and combining service/maintenance agreements to provide better service at the most economical price.
- To improve mail and package delivery and to maximize the savings achieved by handling mail in bulk.
- To continue providing safe, attractive, and clean building environments for all users.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	25	26	26
	Total Operating and Maintenance Expenditures	3,968,498	4,266,376	4,739,375
	Total Security Expenditures*	\$780,624	\$918,255	\$877,620
O U T P U T	Number of Work Requests Processed	5,280	5,198	6,044
	Number of Mail Bins & Packages Processed	17,648	15,513	17,375
	Total Square Footage Maintained	1,963,386	2,004,386	2,029,386
E F F I C	Average Staff Hours per Work Request	2.8	2.7	2.6
	Program Cost / Square Footage Maintained	\$2.02	\$2.13	\$2.34
	Square Footage Maintained per FTE	78,535	77,092	78,053
E F F E C T	% of Work Requests Completed on Time	93%	96%	98%
	% of Packages Delivered with Same-day Service	94.95%	95.38%	96.23%
	% Security Costs of Program Costs	19.5%	21.5%	18.2%

*Exclusive of some administrative and utilities cost.

0032/0108 - Building Operations

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	792,557	1,014,242	856,911	1,266,141
51400	OVERTIME EMPLOYEES	21,460	8,100	18,523	8,100
51501	ON CALL PAY	9,220	9,000	10,940	9,000
52100	FICA/MEDICARE TAXES	60,811	78,897	65,512	98,168
52200	RETIREMENT CONTRIBUTIONS	83,836	111,591	95,556	155,144
52300	LIFE & HEALTH INSURANCE	178,478	245,085	188,380	299,964
52400	WORKERS COMP	17,772	15,541	20,122	22,027
52500	UNEMPLOYMENT COMPENSATION	1,100	-	-	-
53105	SECURITY SERVICES	-	692,364	710,565	773,750
53120	CONTRACTUAL SERVICES	1,016,371	311,438	277,218	272,974
53400	REFUSE	16,074	16,032	16,032	16,032
54100	COMMUNICATIONS	21,658	18,878	16,500	15,053
54110	POSTAGE	17,247	200	25	200
54300	UTILITIES	626,475	694,700	712,870	748,555
54400	LEASE/RENTAL OF EQUIPMENT	15,058	14,625	14,625	14,625
54500	INSURANCE	263,671	294,555	292,668	319,246
54600	BUILDING MAINTENANCE	157,839	180,800	180,800	797,630
54601	EQUIPMENT MAINTENANCE	133,956	83,935	108,389	84,177
54602	VEHICLE MAINTENANCE	7,676	5,780	9,396	7,305
54603	OTHER MAINTENANCE	10,577	37,746	37,776	39,921
55100	OFFICE SUPPLIES	932	1,250	875	1,000
55102	SOFTWARE	843	2,500	3,182	8,250
55103	COMPUTER SUPPLIES	3,825	3,315	3,315	1,740
55200	OPERATING SUPPLIES	68,439	68,548	64,500	68,500
55201	GAS, OIL, AND LUBRICANTS	14,590	21,658	20,025	24,980
55202	TOOLS & SMALL IMPLEMENTS	960	1,150	1,075	9,571
55401	TRAINING	1,035	6,040	2,300	4,000
56300	BUILDING IMPROVEMENTS	14,857	210,015	250,515	1,300,000
56301	IMPROVEMENTS O/T BUILDING	-	-	-	200,000
56400	EQUIPMENT	-	-	-	77,686
56403	COMPUTER EQUIPMENT	-	22,305	24,947	12,600
56415	CAPITAL VEHICLES	-	58,710	58,710	45,000
Total		3,557,317	4,229,000	4,062,252	6,701,339

0033/0034/0103 - Countywide Annexes

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53105	SECURITY SERVICES	-	143,240	143,240	161,100
53120	CONTRACTUAL SERVICES	254,965	35,843	35,000	47,379
53400	REFUSE	1,560	1,560	1,560	2,060
54100	COMMUNICATIONS	514	465	501	516
54300	UTILITIES	36,704	38,225	39,430	45,088
54500	INSURANCE	10,698	11,828	10,649	13,648
54600	BUILDING MAINTENANCE	12,007	17,438	17,438	57,015
54603	OTHER MAINTENANCE	1,132	7,209	7,549	7,201
55102	SOFTWARE	-	508	508	-
55103	COMPUTER SUPPLIES	-	1,955	1,955	-
55201	GAS, OIL, AND LUBRICANTS	-	500	250	750
59301	REFUND P/Y REVENUES	1,116	-	-	-
Total		318,696	258,771	258,080	334,757

0063/0070 - Hastings Annexes

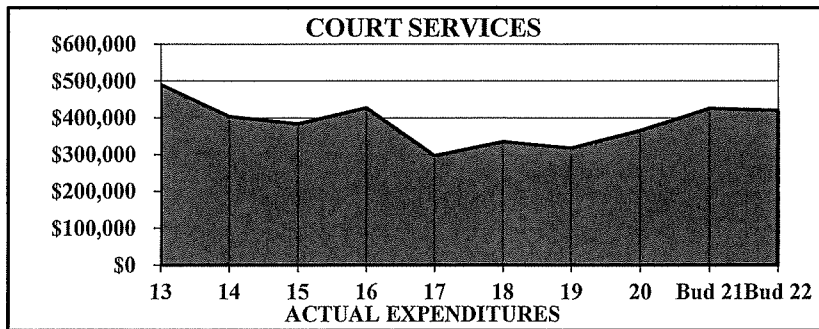
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	111,328	116,987	117,135	126,411
51400	OVERTIME EMPLOYEES	350	1,000	1,000	1,000
51501	ON CALL PAY	900	1,000	1,000	1,000
52100	FICA/MEDICARE TAXES	8,350	9,103	8,782	9,823
52200	RETIREMENT CONTRIBUTIONS	11,537	12,874	12,816	15,525
52300	LIFE & HEALTH INSURANCE	21,751	22,358	22,449	24,247
52400	WORKERS COMP	2,865	2,814	2,933	2,774
53120	CONTRACTUAL SERVICES	3,344	3,210	2,985	3,268
53400	REFUSE	2,405	2,160	2,700	6,330
54100	COMMUNICATIONS	8,762	8,337	8,820	8,326
54300	UTILITIES	46,353	47,035	39,653	41,250
54500	INSURANCE	22,887	25,584	25,018	27,518
54600	BUILDING MAINTENANCE	7,328	16,250	16,771	82,268
54603	OTHER MAINTENANCE	-	4,980	4,350	3,755
55100	OFFICE SUPPLIES	57	200	100	100
55102	SOFTWARE	252	-	-	-
55103	COMPUTER SUPPLIES	816	-	-	-
55200	OPERATING SUPPLIES	318	1,000	575	575
55202	TOOLS & SMALL IMPLEMENTS	40	250	250	250
56403	COMPUTER EQUIPMENT	-	-	-	1,800
Total		249,643	275,142	267,337	356,220

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: COURT SERVICES

PROGRAM DESCRIPTION:

Court Services consists of the following program elements: **Circuit Court** hears felony criminal cases, civil cases exceeding \$15,000, family law matters (dissolutions of marriage, child support, custody, visitation, and juvenile delinquency), probate/guardianship cases, and mental health/substance abuse cases. **County Court** hears all traffic cases, civil cases up to \$15,000, small claims, landlord tenant and misdemeanor criminal cases. **Court Reporting** covers court proceedings and provides court or other official transcriptions. **Guardian Ad Litem** represents Court appointed advocates for abused and neglected children. **Veterans Court** assists certain veterans involved in the criminal justice system. Florida Article V revisions also have resulted in certain defined County expenditures for the **State Attorney** and **Public Defender** being moved from the Additional Court Cost Trust Fund to the General Fund. The **Juvenile Justice** expenditure is a relatively new mandated requirement from the State for the County to fund pre-adjudication detention services for juveniles of County origin.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects an increase in St. Johns County’s contribution toward the Guardian ad Litem and Veterans Court programs. The Veterans Court budget reflects increases for salaries and drug testing services. The Guardian ad Litem budget reflect a salary increase.

REVENUE:

Revenue used to pay for expenditures reflected herein is derived from the General Fund. Article V revisions resulted in changes in the funding of such services by the State and County. Funding for the Drug Court program (originally a federal grant within Circuit Court) has been provided through the Court Innovation Fund.

EXPENDITURES:

Category	Actual Expenditures '18	Actual Expenditures '19	Actual Expenditures '20	Adopted Budget FY '21	Adopted Budget FY '22
Circuit Court	\$8,416	\$11,190	\$9,484	\$19,120	\$19,059
County Court	3,713	3,986	3,051	6,240	6,210
Court Reporting	1,346	1,339	1,452	1,495	1,563
Guardian Ad Litem	74,172	77,386	77,554	82,310	87,307
State Attorney	17,262	18,045	17,677	20,130	23,466
Public Defender	751	621	527	1,021	1,016
Juvenile Justice	165,047	137,713	188,782	211,070	197,523
Veterans Court	65,246	67,760	66,986	84,700	85,172
TOTAL	\$335,953	\$318,040	\$365,513	\$426,086	\$421,316

Court Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	98,843	104,330	104,329	113,025
51400	OVERTIME EMPLOYEES	82	-	-	-
52100	FICA/MEDICARE TAXES	7,250	7,982	7,738	8,646
52200	RETIREMENT CONTRIBUTIONS	10,138	11,288	11,288	13,664
52300	LIFE & HEALTH INSURANCE	21,606	22,214	22,342	24,150
52400	WORKERS COMP	110	109	109	118
53100	PROFESSIONAL FEES	16,768	27,200	38,638	42,000
53120	CONTRACTUAL SERVICES	210,615	204,157	204,157	247,700
53141	COURT COSTS	2,978	6,000	6,000	6,000
53400	REFUSE	480	500	480	-
54000	TRAVEL AND PER DIEM	206	3,575	2,758	3,575
54100	COMMUNICATIONS	14,920	17,121	15,559	17,337
54110	POSTAGE	32	200	35	200
54300	UTILITIES	3,024	3,068	3,348	-
54400	LEASE/RENTAL OF EQUIPMENT	1,644	1,747	1,747	1,747
54500	INSURANCE	2,264	2,482	2,485	922
54600	BUILDING MAINTENANCE	1,370	2,550	2,550	-
54601	EQUIPMENT MAINTENANCE	59	-	-	-
55100	OFFICE SUPPLIES	82	1,375	1,375	1,375
55102	SOFTWARE	252	254	254	610
55103	COMPUTER SUPPLIES	1,169	1,279	1,279	4,060
55200	OPERATING SUPPLIES	242	2,585	2,585	2,585
55401	TRAINING	-	1,300	1,300	1,300
55405	DUES AND MEMBERSHIPS	25	-	-	-
Total		394,159	421,316	430,356	489,014

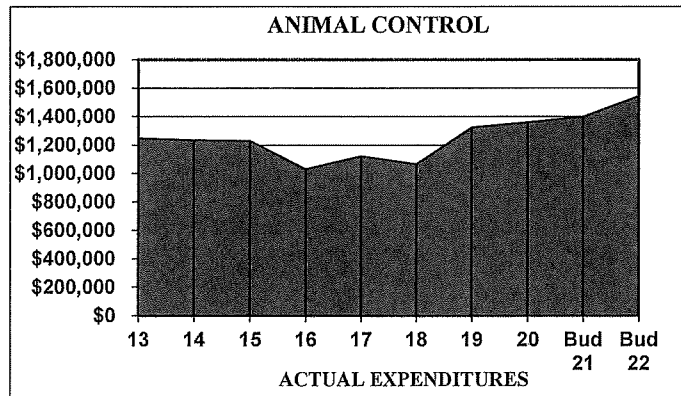
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: ANIMAL CONTROL

PROGRAM DESCRIPTION:

The Animal Control Program operates under County Ordinance 2017-36, which requires the enforcement of the Countywide leash law for dogs and cats, the trapping of nuisance animals, assisting with quarantine bite cases and returning animals to their owners. Due to the increasing County population, the demand for services from this program has continually exceeded its resources. In addition to trapping nuisance animals and picking up owner-released pets, the Dangerous Dog and Cat Ordinance has added responsibilities to the program, including investigating complaints, inspecting animal enclosures and assisting with related hearing procedures. Stray animals that are impounded by Animal Control Officers or brought in by citizens of St. Johns County are housed and available for adoption at the County's Pet Adoption & Holding Center.

MISSION: To enforce the Countywide laws that relate to animals and increase public awareness of the care and responsibility associated with pet ownership.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases and activities. The Capital Outlay budget includes two replacement trucks and an animal transport vehicle (carried forward from FY 21).

REVENUE:

The revenue to fund this program is provided by the General Fund with some program fee support.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$843,340	\$926,538	\$858,791	\$974,275	\$1,016,666
Operating Expenses	224,957	363,850	232,794	337,764	307,456
Capital Outlay	0	37,054	79,626	76,400	222,151
TOTAL	\$1,068,297	\$1,327,442	\$1,171,211	\$ 1,388,439	\$1,546,273

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- The Division was able to purchase a second Disaster Supply Trailer, that contain adequate supplies at each of the two Pet Friendly Shelters.
- Two Division staff members completed (28) hours of FEMA and ASPCA online training.
- Two Division staff members worked the Covid-19 Vaccination Hotline during the work week, weekends and holidays to ensure the public was educated, and then later vaccinated when St Johns County assumed the role from the Department of Health.
- The Division established a partnership with Pet Supermarket and successfully placed (107) cats.
- The Division re-established a partnership with Jacksonville Humane Society to rescue approximately (90) animals.
- The Pet Center successfully adopted out (624) (to date) animals, assisted in reuniting (199) pets with their owners and working with local rescue agencies to rescue (33) animals.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- The Division revised and improved our volunteer program and added (22) new volunteers.
- With the help of the Division staff, The Friends of the SJC Pet Center hosted bi-weekly adoption events as a PetSmart adoption partner in St. Augustine and monthly events at the Nocatee Farmers Market which increased pet adoptions.
- The Division partnered with the SJC Library System to educate the public on how to prepare their animal(s) to relocate to one of the counties two Pet Friendly Shelters should the need arise.
- The Division partnered with radio station 97.9 KISS FM, iHeart Radio to highlight adoptable dogs on their weekly Instagram Live segment #FURBALLFRIDAY resulting in community connections and the adoption of (8) dogs. The Division recently also started working with WQIK 99.1 on a monthly segment featuring our adoptable pets.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Continue to increase public awareness and education in regard to proper animal care and control.
- Provide emergent response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.
- Establish appropriate emergency response times and personnel to maintain a high level of service and meet the required community incident response standards.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Recruit and train more volunteers to help with off-site pet adoption events.
- Continue to increase public awareness and education in regard to proper animal care and control.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	15.35	15.35	15.35
	Total O&M Expenditures (without grants)	\$1,091,585	\$1,210,166	\$1,324,122
	Number of Animal Control Officers (FTEs)	5	5	5
O U T P U T	Number of Calls per Year	5,328	5,423	5,500
	Number of Animals Impounded per Year	2,310	2,623	3,000
	Number of Citations per Year	124	181	200
E F F I C I E N C Y	Number of Calls per Animal Control Officer	1,065	1,084	1,100
	Average Response Time (hours)	18	16	14
	Average Daily Animal Population / FTEs	150	170	195
E F F E C T	% of Animals Impounded to Population	0.9%	1.0%	1.1%
	% of Animals Adopted/Reclaimed	52%	43%	55%
	% of Citations to Population	0.05%	0.06%	0.07%

0064 - Animal Control

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	573,288	686,879	591,263	788,860
51400	OVERTIME EMPLOYEES	49,198	32,000	22,173	32,000
51501	ON CALL PAY	10,320	11,600	11,540	11,600
52100	FICA/MEDICARE TAXES	46,487	55,882	45,940	63,683
52200	RETIREMENT CONTRIBUTIONS	64,413	79,038	67,653	100,644
52300	LIFE & HEALTH INSURANCE	108,703	144,973	104,160	168,392
52400	WORKERS COMP	6,741	6,294	6,249	6,205
53100	PROFESSIONAL FEES	810	5,100	3,170	5,100
53120	CONTRACTUAL SERVICES	37,074	34,245	34,825	40,286
53201	SERVICE CHARGES	1,061	1,125	1,075	1,125
53400	REFUSE	2,691	2,480	2,335	2,480
54000	TRAVEL AND PER DIEM	-	2,740	2,740	2,740
54100	COMMUNICATIONS	9,276	10,791	9,804	9,447
54110	POSTAGE	80	100	100	100
54300	UTILITIES	32,819	36,174	35,437	36,500
54400	LEASE/RENTAL OF EQUIPMENT	2,282	2,310	2,283	2,310
54500	INSURANCE	12,679	13,521	13,521	15,255
54600	BUILDING MAINTENANCE	15,073	16,127	16,127	5,355
54601	EQUIPMENT MAINTENANCE	1,547	2,296	2,296	3,100
54602	VEHICLE MAINTENANCE	26,473	17,000	30,725	32,400
54603	OTHER MAINTENANCE	-	1,100	1,100	1,100
54900	ADVERTISING	350	2,500	1,500	2,500
55100	OFFICE SUPPLIES	1,387	2,100	1,815	2,100
55102	SOFTWARE	4,375	35,902	35,902	1,688
55103	COMPUTER SUPPLIES	5,720	100	100	12,100
55200	OPERATING SUPPLIES	55,178	59,339	59,339	64,120
55201	GAS, OIL, AND LUBRICANTS	22,601	27,846	30,065	34,860
55202	TOOLS & SMALL IMPLEMENTS	-	250	250	250
55208	DONATION EXPENDITURE	12,743	38,923	38,923	-
55214	UNIFORMS	2,074	1,650	3,690	3,765
55217	PLACARDS AND FORMS	45	750	293	750
55400	BOOKS AND SUBSCRIPTIONS	117	300	300	300
55401	TRAINING	783	1,735	1,735	1,735
55405	DUES AND MEMBERSHIPS	834	700	700	700
56400	EQUIPMENT	5,200	-	-	-
56403	COMPUTER EQUIPMENT	-	1,465	1,465	19,250
56415	CAPITAL VEHICLES	-	257,143	257,143	314,000
Total		1,112,422	1,592,478	1,437,736	1,786,800

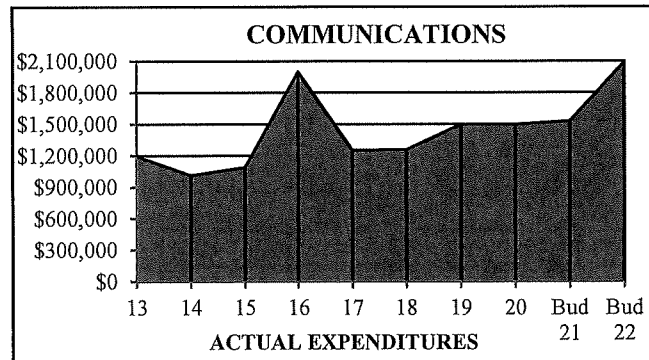
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: COMMUNICATIONS

PROGRAM DESCRIPTION:

Fire Rescue Communications is staffed with State of Florida certified Public Safety Telecommunication and Emergency Medical Dispatchers (EMD), dedicated to providing prompt emergency assistance to the citizens and visitors of St. Johns County, twenty-four hours a day, seven days a week. The program is responsible for the dispatch of County Fire Rescue stations, the St. Augustine Fire Department, Marine Rescue (seasonal lifeguard services), and after hours Animal Control. The program also works closely with all local agencies, providing communications support for Animal Control, Public Works, and Utility Services departments after regular business hours. Fire Rescue Communications is equipped with Enhanced 911 emergency system (E-911), Geographic Information System (GIS), Computer Aided Dispatch (CAD), APCO MEDS emergency dispatch software, and a Fire/EMS records management system.

MISSION: To serve as the vital first link in the County's Fire/EMS system by responding to the needs of the public with a rapid and accurate response of emergency vehicles and personnel, while providing telephone pre-arrival instructions to immediately intervene in the preservation of lives and property. Fire Rescue Communications also commits to preparedness in response to natural/ man-made disasters and acts of terrorism.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases and activities. Operating Expenses reflect the Motorola CAD maintenance contract. Capital outlay reflects the cost of new call center furniture.

REVENUE:

The revenue to fund this program is provided by the General Fund and the Fire District Fund. The Fire District Fund transfers an amount equal to 50% of the Communications budget to the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,233,700	\$1,434,791	\$1,442,326	\$1,463,261	\$1,677,397
Operating Expenses	22,188	56,833	46,123	63,148	414,450
Capital Outlay	0	6,731	10,893	2,000	1,000
TOTAL	\$1,255,888	\$1,498,355	\$1,499,342	\$1,528,409	\$2,092,847

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Continued to comply with National Incident Management System (NIMS) requirements set forth by the Department of Homeland Security and the NIMS Integration Center in order to remain eligible for Federal and State preparedness funding.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to provide training and education for all employees, focusing on achieving 48 hours annually per FTE including continuing education in Emergency Medical Dispatch, CPR/AED Training, State of Florida Public Safety Telecommunicator, and Response to Terrorism, Special Hazards, National Incident Management System and FEMA training courses.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Continued improvements to Communications Operating system located at the Back-Up Public Safety Answering Point to assure operational redundancy with no disruption in service capabilities. This provides immediate activation of the Back-Up during any type of emergency or need for additional dispatch capabilities.
- ◆ The Department's Certificate of Approval for in-house State of Florida approved 911 Public Safety Telecommunication Training Program has been updated and approved 2022, as recognition the program meets the standards as specified in Chapter 401, Florida Statutes.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Continued to improve operations and efficiency at the new 911 Communications Center in coordination with SJSO public safety partners.
- ◆ Completed renovation of prior 911 PSAP to maintain functionality as a hardened backup for 911 operations.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response communication facilities and required personnel to maintain a high level of service and meet the required community needs and national standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide road map of required public safety expansion utilizing the fire rescue master plan in coordination with St Johns County Growth Management and long-range planning.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	20.675	21.00	21.00
	Total Operating and Maintenance Expenditures*	\$1,488,449	\$1,661,849	\$2,091,847
O U T P U T	Total 911 Calls for Service (telephone)	27,347	28,112	30,000
	Total Administrative Calls for Service (telephone)	27,314	52,979	31,000
	Fire Rescue Events Dispatched (CAD generated)	60,987	55,213	64,000
	Telecommunicator Completed Events	4,518	55,213	4,800
E F F I C	Average 911 Call Duration	120 sec.	120	120 sec.
	Per Capita Cost of Program (Adjusted for Inflation)	\$5.68	\$6.03	\$7.22
	Total Number of Service Calls Per Program FTE*	1,322	1,338	1,428
E F F E C T	% Fire / EMS 911 Calls for Service	96%	94%	94%
	% Telecommunicator Completed Events	4%	4%	4%
	911 Average Answer Time in Seconds	2 sec.	2 sec.	2 sec.

*= net of Federal Grant Expenditures and Capital Outlay

0040 - Communications

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	942,525	1,060,876	1,023,685	1,230,514
51400	OVERTIME EMPLOYEES	169,170	165,000	185,439	170,000
52100	FICA/MEDICARE TAXES	82,226	93,780	89,281	107,139
52200	RETIREMENT CONTRIBUTIONS	113,366	132,640	130,825	169,322
52300	LIFE & HEALTH INSURANCE	190,877	223,826	201,312	241,471
52400	WORKERS COMP	1,232	1,275	1,258	1,457
53120	CONTRACTUAL SERVICES	4,675	350,214	350,214	346,423
54000	TRAVEL AND PER DIEM	-	4,000	4,000	4,000
54100	COMMUNICATIONS	1,593	1,868	1,615	1,902
54300	UTILITIES	6,742	6,720	6,798	6,989
54500	INSURANCE	7,648	8,066	10,545	11,600
54601	EQUIPMENT MAINTENANCE	4,056	5,500	5,500	5,660
55100	OFFICE SUPPLIES	481	2,000	2,000	2,100
55102	SOFTWARE	7,000	9,000	9,000	11,110
55103	COMPUTER SUPPLIES	240	-	-	1,850
55200	OPERATING SUPPLIES	6,781	10,732	11,732	5,420
55214	UNIFORMS	2,300	3,000	3,000	5,300
55401	TRAINING	4,604	11,750	11,750	16,700
55405	DUES AND MEMBERSHIPS	893	1,600	1,600	1,600
56400	EQUIPMENT	-	1,000	-	46,600
Total		1,546,409	2,092,847	2,049,554	2,387,157

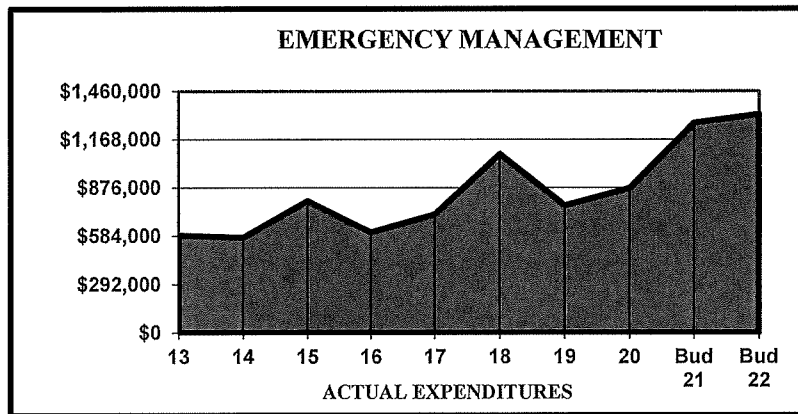
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: EMERGENCY MANAGEMENT
PROGRAM: COUNTY EMERGENCY MANAGEMENT

PROGRAM DESCRIPTION:

St. Johns County Emergency Management was created by and operates under Florida Statute 252. This program provides for the development and management of the County's Comprehensive Emergency Management Plan, Local Mitigation Strategy and Continuity of Operations Planning. In addition, this Program is responsible for mitigation, preparedness, response and recovery for any type of disaster that may occur in St. Johns County. Emergency Management strives to educate the residents and visitors of our County in disaster preparedness by conducting over thirty hurricane awareness programs a year. The County's emergency management website, www.sjcemergencymanagement.org, provides information about public shelters, hurricane evacuation routes, preparing evacuation plans, and preparedness information for all hazards.

MISSION: The mission of the Division of Emergency Management is to protect the lives and property of the citizens of St. Johns County through the development and implementation of comprehensive disaster planning, mitigation, response, and recovery activities within our County.



FY 2022 BUDGET HIGHLIGHTS: The operating budget reflects a carryforward of funds for WebEOC software upgrades. Capital outlay reflects a carryforward of funds for an ARES radio system. Aid to Govt. Agencies reflects a payment to St Johns County School District for construction of new storm shelter.

REVENUE: The revenue to fund Emergency Services is provided by the General Fund with State and Federal grants to augment and enhance service delivery.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$450,718	\$513,681	\$584,578	\$504,440	\$533,959
Operating Expenses	265,011	254,922	244,227	308,007	317,360
Capital Outlay	1,017	1,929	44,534	35,000	49,560
Aid to Govt Agencies	362,724	0	0	420,000	420,000
TOTAL	\$1,079,470	\$770,532	\$873,339	\$1,267,447	\$1,320,879

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Activated the EOC and Comprehensive Emergency Management Plan for COVID-19, to coordinate flattening the curve.
- ◆ Developed plans and procedures for St. Johns County Shelter and EOC operations in a COVID-19 environment.
- ◆ Initiated and executed Countywide PPE acquisition and distribution due to the COVID-19 Pandemic.
- ◆ Planned and coordinated with Fire Rescue and Flagler Hospital to establish, operate, and maintain a COVID-19 Testing site, including test result callbacks of over 15,000 patients.
- ◆ Developed a plan and coordinated with Fire Rescue to establish, operate, and manage a COVID-19 Vaccination Site, which included activating the EOC call center for appointment scheduling with over 96,000 vaccines given.
- ◆ Established a COVID-19 Testing Site in partnership with a private contractor at the Wind Mitigation Building to meet the demand for additional Covid-19 testing, with over 28,000 COVID test completed to date.
- ◆ Conducted 11 disaster preparedness public outreach programs (This number is dramatically lower than past years due to the COVID-19 pandemic).

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Installed WeatherSTEM – Smart Weather Technology at the St Augustine Marina to provide real-time weather via internet and social media to our residents. This additional WeatherSTEM station built on our St. Johns County mesonet of weather stations providing real time weather information around the County.
- ◆ Developed and conducted training and an exercise for the Damage Assessment Team using newly developed software from GIS.
- ◆ Installed upgrades to the information management platform, WebEOC, with allows for seamless communications locally, regionally and statewide during disasters.
- ◆ Initiated updates to the logistics program which included, upgrades to the Plan, organization and distribution of shelter supplies and the operational procedures of the Logistical Staging Area.
- ◆ Upgraded and restructured the EOC operations room to optimize operations including furniture, communications equipment and technology.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Through FEMA’s Public Assistance Program St. Johns County recovered \$3,396,843.66 in expended disaster funds.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Enhance capabilities necessary to prepare the whole community for all hazards.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Build a more resilient community.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Ensure all eligible grant funding is allocated appropriately, spent in a timely manner, and all eligible reimbursement is sought.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	5	5	5
	Total Operating and Maintenance Expenditures*	\$632,826	\$561,878	\$641,032
	Storms/Other Events Tracked	6	8	7
O U T P U T	Number of Plans Revised	2	6	4
	Number of Grants Received	2	3	3
	Number of Health Care Facility Plans Reviewed	40	38	40
E F F I C I E N C Y	Program Cost Per Capita (Adjusted for Inflation)	\$2.42	\$2.04	\$2.21
	% Program Cost of Total County Budget	.06%	.05%	.05%
	% Total Shelter Capacity to County Evacuation Population	6.0%	6.5%	6.3%
E F F E C T	% of Citizens Attending Emergency Management Programs	30%	10%	25%
	% of Required Plans Reviewed	100%	100%	100%
	\$ of Grants Expenditures Utilized	\$192,905	\$212,942	\$210,287

* Net of Federal and State Grants

0046 - Emergency Management

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	257,156	369,387	366,788	570,257
51400	OVERTIME EMPLOYEES	76,442	25,000	-	26,000
52100	FICA/MEDICARE TAXES	25,408	30,171	27,305	45,614
52200	RETIREMENT CONTRIBUTIONS	54,680	64,367	61,647	102,801
52300	LIFE & HEALTH INSURANCE	30,041	44,624	44,600	60,743
52400	WORKERS COMP	369	410	382	620
53120	CONTRACTUAL SERVICES	5,631	28,730	34,610	38,583
54100	COMMUNICATIONS	17,752	14,970	14,970	13,688
54300	UTILITIES	25,583	27,030	27,982	27,841
54400	LEASE/RENTAL OF EQUIPMENT	2,011	1,860	2,479	1,860
54500	INSURANCE	19,519	21,438	21,162	23,275
54600	BUILDING MAINTENANCE	11,296	6,015	8,549	36,015
54601	EQUIPMENT MAINTENANCE	23,372	20,014	20,014	23,488
54602	VEHICLE MAINTENANCE	2,872	5,000	3,809	8,000
55100	OFFICE SUPPLIES	136	199	199	200
55102	SOFTWARE	19,489	14,962	14,962	2,655
55103	COMPUTER SUPPLIES	6,588	4,992	4,992	2,245
55200	OPERATING SUPPLIES	6,016	3,906	3,906	4,023
55201	GAS, OIL, AND LUBRICANTS	1,902	7,957	2,583	8,356
55304	FEDERAL GRANT EXPENDITURE	54,446	54,481	104,342	40,555
55305	STATE GRANT EXPENDITURE	104,181	92,625	92,625	105,806
56200	BUILDINGS	-	-	35,000	-
56400	EQUIPMENT	-	35,000	-	-
56403	COMPUTER EQUIPMENT	-	14,560	14,560	12,300
58100	AID TO GOVT AGENCIES	-	420,000	420,000	420,000
Total		744,890	1,307,698	1,327,466	1,574,925

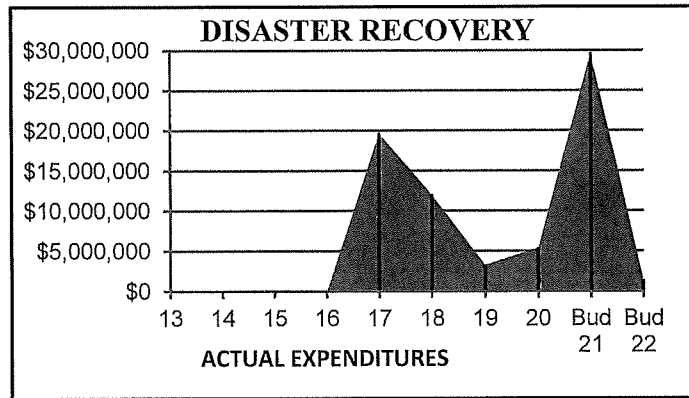
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: FEMA PUBLIC ASSISTANCE DISASTER RECOVERY
PROGRAM: DISASTER RECOVERY & CARES ACT FUNDING

PROGRAM DESCRIPTION:

The Disaster Recovery Department was created in FY 2017 after St. Johns County received substantial damage from Hurricanes Matthew and Irma. This department tracks disaster recovery related grant and matching revenues and expenditures for the General Fund. In Fiscal Year 2022, the Department has expanded into a provisional coastal management operation in order to address multiple active dune restoration, beach renourishment and one-time sand placement projects.

MISSION: To prioritize resources in order to respond to a declared emergency, including hurricanes, and in FY 20, the COVID-19 pandemic. To record disaster recovery revenues and expenditures for all disaster recovery activities in order to maximize St. Johns County reimbursement.



FY 2022 BUDGET HIGHLIGHTS:

The operating budget for disaster recovery includes resources to pursue reimbursement for disaster recovery projects, including CARES Act Funding, from federal and state government agencies. In FY 2022, disaster recovery includes the reallocation of staff from Public Works as a provisional coastal management operation in order to address multiple active dune restoration, beach renourishment and one-time sand placement projects (each captured in a separate capital improvement fund, and where relevant, a separate MSTU fund).

REVENUE:

Through FEMA and State Public Assistance Grant Programs, St. Johns County anticipates up to a 75% reimbursement from FEMA and up to 12.5% reimbursement from the State on eligible expenditures. Department of Treasury Funding associated with CARES is a 100% reimbursement of eligible expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditure FY '19	Actual Expenditure FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$565,104	\$175,855	\$211,076	\$162,485	\$477,362
Operating	60,2385	86,939	23,872	16,325	78,986
Grant Program	11,437,293	3,011,396	1,648,672	975,000	270,000
CARES Act Program	0	0	3,486,612	28,500,000	556,495
TOTAL	\$12,062,635	\$3,274,190	5,370,232	\$29,653,810	\$1,382,843

0110 - Disaster Recovery

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	137,248	370,249	452,389	391,364
51400	OVERTIME EMPLOYEES	7,333	10,000	18	11,000
52100	FICA/MEDICARE TAXES	10,859	29,089	33,812	30,781
52200	RETIREMENT CONTRIBUTIONS	16,996	42,232	51,123	48,646
52300	LIFE & HEALTH INSURANCE	5,039	25,397	38,997	48,593
52400	WORKERS COMP	161	395	954	1,640
53120	CONTRACTUAL SERVICES	878,924	3,300	3,300	7,106
53150	CONSULTING SERVICES	-	130,000	530,000	850,000
53180	ENGINEERING SERVICES	-	138,350	138,350	150,000
53711	BEACH IMPROVEMENTS	-	-	-	25,000
54000	TRAVEL AND PER DIEM	-	3,000	3,000	3,000
54100	COMMUNICATIONS	572	2,496	2,200	2,214
54110	POSTAGE	8	-	15	-
54400	LEASE/RENTAL OF EQUIPMENT	144	1,773	1,773	1,728
54401	LEASE/RENTAL OF BUILDING	-	-	100	-
54500	INSURANCE	-	360	360	780
54602	VEHICLE MAINTENANCE	847	850	2,000	3,000
54900	ADVERTISING	314	250	200	-
55100	OFFICE SUPPLIES	1,800	3,125	2,300	4,500
55102	SOFTWARE	-	2,650	2,650	-
55103	COMPUTER SUPPLIES	-	400	400	205
55200	OPERATING SUPPLIES	2,646	7,907	5,807	8,000
55201	GAS, OIL, AND LUBRICANTS	165	1,200	5,000	9,300
55304	FEDERAL GRANT EXPENDITURE	2,624	-	-	-
55401	TRAINING	-	5,000	2,500	5,000
55405	DUES AND MEMBERSHIPS	-	6,000	6,000	6,000
56400	EQUIPMENT	-	-	-	40,000
56403	COMPUTER EQUIPMENT	-	2,325	2,325	-
56415	CAPITAL VEHICLES	-	-	-	45,000
58200	AID TO PRIVATE ORGS	-	40,000	40,000	40,000
Total		1,065,680	826,348	1,325,573	1,732,857

0116 - Covid-19 CARES Act

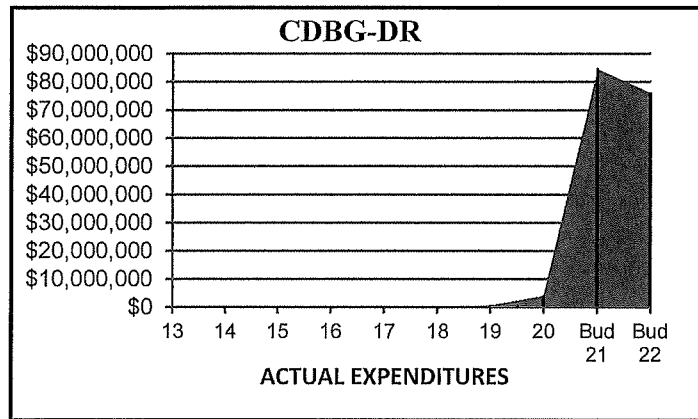
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	212,207	-	-	-
51400	OVERTIME EMPLOYEES	62,592	-	-	-
52100	FICA/MEDICARE TAXES	20,538	-	-	-
52200	RETIREMENT CONTRIBUTIONS	34,288	-	-	-
52300	LIFE & HEALTH INSURANCE	43,257	-	-	-
52400	WORKERS COMP	1,370	-	-	-
54619	MAINT-GENERAL GOV	-	183,311	183,311	-
55200	OPERATING SUPPLIES	24,038	-	-	-
55304	FEDERAL GRANT EXPENDITURE	10,863,203	373,184	373,184	-
58100	AID TO GOVT AGENCIES	2,014,339	-	-	-
59101	TRANSFER TO OFFICERS	200,507	-	-	-
Total		13,476,339	556,495	556,495	-

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: COMMUNITY DEVELOPMENT BLOCK GRANT – DISASTER RECOVERY
PROGRAM: DISASTER RECOVERY

PROGRAM DESCRIPTION: On February 21, 2018, St. Johns County entered into a grant award agreement with the Florida Department of Economic Opportunity to administer a federally funded Community Block Grant - Disaster Recovery program with funding of \$45,837,520. On September 12, 2019, the grant award agreement was amended to include additional funding of \$43,794,600. The County will use the total awarded CDBG-DR funds of \$89,632,120 to benefit principally low and moderate-income (LMI) persons impacted by Hurricane Matthew in a manner that ensures that at least 70 percent of the grant amount awarded is expended for activities that benefit such persons. Funds will be used for housing repair and reconstruction, affordable rental housing development, and infrastructure activities; as well as identify how any remaining unmet housing needs will be addressed and how program activities will contribute to the long-term recovery and restoration of housing in the most impacted and distressed areas.

MISSION: The CDBG-DR grant program aims address to address housing, infrastructure and economic development needs that remain after other assistance has been exhausted, including federal assistance as well as private insurance.



FY 2022 BUDGET HIGHLIGHTS: In FY 2022 the CDBG-DR program will continue to approve and implement rehabilitation projects, oversee the construction of a public housing project, and initiate and complete infrastructure projects.

REVENUE: The CDBG-DR program is 100% funded through a U.S. Department of Urban Development Community Block Grant for the purpose of Disaster Recovery. The General Fund has contributed funds necessary for the purchase of computer and communications equipment for CDBG-DR program staff.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
General Activities	\$3,296	\$3,770	\$0	\$0	\$0
Housing	25,845	504,973	1,842,319	26,531,057	24,992,243
Public Facilities	11,570	69,310	242,033	31,663,856	28,488,529
Infrastructure	9,368	155,357	2,053,944	26,519,568	22,647,648
TOTAL	\$50,079	\$733,410	\$4,138,296	\$84,714,481	\$76,128,420

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ The County has completed implementation phases on all projects, initiated or completed design on all projects, and started construction on several projects in accordance with an Agreement with DEO. The CDBG-DR funds principally benefit low- and moderate-income persons in a manner that ensures that at least 70 percent of the grant amount is expended for activities that benefit such persons impacted by Hurricane Matthew.
- ◆ St. Johns County finished accepting application for the Housing Repair and Reconstruction Program (Restore St. Johns) and currently has 179 residences approved for the program with 80 homes currently under repair or reconstruction.
- ◆ Construction began on San Marcos Heights, a 132 unit affordable housing complex and emergency shelter; and is ready to begin construction on Victoria Crossing, a 96 unit affordable housing complex and emergency shelter. Pre-leasing on San Marcos Heights will begin in January 2022.
- ◆ Construction was completed on a lift station improvement project and sewer rehabilitation project, both in the Hastings community. In addition, a drainage improvement project was begun on Avenue D, and another on South Orange.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Mobilize and launch its production programs and projects to help people, properties, and communities recover from storm related damage due to Hurricanes Matthew.
- The County will offer a range of services primarily benefiting LMI residents impacted by Matthew that include a Housing Program, Public Facilities Program and Infrastructure Program.
- Affirmatively further fair and affordable housing to LMI residents within the county.
- Ensure decent, safe, and sanitary housing for LMI residents impacted by Matthew.
- Increase affordable housing stock depleted as a result of two major hurricanes.
- Increase emergency shelter capacity.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	8	15	15
	Total Grant Expenditures*	\$4,138,296	\$8,697,819	\$76,128,420
O U T P U T	# People Submitting Applications	591	48	N/A
	# Dwellings Repaired & Rehabilitated	0	20	120
	# Infrastructure projects completed	0	2	5
E F F I C	Repairs & Rehabilitation Average Cost per Dwelling	\$0	\$120,000	\$220,000
E F F E C T	% CDBG-DR Expenditures to Total Grant Award	4.62%	9.70%	84.9%
	# Affordable Houses/Residences Created	0	0	132

0112 - DRF17 Administration

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	-	-	-	82,510
52100	FICA/MEDICARE TAXES	-	-	-	6,312
52200	RETIREMENT CONTRIBUTIONS	-	-	-	9,975
52300	LIFE & HEALTH INSURANCE	-	-	-	15,706
52400	WORKERS COMP	-	-	-	105
53120	CONTRACTUAL SERVICES	-	-	-	1,035
54100	COMMUNICATIONS	-	-	-	764
55103	COMPUTER SUPPLIES	780	-	-	-
Total		780	-	-	116,407

0113 - DRF17 Planning

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	285,228	611,899	491,445	532,919
51400	OVERTIME EMPLOYEES	260	-	-	-
52100	FICA/MEDICARE TAXES	21,143	46,810	36,473	40,768
52200	RETIREMENT CONTRIBUTIONS	30,850	67,297	55,007	64,430
52300	LIFE & HEALTH INSURANCE	33,073	55,133	86,223	114,179
52400	WORKERS COMP	327	1,218	696	724
54601	EQUIPMENT MAINTENANCE	-	67	-	-
55102	SOFTWARE	-	254	-	-
55103	COMPUTER SUPPLIES	-	1,229	-	-
55304	FEDERAL GRANT EXPENDITURE	4,629,470	20,996,683	12,172,200	7,993,955
Total		5,000,351	21,780,590	12,842,044	8,746,975

0114 - DRF17 Project Costs

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	70,548	170,922	165,688	173,433
51400	OVERTIME EMPLOYEES	260	-	-	-
52100	FICA/MEDICARE TAXES	5,210	13,076	12,046	13,268
52200	RETIREMENT CONTRIBUTIONS	8,739	19,583	19,745	20,968
52300	LIFE & HEALTH INSURANCE	7,866	12,817	14,988	23,525
52400	WORKERS COMP	79	527	172	180
54100	COMMUNICATIONS	103	-	-	-
54602	VEHICLE MAINTENANCE	-	-	23	-
55304	FEDERAL GRANT EXPENDITURE	6,644,297	25,193,968	17,871,370	6,679,987
Total		6,737,102	25,410,893	18,084,032	6,911,361

0115 - DRF17 Activity Delivery

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	120,924	123,834	55,901	36,736
51400	OVERTIME EMPLOYEES	859	500	19	-
52100	FICA/MEDICARE TAXES	9,105	9,512	4,138	2,810
52200	RETIREMENT CONTRIBUTIONS	13,991	14,542	7,898	4,441
52300	LIFE & HEALTH INSURANCE	10,075	18,365	9,055	3,645
52400	WORKERS COMP	135	362	58	38
55304	FEDERAL GRANT EXPENDITURE	4,830,649	21,427,988	13,704,814	7,666,067
56100	LAND	13,564	20,500	55,318	-
Total		4,999,302	21,615,603	13,837,201	7,713,737

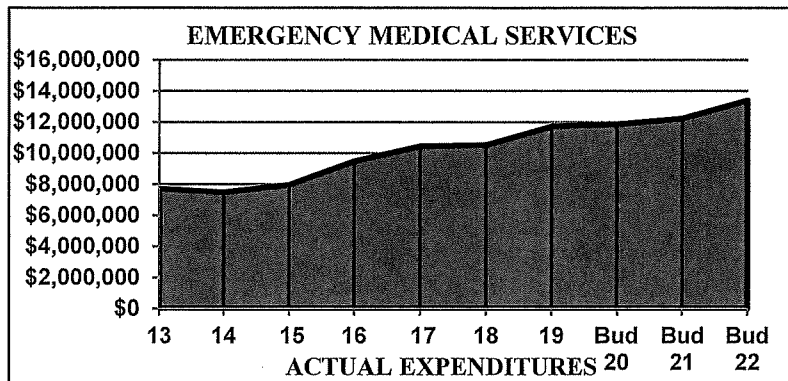
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: COUNTY EMERGENCY MEDICAL SERVICES

PROGRAM DESCRIPTION:

St. Johns County Fire Rescue is directly responsible for the County Emergency Medical Services (EMS) program, which delivers a highly developed, advanced pre-hospital emergency medical care and ambulance transportation system for the citizens and visitors of St. Johns County. In addition to this advanced care, assigned certified personnel perform life safety and fire suppression efforts at fires, motor vehicle accidents, disasters, hazardous materials incidents, specialized rescue situations, and marine rescue emergencies. The Program also performs ambulance billing and provides educational programs for the community and other County departments such as AED/CPR training, injury prevention, first aid and various other public safety awareness topics.

MISSION: To be dedicated to the highest standards of professionalism in public safety and life-saving services with the commitment to serve, courage to act, and ability to perform.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects additional firefighter positions to staff a new southwest region fire station. Capital Outlay reflects the cost of remounting two ambulances and the replacement of a damaged ambulance (covered by insurance).

REVENUE:

Revenue sources funding the EMS program include the General Fund, EMS State and Federal Grants, and user fees.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$7,887,712	\$8,855,988	\$9,250,089	\$9,051,129	\$10,091,516
Operating Expenses	1,465,246	1,642,865	1,744,499	2,053,511	2,079,352
Capital Outlay	1,183,620	1,226,702	850,662	1,118,606	1,234,813
TOTAL	\$10,536,578	\$11,725,555	\$11,845,250	\$12,223,246	\$13,405,681

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued development of quality EMS delivery through the direction of the Medical Director to assist in the delivery of EMS training and respond with crews to promote quality EMS care.
- ◆ Continued to work with the First Coast EMS Advisory Council on the implementation of a regional approach to improve the quality of care delivered to patients.
- ◆ Delivered more than 10,000 hours of staff EMS training on and evaluating medical competencies.
- ◆ Replacement and expansion of advanced life support rescue units as part of continuing replacement program and service coverage expansion specifically the addition of Rescue 1 and Rescue 4 respectively.
- ◆ Continued to improve our social media sites to educate citizens on the department, training opportunities, and provide information and warnings for significant emergency responses.
- ◆ Continued to work with Flagler Hospital, Baptist Health, and Mayo on STEMI (cardiac), hypothermic, and congestive heart failure protocols.
- ◆ Continued work with community groups and the School District on basic first aid instruction and CPR/AED.
- ◆ Continued as an American Heart Association Training Center with several community CPR and automated external defibrillator (AED) programs delivered by affiliated sites for approximately 13,000 participants.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional emergency services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response facilities, apparatus and personnel to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide road map of required public safety expansion utilizing the fire rescue master plan in coordination with St Johns County Growth Management and long-range planning.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs) (2,912 hour employees)	79.0	79.0	85.00
	Number of Full-time Equivalents (FTEs) (2,080 hour employees)	10.75	10.75	10.75
	Total Operating and Maintenance Expenditures *	\$10,981,996	\$11,665,537	\$12,056,261
	Number of ALS Ambulances Operating	14	14	16
O U T P U T	Total Department Responses (CAD generated)	60,161	55,2130	65,000
	EMS Transports (patient reports generated)	13,735	16,195	15,000
	# Treated at Scene (patient reports generated)	5,716	6,703	7,500
E F F I C I E N C Y	Program Cost per Capita (Adjusted for Inflation)	\$41.93	\$42.34	\$41.60
	Average Urban Response Time-transport (minutes)	6:00	6:00	7:30
	Average Rural Response Time-transport (minutes)	8:00	8:00	9:45
E F F E C T	% Urban Response-transport unit < or = 8 minutes	90%	90%	90%
	% Rural Response-transport unit < or = 15 minutes	90%	90%	90%
	% Service Revenue Collected to Expense**	54.23%	52.06%	51.14%

*Net of grant expenditures

0048 - EMS

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	5,469,624	5,979,060	5,701,118	6,986,434
51400	OVERTIME EMPLOYEES	1,366,762	695,000	1,295,684	1,350,000
51501	ON CALL PAY	-	3,400	3,400	3,400
52100	FICA/MEDICARE TAXES	507,479	510,398	519,387	634,091
52200	RETIREMENT CONTRIBUTIONS	1,654,013	1,661,609	1,692,807	2,281,850
52300	LIFE & HEALTH INSURANCE	908,110	1,034,474	945,101	1,205,093
52400	WORKERS COMP	219,703	207,575	224,858	262,673
52900	VEHICLE/LABOR CREDITS	(14,908)	-	(618)	-
53120	CONTRACTUAL SERVICES	329,851	382,600	382,600	411,842
53201	SERVICE CHARGES	14,972	14,500	16,263	16,750
53400	REFUSE	6,322	7,200	6,213	7,200
54000	TRAVEL AND PER DIEM	1,151	20,840	20,840	21,882
54100	COMMUNICATIONS	62,215	58,436	62,058	57,946
54110	POSTAGE	1,956	2,734	2,734	2,789
54300	UTILITIES	119,313	109,590	119,225	121,610
54400	LEASE/RENTAL OF EQUIPMENT	4,113	4,500	4,500	4,700
54500	INSURANCE	51,601	54,199	57,814	63,595
54600	BUILDING MAINTENANCE	78,965	64,500	64,500	73,300
54601	EQUIPMENT MAINTENANCE	1,358	3,398	3,398	3,244
54602	VEHICLE MAINTENANCE	248,344	258,652	258,652	268,998
54603	OTHER MAINTENANCE	14,584	16,723	16,723	17,225
54700	PRINTING, BINDING	180	457	457	466
55100	OFFICE SUPPLIES	11,017	12,024	12,024	12,385
55102	SOFTWARE	1,009	39,262	39,262	305
55103	COMPUTER SUPPLIES	5,660	10,734	10,734	7,310
55200	OPERATING SUPPLIES	736,893	624,964	624,964	656,212
55201	GAS, OIL, AND LUBRICANTS	193,833	200,862	349,907	367,400
55214	UNIFORMS	22,629	31,000	31,000	43,794
55304	FEDERAL GRANT EXPENDITURE	136,775	87,240	-	-
55305	STATE GRANT EXPENDITURE	13,300	27,367	14,067	-
55400	BOOKS AND SUBSCRIPTIONS	-	765	765	780
55401	TRAINING	2,048	45,605	45,605	48,473
55405	DUES AND MEMBERSHIPS	250	1,200	2,464	2,464
56400	EQUIPMENT	388,456	381,274	381,274	154,850
56415	CAPITAL VEHICLES	466,145	928,738	928,738	909,200
Total		13,023,723	13,480,880	13,838,518	15,998,261

GENERAL FUND

SERVICE AREA: PUBLIC SAFETY

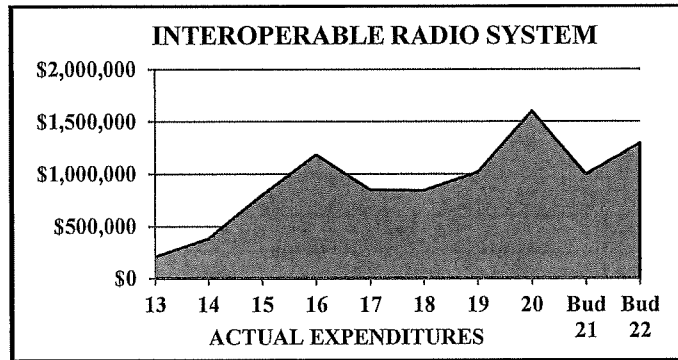
DEPARTMENT: FIRE RESCUE

PROGRAM: INTEROPERABLE RADIO SYSTEM & TOWERS

PROGRAM DESCRIPTION:

On March 18, 2013 the public safety agencies within St. Johns County switched to the new \$26 million 800 Megahertz (MHz) Interoperable Radio System. The new emergency radio system provides interoperability between jurisdictions and public safety agencies which include Law Enforcement, Fire Rescue, and Public Works for the City of St. Augustine Beach, City of St. Augustine, Town of Hastings and St. Johns County. This same system compliments countywide interoperability with regional interoperability between St. Johns County and surrounding counties of Duval, Flagler and Clay who are all using 800MHz technology. In addition to regional interoperability, the system also includes required 800MHz Mutual Aid channels to maintain interoperability with State and Federal agencies. Governance of the 800 MHz Interoperable Radio System is achieved through a users group consisting of representatives of all government agencies operating on the system and the Radio Systems Manager, who is responsible for the day to day activities of system management control. Interoperable communications enhance the ability of all agencies to provide for public safety on a daily basis as well as during natural and man-made disasters.

MISSION: To provide a robust public safety radio communications infrastructure and maintain interoperability between different agencies within and outside of the County for the benefit of the public health, safety and welfare.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects the continued 24 hour/7 day per week maintenance and support of the system plus ensuring all infrastructure and software platforms remain up to date. The FY 22 capital outlay budget includes radio system software upgrades, demolition of the Water Plant radio shelter and a Nocatee radio system enhancement project.

REVENUES:

The revenue to fund the Interoperable Radio System & Towers is provided by the General Fund. A specific General Fund millage increase of 0.14 mills was implemented in FY 2012 to fund the associated debt service and operating expenses for the system.

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$114,995	\$123,784	\$125,045	\$127,794	\$135,162
Operating Expenses	721,490	816,392	1,238,551	847,196	862,700
Capital Outlay	5,567	75,253	238,181	21,485	295,000
TOTAL	\$842,052	\$1,015,429	\$1,601,777	\$996,475	\$1,292,862

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Managed all radio facilities throughout the County ensuring sites are 100% functional and maintained to high level operational standards.
- Re-located primary dispatch center and maintained hot standby dispatch location for all county agencies.
- Maintained geo-redundant prime site switching in case of major failure.

St. Johns County Goal -- Customer Service: Putting People First

- Supported all users with changes in programming, inventories, system aliases, radios and repairs.
- Dealt with the aftermath of several hurricane seasons and manage the damage left behind at several radio facilities

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Maintain primary site at the new 911 Communications Center as well as hot backup site at previous 911 PSAP.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional communication support services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency communication facilities and required auxiliary support to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continually analyze interoperable radio system to assure effective and efficient delivery of communications.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	1	1	1
	Total Operating and Maintenance Expenditures*	\$1,363,596	\$982,948	\$997,862
	Number of 800 MHz System Towers in Operation	11	11	11
O U T P U T	Associated 800 MHz System Debt Service	\$1,279,455	\$1,279,816	\$1,279,698
	Total 800 MHz System Cost with Debt Service	\$2,643,051	\$2,262,764	\$2,277,560
	Property Tax Value of 0.14 Mil (at 95%)	\$3,635,936	\$3,988,838	\$4,845,951
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$5.21	\$3.59	\$3.49
	% Program Cost of Total County Budget	0.15%	0.09%	0.08%
	% Total System Cost of Total County Budget	0.28%	0.21%	0.18%
E F F E C T	% of System Tower Sites Operational	100%	100%	100%
	% Total System Cost to 0.14 Mil Property Tax	72.69%	56.73%	47.00%

* = Net of State grant expenditures and non-recurring items.

0106 - Interoperable Radio Systems

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	99,610	104,622	104,591	108,424
52100	FICA/MEDICARE TAXES	7,289	8,004	7,608	8,294
52200	RETIREMENT CONTRIBUTIONS	10,208	11,320	11,317	13,108
52300	LIFE & HEALTH INSURANCE	10,803	11,107	11,152	12,051
52400	WORKERS COMP	111	109	109	113
53120	CONTRACTUAL SERVICES	594,755	600,759	600,759	608,462
54100	COMMUNICATIONS	91	1,800	1,800	-
54300	UTILITIES	90,944	89,000	92,304	95,075
54400	LEASE/RENTAL OF EQUIPMENT	29,400	29,400	871,800	24,000
54500	INSURANCE	65,809	73,503	73,503	80,852
54600	BUILDING MAINTENANCE	21,454	27,000	27,000	30,000
54602	VEHICLE MAINTENANCE	1,197	1,188	1,188	1,247
54603	OTHER MAINTENANCE	29,614	25,000	25,000	72,000
55100	OFFICE SUPPLIES	24	500	500	500
55103	COMPUTER SUPPLIES	1,681	-	-	4,083
55200	OPERATING SUPPLIES	21,552	12,750	12,750	13,005
55201	GAS, OIL, AND LUBRICANTS	2,378	1,800	2,759	2,896
56102	DEMOLITION	-	10,000	10,000	-
56400	EQUIPMENT	-	265,000	265,000	230,000
56403	COMPUTER EQUIPMENT	-	20,000	20,000	22,600
Total		986,920	1,292,862	2,139,140	1,326,710

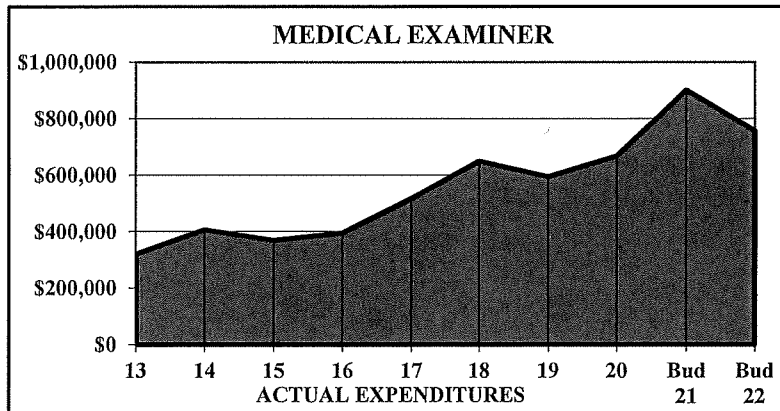
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: MEDICAL EXAMINER
PROGRAM: MEDICAL EXAMINER

PROGRAM DESCRIPTION:

The Medical Examiner investigates by contract all deaths in St. Johns, Putnam and Flagler counties that fall under Florida Statute 406. Every death reported to the Medical Examiner’s Office must be evaluated for the purpose of accepting jurisdiction and, if accepted, for the purpose of determining cause and manner of death. This Program is responsible for fully investigating such deaths and performing any examinations it deems necessary (complete autopsy, radiographs, toxicological and microscopic studies). The Medical Examiner is also responsible for gathering evidence and assisting law enforcement agencies in death investigations.

MISSION: To determine the cause and manner of reported deaths in a timely and professional manner and provide professional assistance for death scene investigations to law enforcement agencies.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 operating budget primarily reflects an increase in transportation costs.

REVENUE:

A Tri-County agreement exists between St. Johns, Putnam and Flagler Counties in which the cost of the operation is paid by each County’s percentage of Medical Examiner services. These percentages are based on the relative caseload estimated for each of the three counties that comprise the District 23 Medical Examiner’s Office. Cremation fees are \$50 per approval contributing approximately \$135,000 annually to the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$960,352	\$981,274	1,108,341	\$1,299,100	\$ 1,342,796
Operating Expenses	184,096	198,764	216,859	272,340	286,589
Capital Outlay	27,800	15,912	46,376	82,778	0
Putnam/Flagler Reimbursement	(520,955)	(600,999)	(703,454)	(753,366)	(872,490)
TOTAL	\$651,293	\$594,951	\$668,122	\$900,852	\$ 756,895

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Increased workflow, needed work space in the morgue and individual work space for all staff was created with the final remodel
- ◆ Full accreditation status with NAME has been maintained (in-person inspection FY22)
- ◆ 100 percent of autopsies were completed within 48 hours.
- ◆ 100 percent of all cremations were approved or denied within 24 hours.
- ◆ 100 percent of the autopsy reports were completed within 3 to 5 days (except those requiring special studies).
- ◆ 100 percent of the autopsy reports were sent to investigating agencies within 1 to 5 days after completion.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- To approve or deny cremation authorizations within 24 hours.
- To continue to provide training for local law enforcement agencies, hospitals and physicians.
- To complete autopsy reports within 3 to 5 days (except for those requiring special studies).
- To complete autopsies within 48 hours.
- To continue to conduct thorough investigations to determine cause and manner of death.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	12.00	12.00	12.00
	Total Operating and Maintenance Expenditures (net of Flagler/Putnam County reimbursement)*	\$619,225	\$822,372	\$756,895
O U T P U T	Number of Death Certificates & Autopsies	533	560	600 est.
	Number of Cremations Approved	3,297	4,100	5,000 est.
	Number of Total Cases	3,830	4,660	5,600 est.
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$2.36	\$2.98	\$2.61
	# Death Certificates & Autopsies per FTE	55.5	50.0	54.1
	# of Cremations Approved per FTE	427.0	266.6	283.3
E F F E C T	% of Autopsies Performed within 48 Hours	100%	100%	100%
	% of Cremations Approved within 24 Hours	100%	100%	100%
	% of Autopsy Reports Completed in 3-5 Days	100%	100%	100%

*Net grant expenditure

0050 - Medical Examiner

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	896,451	953,884	826,259	977,579
51300	OTHER SALARIES	-	1,500	-	-
51302	TEMPORARY EMPLOYEES	-	-	100,000	-
51400	OVERTIME EMPLOYEES	2,017	8,240	3,362	8,240
51501	ON CALL PAY	400	1,200	1,200	1,200
52100	FICA/MEDICARE TAXES	60,038	62,822	57,200	66,549
52200	RETIREMENT CONTRIBUTIONS	159,723	175,709	196,250	225,408
52300	LIFE & HEALTH INSURANCE	122,770	137,502	121,614	149,058
52400	WORKERS COMP	1,913	1,939	1,560	1,895
53100	PROFESSIONAL FEES	1,000	7,000	3,500	7,000
53120	CONTRACTUAL SERVICES	6,468	9,950	9,950	10,980
53126	REIM BY FLAGLER	(396,165)	(481,569)	(457,754)	(457,788)
53127	REIM BY PUTNAM	(204,357)	(390,921)	(374,277)	(427,350)
53400	REFUSE	2,016	2,500	2,065	2,500
54100	COMMUNICATIONS	2,816	3,792	3,742	3,309
54113	TRANSPORTATION CHARGES	65,856	83,700	87,825	99,225
54300	UTILITIES	12,553	13,240	13,852	14,500
54400	LEASE/RENTAL OF EQUIPMENT	1,640	1,665	1,640	1,665
54500	INSURANCE	8,256	9,059	9,059	9,965
54600	BUILDING MAINTENANCE	7,616	5,500	5,500	33,436
54601	EQUIPMENT MAINTENANCE	5,498	7,717	7,717	7,650
54602	VEHICLE MAINTENANCE	2,306	3,950	3,950	3,950
55100	OFFICE SUPPLIES	9,462	7,730	7,730	7,965
55102	SOFTWARE	2,509	1,312	1,312	-
55103	COMPUTER SUPPLIES	5,560	3,024	2,298	-
55200	OPERATING SUPPLIES	29,370	30,000	30,000	30,900
55201	GAS, OIL, AND LUBRICANTS	2,895	5,000	3,829	5,500
55212	LAB EXPENSE-TOXICOLOGY	51,671	65,600	65,600	65,600
55214	UNIFORMS	3,832	2,850	2,850	2,850
55304	FEDERAL GRANT EXPENDITURE	2,254	-	-	-
55403	CONTINUING EDUCATION	12,368	23,000	23,000	23,000
56300	BUILDING IMPROVEMENTS	64,082	-	-	-
56403	COMPUTER EQUIPMENT	-	-	-	3,200
56415	CAPITAL VEHICLES	-	-	-	36,659
Total		942,818	756,895	760,833	914,645

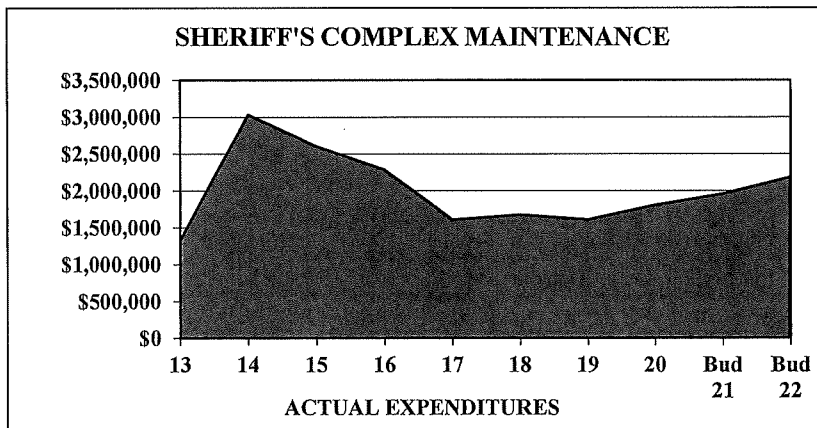
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FACILITIES MANAGEMENT
PROGRAM: SHERIFF'S COMPLEX MAINTENANCE

PROGRAM DESCRIPTION:

The Sheriff's Complex Maintenance Division of the Facilities Management Department provides maintenance, repair, minor renovations and supervision of outside contractors for the St. Johns County Criminal Complex, Training/Communications Center and related SJCSO field offices. The division manages over 322,013 square feet of occupied space which includes a 128,640 square foot correctional facility. The program is managed with the use of computerized maintenance management software (CMMS). The CMMS is utilized for work scheduling, reporting, cost accounting, and performance measures. In addition, the CMMS provides a platform to ensure that all facility related accreditation requirements for the Sheriff Office are completed as required. The Board of County Commissioners took over this program from the Sheriff Office in FY 2012.

MISSION: To support the St. Johns County Sheriff's Office by providing maintenance and repair services in a cost effective, customer focused manner to maintain safe, functional, and reliable facilities.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects an increase in operating primarily due to the addition of two new FTEs in the form of Maintenance Technicians required for the expanding footprint of Sheriff Facilities. Deferred maintenance at the Sheriff's complex is funded through the facilities maintenance department. Capital includes the purchase of a vehicle related to a new position.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$492,969	\$475,856	\$436,712	\$564,405	\$708,385
Operating Expenses	1,129,583	1,131,266	1,086,116	1,372,476	1,445,171
Capital Outlay	55,322	10,739	25,734	25,626	32,260
TOTAL	\$1,677,874	\$1,617,861	\$1,809,711	\$1,962,507	\$2,185,816

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St Johns County Goal: Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed (20) deferred maintenance projects addressing several critical systems and safety issues including, lightning protection, natural gas detection systems, fire suppression fan override, potable water booster system, and security related building element replacements.
- ◆ Continued the implementation and relocation of the I-CON (water management system) throughout the Jail, reducing water consumption and improving worker safety through improved accessibility of control components.
- ◆ Installed 721 LED light bulbs/fixtures, reducing electric usage and related costs.

St. Johns County Goal: Customer Service: Putting People First

- ◆ Promoted ongoing training and education to improve employee proficiency, productivity and job satisfaction.
- ◆ Provided the necessary facility maintenance levels as required under the Florida Model Jail Standards and to be in compliance with the reaccreditation criteria under the Florida Corrections Accreditation Commission Standards.
- ◆ Continued the implementation of energy conservation measures to improve the operating efficiency of Sheriff Office facilities.
- ◆ Provided necessary maintenance support to open the new Sheriff Training/Communication Center and the Beach Operations Center.

KEY OBJECTIVES:

St Johns County Goal: Infrastructure: Prioritizing Today and Planning for Tomorrow

- Perform the necessary preventive maintenance to promote reliability and maximize facility service life.
- Explore methods of improving the security control system at the Correctional Facility.

St. Johns County Goal: Customer Service: Putting People First

- Increase levels of predictive and preventive maintenance to increase reliability and decrease failure rates.
- Continue to develop in-house technician skill levels.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N F R A S T R U C T U R E	Number of Full-time Equivalents (FTEs)	7	8	10
	Total Operating and Maintenance Expenditures*	1,522,828	1,854,067	2,107,140
	Total Building Square Footage Maintained	249,932	260,000	322,013
O P E R A T I O N S	Total Number of Work Orders Completed	4,147	4,781	4,800
	Work Order Trade Worker Staff Hours	8,351	8,194	10,000
	Number of Preventative Work Orders	1,495	1,822	1,822
E F F I C I E N C Y	Program Cost per Square Footage Maintained	6.09	7.13	6.54
	Square Footage Maintained per Trade Worker	49,986	52,000	46,002
	Number of Staff Hours / Completed Work Order	2.01	1.71	2.08
E F F E C T I V E	Number of Outsource Contract Dollars	\$456,715	\$269,195	\$170,849
	Average Days to Complete Work Orders	11.14	9.99	9
	% of Preventative Work Orders	36%	38%	37%

*net of deferred maintenance projects

0105 - Sheriff Complex Maintenance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	285,079	485,641	439,170	560,336
51400	OVERTIME EMPLOYEES	10,564	7,000	11,582	7,000
51501	ON CALL PAY	5,220	5,200	5,200	5,200
52100	FICA/MEDICARE TAXES	22,142	38,085	32,989	43,799
52200	RETIREMENT CONTRIBUTIONS	31,112	53,947	49,447	69,339
52300	LIFE & HEALTH INSURANCE	60,585	111,312	81,297	132,187
52400	WORKERS COMP	7,364	7,200	9,853	11,256
52900	VEHICLE/LABOR CREDITS	(565)	-	-	-
53120	CONTRACTUAL SERVICES	95,334	86,275	106,305	80,745
53400	REFUSE	38,355	35,284	35,284	40,152
54100	COMMUNICATIONS	1,682	2,040	2,040	2,040
54300	UTILITIES	640,062	661,494	657,089	683,375
54400	LEASE/RENTAL OF EQUIPMENT	38,499	40,354	35,537	40,354
54500	INSURANCE	190,396	233,711	233,711	256,092
54600	BUILDING MAINTENANCE	260,265	279,522	279,522	741,073
54601	EQUIPMENT MAINTENANCE	1,491	29,364	24,500	29,255
54602	VEHICLE MAINTENANCE	11,292	6,400	4,404	6,400
54603	OTHER MAINTENANCE	-	9,750	9,750	9,750
55100	OFFICE SUPPLIES	756	1,000	1,200	1,200
55102	SOFTWARE	504	758	1,035	830
55103	COMPUTER SUPPLIES	1,484	4,181	3,427	1,970
55200	OPERATING SUPPLIES	1,773	3,100	3,355	4,000
55201	GAS, OIL, AND LUBRICANTS	6,801	46,815	46,815	95,970
55202	TOOLS & SMALL IMPLEMENTS	6,083	5,123	5,123	5,123
56400	EQUIPMENT	-	6,260	6,215	15,000
56415	CAPITAL VEHICLES	25,100	26,605	26,605	-
Total		1,741,378	2,186,421	2,111,455	2,842,446

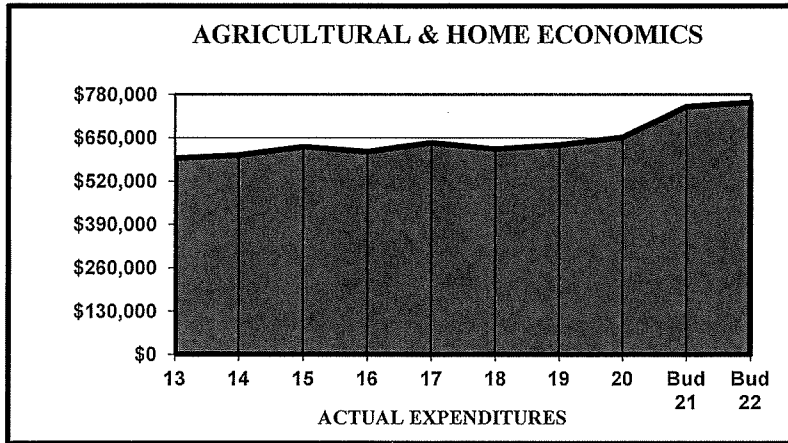
GENERAL FUND

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: AGRICULTURAL EXTENSION SERVICES
PROGRAM: AGRICULTURE & HOME ECONOMICS

PROGRAM DESCRIPTION:

The St Johns County Cooperative Extension Service (Agricultural Extension Services) is a joint program with the University of Florida that conducts research-based educational programs in agriculture, horticulture, community resource development, family and consumer sciences, marine interests, and 4-H/youth development. This nationwide, educational network links the expertise and resources of Federal, State and local partners. 4-H clubs develop leadership and good citizenship for youths. The Family Nutrition Program provides nutritional education to limited income youths and adults. Master Gardeners provide gardening problem solving to help citizens enhance their gardens in an environmentally friendly way. Programs in Agriculture focus on economic development by expanding profit and sustainability for that industry.

MISSION: The mission of the University of Florida's St. Johns County Agricultural Extension Service is to communicate research-based information and provide educational programs based on community need in agriculture or natural resources and family living in order to improve the quality of life for the citizens of St. Johns County.



FY 2022 BUDGET HIGHLIGHTS: The County has moved entirely to a contracted service with the University of Florida beginning in FY 2015. The budget reflects continued services through this contract as well as Capital Outlay for the facility.

REVENUE:

The revenue to fund this program is provided by the General Fund as well as external grants. Although the latter funding is not part of the County Budget, the University of Florida supplements County funding with a total over \$500,000 in direct faculty and staff salaries, \$180,000 in direct service multi-county agents support and a Federal grant administered by the University of Florida, in which St. Johns County receives over \$150,000. Extension staff have applied for and received additional grants and in-kind donations to supplement total program funding.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	609,488	630,476	616,924	703,752	751,184
Capital Outlay	8,145	0	36,456	42,000	6,200
TOTAL	\$617,633	\$630,476	\$653,380	\$745,752	\$757,384

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ The 2021 Annual Datil Pepper Fall Festival was cancelled due to COVID-19, but planning has begun for 2022. This festival highlights local restaurants, agricultural and extension office awareness, and agricultural education.
- ◆ Provided educational to commercial row crop farmers through one-on-one programming. More than 20,000 acres of potatoes are grown in the Tri-County Agricultural Area, which is more than 60% of Florida's total potato acreage.
- ◆ Continued to work with local growers to identify and remedy pest issues and educate them on best practices for fertilizer application, irrigation and pest management.
- ◆ Flew UAS (drones) for 7 hours 37 minutes during 53 flights over agriculture for precision agriculture purposes.
- ◆ The St. Johns County Commercial Agriculture Agent manages the Hastings triage lab. This lab is operational and is currently serving commercial agriculture producers in identifying disease, pest and other issues related to plants.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ The St. Johns County Horticulture Department provided 50 educational training hours to 15 new Master Gardeners, while current Master Gardeners donated over 6099 hours of volunteer service to the community which equates to more than \$163,947 of in-kind services in a calendar year.
- ◆ St. Johns County 4-H volunteers provides more than 4,007 hours of volunteer time related to youth development, which equates to more than \$105,464 of in-kind services in a calendar year.
- ◆ The 4-H Embryology Project provided educational programming to 1,556 students and 36 teachers from 13 St. Johns County Schools. Teachers who participated in the project reported that students gained a deeper understanding of the life cycle, needs of a developing embryo, and increased their love of science.
- ◆ Twelve St. Johns County Elementary and Middle Schools with 77 classrooms and 2,000 students are participating in the 2021 4-H Public Speaking Contest Powered by FPL that began in December and will continue into 2022.
- ◆ Two stakeholder meetings were developed to provide an opportunity for the public to learn about the SJC Extension Office and provide feedback on programs they would like to see in the future.
- ◆ Our Agriculture Department conducted more than 240 on-farm site visits to assist, provide one-on-one assistance.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Continue to support the County's agriculture industry with focus on profitability, diversity and sustainability.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Offer program services that will improve the economic, environmental and social quality of life for SJC citizens.
- ◆ Recruit and train volunteers to maximize efforts in support of extension education programs.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	0
	Total Operating and Maintenance Expenditures	\$616,924	\$647,067	\$751,184
	Volunteer Hours	22,902	10,100	20,000
O U T P U T	Number of Client Contacts*	39,610	22,961	40,000
	Volunteer Training Hours	3,700	2,200	2,500
	Volunteer Contacts	9,000	5,900	6,500
E F F I C	Program Cost per Client Contact	\$15.92	\$23.32	\$15.64
	Per Capita Cost of Program (Adjusted for Inflation)	\$2.36	\$2.35	\$2.59
	Client Contacts* /Contracted FTE	4,451	2,580	2,247
E F F E C T	% Client Satisfaction	99%	99%	99%
	Volunteer FTE Equivalent (Volunteer Hours/2080 hrs.)	11.0	4.9	9.6
	Volunteer Hours to Contracted Staff Hours	1.2	0.6	1.1

*Excluding media contacts

0052 - Agricultural Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53105	SECURITY SERVICES	412	2,500	2,500	2,675
53120	CONTRACTUAL SERVICES	551,874	630,998	630,998	654,159
53400	REFUSE	1,690	1,560	2,200	2,820
54000	TRAVEL AND PER DIEM	1,226	3,000	2,500	7,000
54100	COMMUNICATIONS	4,806	4,920	2,700	2,856
54300	UTILITIES	20,572	25,970	22,500	25,970
54400	LEASE/RENTAL OF EQUIPMENT	5,755	5,800	5,755	5,800
54500	INSURANCE	11,996	13,022	13,022	14,325
54600	BUILDING MAINTENANCE	7,547	7,067	7,067	26,342
54601	EQUIPMENT MAINTENANCE	1,620	2,127	2,000	600
54602	VEHICLE MAINTENANCE	6,231	7,000	5,000	7,000
54603	OTHER MAINTENANCE	7,151	19,820	19,820	13,820
55100	OFFICE SUPPLIES	3,591	4,200	4,200	4,200
55102	SOFTWARE	1,174	1,712	1,712	-
55103	COMPUTER SUPPLIES	2,837	3,203	3,203	320
55200	OPERATING SUPPLIES	8,141	11,500	10,000	11,500
55201	GAS, OIL, AND LUBRICANTS	3,460	5,980	6,200	6,500
55405	DUES AND MEMBERSHIPS	428	805	805	805
56403	COMPUTER EQUIPMENT	-	6,200	6,200	-
56415	CAPITAL VEHICLES	33,877	-	-	81,000
Total		674,388	757,384	748,382	867,692

GENERAL FUND

SERVICE AREA: PHYSICAL ENVIRONMENT

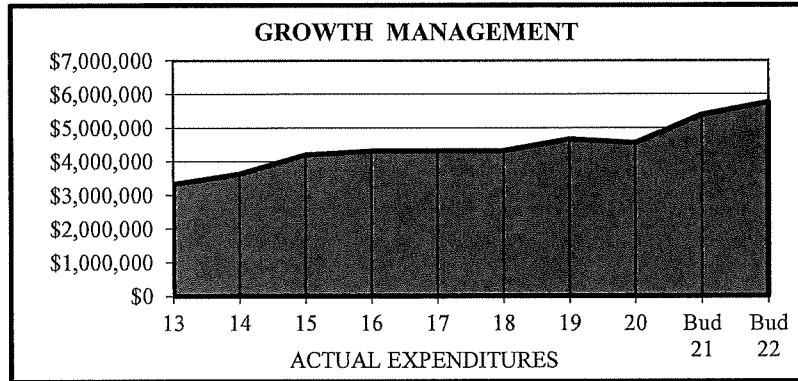
DEPARTMENT: GROWTH MANAGEMENT

PROGRAM: GROWTH MANAGEMENT

PROGRAM DESCRIPTION:

The Growth Management Department consists of four divisions: Planning and Zoning, Transportation Development, Operations, and Environmental Services. It also includes the Department Director who has oversight and supervision over these divisions. The Growth Management Department administers land development policies and regulations such as the Comprehensive Plan, the Land Development Code, the Habitat Conservation Plan (HCP), the Ponte Vedra Zoning Ordinance, impact fees and concurrency. Growth Management also provides professional, technical, and administrative support on land development issues to elected and appointed boards and the public. Growth Management manages the review of all land development applications including: Comprehensive Plan Amendments, Rezonings, Planned Unit Developments (PUDs), and residential subdivisions and commercial construction plans.

MISSION: To provide for planned, orderly growth, the protection of life and safety, the enhancement of the County's quality of life and the protection of economic and natural resources through the effective development, administration, and enforcement of the County's land use and zoning while maintaining consistency with the Comprehensive Plan.



FY 2022 BUDGET HIGHLIGHTS: The 2022 budget reflects an increase of one Application Review Specialist and one vehicle to support efficient and timely processing of applications.

REVENUE:

The revenue to fund this program is provided by the General Fund, and is supplemented by federal and state grants and user fees (i.e., Plan Review Fees, Planning and Zoning fees, Plans & Specification fees).

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$4,151,602	\$4,392,601	\$4,296,580	\$5,072,408	\$5,452,922
Operating Expenses	177,908	275,885	197,724	328,495	231,983
Capital Outlay	0	0	66,591	2,500	81,720
TOTAL	\$4,329,510	\$4,668,486	\$4,560,895	\$5,403,403	\$5,766,625

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Developing new development/permitting database that will decrease time in review and costs for applicant
- ◆ Received two Cultural Resource grants totaling \$100k to meet goals of providing education and information to citizens

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Reviewed all rezoning projects for compatibility to adjacent and surrounding areas and consistency with the LDC
- ◆ Participated in TPO regional Long Range Transportation Plan through 2045
- ◆ Processed comprehensive plan property rights element through adoption by BCC
- ◆ Reactivation of Land Acquisition and Management Program Conservation Board -- staff will advise on acquisition and conservation of environmentally sensitive, archaeological, historic, and/or recreational lands that will preserve wildlife Habitat, and will create preserves, parks and outdoor recreation areas for present and future generations.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Expedited 13 economic development projects and facilitated project permits for multiple non-residential projects.
- ◆ Continued expansion of PUD entitlement tracking web application—provides data for real estate and business planning

St. Johns County Goal --Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Researched and drafted Comprehensive Plan Amendments to address Water Supply and the Water Supply Facilities Work Plan

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Update the County's Comprehensive Plan and Land Development Code where necessary to promote business.
- Expedite permitting for qualified businesses.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Update the County's Comprehensive Plan and Land Development Code provisions and incentivize community values such as business and industrial development, environmental protection, affordable housing and high quality infrastructure.
- Continue to participate in regional programs including transportation planning, trails planning, coastal hazards, water resources, healthy community efforts and resiliency planning.
- Develop and present methods to increase affordable housing through land use and growth management.

St. Johns County Goal -- Customer Service: Putting People First

- Continue to manage and improve the use of the Neighborhood Bill of Rights program.
- Host and engage interested parties on land development code amendments of interest in stakeholder meetings
- Develop and implement updates to the LDC to improve regulatory efforts, clarify and streamline code provisions.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
	Number of Full-time Equivalent (FTEs)	60.965	62.75	63.75
I N P U T O U T P U T E F F I C E F F E C T	Total Operating and Maintenance Expenditures*	\$4,560,895	\$4,923,140	\$5,684,905
	# of Land Development Application Reviews	24,322	24,565	24,810
	# of Residential Clearance Sheets Reviews	28,664	28,950	29,240
	# of Site Inspections	24,614	24,860	25,108
	# of Land Development Application Reviews/ FTE	399	407	389
	# of Residential Clearance Sheets Reviews/FTE	470	461	458
	Per Capita Cost of Program (Adjusted for Inflation)	\$17.41	\$17.86	\$19.61
	% Compliance with the Land Development Code	100%	100%	100%
	% Time Meeting Agenda Deadlines Met	100%	100%	100%
	% Compliance with the Comprehensive Plan	100%	100%	100%
% of NBR Notices Met	100%	100%	100%	

*Net of Grant Expenditures

0101 - Growth Management Administration

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	3,242,176	3,915,293	3,348,467	4,332,721
51302	TEMPORARY EMPLOYEES	50,676	61,175	61,175	61,175
51400	OVERTIME EMPLOYEES	32,766	35,000	30,296	38,000
52100	FICA/MEDICARE TAXES	240,892	302,809	250,431	334,360
52200	RETIREMENT CONTRIBUTIONS	380,210	467,223	416,631	581,889
52300	LIFE & HEALTH INSURANCE	556,447	650,341	527,061	726,306
52400	WORKERS COMP	14,290	13,081	12,684	16,535
53104	ZONING BOARD FEES	10,275	10,550	10,550	10,550
53120	CONTRACTUAL SERVICES	1,801	2,570	2,570	555,083
53121	CLERK OF COURT SERVICES	47	300	50	300
53150	CONSULTING SERVICES	27,000	-	1,000	27,000
53201	SERVICE CHARGES	53,589	44,000	44,000	48,000
54000	TRAVEL AND PER DIEM	20	4,350	4,350	5,000
54100	COMMUNICATIONS	20,303	26,784	26,784	24,158
54110	POSTAGE	400	1,250	400	1,250
54400	LEASE/RENTAL OF EQUIPMENT	10,623	9,084	9,084	9,084
54500	INSURANCE	33,401	34,636	34,636	38,360
54601	EQUIPMENT MAINTENANCE	354	294	294	560
54602	VEHICLE MAINTENANCE	22,090	17,700	23,000	23,750
54900	ADVERTISING	12,324	10,000	10,000	10,000
55100	OFFICE SUPPLIES	6,934	6,850	5,000	6,850
55102	SOFTWARE	5,521	2,896	2,896	1,920
55103	COMPUTER SUPPLIES	16,983	8,909	8,909	9,325
55200	OPERATING SUPPLIES	7,719	15,466	12,466	14,250
55201	GAS, OIL, AND LUBRICANTS	28,789	32,000	40,000	42,400
55214	UNIFORMS	933	-	-	-
55305	STATE GRANT EXPENDITURE	120,000	100,000	100,000	-
55400	BOOKS AND SUBSCRIPTIONS	95	1,244	1,340	1,340
55401	TRAINING	860	7,500	7,500	7,500
55405	DUES AND MEMBERSHIPS	5,173	5,000	5,000	5,200
56403	COMPUTER EQUIPMENT	2,386	3,320	3,320	-
56415	CAPITAL VEHICLES	-	79,635	79,635	28,000
Total		4,905,077	5,869,260	5,079,529	6,960,866

GENERAL FUND

SERVICE AREA: **PHYSICAL ENVIRONMENT**

DEPARTMENT: **COUNTY ADMINISTRATION**

PROGRAM: **INDEPENDENT AGENCIES (AS DESCRIBED BELOW)**

PROGRAM: **HASTINGS AGRICULTURAL RESEARCH CENTER**

This Hastings Agricultural Research Center serves the agricultural industry of St. Johns County by helping to keep the vegetable industry strong in the County. Information from research is directly transferred to growers through a respective agricultural extension agent, contact with direct growers and other means. This information includes new potato varieties, better nematode and corky ringspot disease control, "Blitecast" and several other management practices.

PROGRAM: **SOIL & WATER CONSERVATION DISTRICT**

The St. Johns County Soil & Water Conservation District is a legal subdivision of the State, established by the Soil Conservation Act of 1937. The District provides technical assistance to agricultural producers, local government agencies and property owners in making land-use decisions. It also encourages practices that conserve soil and water while maintaining or improving production. The District is composed of five supervisors who are non-salaried, locally elected public officials. The members of the District work with the USDA Soil Conservation Service to protect and improve land and water resources within St. Johns County.

PROGRAM: **NORTHEAST FLORIDA REGIONAL PLANNING COUNCIL**

This Independent Agency supports seven counties: Baker, Clay, Duval, Flagler, Nassau, Putnam and St. Johns. The Planning Council provides comprehensive planning support, review of developments of regional impact and hazardous material research service. The appropriation for the Council is set on a per capita basis for the participating counties.

PROGRAM: **PONTE VEDRA ZONING & ADJUSTMENT BOARD**

This Board provides support to St. Johns County in the administration and application of zoning regulations within the Ponte Vedra Zoning District boundaries.

GENERAL FUND

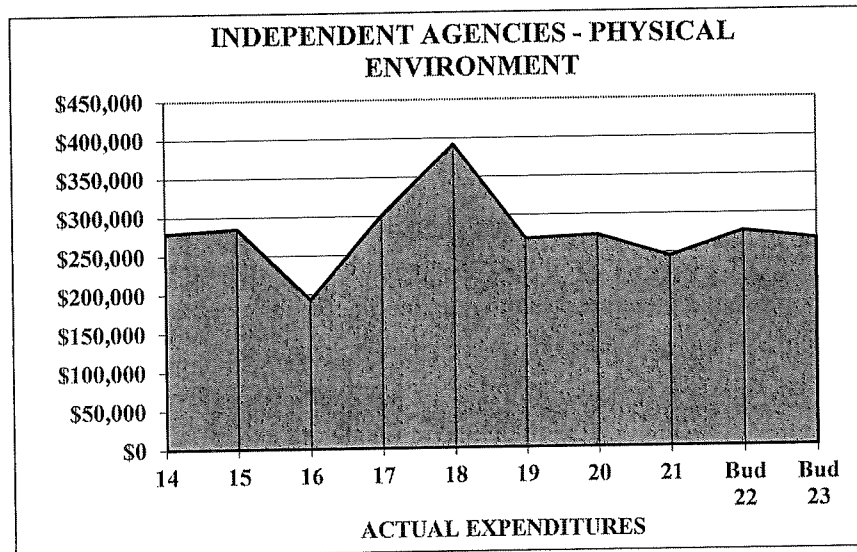
FY 2022 BUDGET HIGHLIGHTS: The 2022 budget reflects normal operating expenditures.

REVENUE:

The revenue to fund a portion of these Independent Agencies is provided by the General Fund. The County contributes toward the funding of the independent agencies listed below.

EXPENDITURES:

Agency	Actual Expenditures FY '19	Actual Expenditures FY '20	Actual Expenditures FY '21	Adopted Budget FY '22	Workshop Budget FY '23
Hastings Agricultural Research Center	\$93,599	\$93,599	\$70,196	\$93,599	\$93,599
Soil & Water Conservation District	62,265	63,044	64,913	68,200	74,959
NE Fla. Regional Planning Council	94,183	97,884	97,884	97,884	97,884
Ponte Vedra Zoning Board	19,415	18,959	11,564	17,755	0
TOTAL	\$269,462	\$273,486	\$245,277	\$277,438	\$266,442



Physical Environment Independent Agencies

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	53,117	59,677	51,878	51,399
51400	OVERTIME EMPLOYEES	145	-	706	-
52100	FICA/MEDICARE TAXES	3,864	4,565	3,852	3,932
52200	RETIREMENT CONTRIBUTIONS	5,438	6,457	5,689	6,214
52300	LIFE & HEALTH INSURANCE	12,773	13,932	11,942	12,099
52400	WORKERS COMP	59	62	55	53
53100	PROFESSIONAL FEES	97,884	97,884	97,884	97,884
53120	CONTRACTUAL SERVICES	70,196	93,599	93,599	93,599
54000	TRAVEL AND PER DIEM	-	150	150	150
54500	INSURANCE	305	321	328	321
55405	DUES AND MEMBERSHIPS	775	791	775	791
Total		244,556	277,438	266,858	266,442

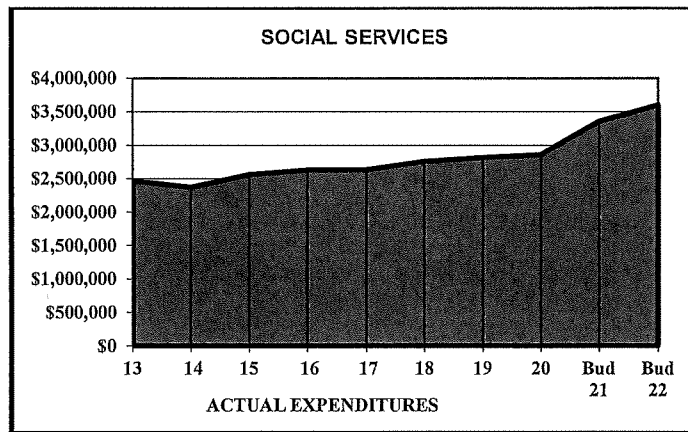
GENERAL FUND

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: SOCIAL SERVICES

PROGRAM DESCRIPTION:

The Social Services Program primarily serves as a navigator among community agencies to provide a holistic system of care to clients in need. Assistance is offered by Social Services to eligible County residents that includes Medical and General Assistance Programs, indigent cremation, State mandated Medicaid Participation and Health Care Responsibility Act (HCRA) programs. The program is a partner with Department of Children and Families ACCESS program. Resource centers are located at two locations; Hastings and St Augustine, to assist residents in applying for programs such as Food Stamps, Medicaid, Unemployment, and Social Security and are equipped with computer labs and other equipment to assist in this process. The Outreach program of Social Services is a vital component in connecting with other community service providers to reinforce a partnership in providing unduplicated services with limited resources. Social Services staff also work with the Clerk of Courts, the County Tax Collector and Fire Services to screen clients and determine eligibility for the Solid Waste Exemption Program, Humanitarian Waiver as well as EMS transportation services. Staff support is also provided for the Health and Human Services Advisory Council.

MISSION: To reduce social and economic dependency by providing a bridge of interim assistance and other available services to qualified individuals and families who are residents of St. Johns County and address those needs by partnering with other service providers to maximize service delivery and insure the most efficient and effective use of resources by eliminating duplication of services.



FY 2022 BUDGET HIGHLIGHTS: The 2022 budget reflects normal recurring operating expenses which have increased in the past to respond to greater indigent population services.

REVENUE:

The revenue to fund these programs is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$855,321	\$899,724	\$918,254	\$1,037,328	\$1,168,338
Operating Expenses	229,672	414,977	341,224	688,797	748,671
Medicaid Expenditures	1,422,686	1,506,346	1,598,885	1,630,791	1,685,685
Capital Outlay			\$1,334	\$1,500	
TOTAL	\$2,762,651	\$2,821,047	\$2,859,697	\$3,358,416	\$3,602,694

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ The Social Services program was reaccredited in FY 21 by the Council on Accreditation, which distinguishes a limited number of county-operated programs.
- ◆ Continuing to strengthen the navigator role and to introduce creative initiatives to help clients become aware of and utilize community resources. Social Services continues to provide existing clients with the tools to improve self-sufficiency, financial literacy, budgeting, resume writing, job search coaching, educating and training the public to apply online for State and Federal Programs.
- ◆ Social Services has partnered with Flagler Hospital co-locating a Case Specialist in the hospital to better assist clients upon discharge, to assist eligible clients with services and additionally with navigation of Federal and State programs.
- ◆ Distributed \$27,600 through the CHALLENGE Rapid Rehousing and Prevention grant. This funding provides financial assistance to stabilize and give individuals and families housing permanency. Prevention client's income must be below 200% of the Federal Poverty Guidelines with rental, mortgage or utility assistance.
- ◆ Distributed \$14,250 for Homeless Prevention & Rapid Re-housing through the ESG grant. This provides financial assistance to stabilize and give individuals and families housing permanency.
- ◆ Distributed \$15,641 through the TANF Prevention grant. This provides financial assistance to families with household income below 200% of the Federal Poverty Guidelines with rental, mortgage or utility assistance.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Increase assistance to clients applying for Federal/State applications by 15%.
- Diversify funding by 20% to support Social Services programs.

St. Johns County Goal -- Customer Service: Putting People First

- Increase contact with hard to reach populations with outreach by 10%.
- Increase Case Management service transactions by 20%.
- Decrease recidivism of clients by 5%.
- Maintain 80% staff retention
- Increase access to services by implementing online access to services by 100% by Sept 30, 2022.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	14.44	14.44	14.44
	Total Operating and Maintenance Expenditures	\$2,859,697	\$3,292,783	\$3,431,293
O U T P U T	Total # of Clients Requesting Services (annually)	6015	5601	5881
	# of Clients receiving General Assistance (annually)	138	121	127
	# of Case Management Services Provided (annually)	675	595	714
	# Assisted Client State/Federal Applications	3472	2926	3364
E F F I C	Program Cost Per Capita (adjusted for inflation)	\$10.92	\$11.96	\$11.84
	Average Client Contact per Staff per Day	4	4	5
	# of Service Events Performed per Staff annually	6248	5176	5435
E F F E C	# Clients medically assisted while pending SSI / Medicaid	35	14	17
	# Clients that received SSI/SSDI during assistance period	9*		
	#Clients medically assisted during assistance period	119	88	92

*The Case Specialist that works with clients applying for disability had health issues this year and was out for 4 months on FMLA then out again when Governors executive order 20-83 advised people with underlining health issues to self-isolate.

0067 - Social Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	739,368	833,188	712,398	872,213
51400	OVERTIME EMPLOYEES	3,421	4,500	3,400	4,500
52100	FICA/MEDICARE TAXES	55,028	64,083	52,703	67,069
52200	RETIREMENT CONTRIBUTIONS	81,051	95,864	82,852	112,049
52300	LIFE & HEALTH INSURANCE	143,267	169,618	143,161	183,975
52400	WORKERS COMP	883	1,085	822	1,040
52500	UNEMPLOYMENT COMPENSATION	(208)	-	-	-
53101	BURIALS/CREMATIONS	13,200	25,000	25,000	25,000
53105	SECURITY SERVICES	-	4,440	4,440	4,440
53120	CONTRACTUAL SERVICES	100,469	37,894	34,454	40,275
54000	TRAVEL AND PER DIEM	-	3,000	3,000	8,000
54100	COMMUNICATIONS	6,710	6,585	6,585	6,366
54110	POSTAGE	195	460	250	460
54400	LEASE/RENTAL OF EQUIPMENT	3,413	3,875	3,875	3,875
54500	INSURANCE	6,662	6,970	6,623	7,667
54601	EQUIPMENT MAINTENANCE	292	453	453	268
54602	VEHICLE MAINTENANCE	2,000	900	900	900
54801	SPECIAL EVENTS	-	600	600	600
54900	ADVERTISING	-	100	100	100
55100	OFFICE SUPPLIES	6,540	6,149	6,149	6,350
55102	SOFTWARE	605	2,954	2,954	305
55103	COMPUTER SUPPLIES	1,808	580	580	1,790
55200	OPERATING SUPPLIES	900	1,100	1,100	1,100
55201	GAS, OIL, AND LUBRICANTS	565	1,000	900	1,000
55203	MEDICATIONS/PHARMACEUTICA	9,450	9,450	9,450	9,450
55304	FEDERAL GRANT EXPENDITURE	63,895	162,061	158,610	-
55401	TRAINING	100	5,000	5,000	7,500
55405	DUES AND MEMBERSHIPS	150	350	350	350
55500	CLIENT SERVICES	135	550	200	550
55504	CLIENT MEDICAL	18,832	17,500	13,000	17,500
55505	CLIENT RENTS	44,973	62,000	10,000	62,000
55506	CLIENT TRANSPORTATION	4,000	7,000	4,000	7,000
55507	CLIENT UTILITIES	7,704	17,500	6,000	17,500
55701	PHYSICIANS FEES-LOCAL	154,287	200,000	150,000	200,000
55702	OUTPATIENT CARE-LOCAL	89,682	112,000	50,000	112,000
55704	REGIONAL REFERRAL HOSPITA	26,916	52,000	52,000	52,000
56403	COMPUTER EQUIPMENT	-	1,200	1,191	-
Total		1,586,293	1,917,009	1,553,100	1,835,192

Hospitals & Medicaid Participation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55706	MEDICAID EXPENDITURES	1,630,204	1,685,685	1,685,685	1,786,826
Total		1,630,204	1,685,685	1,685,685	1,786,826

GENERAL FUND

SERVICE AREA: HEALTH & HUMAN SERVICES

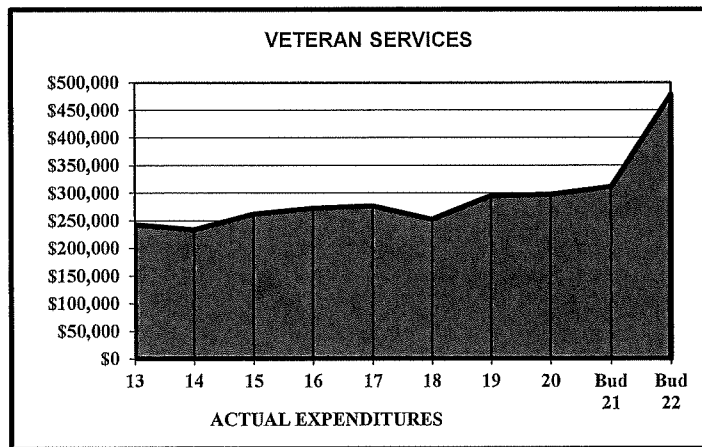
DEPARTMENT: VETERANS SERVICE OFFICE

PROGRAM: VETERANS SERVICE ADMINISTRATION

PROGRAM DESCRIPTION:

The responsibility and obligation of the County Veterans Service Office is to render effective and responsible service to veterans and their dependents residing in the County. The provision of this service is accomplished through cooperation with the Veterans Administration (VA), the five (5) branches of the Armed Services, other County and State Veteran Service Officers and representatives of the service organizations as recognized by the Congress of the United States. In addition, it is the program's responsibility to assist veterans and their dependents in the preparation of claims and to ensure that every effort is made to attain entitled rights and benefits.

MISSION: To provide effective and efficient assistance to veterans and their dependents in St. Johns County in applying for appropriate veteran benefits and to refer, as appropriate, individuals who need services from other agencies.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects the addition of one Assistant Veteran Service Officer and operating expenses to support a new veterans homelessness assistance program.

REVENUE:

The revenue to fund the Veterans Service Office is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$244,123	\$284,086	\$289,268	\$291,987	\$336,428
Operating Expenses	8,969	11,361	8,550	20,030	141,924
Capital Outlay	0	0	0	0	0
TOTAL	\$253,092	\$295,447	\$297,818	\$312,017	\$478,352

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Successfully enhanced the Community Outreach Program and maintained communications with local nursing homes and assisted living facilities to assist veterans/widows throughout the County in filing claims.
- ◆ Completed 8 intake forms for Vets-4-Vets that resulted in veterans receiving emergency assistance for rent, utilities, food, gas and emergency shelter totaling \$5,000.00.
- ◆ Working with Fire Watch; crisis interception for suicide prevention of service members, veterans and their families.
- ◆ Supported virtual veterans outreach through Virtual Veterans Experience Action Center (V-VEAC).
- ◆ Continued to support and enhance the "Veteran's Court Program", which was implemented in fiscal year '17 by the County Commissioners to help reduce veterans' incarceration rate and provide help to veterans in need.
- ◆ Supported and participated in events sponsored by the Memorial Day Observance and Veterans Day Observance, "Wreaths across America", the "Purple Heart Day Observance", "Vietnam War Commemoration", "The Senior Expo", Cecil Field "POW/MIA Memorial" observance.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Increase the level of contacts with veterans and/or dependents by making formal benefits presentations to veterans' organizations and community referral service organizations.
- Organize and implement a Homeless Veterans Stand-down.

St. Johns County Goal -- World-Class Living

- Assist veterans and/or dependents to ensure a maximum award on their benefit claims
- Establish Veterans Housing Assistance Program

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	4	4	5
	Total Operating & Maintenance Expenditures	\$295,446	\$299,552	\$312,017
O U T P U T	Number of Service Contacts with Veterans/Dependents	16,610	16,660	16,670
	Number of Events Supported	16	7	7
	Number of New Clients Served	775	820	825
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$1.16	\$1.12	\$1.11
	Service Contacts Per Veteran Service Officer	5,536	5,553	5,556
	Number of New Clients Served per Officer	258	266	275
E F F E C T	Amount of Awards Processed to Clients *	\$4,050,000	\$4,100,000	\$4,150,000
	% of New Clients Served	5.3%	5.4%	5.5%
	Number of homeless veterans receiving rental/housing assistance	x	x	14

*This amount includes awards processed through Florida Department of Veterans Affairs, Disabled American Veterans & Veterans of Foreign War.

0060 - Veteran Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	185,163	261,259	247,840	286,974
51302	TEMPORARY EMPLOYEES	6,913	-	-	-
52100	FICA/MEDICARE TAXES	14,149	19,986	18,846	21,954
52200	RETIREMENT CONTRIBUTIONS	14,964	24,523	21,112	27,497
52300	LIFE & HEALTH INSURANCE	13,274	33,472	17,397	24,304
52400	WORKERS COMP	206	272	258	298
53120	CONTRACTUAL SERVICES	13,586	-	-	890
54000	TRAVEL AND PER DIEM	728	3,075	800	3,300
54100	COMMUNICATIONS	776	805	805	762
54110	POSTAGE	333	800	300	800
54400	LEASE/RENTAL OF EQUIPMENT	1,847	2,100	2,100	2,100
54500	INSURANCE	1,469	1,542	1,542	1,696
54601	EQUIPMENT MAINTENANCE	-	67	67	-
55100	OFFICE SUPPLIES	1,934	2,800	1,000	3,000
55102	SOFTWARE	584	700	942	-
55103	COMPUTER SUPPLIES	1,724	2,983	2,983	80
55200	OPERATING SUPPLIES	280	2,400	2,400	1,500
55208	DONATION EXPENDITURE	488	-	-	4,512
55505	CLIENT RENTS	-	100,000	100,000	-
55507	CLIENT UTILITIES	-	24,652	24,652	-
Total		258,418	481,436	443,044	379,667

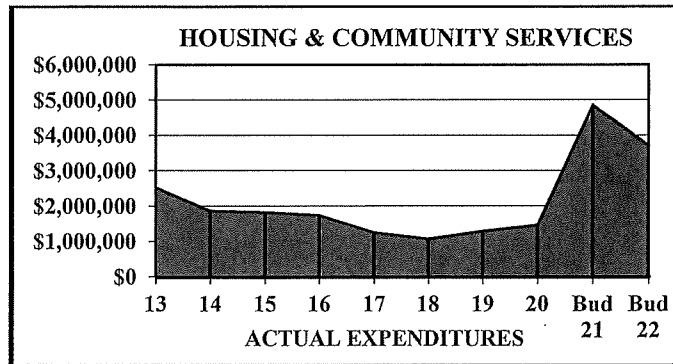
GENERAL FUND

SERVICE AREA: ECONOMIC ENVIRONMENT
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: HOUSING & COMMUNITY DEVELOPMENT

PROGRAM DESCRIPTION:

Housing & Community Development is primarily responsible for the promotion of affordable housing and related community redevelopment issues within the County. Housing & Community Development also serves as the staff for the Housing Finance Authority (HFA) of St. Johns County and the Affordable Housing Advisory Committee (AHAC). The HFA provides tax-exempt bond financing for very low, low, and moderate-income level home ownership and rental housing. Housing & Community Development serves as a resource clearinghouse for affordable housing opportunities in the County, including homeownership, rehabilitation, rental, and foreclosure prevention. The program serves individuals, builders, lenders, realtors and non-profit organizations while acting as a conduit for the delivery of available State and Federal program funding. The program administers Community Development Block Grant (CDBG) financing to support economic development, housing construction and rehabilitation and neighborhood revitalization activities. The program also explores single-family and multi-family opportunities and provides input to the housing element of the Comprehensive Plan for Developments of Regional Impact (DRI) and Planned Unit Developments (PUD).

MISSION: To promote the expansion of affordable housing and neighborhood revitalization throughout the County to serve vulnerable and work force populations.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects activities associated with grant-funded housing and community development initiatives, specifically recurring Community Development Block Grant funding.

REVENUE: The HUD CDBG economic development and housing grants along with U.S.D.A. Rural Development and State grants promote neighborhood revitalization strategies. All other funding is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$247,528	\$283,246	\$350,901	\$398,181	\$418,837
Operating Expenses	379,309	667,065	1,037,192	1,897,795	2,599,806
Capital Outlay	0	21,961	2,365	1,742,086	0
Other	454,755	316,992	76,700	823,250	696,291
TOTAL	\$1,081,592	\$1,289,264	1,467,158	\$4,861,312	\$3,714,934

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Worked with Growth Management to modify the Residential Housing zone that will provide affordable ownership units for low to moderate-income households.
- ◆ The CDBG grant provided funding for the acquisition of 3 properties to create affordable housing units for low to moderate-income households.
- ◆ The HFA provided tax-exempt bond financing to a developer to provide up to 132 affordable housing units for low to moderate-income households. (San Marcos Heights)
- ◆ The CDBG grant continues to fund public service projects aimed at preventing homelessness and providing affordable housing units for low to moderate-income households. (AOMH).
- ◆ The CDBG grant continues to fund a public service project aimed at serving school-age children in West Augustine with tutoring services, non-traditional learning opportunities, and recreational opportunities.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Served as current designated referral agent for individuals on need of affordable housing by collaborating with County Social Services for implementation and administration. Provide affordable referrals to Housing Authorities in both Duval and Flagler County.
- ◆ Attended Community Redevelopment Area (CRA) meetings and other community meetings throughout the County.
- ◆ Held Fair Housing Workshops and activities conducted by consultants to provide fair housing education to the public.
- ◆ Housing staff collaborated with St. Augustine Amphitheater staff to organize and execute two community food drives with the assistance of the St. Johns County Cultural Events Division, United Way of St. Johns County and the St. Augustine Beach Police Department. Two events generated close to 30 tons of food collected as part of a response to the negative impact of COVID-19 on the community.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Increase homeownership opportunities via housing counseling.
- Increase working relationships with for-profit and/or non-profit developers.
- Increase housing and financial counseling.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Provide additional Fair Housing Trainings.

St. Johns County Goal -- Customer Service: Putting People First

- Enable and develop more organizational capacity for non-profit housing and service providers.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	5.3	5.3	5.3
	Total Operating and Maintenance Expenditures*	\$369,824	\$295,632	\$441,526
O U T P U T	State / Federal Grant Applications Submitted	1	2	4
	Non-Profit Organizations Assisted	6	0	2
	# Homebuyer Applicants Served	188	226	300
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$1.41	\$1.07	\$1.52
	% Program Cost* of Total General Fund Budget	0.2%	0.1%	0.1%
	# Homebuyer Applicants Served / FTEs	35.5	42.7	56.6
E F F E C T	# Affordable Houses/Residences Created	0	7	0
	HFA Housing Units Financed-Single & Multifamily	0	132	96
	"Affordable" New Developer / Builder Contacts	4	5	5

* = less grant expenditures and non-recurring items. Salary activities included in the operating expenditure above may be offset by grant revenues.

0094 - Housing

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	193,590	307,204	321,293	393,397
51400	OVERTIME EMPLOYEES	64	4	249	-
52100	FICA/MEDICARE TAXES	14,457	23,501	23,594	30,095
52200	RETIREMENT CONTRIBUTIONS	21,753	35,255	36,841	49,802
52300	LIFE & HEALTH INSURANCE	34,649	52,501	64,952	80,474
52400	WORKERS COMP	215	372	334	409
53105	SECURITY SERVICES	-	1,225	1,200	1,225
53120	CONTRACTUAL SERVICES	4,411	4,502	4,642	5,852
53150	CONSULTING SERVICES	2,650	-	-	-
54000	TRAVEL AND PER DIEM	-	835	835	1,670
54100	COMMUNICATIONS	2,053	2,789	2,318	3,510
54110	POSTAGE	91	153	147	153
54400	LEASE/RENTAL OF EQUIPMENT	898	900	898	900
54500	INSURANCE	2,087	2,193	2,251	2,476
54601	EQUIPMENT MAINTENANCE	123	186	186	275
54602	VEHICLE MAINTENANCE	227	510	257	510
54900	ADVERTISING	-	100	-	100
55100	OFFICE SUPPLIES	1,335	1,173	1,173	1,173
55102	SOFTWARE	17	2,280	2,280	610
55103	COMPUTER SUPPLIES	1,068	2,828	2,828	2,970
55200	OPERATING SUPPLIES	1,527	1,600	1,460	1,927
55201	GAS, OIL, AND LUBRICANTS	403	250	824	824
55304	FEDERAL GRANT EXPENDITURE	1,121,394	2,582,721	3,481,850	-
55401	TRAINING	425	765	765	1,530
55405	DUES AND MEMBERSHIPS	375	400	400	400
56100	LAND	1,341,345	-	-	-
58200	AID TO PRIVATE ORGS	531,699	621,291	621,291	-
58209	14A HOUSING REHAB	74,150	75,000	75,000	75,000
59301	REFUND P/Y REVENUES	(3,163)	-	-	-
Total		3,347,843	3,720,538	4,647,868	655,282

GENERAL FUND

SERVICE AREA: ECONOMIC ENVIRONMENT

DEPARTMENT: COUNTY ADMINISTRATION

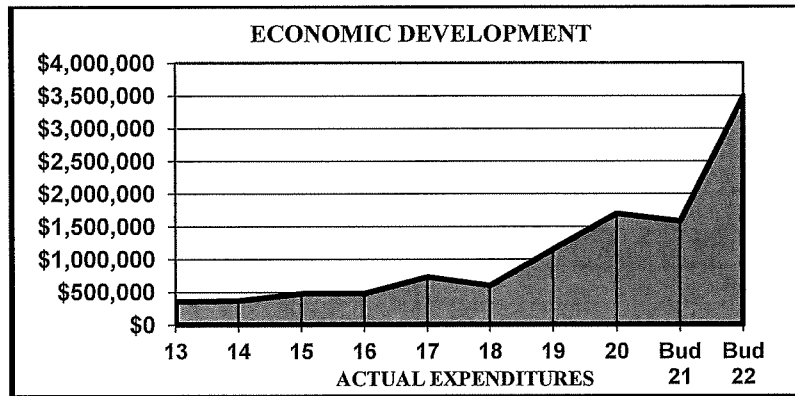
PROGRAM: ECONOMIC DEVELOPMENT

PROGRAM DESCRIPTION:

The County maintains an Economic Development (ED) program in order to help expand and diversify the commercial tax base and promote job creation for local residents through the growth of existing businesses and attraction of new businesses to the County. The County desires to be a pro-business community, encouraging a balance in economic growth, environmental stewardship and quality of life. The Economic Development program was implemented in 2011 to create a more proactive, sustained effort to attract and retain businesses and work cooperatively with community partners to achieve this goal. To further leverage resources, the County maintains membership in JAXUSA Partnership, a regional agency promoting economic development for northeast Florida on a national and international scale. Additionally, the County contracts with the St. Johns County Chamber of Commerce to conduct business development and retention programs and the University of North Florida Small Business Development Center to provide technical assistance to small businesses.

MISSION:

To expand and diversify the County tax base and strengthen the employment base through efforts to attract and retain businesses by cooperatively working with other governments, the Chamber of Commerce and other agencies, and offering appropriate County economic development incentives.



FY 2022 BUDGET HIGHLIGHTS: The FY22 budget reflects recurring activities, including a BCC-implemented buyback program for non-residential impact fees.

REVENUE:

The revenue to fund these programs is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$180,568	\$164,790	\$185,392	\$173,582	\$215,769
Operating Expenses	212,253	215,367	223,196	223,627	476,435
QTI & Tax Incentives	209,865	485,256	131,275	487,151	895,536
Non-Residential Impact Fee Buy Down	678	288,341	1,158,831	700,000	1,900,000
TOTAL	\$603,364	\$1,153,754	\$1,698,694	\$1,584,360	\$3,487,740

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Continued to work with the St. Johns County Chamber of Commerce for economic development support services focused on targeted activities in business retention, education/training and entrepreneurship.
- ◆ Continued to work with JAXUSA Partnership to promote economic development.
- ◆ Continued to work with the University of North Florida Small Business Development Center providing technical assistance to new and existing small businesses in the County.
- ◆ The BCC approved economic development incentives for Encompass Health Rehabilitation Hospital of St. Augustine, a 47,700-square-foot rehabilitation hospital that will house a 40-bed facility to provide rehabilitative care. The project is expected to be complete in the first quarter of 2022 and will bring 125 new high-wage jobs.
- ◆ The BCC approved economic development incentives for St. Vincent's Health System, Inc. to construct Ascension St. Vincent's St. Johns County, a new hospital campus that will offer various healthcare services to residents. The project, expected to be complete in summer 2022, will bring 450 new high-wage jobs.
- ◆ The BCC approved economic development incentive agreements for four industrial buildings at IGP Commerce Center – three buildings were speculative space and the fourth building was for a new business relocating to St. Johns County that assembles, warehouses, sells and repairs undercarriage parts for crawler-type machines.
- ◆ The BCC approved economic development incentives for The PGA TOUR to construct a 150,000-square-foot broadcast media building on the same property as the Global Home. The space will be utilized by PGA TOUR Entertainment to design, originate, produce, edit and broadcast original content for worldwide partners.
- ◆ The St. Johns County Economic Development Office worked with JAXUSA Partnership on the relocation of American Roll-On Roll-Off Carrier Group's corporate office from New Jersey to Ponte Vedra Beach, bringing about 50 new high-wage jobs to the county.
- ◆ St. Johns County supported multiple small business grant programs related to COVID-19.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Attract new and existing business development, expand and diversify the tax base, and create new high-wage jobs for St. Johns County residents.
- Enhance the County's economic development branding and marketing efforts to reach new geographic regions and targeted industries.

St. Johns County Goals -- World-Class Living: The Place to Live, Work, and Play and Economic Development: Thriving and Emerging Economic Opportunities

- Cooperatively partner with the St. Johns County Chamber of Commerce, other governments, and other agencies (JAXUSA, UNF SBDC, etc.) as appropriate to attract, secure, and retain business development and sustainment within the County.

PERFORMANCE MEASURES		Actual FY '20	Projected FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	2	2	2.25
	Total Operating and Maintenance Expenditures	\$408,588	\$321,458	\$692,204
	Value of Approved Incentives Paid – (ED Grant payments only)	\$131,275	\$393,459	\$895,536
O U T P U T	# of Businesses and Entrepreneurs Assisted through Economic Development (ED) Partners	520	530	540
	# of New Private Businesses (Reported by DEO for Calendar Year)	544	556	565
	# Annual New Business Prospects	68	78	88
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$1.56	\$1.16	\$2.38
	% Program Cost of Total County Budget	0.08%	0.05%	0.05%
E F F E C T	% Non-Residential Tax Base of Total Tax Base (includes Tangible Personal Property)	15.2%	15.2%	14.9%
	County Sales Tax Revenue Per Capita	\$74.61	\$83.71	\$75.68
	County Unemployment Rate (September)	4.1%	2.9%	2.7%

0058/0059 - Economic Development

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	90,984	153,307	135,830	253,064
51400	OVERTIME EMPLOYEES	59	-	-	1,500
52100	FICA/MEDICARE TAXES	6,178	11,344	9,738	19,084
52200	RETIREMENT CONTRIBUTIONS	16,528	24,322	22,610	39,365
52300	LIFE & HEALTH INSURANCE	14,584	26,637	18,503	40,194
52400	WORKERS COMP	101	159	120	265
53120	CONTRACTUAL SERVICES	236,297	1,069,536	307,000	1,541,570
54000	TRAVEL AND PER DIEM	88	2,000	2,000	15,000
54010	TRADE SHOWS & CONVENTIONS	100	1,000	2,545	7,500
54100	COMMUNICATIONS	172	801	801	1,546
54110	POSTAGE	107	300	300	300
54500	INSURANCE	1,048	1,100	1,288	1,300
54601	EQUIPMENT MAINTENANCE	-	-	-	160
54700	PRINTING, BINDING	-	750	-	10,000
54801	SPECIAL EVENTS	25	7,100	-	7,100
54804	PUBLIC RELATIONS	-	10,000	-	35,000
54900	ADVERTISING	-	21,000	5,000	35,000
55100	OFFICE SUPPLIES	374	500	1,000	2,500
55102	SOFTWARE	411	624	624	1,265
55103	COMPUTER SUPPLIES	816	-	-	3,660
55200	OPERATING SUPPLIES	-	400	400	7,500
55306	OTHER GRANT EXPNDTR	-	250,000	250,000	-
55400	BOOKS AND SUBSCRIPTIONS	665	460	460	500
55401	TRAINING	164	1,500	1,500	5,000
55405	DUES AND MEMBERSHIPS	1,535	4,900	4,900	6,000
58210	IMPACT FEE & OTHR CREDITS	1,839,105	1,900,000	2,500,000	2,500,000
Total		2,209,341	3,487,740	3,264,619	4,534,373

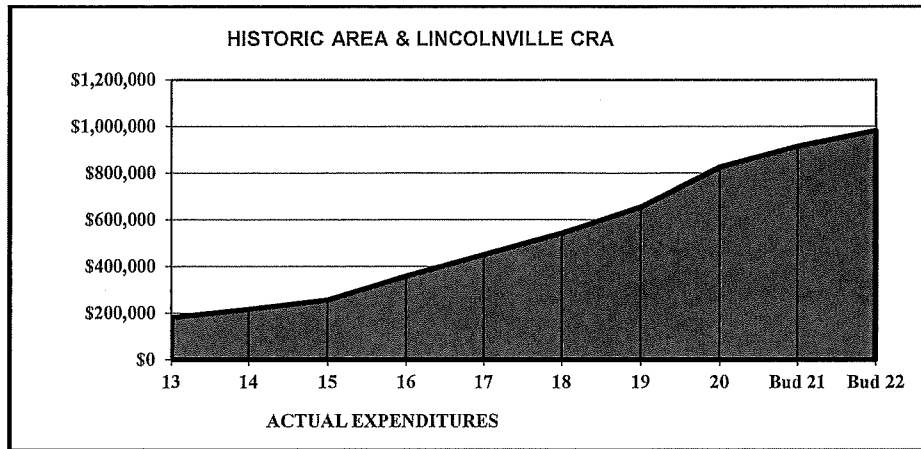
GENERAL FUND

SERVICE AREA: ECONOMIC ENVIRONMENT
DEPARTMENT: COUNTY ADMINISTRATION
PROGRAM: HISTORIC AREA CRA & LINCOLNVILLE CRA

PROGRAM DESCRIPTION:

The Historic Area Community Redevelopment Area (HACRA) was established in Fiscal Year 2002 to assist in the redevelopment of the City of St. Augustine’s “Old City” area. The funds appropriated to the HACRA are to be used to fund or support projects such as a parking garage that alleviates transportation and parking blight within the Historic Area Community Redevelopment Area. The Lincolnville Community Redevelopment Area was established in Fiscal Year 2013 to assist in the redevelopment of the blighted conditions within the historic Lincolnville area.

MISSION: To alleviate transportation and parking blight within the Historic Area Community Redevelopment Area of the City of St. Augustine and to redevelop and rehabilitate the historic Lincolnville area through the use of Tax Increment Financing (TIF).



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 operating budget reflects the incremental tax increment financing apportionment from the City of St. Augustine’s CRAs (Historic Area and Lincolnville) for St. Johns County.

REVENUE:

The revenue to support the Historic Area CRA and the Lincolnville CRA budgets is provided by the General Fund. The annual amount of funding is determined through a methodology established in the Florida Statutes for Tax Increment Financing (TIF).

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
HACRA	\$341,142	\$392,449	\$487,158	\$536,404	\$528,460
Lincolnville CRA	201,856	264,010	340,205	380,295	455,118
TOTAL	\$542,998	\$656,459	\$827,363	\$916,699	\$983,578

0100 - Historic CRA

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
58100	AID TO GOVT AGENCIES	531,074	528,460	528,458	659,388
Total		531,074	528,460	528,458	659,388

0107 - Lincolnville CRA

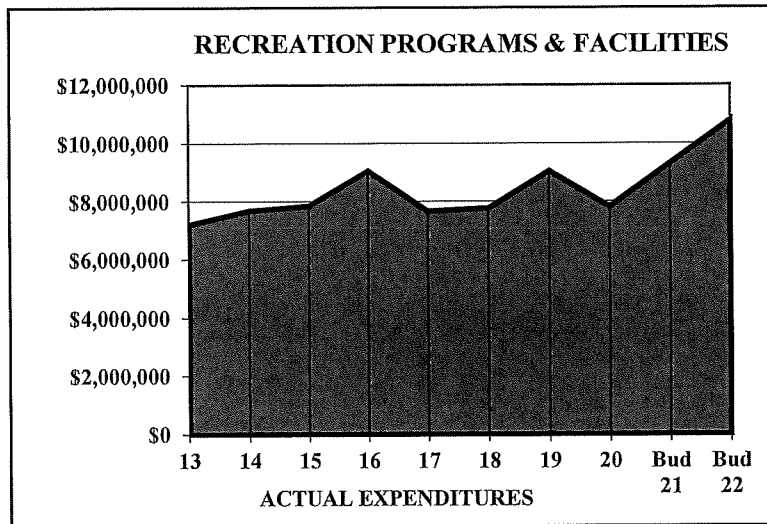
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
58100	AID TO GOVT AGENCIES	384,411	455,118	454,809	593,455
Total		384,411	455,118	454,809	593,455

GENERAL FUND

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: PARKS & RECREATION
PROGRAM: RECREATION PROGRAMS & FACILITIES

PROGRAM DESCRIPTION:

The St. Johns County Parks and Recreation program maintains boat ramps, various active and passive parks throughout the County and provides adult and youth programming. The program manages and maintains over 5,281 acres representing 87 parks. This program also identifies and develops plans for parkland acquisition, reviews new applications for conformance to Level of Service Standards for the Recreation and Open Space Element of the County's Comprehensive Plan, and handles related grant applications and administration.



FY 2022 BUDGET HIGHLIGHTS: The Personal Services budget continues to reflect rising employee healthcare and Workers Compensation costs and the transfer of an FTE from Facilities Maintenance. The 2022 budget reflects an increase for playground maintenance, with little to no increases to programs and services. Capital increases include carryforwards of prior year appropriations for countywide projects as well as replacements of maintenance equipment.

REVENUE:

The revenue to fund Recreation Programs & Facilities is primarily provided by the General Fund, but partly from tournaments, user fees and concessions. Additionally, this program has sought grants from the State of Florida for further St. Johns County parkland acquisition and development.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$4,819,768	\$4,900,806	\$4,474,170	\$5,009,419	5,427,579
Operating Expenses	2,764,731	2,975,254	2,879,974	3,035,710	3,638,921
Capital Outlay	213,776	108,714	479,584	1,283,486	1,626,623
Other	0	0	2,000	0	120,000
TOTAL	\$7,798,275	\$9,068,701	\$7,835,728	\$9,328,605	\$10,813,123

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal: World Class Living: The Place to Live, Work, and Play

- ◆ Parks and Recreation staff provided over 195 educational/recreational programs and special events.
- ◆ Partnered with the Florida/Georgia Pickleball Classic to host over 420 competing players.
- ◆ Hosted 10 Regional Baseball Tournaments with over 650 teams competing from the southeastern United States.
- ◆ Expanded parking, provided ADA accessible bathrooms and sidewalks at Butler East Beachfront Park, installed safety security cameras at five parks in conjunction with the SJCSO, secured funding for Field of Dreams playground expansion with expected completion in FY22, and installed an age appropriate play structure at Plantation Park.
- ◆ Completed an audit of developed parks based on the Level of Service Standards for the Recreation and Open Space Element of the County's Comprehensive Plan
- ◆ **St. Johns County Goal: Customer Service: Putting People First**
- ◆ SJC Parks and Recreation Instagram page has had an increase from 1,698 followers to 1,896 followers.
- ◆ SJC Parks and Recreation Facebook page has had an increase from 7,733 followers to 9,400 followers.
- ◆ SJC Parks and Recreation newsletter database (Constant Contact) has had an increase from 7,133 subscribers to 8,287 subscribers.
- ◆ Continued to develop Facebook content providing online material and promotion of Parks & Recreation activities

KEY OBJECTIVES:

St. Johns County Goal: World Class Living: The Place to Live, Work, and Play

- Completed conceptual design of Aberdeen Field of Dreams Park Expansion
- Continued development and expansion of current waterway access facilities
- Began redesign of Vilano Beachfront Park, fulfilling grant obligations

St. Johns County Goal: Customer Service: Putting People First

- Continued to expand tracking park inventory, asset and participant management in online software.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	76.425	76.425	77.325
	Total Maintenance Expenditures*	\$5,609,428	\$5,574,985	\$7,798,487
	Total Programming Expenditures*	\$2,226,300	\$2,390,086	\$3,015,636
O U T P U T	Number of Recreation Partners	47	47	47
	Number of County Programs Offered	76	195	200
	Number of County Parkland Acres	4,515	5,281	5,281
E F F I C	Cost of Maintenance per Parkland Acre	\$1,242	\$1,056	\$1,477
	Program Cost per Capita (Adjusted for Inflation)	\$29.91	\$30.29	\$37.31
	Acres of County Parks per 1,000 County Residents	261.9	275.5	289.8
F F E C T	Carryover of All Recreation Capital Projects	\$503,849	\$470,182	\$336,219
	% Maintenance Expenditures to Total Operating	68.6%	72%	70%
	Total Grant Dollars Received**	\$27,313	\$506,825	\$187,232

*=net of State Grant Expenditures

0079 - Recreation Programs

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,362,586	1,486,138	1,368,511	1,556,230
51302	TEMPORARY EMPLOYEES	166,715	258,850	258,850	342,449
51400	OVERTIME EMPLOYEES	13,775	5,000	5,000	5,000
51501	ON CALL PAY	500	-	43	-
52100	FICA/MEDICARE TAXES	102,441	114,072	102,072	119,434
52200	RETIREMENT CONTRIBUTIONS	166,184	184,240	170,696	212,816
52300	LIFE & HEALTH INSURANCE	219,564	259,114	219,239	260,773
52400	WORKERS COMP	28,941	26,991	25,457	24,166
53120	CONTRACTUAL SERVICES	34,815	174,380	174,380	179,625
53201	SERVICE CHARGES	11,829	5,500	13,011	15,000
54000	TRAVEL AND PER DIEM	2,142	3,000	2,355	7,900
54100	COMMUNICATIONS	58,130	52,456	52,122	61,352
54110	POSTAGE	291	350	300	350
54113	TRANSPORTATION CHARGES	5,524	12,525	12,525	19,525
54400	LEASE/RENTAL OF EQUIPMENT	5,757	5,700	4,908	5,700
54401	LEASE/RENTAL OF BUILDING	62,573	63,832	63,832	65,109
54402	LEASE/RENTAL OF LAND	600	600	600	600
54500	INSURANCE	19,939	19,111	19,111	23,552
54600	BUILDING MAINTENANCE	32,052	63,362	35,256	79,633
54601	EQUIPMENT MAINTENANCE	-	840	840	1,380
54602	VEHICLE MAINTENANCE	8,975	4,700	9,871	12,050
54801	SPECIAL EVENTS	11,562	11,250	12,717	16,750
54900	ADVERTISING	357	2,700	2,700	3,200
54905	AD VALOREM/PROPERTY TAXES	67	75	68	75
55100	OFFICE SUPPLIES	7,137	9,875	7,850	9,875
55102	SOFTWARE	4,640	1,112	1,112	1,682
55103	COMPUTER SUPPLIES	15,829	3,210	3,210	4,625
55200	OPERATING SUPPLIES	37,673	67,276	65,527	92,700
55201	GAS, OIL, AND LUBRICANTS	4,974	5,800	5,978	16,280
55400	BOOKS AND SUBSCRIPTIONS	-	288	136	288
55401	TRAINING	2,889	3,000	3,000	16,800
55405	DUES AND MEMBERSHIPS	1,628	2,630	2,630	3,430
56400	EQUIPMENT	-	17,659	19,408	29,000
56403	COMPUTER EQUIPMENT	-	-	-	15,000
56415	CAPITAL VEHICLES	-	30,549	30,549	253,000
58200	AID TO PRIVATE ORGS	-	120,000	120,000	120,000
Total		2,390,089	3,016,185	2,813,864	3,575,349

0080 - Recreation Facilities Maintenance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,705,867	2,029,105	1,804,068	2,318,515
51302	TEMPORARY EMPLOYEES	21,816	46,100	46,100	46,100
51400	OVERTIME EMPLOYEES	54,509	35,000	84,073	35,000
51501	ON CALL PAY	4,580	5,500	5,500	5,500
52100	FICA/MEDICARE TAXES	129,292	158,325	139,551	180,465
52200	RETIREMENT CONTRIBUTIONS	197,159	234,868	224,821	303,640
52300	LIFE & HEALTH INSURANCE	441,727	533,176	442,993	582,768
52400	WORKERS COMP	46,450	51,100	45,298	51,466
52500	UNEMPLOYMENT COMPENSATION	1,375	-	-	-
53120	CONTRACTUAL SERVICES	255,228	372,103	445,943	680,814
53150	CONSULTING SERVICES	-	175,000	175,000	-
53180	ENGINEERING SERVICES	650	8,895	8,471	14,000
53400	REFUSE	124,852	143,000	137,337	140,601
54000	TRAVEL AND PER DIEM	1,409	2,500	2,500	5,500
54100	COMMUNICATIONS	631	715	693	829
54300	UTILITIES	837,076	817,000	842,865	850,000
54400	LEASE/RENTAL OF EQUIPMENT	2,207	3,900	2,500	3,900
54402	LEASE/RENTAL OF LAND	1,523	1,680	1,637	1,680
54500	INSURANCE	84,223	125,239	125,239	138,068
54600	BUILDING MAINTENANCE	206,347	211,640	130,117	464,327
54601	EQUIPMENT MAINTENANCE	52,361	51,000	51,000	68,500
54602	VEHICLE MAINTENANCE	65,349	69,360	71,882	69,000
54603	OTHER MAINTENANCE	1,979	120,000	122,500	-
54607	TREE REMOVAL/MAINTENANCE	14,334	15,000	15,000	15,000
54623	MAINT-CULTURE AND REC	-	-	-	1,376,826
54625	PLAYGROUND EQUIP MAINT	-	153,674	42,068	94,000
54626	ATHLETIC FIELD MAINT	134,699	307,000	168,750	391,500
54627	PARK MAINT	23,406	49,900	25,746	49,900
54628	WATERWAY ACCESS MAINT	40,574	40,000	35,216	52,000
55102	SOFTWARE	-	-	-	722
55103	COMPUTER SUPPLIES	1,448	-	-	970
55200	OPERATING SUPPLIES	138,759	85,000	61,366	109,500
55201	GAS, OIL, AND LUBRICANTS	85,267	110,650	93,792	110,000
55202	TOOLS & SMALL IMPLEMENTS	13,100	14,200	14,200	14,200
55230	PLAYGROUND EQUIP SUPPLIES	-	40,348	40,348	64,348
55305	STATE GRANT EXPENDITURE	4,387	316,005	200,612	-
55401	TRAINING	7,221	10,000	7,943	12,000
55405	DUES AND MEMBERSHIPS	800	1,540	880	1,540
56200	BUILDINGS	72,000	-	-	95,000
56300	BUILDING IMPROVEMENTS	14,643	-	-	-
56301	IMPROVEMENTS O/T BUILDING	674,103	1,310,675	1,278,528	1,550,000
56400	EQUIPMENT	113,634	175,289	188,800	518,207
56415	CAPITAL VEHICLES	-	99,030	99,030	474,000
Total		5,574,985	7,923,517	7,182,367	10,890,386

GENERAL FUND

SERVICE AREA: CULTURE & RECREATION

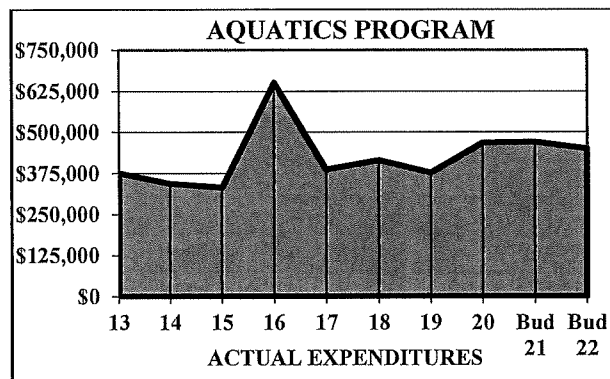
DEPARTMENT: PARKS & RECREATION

PROGRAM: AQUATICS PROGRAM

PROGRAM DESCRIPTION:

In FY 2006 the County established the Aquatics Program that included the current Galimore Center Pool with the expectation that other community pools will eventually be built in the County. The Galimore Center was operated under an inter-local agreement with the City of St. Augustine. This facility had offered the only community center swimming pool in the County. During FY 2011 the County discontinued the inter-local agreement and returned the operations of Galimore Center to the City in exchange for \$400,000 needed for pool repairs. In April of FY 2009 the Solomon Calhoun Community Center and Pool in West Augustine opened, expanding the Aquatics Program. After-school programs, summer programs, a Masters Swimming Program and youth programs are offered at the Solomon Calhoun facility. The County High Schools also utilize the pool for practice and for meets. Exercise classes are also offered to the community and community organizations can utilize the Center for meeting purposes.

MISSION: To continue to serve the community through the provision of swimming activities and other programs and the sharing of facilities for community events.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects recurring operations of the Solomon Calhoun pool.

REVENUE:

The revenue to fund the Aquatics Program is provided primarily by the General Fund, and is supplemented to a minor degree by pool fees, swimming lessons, concessions and building rentals. The County is entirely responsible for the costs of operation for the Solomon Calhoun Community Center and Pool.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	415,449	376,735	361,951	470,515	415,057
Capital Outlay	0	0	0	0	34,978
TOTAL	\$415,449	\$376,735	\$468,516	\$470,515	\$450,035

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal: Customer Service: Putting People First

- ◆ Continued to provide access to Fire Rescue for their Marine Rescue Division.
- ◆ Continued to utilize the Solomon Calhoun Pool for the County's Fire Rescue Jr. Lifeguard Program.
- ◆ Continued to offer summer programs, exercise classes and special events.
- ◆ Continued to accommodate the Masters Swimming Program and High School and other independent swim teams and meets.
- ◆ Continued a multi-year contract with the YMCA for the operation of the Solomon Calhoun Pool.
- ◆ Partnered with the Special Olympics to host their annual swim meet.

KEY OBJECTIVES:

St. Johns County Goal: Customer Service: Putting People First

- To expand programs and opportunities for increased pool usage.
- To continue developing programs to serve the St. Johns County community.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	0
	Total Operating and Maintenance Expenditures	\$361,735	\$354,990	\$415,057
	Number of County Pools Operated	1	1	1
O U T P U T	Number of People Using the Pool	20,409	34,777	27,500
	Number of Passes Sold	1,472	1,096	1,300
	Number of Rentals of the Center	284	193	200
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$1.38	\$1.28	\$1.43
	Program Cost per Swimmer	\$17.72	\$10.20	\$15.09
	Collected Charges per Swimmer*	\$0.00	\$0.00	\$0.00
E F F E C T	Collected Charges for Services*	\$0	\$0	\$0
	Operating Subsidy (Program Cost less Charges)	\$361,735	\$357,963	\$415,057
	% Increase (Decrease) in People Using the Pool	37%	30%	(20%)

*= under terms of the operating contract these charges now go directly to the contractor (YMCA).

0089 - Aquatics Program

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	290,214	296,150	296,142	296,150
54300	UTILITIES	9,674	21,000	15,901	21,000
54500	INSURANCE	2,219	2,330	1,995	2,563
54600	BUILDING MAINTENANCE	-	29,914	29,914	-
54601	EQUIPMENT MAINTENANCE	43,011	65,663	37,042	52,225
56400	EQUIPMENT	-	34,978	34,978	-
Total		345,118	450,035	415,972	371,938

GENERAL FUND

SERVICE AREA: CULTURE & RECREATION

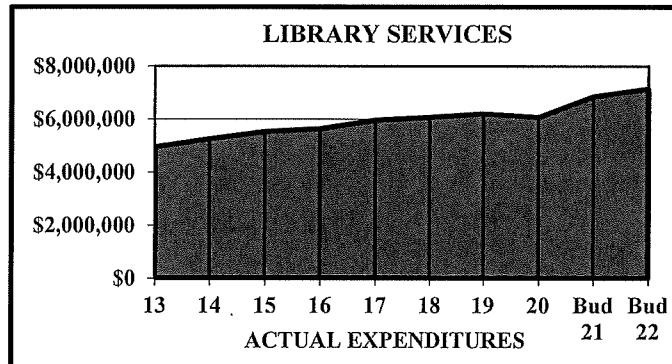
DEPARTMENT: LIBRARY SERVICES

PROGRAM: COUNTY LIBRARY SYSTEM

PROGRAM DESCRIPTION:

The County Library System Program is comprised of four main divisions. The **Administration** division, located in the Southeast Branch Library, provides planning, budgeting, purchasing, personnel, volunteers, and overall operational support and management of the County Library System. The System currently includes: the Anastasia Island Branch, the Bartram Trail Branch, the Hastings Branch, the Ponte Vedra Beach Branch, the Southeast Branch, and the Main Library. The **Technical Services** division is responsible for: acquisition, cataloging and processing of all library materials; management of the bibliographic database; collection development; centralized interlibrary loan service; the library website and virtual services; research, maintenance and support of library technologies; and technical skills training. The **Public Services** division provides library materials and services to assist County residents of all ages in obtaining information to meet their personal, educational, professional, and recreational needs. Services include: Circulation, Adult Services, Reference, and Young Adult and Children's Services. The **Extension Services** division includes: three bookmobiles, community deposit collections, and programming in assisted living centers, daycare centers, VPK programs, and areas of the County currently underserved by a library branch.

MISSION: To welcome and offer residents of all ages opportunities to continue lifelong learning; to nurture a love of reading; to find, evaluate and utilize information in a variety of formats; and to enjoy a community gathering place. To connect, learn, and enjoy at their local library.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects recurring operations for six branch libraries and the bookmobile program.

REVENUE:

The General Fund provides the majority of revenue for this program. A State matching aid package is expected to contribute \$115,517 in FY 2022; the separate County Law Library Fund will receive 25% of funds recognized from traffic court fees. Additionally, the County libraries receive donations from individuals and other third parties.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$4,460,844	\$4,561,275	\$4,756,130	\$5,136,627	\$5,387,071
Operating Expenses	1,494,172	1,621,236	1,322,374	1,715,182	1,767,627
Capital Outlay	124,703	23,316	8,062	14,380	0
TOTAL	\$6,079,719	\$6,205,827	\$6,086,566	\$6,866,189	\$7,154,698

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Celebrated National Friends of the Library Week in October. Friends of the Library are non-profit volunteer groups that provide financial and other support to SJCPPLS and number almost 1,400 members.
- ◆ Worked in partnership with St. Johns County School District to distribute library cards to high school students, providing remote access to library databases and downloadable titles.
- ◆ Sponsored the public Symposium in partnership with Flagler College, SJC Cultural Council, and SJC Tourist Development Council, recognizing the 200th anniversary of St. Johns County.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- SJCPPLS will investigate additional service outlets, based upon local demographics and available funding.
- SJCPPLS will evaluate existing facilities, reimagining and reconfiguring to meet the community's changing needs.

St. Johns County Goal -- Customer Service: Putting People First

- SJCPPLS will recognize that the human connection improves the customer experience.
- SJCPPLS will maintain a knowledgeable staff, skilled in determining users' needs and in locating relevant information.
- SJCPPLS will deliver library services where they are needed.
- SJCPPLS will build and maintain library collections based on patron interest and need.
- SJCPPLS will make library collections, experts, and services more readily discoverable and available to users, whether visiting libraries in person or accessing the library remotely.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	78.625	78.625	79.225
	Total Operating and Maintenance Expenditures*	\$6,086,566	\$6,479,675	\$7,154,698
	Number of Volunteer Hours	12,502	2,260	10,000
O U T P U T	Circulation Totals	1,219,775	1,250,948	1,300,000
	Library Materials Holdings	333,008	331,315	345,000
	Number of Registered Card Holders	95,367	95,651	96,000
E F F I C	Circulation Totals / FTE	15,514	15,910	16,409
	Total Registered Card Holders / FTE	1,213	1,217	1,212
	Program Cost per Capita (Adjusted for Inflation)	\$23.24	\$23.52	\$24.68
E F F E C T	Registered Card Holders As % of Population	36.4%	35%	33.6%
	Circulation/Collection Turnover Rate	3.7	3.8	3.7
	Increase (Decrease) in Registered Card Holders	1.4%	.3%	.4%

*Net of Federal and State Grant Expenditure, Donations and capital

0078 - Library Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	3,421,722	3,905,822	3,648,666	4,384,777
51302	TEMPORARY EMPLOYEES	29,198	39,986	39,986	43,385
51400	OVERTIME EMPLOYEES	6,729	2,000	2,000	4,500
52100	FICA/MEDICARE TAXES	254,127	298,948	270,647	335,780
52200	RETIREMENT CONTRIBUTIONS	388,197	453,825	434,714	570,956
52300	LIFE & HEALTH INSURANCE	621,533	675,875	641,504	791,811
52400	WORKERS COMP	10,502	10,615	8,726	11,352
52500	UNEMPLOYMENT COMPENSATION	1,848	-	-	-
53105	SECURITY SERVICES	-	105,000	110,000	145,579
53120	CONTRACTUAL SERVICES	317,186	227,603	227,603	237,574
53201	SERVICE CHARGES	545	625	625	625
53400	REFUSE	5,151	5,160	5,160	6,000
54000	TRAVEL AND PER DIEM	243	11,000	5,000	19,500
54100	COMMUNICATIONS	44,851	46,083	44,000	43,983
54110	POSTAGE	3,512	2,800	3,500	3,500
54300	UTILITIES	127,468	155,250	135,000	150,000
54400	LEASE/RENTAL OF EQUIPMENT	15,903	15,406	15,900	15,900
54401	LEASE/RENTAL OF BUILDING	7,409	9,880	9,880	10,755
54500	INSURANCE	107,729	129,639	117,500	129,639
54600	BUILDING MAINTENANCE	75,767	71,613	75,000	81,000
54601	EQUIPMENT MAINTENANCE	2,532	3,711	3,711	4,363
54602	VEHICLE MAINTENANCE	24,086	20,400	24,000	24,000
54603	OTHER MAINTENANCE	20,695	21,862	21,500	17,662
54614	BOOK REPAIRS/MAINTENANCE	228	750	750	750
54900	ADVERTISING	742	3,100	2,175	2,200
54905	AD VALOREM/PROPERTY TAXES	1,841	1,880	1,861	1,880
55100	OFFICE SUPPLIES	10,590	15,200	15,200	15,200
55102	SOFTWARE	3,198	2,405	2,405	1,780
55103	COMPUTER SUPPLIES	33,532	37,455	37,455	34,655
55200	OPERATING SUPPLIES	63,073	71,900	71,900	97,900
55201	GAS, OIL, AND LUBRICANTS	6,526	7,500	8,000	8,700
55204	LIBRARY BOOKS	530,112	570,175	570,175	605,175
55206	STATE AID EXPENDITURES	109,673	100,043	100,043	100,043
55208	DONATION EXPENDITURE	12,195	45,785	45,785	-
55214	UNIFORMS	-	11,125	11,125	11,125
55306	OTHER GRANT EXPNDTR	-	-	200,000	-
55400	BOOKS AND SUBSCRIPTIONS	62,502	62,500	62,500	65,000
55401	TRAINING	2,433	7,945	7,945	19,500
55405	DUES AND MEMBERSHIPS	2,645	2,700	2,700	3,000
56403	COMPUTER EQUIPMENT	1,495	-	-	13,500
Total		6,327,718	7,153,566	6,984,641	8,013,049

GENERAL FUND

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: INDEPENDENT AGENCIES (AS DESCRIBED BELOW)

PROGRAM DESCRIPTION:

There are two types of Health & Human Services Independent Agency programs. The first type consists of those programs by which agencies apply for funding through the "Partnering for Results Request for Proposal" process under the County Purchasing Department. The County's Health and Human Services Advisory Council (HHSAC) reviews the proposals independently and makes recommendations regarding County funding support. The second type consists of programs for which there exists either a mandate for funding support or a need identified by the County. The agencies are listed separately by HHSAC reviewed and non-reviewed.

HHSAC REVIEWED PROGRAMS

PROGRAM: ALPHA-OMEGA MIRACLE HOME

Alpha-Omega Miracle Home works to bring stability to woman and children encountering homelessness. Alpha-Omega's goal is to fill in all the gaps so that when they leave the program they will be stable and can successfully take care of themselves and their children.

PROGRAM: BETTY GRIFFIN HOUSE

The Betty Griffin House is a 24-hour facility that provides temporary shelter alternatives and direct client services to an increasing number of domestic violence and sexual assault victims. The Betty Griffin House has expanded to include a transitional housing component.

PROGRAM: EARLY LEARNING COALITION OF NORTH FLORIDA

The School Readiness Coalition provides childcare services to children identified as being at risk of abuse and neglect and to low income working families. The program also coordinates the monitoring of financial, educational, nutritional, health, and social service programs.

PROGRAM: EMERGENCY SERVICE / HOMELESS COALITION

The Homeless Coalition provides transitional shelters and supportive services for families with children who are homeless or at risk of becoming homeless.

PROGRAM: EPIC COMMUNITY SERVICES ADULT DRUG COURT

EPIC's pro-active programs provide a variety of education, prevention, early intervention services, crisis intervention and substance abuse programs for adults.

PROGRAM: EPIC RECOVERY (DETOXIFICATION) CENTER

A 16-bed, 8,000 square foot facility focusing on medically supervised detoxification from substance abuse that is recovery focused and helps clients integrate a recovery program into their daily lives including aftercare support groups.

PROGRAM: FLAGLER HEALTH CARE COORDINATION:

Flagler Hospital coordinates care for the targeted population of adults diagnosed with serious mental illness (SMI), with the intent to reduce the overall incidence of emergency department visits, inpatient admissions, and readmissions.

PROGRAM: GOOD SAMARITAN HEALTH CENTERS, INC.

Good Samaritan Health Centers, Inc. provides free medical and dental services and health education to St. Johns County residents who are uninsured and whose income falls at or below 200% of the Federal Poverty Guidelines.

INDEPENDENT AGENCIES – HEALTH & HUMAN SERVICES (continued)

PROGRAM: ST. JOHNS COUNTY COUNCIL ON AGING

The Council on Aging provides grant management for a variety of services that include nutrition, transportation and in-home services throughout the County. These services directly impact the safety, health and welfare of County residents. COA has recently added another component at the Sunshine Center. The Center provides care and support services for aging/infirm adults with Alzheimer's and dementia, enabling their family members to work and to relieve caregiver stress. The OAA/CCE Program amount also includes an appropriation to insure the County facility on Marine Street.

PROGRAM: ST. AUGUSTINE YOUTH SERVICES (SAYS)

SAYS is a nonprofit agency that applied and was recommended by the HHS Advisory Council to receive County funding to provide the Mobile Crisis Response Team (MCRT), a community healthcare program that helps to improve child safety and well-being plus increase access to mental health care resources for youth and their families.

PROGRAM: ST. JOHNS COUNTY WELFARE FEDERATION

The St. Johns County Welfare Federation provides an assisted living facility for low income and indigent residents of St. Johns County at the Buckingham Smith Memorial Home.

PROGRAM: STEWART-MARSHMAN (SMA) BEHAVIORAL HEALTH SERVICES, INC.

SMA Behavioral Health Service, Inc contracts through the State to provide behavioral health services to the residents of St. Johns County. In addition, the State mandates that counties contribute a certain minimum to support services.

PROGRAM: ST. FRANCIS HOUSE

The St. Francis House provides Emergency Shelter and Client Support Services to the homeless and those at risk of homelessness. The array of services provided to the homeless and near homeless assist them with a way to rise from their situation and become productive.

PROGRAM: ST. JOHNS HOUSING PARTNERSHIP

Provides emergency repairs to low-income County residents and also provides youth employment initiatives as part of job training programs.

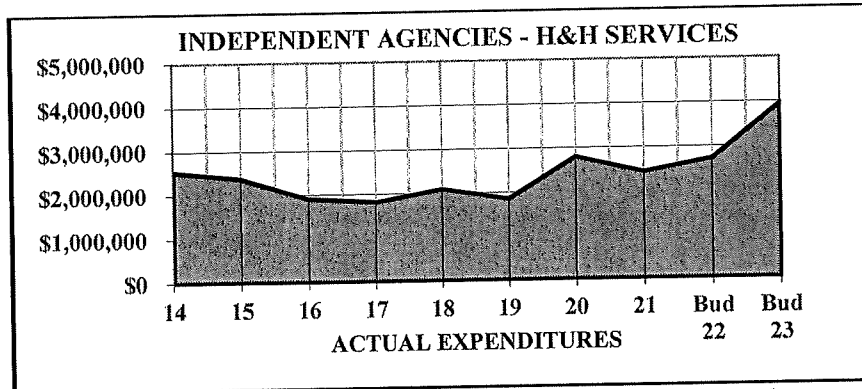
NON-HHSAC REVIEWED PROGRAMS/EXPENSES

PROGRAM: MEDICAID BUYBACK/LIP

Flagler Hospital provides healthcare services to citizens of St. Johns County who are indigent or qualified Medicaid recipients. Through a State program (LIP) County funds are leveraged to augment Medicaid payments to the hospital.

PROGRAM: FIRE WATCH COUNCIL

The Northeast Florida Fire Watch Council (the "Fire Watch Council") is a multi-jurisdictional government entity formed in November 2019 by Baker County, Clay County, Nassau County, St. Johns County and the City of Jacksonville (together, the "Counties") to create and implement a comprehensive solution to reduce Veteran suicide in Northeast Florida.



Graph includes both HHSAC reviewed and Non-HHSAC reviewed expenditures

FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects funding at levels recommended by the HHSAC. A priority in FY 2022 is to address homelessness and substance abuse. These agencies continue to receive funding as a result of the RFP process.

REVENUE:

The revenue to fund a portion of these Independent Agencies is provided by the General Fund. The County contributes toward the funding of the independent agencies listed below:

HHSAC REVIEWED EXPENDITURES:

Agency	Actual Expenditures FY '19	Actual Expenditures FY '20	Actual Expenditures FY'21	Adopted Budget FY'22	Workshop Budget FY'23
Alpha Omega Miracle Home	\$0	\$40,834	\$40,834	\$40,834	
Betty Griffin House	189,059	236,324	236,324	236,324	
Betty Griffin House – Hope Program	0	50,000	50,000	50,000	
Early Learning Coalition of North Florida	133,712	133,712	133,712	133,712	
Emergency Services / Homeless Coalition	66,581	83,226	83,226	90,474	
EPIC Drug Court – Adult Substance Abuse Program	160,967	214,910	203,801	214,910	
EPIC – SJC Intensive Care Coordination	102,551	165,471	107,190	165,471	
EPIC – Detoxification Center	287,214	331,284	348,663	348,663	
Flagler Hospital Care Coord.	0	120,000	0	120,000	
Good Samaritan Health Centers	60,012	101,653	101,653	101,653	
SJC Council on Aging for OAA and CCE Programs	166,766	157,701	157,701	157,701	
St. Augustine Youth Services - Community Action Team	0	58,623	58,623	58,623	

HHSAC REVIEWED EXPENDITURES (continued)

Agency	Actual Expenditures FY '19	Actual Expenditures FY '20	Actual Expenditures FY'21	Adopted Budget FY'22	Workshop Budget FY'23
St. Augustine Youth Services - Mobile Crisis Response Team	110,993	132,947	138,758	138,758	
SJC Welfare Federation	94,558	94,558	94,558	0	
SMA Behavioral Health Services	349,992	229,992	230,000	230,000	
St. Francis House	76,063	95,079	95,079	102,327	
St. Johns Housing Partnership	20,700	29,938	39,938	110,000	
SUBTOTAL	\$1,819,168	\$2,276,252	\$2,120,060	\$2,299,450	\$2,529,395

NON-HHSAC REVIEWED EXPENDITURES:

Agency	Actual Expenditures FY '19	Actual Expenditures FY '20	Actual Expenditures FY'21	Adopted Budget FY'22	Workshop Budget FY'23
Council on Aging Insurance	\$4,395	\$4,739	\$5,166	\$6,050	\$6,655
Medicaid Buyback/LIP	0	350,156	49,306	350,000	350,000
Detox Expansion	0	0	200,000	0	0
Fire Watch Council	0	15,000	25,000	30,000	30,000
HHS Software	37,190	37,190	40,221	40,221	40,221
SUBTOTAL	\$41,585	\$407,085	\$319,693	\$426,721	\$426,876

TOTAL ALL EXPENDITURES:

Agency	Actual Expenditures FY '19	Actual Expenditures FY '20	Actual Expenditures FY'21	Adopted Budget FY'22	Workshop Budget FY'23
TOTAL	\$1,860,753	\$2,683,337	\$2,439,753	\$2,725,721	\$2,956,271

Health & Human Services

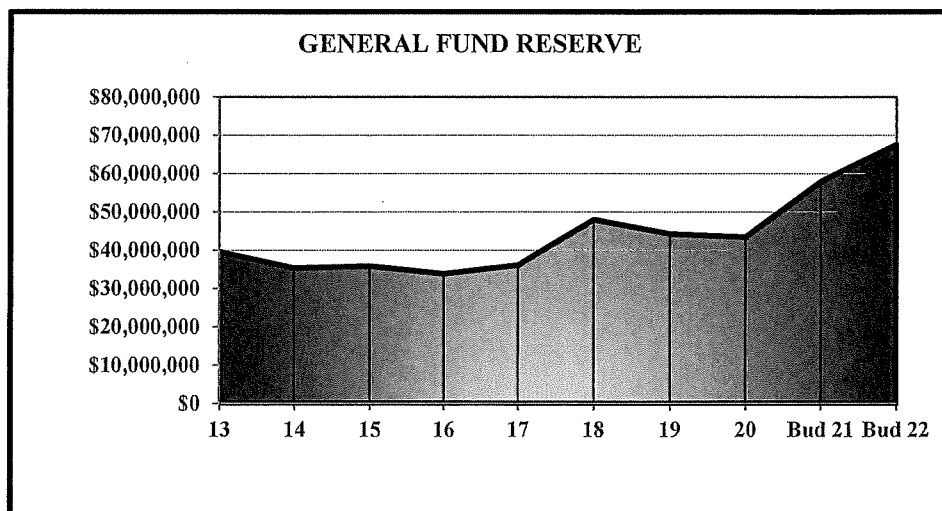
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	40,221	40,221	40,221	40,221
54500	INSURANCE	5,329	6,050	6,050	6,655
55706	MEDICAID EXPENDITURES	49,306	350,000	350,000	350,000
58100	AID TO GOVT AGENCIES	25,000	30,000	30,000	30,000
58200	AID TO PRIVATE ORGS	2,320,059	2,299,450	2,299,450	2,529,395
Total		2,439,915	2,725,721	2,725,721	2,956,271

GENERAL FUND

SERVICE AREA: NON-OPERATIONAL
DEPARTMENT: COUNTY ADMINISTRATION
PROGRAM: EMS BAD DEBTS / TRANSFERS / RESERVE

PROGRAM DESCRIPTION:

General Fund **EMS Bad Debts/Misc.** primarily represent uncollectible ambulance fees (bad debts) for the County's Emergency Medical Services (EMS). **Transfers** represent budgeted monies contributed to other funds from the General Fund. Details on all interfund transfers including the General Fund can be found on the Interfund Transfer Matrix at the very back of the "Budget Summary" section of this budget document. The **Reserve** represents funds set aside for contingencies or other unforeseen expenditures as well as stabilizing funds for the following year's budget.



FY 2022 BUDGET HIGHLIGHTS: FY 2020 General Fund transfers includes the Commission's appropriation of \$16,580,000 for 2019 capital projects derived from reserves in excess of targeted General Fund reserves. FY 2022 General Fund transfers includes the Commission's appropriation of \$33,500,000 for 2022 capital projects derived from reserves in excess of targeted General Fund reserves.

REVENUE:

The revenue to support the Non-Operational budget is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
EMS Bad Debts/Misc.	\$1,680,843	\$1,326,987	\$3,682,764	\$1,930,600	\$1,500,000
Transfers	5,877,555	8,018,553	23,557,567	5,956,912	42,576,264
Reserve	0	0	0	57,993,412	67,626,795
TOTAL	\$7,558,398	\$9,345,540	\$27,240,331	\$65,880,924	\$111,703,059

0081 - General Fund: Non-Operating

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55209	PURCHASES	(545)	-	-	-
59900	BAD DEBT EXPENSE	1,520,414	1,500,000	1,500,000	1,500,000
Total		1,519,869	1,500,000	1,500,000	1,500,000

0082 - General Fund: Transfers

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59100	TRANSFER TO FUNDS	18,725,110	42,576,264	44,940,463	20,040,857
Total		18,725,110	42,576,264	44,940,463	20,040,857

0083 - General Fund: Reserve

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59902	SPECIAL CONTINGENCY	-	13,541,292	-	11,201,320
59920	RESERVE	-	33,688,787	-	38,232,000
59927	CAPITAL OUTLAY RESERVE	-	19,530,295	-	tbd
59943	DEPARTMENT RESERVES	-	7,335,647	-	-
59948	CLERK OF COURTS RESERVE	-	706,687	-	706,687
Total		-	57,993,412	-	tbd

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenues that are legally restricted or otherwise restricted by policy for specified purposes. The name of the Special Revenue Fund usually indicates the restricted purpose. For example, County Local Option Gas Taxes in the Transportation Trust Fund can only be used for transportation expenditures as defined in section 336.025(7), Florida Statutes.

TRANSPORTATION TRUST FUND

The Transportation Trust Fund provides an accounting of revenue and expenditures to be used to provide County transportation services including street maintenance, signs and pavement markings, transportation planning and right-of-way maintenance as well as capital expenditures related to transportation services.

FIRE DISTRICT FUND

The Fire District Fund provides an accounting of revenue and expenditures to be used to provide administrative support for all programs related to fire protection and control in the County. Fire Services is responsible for the coordination of eighteen fire stations staffed by professional firefighters.

HEALTH DEPARTMENT FUND

The Health Department Fund is used to account for the revenue and expenditures associated with the County's portion of the County Health Department Budget. The Board of County Commissioners levies a countywide ad valorem millage to fund a portion of the Health Department. The remainder of the funding for the Health Department is derived primarily from the State of Florida as well as service charges and is not reflected in this fund.

BUILDING SERVICES FUND

Activities accomplished through the Building Services Trust Fund are fully funded by its fees. Its activities comprise the review of construction plans for conformance with State and County Codes, the issuance of permits, construction inspections, and other licensing and record-keeping activities related to ensuring the construction of safe structures and the regulation of the individuals authorized to undertake such projects.

CULTURAL EVENTS FUND

This Fund was established in FY 2008 as a Special Revenue Fund; prior to FY 2008, the Amphitheatre operations and renovations were accounted for via an Enterprise Fund. In FY 2003 the County received a State Grant to begin critical renovations of the amphitheatre. During the ongoing renovation, performance acts were presented as renovation permitted. Renovations were primarily completed in August 2007. Expenditures primarily will now relate to St. Augustine Amphitheatre operations and other alternative County venues such as the County Fairgrounds.

TOURIST DEVELOPMENT TAX FUND

The Tourist Development Tax Trust Fund is used to account for the collection of the County's Tourist Development Tax. The Tourist Development Tax is a four (4%) percent tax essentially on all County hotel/motel beds. The Board of County Commissioners has set by ordinance the division of the first two (2%) percent of the tax on a 40-30-30 percentage basis with 40 percent going to (Category I) Advertising and Promotion, 30 percent going to (Category II) Cultural and Special Events and 30 percent going to (Category III) Beaches and Recreation. The additional two (2%) percent is divided between Category I advertising and promotion of St. Johns County as a tourist destination and Category IV Administration and Special Uses.

IMPACT FEE FUNDS

Impact Fee Funds are used to account for the revenue collected by the County's Impact Fees. These fees are collected to support the service demands required by new growth. The Impact Fees are divided by ordinance into five (5) County categories: Public Buildings, Police Protection, Fire Protection & Emergency Medical Services, Roads and Parks. The Roads Impact Fees and the Parks Impact Fees are collected and expended by zone. The other fee categories are collected and expended countywide.

BEACH SERVICES FUND

The Beach Services Fund provides an accounting of revenue and expenditures related to the operation, maintenance and safety of St. Johns County Beaches. This Fund supports services provided by the St. Augustine Beach Police, St. Johns County Sheriff's Office, County toll collectors, County lifeguards and beach maintenance crews.

COUNTY PIER FUND

The Pier Fund provides an accounting of revenue and expenditures for the operation and maintenance of the County Pier. The County Pier provides full service fishing and sightseeing opportunities for residents and visitors. This facility offers a bait and tackle shop which includes a concession stand.

GOLF COURSE FUND

The Golf Course Fund provides for the administration, cart operation, and maintenance of the County's Golf Course. A 9-hole expansion from 18 to 27 holes of the County's Golf Course was completed in FY 2001. However, in FY 2011 9-holes were permanently closed to better align expenditures with course revenue. The Fund was originally accounted for as an Enterprise fund. In FY 2015 the County Commission approved changing the Fund from an Enterprise fund to a Special Revenue fund in recognition that the fund was unlikely to cover its full business cost. In FY 2015 the Commission also approved paying off all related debt except for that associated with energy saving equipment and golf cart leasing.

ALCOHOL & DRUG ABUSE TRUST FUND

The Alcohol and Drug Abuse Trust Fund, established in 1998, provides that when any person is found guilty of any misdemeanor under the laws of Florida in which the unlawful use of drugs or alcohol is involved, there shall be an additional court charge of \$14.00 that will be deposited in this Fund. These funds are to be used as assistance grants for alcohol and other drug abuse treatment or education programs.

COMMUNITY BASED CARE FUND

The Community Based Care Fund provides an accounting of revenue and expenditures to be used to create a comprehensive, community based network of providers to deliver services and support to meet the needs of children and families currently within the system of foster care and related services. This program began in FY 2003 and is currently funded by a contract with the State of Florida Department of Children and Families.

TRANSIT SYSTEM FUND

The Transit System Fund was established in FY 2005 to account for the costs associated with grants to St. Johns County from the Federal Transit Administration (FTA) and the State of Florida for improved transit bus services as provided through a Sub-agreement by an independent agency, the St. Johns County Council on Aging, Inc. (COA). The County has received (2) types of FTA grants: 1) "Section 5309" grants primarily for the acquisition of buses and operations and 2) "Section 5307" grants initially primarily for engineering and design and site acquisition for a new bus facility. Subsequently, additional grants have been awarded to construct and operate the transit bus facility.

STATE HOUSING INITIATIVES PARTNERSHIP FUND

This local affordable housing Fund for eligible lower-income residents provides an accounting of revenue and expenditures to be used for services related to the State Housing Initiatives Partnership (SHIP). SHIP began in FY 1993 as a unique program allowing local governments to decide which housing initiatives best serve their own communities and to administer a program using money allocated from the State.

TREE BANK FUND

The Tree Bank Fund provides an accounting of revenue and expenditures relative to the imposition of a "tree bank" fee on developers when a larger number of trees are removed and not replaced on commercial and larger residential construction sites in the County. Expenditures can be used for the landscaping of County roadways and other public facilities.

SIDEWALK MITIGATION FUND

The Sidewalk Mitigation Fund provides an accounting of revenue and expenditures relative to the imposition of a "sidewalk mitigation" fee when a waiver to the sidewalk requirement of the Land Development Code is approved for a developer due to the fact that it is impractical or not environmentally feasible to place a sidewalk in a development. Expenditures can be used for the construction of County sidewalks.

E-911 COMMUNICATIONS FUND

E-911 is an emergency contact system within the County available from phones and funded through a \$0.50 per month surcharge on all phone bills. The revenues and expenditures that result from this surcharge are accounted for in the E-911 Communications Fund in accordance with Florida Statute 365.171.

LAW ENFORCEMENT TRUST FUND

Florida Statute 932.705 enables the establishment of this Fund. Its purpose is to account for the revenues and expenditures that accrue from the sale of properties confiscated by the Sheriff during his lawful operations.

CRIMES PREVENTION TRUST FUND

Effective July 1, 2004 by Florida Statute 775.083 with Article V revisions, the Crimes Prevention Trust Fund accounts for the additional \$50 for a felony and \$20 for any other offense levied in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under State law. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs.

COURT INNOVATION TRUST FUND

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Court Innovation Trust Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law. The funds are to be used to fund innovations to supplement state funding for the elements of the State courts system identified in Section 29.004 and county funding for local requirements under Section 29.008(2)(a)2.

LEGAL AID FUND

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Legal Aid Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law. The funds are to be used to assist counties in providing legal aid programs under Section 29.008(3) of Florida Statutes.

LAW LIBRARY FUND

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Law Library Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law. The funds are to be used for personnel and legal material for the public as part of a law library.

JUVENILE ALTERNATIVE PROGRAMS

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Juvenile Alternative Programs Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law. The funds are to be used to support teen court programs, except as provided in s. 938.19(7), juvenile assessment centers, and other juvenile alternative programs.

COURT TECHNOLOGY TRUST FUND

Effective July 1, 2004 with Article V revisions, the Court Modernization Trust Fund is funded by a \$2 per page increase in recording fees to fund court-related information technology needs of State Attorneys, Public Defenders, and Courts.

COMMUNICATIONS SURCHARGE FUND

Established in 1996, the Communications Surcharge Fund accounts for the additional \$12.50 fine levied on all moving violations cited in St. Johns County under Florida Statute 318.21(9). The funds are to be used toward an intergovernmental radio communication program approved by the Department of Management Services.

FLORIDA BOATING IMPROVEMENT FUND

The Florida Boating Improvement Program (FBIP) uses funds derived from boat registration fees to support and improve local boating facilities. Items such as channel marking, public launching facilities and other recreational boating-related activities are provided through this Fund.

WATERWAY ACCESS MANAGEMENT FUND

The Waterway Access Management Fund was established in FY 2020 and will be used to account for expenditures related to ongoing maintenance, dredging projects, and other improvements that will increase to the thirteen Countywide boat ramps.

NORTHWEST TOWER FUND

The Northwest Tower Fund was established to account for funds paid to St. Johns County for the placement of a communications tower at one of its recreation facilities. Revenues from this source are used for park and recreation facility enhancements.

COURT FACILITIES TRUST FUND

The Court Facilities Trust Fund is funded by a civil surcharge to fund upgrades to court facilities. Prior to FY 2002 this fund was maintained as part of the General Fund, but, due to size and the restricted nature of the revenues, was established as a Special Revenue Fund in FY 2002.

DRIVER'S SAFETY EDUCATION FUND

The Driver's Safety Education Fund was established in FY 2003 when the Board of County Commissioners approved an additional assessment to traffic fines to be used to fund additional driver safety education programs in St. Johns County schools.

WEST AUGUSTINE CRA FUND

The West Augustine CRA (Community Redevelopment Agency) Fund is funded by Tax Increment Revenues with additional funding coming from a developer's contribution through a development order for the provision of affordable housing within the West Augustine Community. This fund was created in FY 2002 for area revitalization to account for any related expenditures.

FLAGLER ESTATES CRA FUND

The Flagler Estates CRA Fund is funded by Tax Increment Revenues for the provision of the development of roads and drainage within the Flagler Estates Community. This fund was created in FY 2003 to account for any related expenditures.

VILANO CRA FUND

The Vilano CRA Fund is funded by Tax Increment Revenues for revitalizing the infrastructure of the beachfront commerce area within the Vilano Community. This fund was created in FY 2003 to account for any related expenditures.

SPECIAL DISTRICT FUNDS

These Special Revenue funds generally provide an accounting of revenue and expenditures for various Municipal Services Taxing Units (MSTU's) and Municipal Services Benefit Units (MSBU's) in the County. These taxing or benefit units provide a variety of services within a defined jurisdictional boundary and are approved by a majority of residents that reside therein and funded by the related property owners:

Vilano Street Lighting District (MSTU) Fund:

The Board of County Commissioners created the Vilano Street Lighting District in 1967 to provide necessary street lighting for the Vilano Beach area.

Elkton Drainage District (MSTU) Fund:

This District was created in 1917 to drain and relieve flooding problems in the farm area located to the north of Elkton, Florida.

St. Augustine South Street Lighting District (MSTU) Fund:

The Board of County Commissioners created this Lighting District at the request of many residents in this very large subdivision to provide adequate street lighting for the area.

Treasure Beach (MSBU) Fund:

The Treasure Beach Canal MSBU was established at the request of area residents. Its goal was to fund canal acquisition, dredging, and other related improvements. This fund was closed out during FY 2002. However, it was re-established in 2014 under further Board direction to fund dredging and other necessary maintenance.

CH Arnold Road Grading (MSBU) Fund:

The CH Arnold Road Grading MSBU was established to account for funds utilized to maintain the road within the County. Related property owners pay an annual non-ad valorem assessment for these services.

Deerwood Lane ROW (MSBU) Fund:

The Deerwood Lane Right-of-Way (ROW) MSBU was established to account for funds utilized to improve and maintain the Deerwood Lane ROW within the County. Related property owners pay an annual non-ad valorem assessment for these services.

Summer Haven MSTU Fund:

This fund was established in FY 2008 to determine the feasibility and design options for a more durable solution to the beach erosion in the Summer Haven area.

Durbin CTIF Fund:

In February 2015 the Board created a Tax Increment Financing (TIF) area as part of the Durbin Creek National LLC commercial intensive development. This fund has been established to account for the related funds that will eventually help finance transportation infrastructure within the tax increment district in accordance with the County's development agreement.

Ponte Vedra Beach Dune and Beach MSTU Fund

In December 2018 the Board created a MSTU to provide for the reimbursement of County funds for the preliminary work necessary for development of a beach renourishment project.

Coastal Highway Dune & Beach (MSTU) Fund:

In March 2019 the Board created a MSTU for the provision of dune and beach restoration, erosion control and storm protection for property and roadway access, and related maintenance services, facilities, improvements, and programs for Vilano beaches.

South Ponte Vedra Blvd Dune & Beach MSTU Fund:

In March 2019 the Board created a MSTU for the provision of dune and beach restoration, erosion control and storm protection for property and roadway access, and related maintenance services, facilities, improvements, and programs for South Ponte Vedra beaches.

Serenata Beach & Dune Restoration MSTU Fund:

In December 2019 the Board created a MSTU for the provision of dune and beach restoration, erosion control and storm protection for property and roadway access, and related maintenance services, facilities, improvements, and programs within a prescribed area of the South Ponte Vedra beaches.

COVID-19 Small Business Assistance Fund

In May 2020, the Board established a small business assistance fund, funded by the Industrial Development Authority and administered by St. Johns County.

COVID-19 CARES Act Fund

This fund is established to account for Federal Grant funding related to COVID-19 Coronavirus Aid, Relief, and Economic Security Act.

Equitable Sharing Justice Fund, Equitable Sharing Treasury Fund, & Equitable Sharing Task Force Fund

Per federal guidelines, Equitable Sharing Program funds, appropriated for eligible use under the United States Department of Justice and the Department of the Treasury Equitable Sharing Program Guide to Equitable Sharing for State, Local, and Tribal Law Enforcement Agencies.

Emergency Rental Assistance Fund

This fund is established to account for Federal Grant funding related to the U.S. Department of Treasury Rental Assistance Grant Program.

American Rescue Plan Fund

This fund is established to account for Federal Grant funding related to the U.S. Department of Treasury American Rescue Plan.

FEMA Emergency Disaster Relief

This fund is established to account for Hurricane Matthew FEMA Cat B Emergency Berm Restoration project approved by the Board of County Commissioners on June 15, 2021.

1111 - Transportation Trust

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	54,718,307	70,766,570	75,775,536	52,363,688
Transfers From Funds	10,989	-	100,000	49,196
Statutory Reduction	-	(2,695,538)	-	(2,383,069)
Fund Balance	38,360,457	45,655,709	46,008,028	24,569,293
Total	93,089,753	113,726,741	121,883,564	74,599,108

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	11,197,766	12,557,062	11,382,037	14,405,362
Operating Expenses	20,057,920	25,993,841	22,658,144	19,035,247
Capital Expenses	15,252,641	56,466,509	62,510,073	26,721,601
Other Expenses	1,418,743	18,709,329	764,017	14,436,898
Total	47,927,070	113,726,741	97,314,271	74,599,108

1111 - Transportation Trust

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	25,773,216	29,228,006	28,205,026	33,650,799
31103	DELINQUENT AD VALOREM TAX	51,945	15,000	14,853	15,000
31214	LOCAL OPTION GAS TAX	5,453,878	5,739,833	6,041,660	6,041,825
31231	NINTH CENT GAS TAX	268,829	241,858	257,049	257,049
31371	SOLID WASTE FRANCHISE FEE	1,481,928	1,425,000	1,561,839	1,600,000
31500	LOCAL COMMUN. SVC TAX	280,185	279,573	287,293	295,912
31501	PY LOCAL COMMUN. SVC TAX	226,197	-	-	-
33120	PUBLIC SAFETY FEDERAL GNT	1,258,615	7,177,999	7,209,189	-
33140	TRANSPORTATION FED GRANT	300,744	1,048,975	1,248,772	-
33420	PUBLIC SAFETY STATE GRANT	159,344	139,929	1,079,399	-
33430	PHYSICAL ENVIRON STATE GT	20,621	-	-	-
33440	TRANSPORTATION STATE GRNT	3,565,966	4,791,165	6,830,484	-
33543	GAS TAX-COUNTY SURPLUS 80	2,155,175	2,279,788	2,420,435	2,493,048
33544	GAS TAX-PO TRUST FUND	1,216,063	1,311,728	1,291,690	1,330,441
33546	GAS TAX-COUNTY SURPLUS 20	538,794	569,947	605,109	623,262
33548	MOTOR FUEL USE TAX	3,898	2,500	2,500	2,500
33730	OTHER PHYS ENV GRANT	70,121	130,756	-	-
34114	DEV CONCURRENCY FEE	2,871,339	7,411,455	6,609,618	-
34123	GARAGE REV. - FLEET MAINT	1,875,459	1,678,598	1,956,133	2,014,817
34135	GARAGE REV. - FUEL	1,714,028	1,804,769	2,632,983	2,687,500
34160	FUEL TAX REFUND	99,129	95,000	100,000	100,000
34191	SALE OF MAPS & PUBLICATIO	130,294	100,000	125,000	125,000
34221	DEVELOPMENT FEES	187,787	363,920	245,260	-
34351	RECYCLING RECEIPTS	944	2,000	2,000	2,000
34374	PLAN REVIEW FEES	161,876	125,000	156,117	160,000
34491	ROAD FEES - STATE	60,730	62,440	60,160	60,160
34492	TRAFFIC SIGNAL REVENUES	427,218	420,000	427,218	430,000
34494	STREET LIGHT REVENUE	63,741	63,741	65,653	67,000
34753	CASH SHORT & OVER	-	-	5	-
34779	SALES ROYALTIES	96,623	61,000	61,000	61,000
34907	SALES TAX COMMISSION	59	50	70	75
35100	JUDGMENTS AND FINES	26	-	-	-
36101	INTEREST EARNINGS	679	2,000	70	500
36102	INTEREST EARNINGS-SBA	7,516	12,500	18,000	10,000
36113	INTEREST EARNINGS-TAX COL	1,163	-	349	-
36121	INTEREST-SURPLUS FUNDS	393,189	350,000	275,000	275,000
36122	INTEREST-MONEY MRKT	238	-	100	-
36127	FEIT EARNINGS	3,138	2,500	1,500	1,500
36128	FEIT FIXED EARNINGS	2,658	2,000	1,200	1,200
36130	NET INCR IN FV OF INVSTMT	(691,854)	-	(1,654,157)	-
36202	LAND & RIGHT OF WAY LEASE	56,954	55,500	57,800	58,100
36204	TAX EXEMPT RENTAL INCOME	46,372	47,761	47,763	-
36400	SURPLUS PROP SALE (EXMPT)	9,494	-	1,760	-
36402	INSURANCE PROCEEDS	121,066	-	40,896	-
36603	CONTRIBUTIONS	1,525,038	110,000	90,803	-
36616	CONTRIBS-PRPRTNATE SHARE	2,668,096	3,614,279	7,390,561	-
36904	MISCELLANEOUS REVENUE	59,790	-	7,376	-
38101	TRANSFER FROM FUNDS	10,989	-	100,000	49,196
38998	5% REDUCTION	-	(2,695,538)	-	(2,383,069)
38999	CARRYFORWARD	38,360,457	45,655,709	46,008,028	24,569,293
Total	Budget Detail	4-893,089,753	113,726,741	121,883,564	74,599,108

SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION

DEPARTMENT: PUBLIC WORKS

PROGRAM: TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS

PROGRAM DESCRIPTION:

The Transportation Capital Improvement Projects program reflects all County transportation projects funded by the Transportation Trust Fund. The projects that have been funded are briefly described below:

- Bishop Estates Signs & Markings:** Replace and upgrade signage and pavement markings on Bishop Estates Rd.
- Butler Beach Regional Drainage:** Study of area to develop solutions to flooding issues.
- Countywide Bridge & Culvert Safety:** Address bridge maintenance and repair and culvert inspection as needed.
- Countywide Drainage Easement Mapping:** GIS drainage easement mapping for operational improvements.
- Countywide Drainage Infrastructure:** Analysis of the existing drainage infrastructure and replacement projects.
- Countywide Safety/Striping Improvements:** Install, repair and replace striping and guardrails including end treatments, as well as installation of new end treatments where deemed appropriate due to existing safety issues.
- Countywide Sidewalks:** Replace existing sidewalks, as needed, as well as installation of new sidewalks when deemed appropriate due to existing safety issues.
- Countywide Stormwater Maintenance:** Install, repair and replace drainage as needed.
- Countywide Stormwater Modeling:** Adopt a uniform County stormwater modeling procedure and implement on a continuing basin-by-basin process.
- Countywide TMDL-Stormwater Quality:** Stormwater quality drainage improvements in the County's storm drainage conveyance system to reduce the discharge of pollutants, specified by the TMDL Program.
- Countywide Traffic Calming:** Implementation of Neighborhood Traffic Calming Programs.
- Countywide Traffic Signals:** Design and construction of new traffic signals throughout the County.
- Countywide Underdrain Infrastructure:** Analysis of the existing underdrain infrastructure and replacement projects.
- CR 13 Bridge Deep Creek Dredging:** Remove and treat vegetation within County Right-of-Way.
- CR 13 Culverts at Bass Haven:** Remove and replace culverts at two locations near Bass Haven on CR 13N.
- CR 13 Mocassin Branch Bridge:** Replace bridge that is at the end of its useful life.
- CR 13 Signs & Markings:** Sign replacement project along CR 13 from CR 13A to SR 16 east, a distance of 19.4 miles.
- CR 210/Greenbriar Rd. to Cimarrone Blvd. Widening:** Widening of CR 210 to a 4-lane road with intersection improvements at Greenbriar Rd.
- CR 210/I-95 Improvements:** Provides major safety improvements to the I-95 Interchange at CR 210.
- CR 210 Widening – I95 to US1:** ROW acquisition for the four-laning of this roadway segment.
- CR 214 Culvert Replacement:** Replacement of a non-functioning cross-drain to reduce flooding durations.
- CR 2209/CR 210 Improvements:** Improvements include the lengthening of the existing westbound left turn lane.
- CR 2209/CR 244 Improvements:** Addition of a second northbound left turn lane, removal of a southbound right turn lane, channelized concrete island and relocation of pedestrian features and the addition of a westbound right turn lane.
- CR 2209 Corridor Central Segment:** Signal at IGP and proposed CR 2209 intersection.
- CR 2209 Corridor South Segment:** Purchase of land for the future roadway expansion.
- CR 2209 Signal at IGP:** Design and construction of new signalized intersection to include pedestrian crossing features.
- Deep Creek Vegetation Removal:** Remove and treat vegetation to reduce flow restrictions in Sixteen Mile/Deep Creek and minimize the extents of future flooding and reduce the duration of flooding by restoring conveyance channels.
- Durbin Creek/Racetrack Road Signal:** Replacement of damaged signal mast arm at this intersection.
- Euclid Crosswalk & Pedestrian Signal:** High-intensity Activated Crosswalk beacon (HAWK) at proposed crosswalk.
- Fountain of Youth/Rio Del Mar Drainage Improvements:** Project will address recurring flooding issues.
- Fox Creek Drainage Study:** County will investigate, evaluate, and develop regional drainage improvements.
- Freedom Crossing Intersection Improvements:** Construction of a signed and marked crosswalk.
- Fruit Cove Dr Drainage Improvements:** Installation of driveway culverts and shallow stormwater ditches/collection areas to alleviate flooding.
- Guana Marsh Drainage Basin Maintenance:** Maintain basin main channel to prevent flooding.
- Hastings Deep Creek Drainage Improvements:** Comprehensive drainage analysis of former Hastings area to identify infrastructure needs and address repetitive, high-frequency storm events throughout the area.

Holmes Blvd. Corridor Study: Study to identify capacity and safety improvements.

Jack Wright Island Rd Culverts: Remove and replace culverts at two locations on Jack Wright Island Rd.

Julieta Ct/Domenico Cir Drainage: Additional culvert across Julieta Ct. and rebuilding of aging outfall.

Julington Creek Drainage Study: Study to identify drainage asset conditions and recommend improvements.

Kings Estate Corridor Improvements: Safety improvements along this corridor from SR 207 to Old Moultrie Rd.

Kings Rd Drainage Improvements: Replacement of the existing culvert system along Kings Rd.

L'Atrium Circle Sidewalk: Replace and reconstruct 0.6 mile of sidewalk in the L'Atrium subdivision in Ponte Vedra.

Longleaf Pine Pkwy 4-Laning: Improvements from Roberts Rd to the Oxford Estates main entrance.

Masters Tract RST: Construction of a Regional Stormwater Treatment (RST) facility to reduce pollutants to the lower St. Johns River as required by the Florida Department of Environmental Protection (FDEP).

Mickler/CR 210/Palm Valley Rd: Improvements to connect the Palm Valley bridge to the roundabout, the roundabout to A1A, and along Palm Valley Road.

Mickler Weir Improvements: Improvements to repair failing portions of the weir.

Miscellaneous Labor, Vehicle, and Indirect Admin Credits: Credit for assets utilized not specifically credited to a particular capital project.

Mitigation Land: Land purchased as mitigation for unavoidable wetland impacts of future transportation projects.

Moultrie Trails Drainage Improvements: Address frequent flooding issues in this area.

NPDES Permit: Provide all data acquisition, engineering and permit application requirements to meet the mandated federal deadline for St. Johns County.

Oceanographic Gauge: Installation of a nearshore oceanographic gauge and meteorological station to collect and disseminate simultaneous wave, surge, and weather information.

Oyster Creek Drainage Study: Analysis of overall drainage basin with recommendations for improvements.

Pacetti Road Corridor Study: Study for future capacity improvements for Pacetti Rd from CR 208 to SR 16.

Palm & Tangerine Drive Drainage: Drainage improvements to reduce flooding.

Pavement Management: The capital portion of pavement management, usually major restoration of road pavement.

Porpoise Point Armoring: Armoring of sea wall to prevent erosion to roadway.

Porpoise Point Drainage: Drainage improvements to reduce flooding.

Public Works: New facility to house Public Works operations. The current facility is at the end of its useful life.

PV Lakes Blvd & Marsh Landing Pkwy A1A Intersection Improvements: Improvements at both intersections with SR A1A.

Race Track Rd Improvements: Design for the reconstruction of Race Track Road as a four lane roadway between Julington Creek Plantation boundary to the 9B Connector Road, the reconstruction of the traffic signal at the County Road 2209 intersection, and the four lane construction between CR 2209 and the 9B Connector Road.

Race Track Rd/Veterans Pkwy Turn Lane: Construction of eastbound right-turn lane at intersection.

Race Track Rd W Peyton to Bartram Park Blvd: Widen approximately 2,000 ft segment from 4-lanes to 6-lanes.

Racy Point Bridge: Structural evaluation of bridge due to erosion.

Ray Rd Turn Lane Improvements: Construction of a right turn lane fronting Nease High School.

River to Sea Loop Trail: A study of a multi-use path that will connect the path along SR 207 in Hastings, through the County, City of St. Augustine, and end at the Flagler County line.

ROMA Basin 8 Improvements: Reporting, monitoring and invasive species identification and removal.

San Diego Road Drainage: Improvement to failing stormwater collection system.

San Julian Wetland Outfall: Design and permit of a secondary outfall at the south end of Weff Rd.

San Sebastian Tributary Drainage: Analysis of drainage basin and recommendations for improvements.

Santa Maria Blvd. Drainage: Improvements to replace aging drainage pipe.

Solano/A1A Improvements: Enhanced vehicular safety on the west leg of this intersection.

Sidewalk Priorities Study: Study to assist with the identifying and prioritizing segments needed to improve the sidewalk system.

SR 16 / IGP Improvements: Intersection improvements and a fully actuated traffic signal.

SR 313/US 1 Improvements: Capacity improvements to provide an at-grade RR crossing for new SR 313.

West King Street Corridor Study Update: Update to a previous corridor study completed in 2002.

Wildwood Dr. from US 1 to Publix: Reconstruct segment of Wildwood Drive from Publix driveway to U.S. 1.

Winton Circle Drainage Improvements: Address frequent flooding issues in this area.

Woodlawn Road Improvements: Road realignment to provide better traffic flow and address safety concerns.

FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects continued funding for "Countywide" projects addressing Pavement Management, Drainage Infrastructure and other drainage projects.

REVENUES:

The Transportation Improvement Capital Projects listed are funded by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are Gas Taxes and the 0.84440 Mil Ad Valorem Tax Levy.

EXPENDITURES:

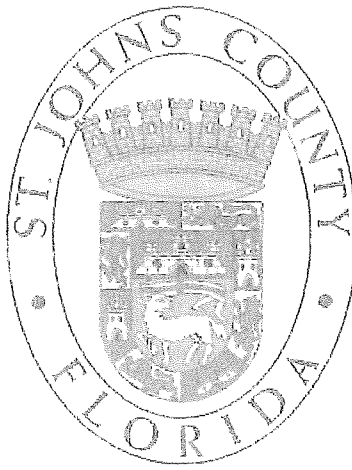
Capital Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
Bishop Estates Signs & Markings	0	0	299	154,334	0
Butler Beach Regional Drainage	120,899	221	0	0	0
Countywide Bridge & Culvert Safety	0	0	0	260,000	750,000
Countywide Drainage Easement Mapping	83,279	4,448		0	0
Countywide Drainage Infrastructure	3,124,577	3,422,843	2,621,073	3,217,781	4,500,000
Countywide Safety/Striping Imp.	422,993	91,337	401,373	475,000	500,000
Countywide Sidewalks	288,367	148,109	722,120	1,000,000	1,000,000
Countywide Signalization	0	0	0	0	150,000
Countywide Stormwater Maint.	22,799	0	0	0	0
Countywide Stormwater Modeling	81,204	2,438	4,359	55,000	60,000
Countywide Striping	0	0	0	0	525,000
Countywide TMDL-Stormwater Quality	7,771	3,678	42,220	78,655	60,000
Countywide Traffic Calming	20,170	21,654	0	100,000	100,000
Countywide Underdrain Infrastructure	0	0	642,578	1,236,394	750,000
CR 13 Bridge Deep Creek Dredging	74,230	4,914	0	0	0
CR 13 Culverts at Bass Haven	0	0	0	700,000	0
CR 13 Moccasin Branch Bridge	51,912	409,803	0	0	0
CR 13 Signs & Markings	0	0	151,309	218,691	0
CR 210 / Greenbriar Rd. to Cimarrone Blvd. Widening	325,726	166,283	510,493	18,148,129	0
CR 210 Widening - I95 to US1	0	0	82,083	2,275,762	0
CR 214 Culvert Replacement	0	0	148,895	0	0
CR 2209 Corridor Central Segment	0	0	0	2,000,000	4,500,000
CR 2209 Corridor South Segment	0	0	0	0	0
CR 2209 Signal at IGP	0	0	27,124	1,972,876	0
Deep Creek Vegetation Removal	4,603	0	0	0	0
Durbin Creek/Racetrack Rd Signal	90,934	8,989	0	0	0
Euclid Crosswalk & Ped. Signal	0	0	0	300,000	300,000
Fountain of Youth/Rio Del Mar Drainage Improvements	63,544	298,327	173,928	0	0
Fox Creek Drainage Study	38,822	0	0	0	0
Freedom Crossing Intersection Imp.	0	180,078	0	0	0
Fruit Cove Dr S. Drainage Imp.	0	0	0	165,000	0

Capital Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
Guana Marsh Drainage Basin Maint.	37,855	38,400	38,600	60,000	60,000
Hastings Deep Creek Drainage Imp.	71,759	0	0	0	0
Holmes Blvd. Corridor Study	150,608	1,181	0	0	0
IGP Curve Realignment	0	0	0	0	300,000
Jack Wright Island Rd Culverts	0	0	0	700,000	0
Julieta Ct / Domenico Cir Drainage	0	0	0	500,000	320,000
Julington Creek Drainage Study	118,402	30,458	0	0	0
Kings Estate Corridor Improvements	143,205	0	0	0	0
Kings Rd Drainage Improvements	0	0	0	200,000	0
L'Atrium Circle Sidewalk	0	0	20,250	585,750	0
Longleaf Pine Parkway 4-Laning	0	0	0	6,835,990	0
Masters Tract RST	29	0	0	0	0
Mickler/CR 210/ Palm Valley Rd	27,085	96,083	8,205	0	0
Mickler Roundabout Improvements	0	0	0	0	3,100,000
Mickler Weir Improvements	0	542,527	0	0	0
Miscellaneous Labor, Vehicle, and Indirect Admin Credits	(281,675)	(103,049)	(16,434)	0	0
Mitigation Land	786	0	0	0	0
Moultrie Trails Drainage Imp.	3,361	406	1,880,126	0	0
NPDES Permit	29,167	26,621	42,222	50,000	75,000
Oceanographic Gauge	0	0	100,000	0	0
Oyster Creek Drainage Study	16,696	56,088	10,440	0	0
Pacetti Road Corridor Study	30,666	71	0	0	0
Palm & Tangerine Dr. Drainage	69,392	300	0	475,308	0
Pavement Management	10,326,704	9,206,515	9,122,879	11,000,000	11,000,000
Ponte Vedra Blvd Drainage	0	0	0	0	200,000
Porpoise Point Armoring	61,951	16,856	42,676	453,518	0
Porpoise Point Drainage	91,259	6,769	104,550	537,422	0
Prince Rd Drainage	0	0	0	0	100,000
Public Works Facility	26,412	350,987	0	0	250,000
PV Lakes Blvd & Marsh Landing Pkwy A1A Intersection Improvement	0	0	0	300,000	300,000
Race Track Road Bridge Approach Repl	0	0	0	100,000	509,291
Race Track Road Improvements	1,407,528	298	14,450	0	0
Race Track Rd/Veterans Pkwy Turn Ln	0	36,400	0	0	0
Racy Point Bridge	75,522	64,899	3,910	456,134	0

Capital Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
Race Track Rd W Peyton to Bartram Park Blvd	0	0	0	700,000	3,200,000
Ray Road Turn Lane Improvements	922,114	30	0	0	0
Regalo Rd Improvements	0	0	0	0	200,000
River to Sea Loop Trail	318,261	359,473	0	0	0
ROMA Basin 8 Improvements	36,511	3,038	0	0	0
S Orange St Phase II	0	0	41,027	24,426	0
San Diego Road Drainage	61,151	293,686	213,425	0	0
San Julian Wetland Outfall	0	0	87,728	726,272	0
San Sebastian Tributary Drainage	929	559	0	0	0
Santa Maria Blvd Drainage	20,365	115,520	1,754,168	0	0
Solano / A1A Improvements	0	24,663	62,881	414,785	0
Sidewalk Priorities Study	0	50,000	0	0	0
South Orange St Phase II	0	0	0	22,081	0
SR 16 / IGP Improvements	1,720	63,063	95,659	839,557	0
SR 313 / US 1 Improvements	0	1,042,889	3,357,756	899,610	0
Surfwood Subdivision Drainage Improvements	0	0	97,497	1,402,503	0
Tarmac Storage Building	0	0	0	0	400,000
West Augustine CDBG	1,010	0	0	0	0
West King St Corridor Study Update	117,999	309	0	0	0
West King St Improvements	0	0	0	0	0
Wildwood Dr. from US 1 to Publix	3,619	0	997,601	596,374	0
Winton Circle Drainage	122,258	103,499	250,873	817,526	0
TOTAL	\$18,834,477	\$17,191,658	\$23,858,344	61,068,797	\$32,909,291

DISASTER RECOVERY TRANSPORTATION PROJECTS:

Capital Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Adopted Budget FY '23
FEMA: Category C – Misc. Roads	\$0	\$0	\$0	\$0	\$0
FEMA: Old A1A North	61,900	83,163	10,993	8,558,344	0
FEMA: Old A1A South	0	175,516	1,137,761	248,911	0
FEMA: 16 th St. & A1A Beach Blvd	414,065	68,260	0	0	0
HMGP: Kings Estate Rd Drainage	54,891	22	347,460	0	0
HMGP: Kings Rd Drainage	65,216	22	5,062	657,204	0
HMGP: North Beach Drainage	146,376	1,628	0	535,688	0
TOTAL	\$742,448	\$329,337	\$1,501,276	\$10,000,147	\$0



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1114 - TTF: Capital Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
52900	VEHICLE/LABOR CREDITS	(1,967)	-	-	-
53120	CONTRACTUAL SERVICES	79,278	55,058	57,558	-
53150	CONSULTING SERVICES	-	-	-	150,000
53180	ENGINEERING SERVICES	148,474	308,081	308,081	295,000
54603	OTHER MAINTENANCE	1,193,185	2,080,750	2,080,750	2,835,000
55302	ROADWAY MAINT SUPPLIES	4,151,434	7,961,226	4,693,106	4,500,000
55304	FEDERAL GRANT EXPENDITURE	1,149,209	1,129,863	1,030,103	-
55305	STATE GRANT EXPENDITURE	3,072,187	3,453,575	3,254,686	-
55306	OTHER GRANT EXPNDTR	70,121	-	-	-
56100	LAND	128,388	243,617	259,217	-
56200	BUILDINGS	-	-	-	400,000
56301	IMPROVEMENTS O/T BUILDING	12,864,389	16,381,879	19,611,943	16,320,000
56310	LOCAL ROAD	-	-	-	200,000
56320	MINOR COLLECTOR ROAD	-	6,835,990	6,835,990	-
56330	MAJOR COLLECTOR ROAD	903,646	22,618,758	25,416,658	8,209,291
58200	AID TO PRIVATE ORGS	100,000	-	-	-
Total		23,858,344	61,068,797	63,548,092	32,909,291

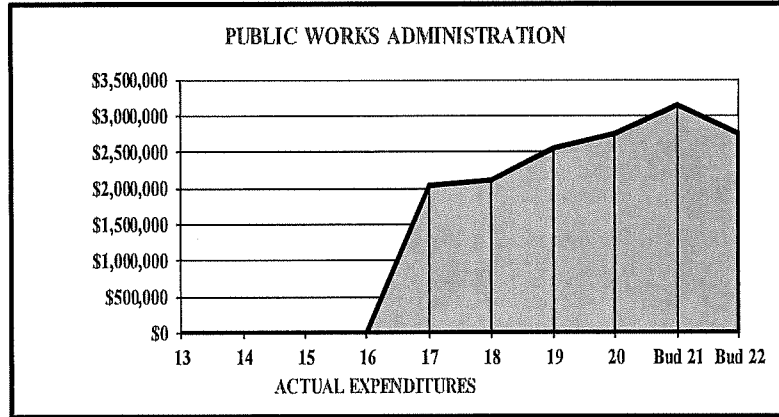
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: PUBLIC WORKS ADMINISTRATION

PROGRAM DESCRIPTION:

In addition to managing the 5-year Transportation Services Capital Improvement Program (CIP), this program serves as a communications hub for developers, consultants, engineers and contractors. The department also provides administrative support to the road and bridge maintenance; County fleet maintenance including providing fuel purchased at wholesale to County departments; traffic operations; engineering/project administration including stormwater management.

MISSION: To maintain, preserve and protect the Transportation infrastructure of the County in the most efficient and effective manner possible.



FY 2022 BUDGET HIGHLIGHTS: FY 2022 is the sixth year budgeting for this new division of Public Works. The decrease in personnel and operating expenses is due to a shift to the Disaster Recovery Department of three FTE's related to the Coastal Division.

REVENUE:

The revenue to fund this program is provided by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are gas taxes and Ad Valorem tax levy (0.8444 mils).

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$967,931	\$1,240,617	\$1,422,805	\$1,413,182	\$1,189,171
Operating Expenses	1,150,766	1,288,772	1,335,351	1,732,698	1,551,685
Capital Outlay	0	29,116	3,210	1,250	18,920
TOTAL	\$2,118,697	\$2,558,505	\$2,761,366	\$3,147,130	\$2,759,776

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal – Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Administered over a \$57.3 million Capital Improvement Program project budget for FY 2021.
- ◆ Allocated \$10 million to fund needed pavement management projects throughout the County.
- ◆ Captured maintenance related to 9,087 work orders in CityWorks, the Public Works Maintenance Software.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Maintained and supported CityWorks the maintenance tracking software for the Public Works Department.
- ◆ Began development of a Citizen Engagement App for citizens to use to report service requests and for County Departments to use to “push” urgent information to citizens.
- ◆ Received and processed 3,466 service requests from citizens.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide high-quality customer service by responding to citizens within 2 business days of initial contact 90% of the time.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Ensure staff is adequately trained with an average of 40 hours of training per full time employee annually.
- Providing a safe working environment for County staff with less than 1% of total hours billed as workers compensation annually.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N F R A S T R U C T U R E	Number of Full-time Equivalents (FTEs)	15.1	15.15	12.15
	Total Operating and Maintenance Expenditures	\$2,758,156	\$2,996,254	\$2,740,856
	Total Transportation CIP Budget Managed	\$72,047,852	\$107,750,357	\$134,793,342
O U T P U T	County Paved Roads Maintained (in miles)	974.63	975.86	1,044.7
	County Unpaved Roads Maintained (in miles)	14.6	14.6	14.6
	Number of Service Requests Processed	2,554	3,466	3,500
E F F I C I E N C Y	% Program Cost of Total Transportation Budget (excluding Reserves)	7.0%	6.6%	2.9%
	Service Requests per Customer Service Staff (5)	511	693	700
	Public Works Total FTE's / Program FTE's	8.88	8.92	11.12
E F F E C T	% of Capital Dollars Spent to Budget	43.7%	37.7%	50.0%
	Pavement Management Expenditures	\$9,206,515	\$9,122,879	\$11,319,703

1121 - TTF: Public Works Admin

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	949,432	880,696	846,360	962,541
51400	OVERTIME EMPLOYEES	796	5,000	891	3,000
52100	FICA/MEDICARE TAXES	69,062	67,525	62,810	73,630
52200	RETIREMENT CONTRIBUTIONS	113,427	98,796	120,453	140,297
52300	LIFE & HEALTH INSURANCE	147,052	136,233	136,191	152,492
52400	WORKERS COMP	1,170	921	2,615	1,004
53100	PROFESSIONAL FEES	63,603	66,783	65,475	68,000
53120	CONTRACTUAL SERVICES	104,904	100,227	100,227	102,620
53122	PROPERTY APP SERVICES	324,343	350,660	351,774	379,706
53123	TAX COLLECTOR SERVICES	518,267	567,223	565,332	653,713
53150	CONSULTING SERVICES	166,984	20,000	20,000	120,000
53400	REFUSE	140	2,785	500	2,000
53401	INDIRECT ADMIN COSTS	248,977	248,982	248,982	248,982
54000	TRAVEL AND PER DIEM	10,738	23,000	20,000	28,500
54100	COMMUNICATIONS	6,782	15,868	15,868	13,604
54110	POSTAGE	776	1,000	240	500
54300	UTILITIES	36,623	41,340	41,340	41,340
54400	LEASE/RENTAL OF EQUIPMENT	7,976	8,400	8,000	8,400
54500	INSURANCE	28,906	31,045	31,045	34,150
54600	BUILDING MAINTENANCE	9,170	7,400	7,400	13,150
54601	EQUIPMENT MAINTENANCE	6,931	9,999	9,999	9,215
54602	VEHICLE MAINTENANCE	1,111	2,000	1,200	3,000
55100	OFFICE SUPPLIES	10,628	9,881	9,913	11,500
55102	SOFTWARE	17,222	11,204	11,204	2,245
55103	COMPUTER SUPPLIES	3,315	6,870	6,870	1,030
55200	OPERATING SUPPLIES	13,382	12,120	12,120	14,196
55201	GAS, OIL, AND LUBRICANTS	1,635	4,200	2,000	5,370
55214	UNIFORMS	-	180	-	1,050
55401	TRAINING	3,590	7,623	5,000	7,625
55405	DUES AND MEMBERSHIPS	1,063	2,895	1,500	3,000
56400	EQUIPMENT	-	-	-	9,000
56403	COMPUTER EQUIPMENT	1,193	18,920	18,920	35,000
59307	VETERAN TAX REFND 196.081	-	-	5,000	5,000
Total		2,869,198	2,759,776	2,729,229	3,154,860

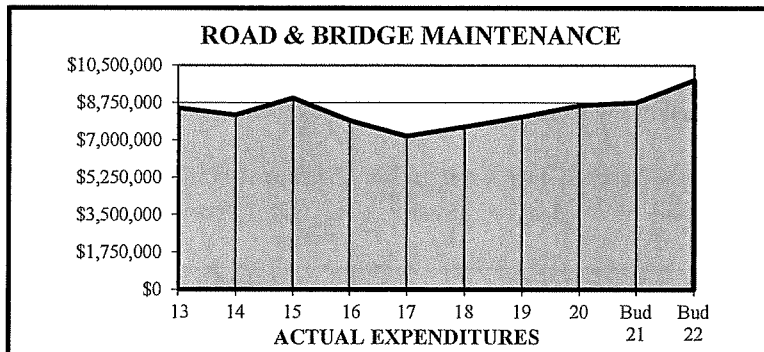
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: ROAD AND BRIDGE MAINTENANCE

PROGRAM DESCRIPTION:

The Road and Bridge Maintenance Program maintains County roadways, roadsides, bridges, drainage facilities and other County assets as needed. Roadway maintenance activities include grading unpaved roads, base and subbase stabilization, asphalt patching, pothole repair and dead animal removal. Roadside maintenance activities include filling washouts, tree trimming and removal, mowing, brush cutting, herbicide application and litter removal. The drainage facilities related activities include roadside ditch excavation and regrading, culvert and pipe network cleaning and outfall ditch mowing and excavation. These collective activities protect the County's infrastructure investments and provide safe, well maintained roadways for the transportation of people and goods. The Program provides staking of culvert and swale driveway elevations for residential properties as well as final inspections for these driveways to ensure proper installation has been achieved.

MISSION: To provide overall maintenance services for all County roadways, roadsides and drainage facilities throughout St. Johns County in the most timely and efficient manner possible.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 budget primarily reflects the addition of 1 FTE for contract compliance inspections and recurring operating activities; with continued replacement of aged equipment in the Road & Bridge fleet [reflected in Capital Outlay].

REVENUE:

The revenue to fund this program is provided by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are gas taxes and Ad Valorem tax levy (0.8444 mils).

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$4,052,591	\$4,164,232	\$4,423,307	\$4,657,343	\$4,957,197
Operating Expenses	2,450,596	3,139,885	2,761,940	3,206,606	3,435,958
Capital Outlay	1,124,250	791,362	1,439,818	903,043	1,413,583
TOTAL	\$7,627,437	\$8,095,479	\$8,625,066	\$8,766,992	\$9,806,738

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Maintained a six-week, rotating grading maintenance schedule on all unpaved County roads.
- ◆ Replaced a rubber tire excavator and tractor and purchased a new telehandler to safely lift and move heavy items.
- ◆ Implemented the use of contract labor to manage litter pickup along the County right of ways to replace inmate labor that had been used prior to the COVID 19 pandemic.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Continued and expanded the County-wide mechanical street sweeping program. The program provides a higher level of service at a lower cost than the previous manual operation.
- ◆ Reevaluating current work processes to identify cost savings and potential outsourcing contract opportunities.
- ◆ Developed and implemented a vegetation management plan.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide a functional roadway system for the County with no unplanned roadway closures caused by maintenance deficiencies.
- Provide a safe roadway system for the County by responding to critical service requests the same day they are initiated 90% of the time.
- Provide safe transportation and recreational opportunities by maintaining 15,000 sq. ft. of sidewalk and multi-use path annually.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Provide a clean and aesthetically pleasing roadway system with 1,000 miles of roadway sweeping annually.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	74.0	75.0	76.0
	Total Operating and Maintenance Expenditures	\$7,185,248	\$7,374,874	\$8,393,155
	Capital Equipment Outlay	\$1,439,818	\$363,531	\$1,413,583
O U T P U T	County Paved Roads Maintained (in miles)	974.63	994.47	1,082.51
	Number of Work Orders Completed	7,196	6,052	7,000
	Culverts Cleaned	4,815	3,095	4,500
E F F I C	% Program Cost of Total Transportation Budget (Excluding Reserves)	22.1%	17.2%	10.3%
	Program Cost Per Work Order	\$988.51	\$1,218.58	\$1,199.02
	Cost per Culvert Cleaned	\$38.83	\$45.42	\$42.00
E F F E C T	Road Mile per Employee	13.17	13.25	14.24
	Number of Public Initiated Service Requests per Mile	2.62	3.48	3.23
	Number of Work Orders per Work Crew (11 Crews)	654	550	636

1122 - TTF: Road & Bridge

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	2,878,250	3,312,665	2,841,747	3,785,782
51302	TEMPORARY EMPLOYEES	-	138,100	106,970	100,000
51400	OVERTIME EMPLOYEES	73,176	75,000	75,000	75,000
51501	ON CALL PAY	5,200	5,200	5,200	5,200
52100	FICA/MEDICARE TAXES	217,266	259,554	219,340	295,748
52200	RETIREMENT CONTRIBUTIONS	305,567	365,240	332,187	475,059
52300	LIFE & HEALTH INSURANCE	638,167	780,304	634,504	902,612
52400	WORKERS COMP	190,686	189,234	174,015	193,802
52500	UNEMPLOYMENT COMPENSATION	1,925	-	-	-
52900	VEHICLE/LABOR CREDITS	(31,835)	(30,000)	(30,000)	(30,000)
53120	CONTRACTUAL SERVICES	703,907	592,460	623,590	656,120
53150	CONSULTING SERVICES	4,710	80,000	95,289	50,000
53400	REFUSE	19,512	21,550	19,400	21,550
54000	TRAVEL AND PER DIEM	160	21,000	20,000	10,000
54100	COMMUNICATIONS	29,757	24,710	24,710	25,340
54110	POSTAGE	5	100	50	100
54300	UTILITIES	73,800	81,904	76,424	81,904
54400	LEASE/RENTAL OF EQUIPMENT	6,911	10,912	10,912	10,960
54403	RENTAL-RR CROSSINGS	73,311	89,288	89,288	91,967
54500	INSURANCE	137,079	126,782	126,782	127,162
54600	BUILDING MAINTENANCE	2,351	30,820	30,820	7,500
54601	EQUIPMENT MAINTENANCE	20,032	35,725	35,725	36,125
54602	VEHICLE MAINTENANCE	900,157	830,000	882,539	900,750
54603	OTHER MAINTENANCE	10,541	37,208	37,208	40,000
54604	MATERIAL/EQUIP CREDIT	(27,788)	(30,000)	(30,000)	(30,000)
54607	TREE REMOVAL/MAINTENANCE	38,000	50,000	50,000	50,000
54608	RR SIGNAL MAINTENANCE	163,223	445,843	445,843	400,000
54624	MAINT-TRANSPORTATION	52,554	-	-	-
54900	ADVERTISING	-	-	775	-
55102	SOFTWARE	843	1,366	1,366	134
55103	COMPUTER SUPPLIES	14,113	5,220	5,220	3,900
55200	OPERATING SUPPLIES	24,400	60,000	43,986	60,000
55201	GAS, OIL, AND LUBRICANTS	269,570	348,000	373,869	386,100
55202	TOOLS & SMALL IMPLEMENTS	29,500	30,000	30,000	43,000
55214	UNIFORMS	31,535	30,090	30,090	33,640
55300	ROAD MATERIALS & SUPPLIES	176,890	350,000	350,000	350,000
55401	TRAINING	7,534	25,000	25,000	25,000
55405	DUES AND MEMBERSHIPS	99	500	500	500
56400	EQUIPMENT	425,912	875,742	875,742	450,000
56403	COMPUTER EQUIPMENT	1,079	4,580	4,580	3,200
56415	CAPITAL VEHICLES	253,740	124,049	124,049	520,000
Total		7,721,839	9,398,146	8,762,720	10,158,155

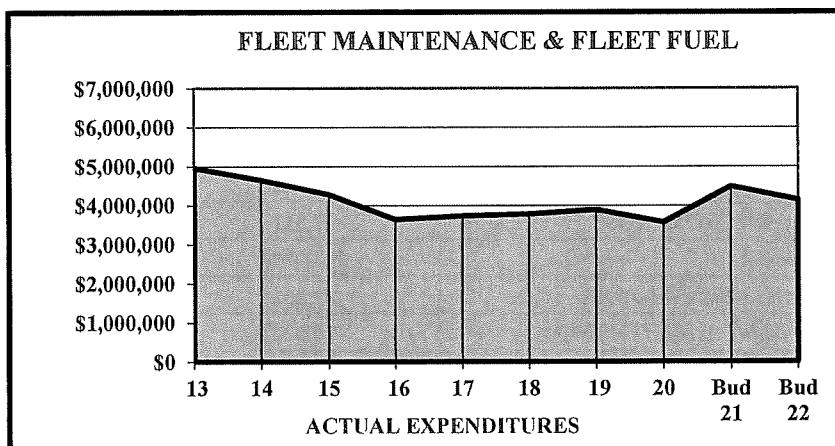
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: FLEET MAINTENANCE & FLEET FUEL

PROGRAM DESCRIPTION:

The Fleet Maintenance program performs all levels of maintenance on County-owned vehicles and certain equipment. The County Fleet, consisting of approximately 975 units of vehicles and equipment, ranges from light vehicles to heavy equipment. Services include, but are not limited to, routine service, preventive maintenance and major repairs to vehicles and equipment. County fuel purchased at wholesale for the County fleet is also a part of this program.

MISSION: To provide timely, reliable and cost effective repair service with an emphasis on pro-active service and assure County Fleet assets are maintained at the required levels of reliability for their working environment.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects a reduction in capital outlay related to the completion of the Fuel Tank Replacement capital project.

REVENUE: The revenue to fund this program is primarily provided by charges to County departments and other agencies for services. The Fleet Maintenance Program was an Internal Service Fund from FY 1996 – FY 2000. In FY 2001 the program was moved back into the Transportation Trust Fund. In FY 2012 SJC Sheriff’s Office began outsourcing a large portion of their vehicle maintenance and repair, which has reduced program revenue.

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$836,426	\$837,427	\$837,621	\$840,885	\$879,479
Operating Expenses	2,945,397	3,047,505	2,672,785	3,159,078	3,257,526
Capital Outlay	0	2,590	64,175	483,304	14,599
TOTAL	\$3,782,823	\$3,887,522	\$3,574,581	\$4,483,267	\$4,151,604

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Continued fleet vehicle life cycle analysis for maximum return on investment. Replacing existing vehicles with CNG vehicles when cost-effective.
- ◆ Drafted new Fleet Vehicle Replacement Program.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Consumed approximately 144,000 gallon equivalents of Compressed Natural Gas (CNG) with an average fuel cost 18% less than unleaded.
- ◆ Replaced aging fuel tanks and fuel dispensers at Public Works facility.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to utilize analytics to monitor vehicle life cycle costs and roll down vehicles when appropriate to extend vehicle useful life.
- ◆ Continued with improvements to Fleet Management System (FMS) Cityworks to ensure timely preventative vehicle maintenance.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain an efficient and productive fleet repair shop with an annual average technician productivity rate of 70%.
- Continue use of synthetic-blend engine oil, thus extending time between maintenance services to reduce overall maintenance costs and vehicle downtime.

St. Johns County Goal -- Customer Service: Putting People First

- Provide well maintained vehicles by ensuring annual preventive maintenance service on all BOCC vehicles.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	12	12	12
	Total Operating and Maintenance Expenditures	\$3,510,406	\$3,835,676	\$4,137,005
	Total Fuel Costs	\$1,458,046	\$1,660,000	\$1,853,668
	Number of Vehicles Maintained	862	872	881
O U T P U T	Number of Repair Orders Written	2,230	3,681	3,700
	Number of Preventive Maintenance Services	1,931	1,063	1,100
	Total Annual Billed Hours	9,701	9,487	9,500
E F F I C	Average Hours Billed / Work Order	4.35	2.58	2.57
	Number of Vehicles Maintained per Mechanic (8)	108	109	110
	% Production Time to Net Total Time	74.5%	73%	75%
E F F E C T	% Work Order Repairs Repeated	<1%	<1%	<1%
	% Preventive Maintenance / Repair Orders	86.6%	28.9%	29.7%
	County Unleaded/Diesel/CNG Fuel Cost / Gallon	\$2.01	\$2.16	\$2.31

1123 - TTF: Fleet Maintenance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	541,096	625,201	570,668	749,843
51400	OVERTIME EMPLOYEES	4,623	2,000	1,754	2,000
51501	ON CALL PAY	100	-	-	-
52100	FICA/MEDICARE TAXES	40,632	47,981	42,732	57,516
52200	RETIREMENT CONTRIBUTIONS	64,417	73,355	71,265	99,245
52300	LIFE & HEALTH INSURANCE	104,786	122,614	114,681	145,000
52400	WORKERS COMP	9,072	8,328	7,981	8,432
52500	UNEMPLOYMENT COMPENSATION	1,925	-	-	-
53120	CONTRACTUAL SERVICES	34,309	41,425	41,425	48,924
53150	CONSULTING SERVICES	9,666	20,000	20,000	50,000
53400	REFUSE	2,436	4,040	4,040	4,040
54000	TRAVEL AND PER DIEM	425	1,400	1,400	1,400
54100	COMMUNICATIONS	3,672	4,130	4,130	4,502
54110	POSTAGE	-	50	10	50
54300	UTILITIES	15,199	18,600	19,200	19,500
54400	LEASE/RENTAL OF EQUIPMENT	1,730	1,596	1,596	1,752
54500	INSURANCE	35,535	37,949	37,949	37,949
54600	BUILDING MAINTENANCE	5,636	3,500	3,500	5,000
54601	EQUIPMENT MAINTENANCE	29,806	34,000	34,000	32,200
54602	VEHICLE MAINTENANCE	3,347	3,000	2,500	3,400
54603	OTHER MAINTENANCE	400,945	408,000	431,660	440,000
55102	SOFTWARE	800	-	-	800
55103	COMPUTER SUPPLIES	1,551	-	-	6,480
55200	OPERATING SUPPLIES	3,202	8,713	8,500	13,250
55201	GAS, OIL, AND LUBRICANTS	1,377	1,920	2,470	2,500
55202	TOOLS & SMALL IMPLEMENTS	4,480	9,800	9,000	9,800
55214	UNIFORMS	2,833	7,500	5,000	6,000
55218	COST OF FUEL	1,428,007	1,853,668	2,101,973	2,239,035
55219	COST OF PARTS	742,247	788,048	608,779	866,853
55401	TRAINING	5,476	6,350	6,350	9,350
55405	DUES AND MEMBERSHIPS	-	50	50	1,050
56301	IMPROVEMENTS O/T BUILDING	477,737	-	-	-
56400	EQUIPMENT	-	9,354	9,354	99,260
56415	CAPITAL VEHICLES	-	-	-	36,000
Total		3,977,067	4,142,572	4,161,967	5,001,131

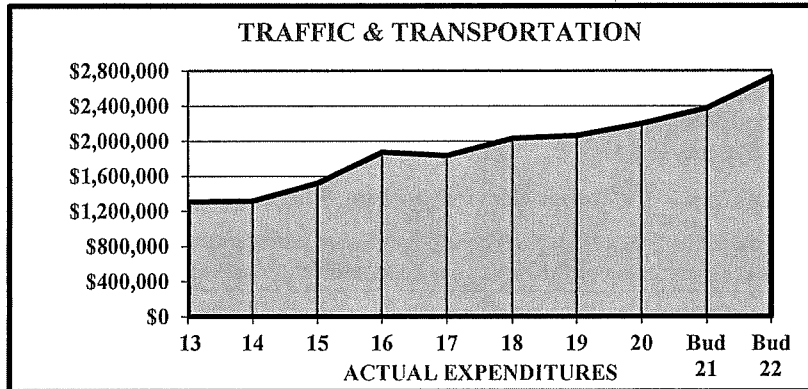
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: TRAFFIC & TRANSPORTATION

PROGRAM DESCRIPTION:

The Traffic & Transportation program is responsible for the design, operations and maintenance of traffic control devices and systems along the St Johns County road network. Responsibilities and functions of staff includes traffic counts and studies; operations and maintenance of traffic signals, communications systems and Intelligent Transportation System (ITS); signing, pavement marking and other delineation devices; traffic crash monitoring and annual reporting. Staff also provides design review and construction inspection of traffic control device related improvements on both development and capital improvement projects in the County. With the exception of the City of St. Augustine, the Traffic and Transportation program maintains all traffic signals in St. Johns County including those on State Highways. The traffic signals are monitored from a central computer with the ability to immediately report signal malfunctions. Traffic counts and studies are performed to determine the need for traffic control signals or signs as well as other safety improvements and the annual traffic count program is used to annually evaluate the roadway levels of service for use by transportation planning to adequately capture the existing background traffic levels. Traffic crash monitoring and reporting utilizes a computerized database to identify high crash locations and trends and prioritize traffic safety improvements.

MISSION: To perform traffic operational evaluations, design and maintenance activities that provide the safest, most efficient County transportation network possible.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 budget primarily reflects an increase of two traffic signal technicians to address the increase in traffic signals throughout the County and related vehicle and equipment for the 2 new positions.

REVENUE:

The revenue to fund this program is provided by the Transportation Trust Fund. The primary revenue sources for this Fund are gas taxes and a 0.8444 mil Ad Valorem tax levy.

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$965,986	\$950,005	\$999,479	\$1,082,426	\$1,283,174
Operating Expenses	899,956	1,112,579	1,197,937	1,282,072	1,363,293
Capital Outlay	166,911	3,988	0	12,250	85,200
TOTAL	\$2,032,853	\$2,066,572	\$2,197,416	\$2,376,748	\$2,731,667

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Expanded the Intelligent Transportation System (ITS) that monitors signalized intersections in real-time video and evaluates current traffic conditions to determine appropriate response to equipment malfunctions, traffic incidents and congestion. The SJC Sheriff and the City of St. Augustine now have access to the parts of the ITS infrastructure.
- ◆ Continued to implement video, thermal detection technology to improve the vehicle detection capabilities at new and existing signalized intersections. Added new GridSmart detection system to several new signal locations.
- ◆ Maintained the St. Johns County's sign inventory of over 20,400 sign structure locations and over 38,000 signs.
- ◆ Continued implementation of the Neighborhood Traffic Calming Program focusing on reducing excessive speeds and cut-through traffic through studies initiated by residents. Identified one location for design / implementation.
- ◆ St. Johns County signal inventory consists of 149 fully actuated signal locations, 100 flashing beacon assembly locations, 67 RRFB assembly locations, and 37 temporary speed feedback locations on County right-of-way.
- ◆ Continued work on exploring alternative transportation options throughout the County.
- ◆ Constructed new traffic signal at Shearwater / CR210 ahead of the County's four-lane design project.
- ◆ Completed 574 service requests, which resulted in numerous traffic safety studies, site reviews and public meetings. As a result, work orders were generated for installation of over a thousand new traffic control devices and maintenance of existing traffic control devices.
- ◆ Reviewed numerous signing, markings, and signal plans for public works and growth management projects.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Proactively maintain traffic signals through inspection and perform preventative maintenance on 90% of traffic signals annually.
- Continue to implement ITS technology in partnership with the Florida Department of Transportation.
- Improve Central Monitoring Station capabilities to provide a real-time view of traffic conditions that is accessible to SJSO, Fire/Rescue, & SAPD.

St. Johns County Goal -- Customer Service: Putting People First

- Where enforcement has been shown to be ineffective in reducing excessive speeding, selectively implement traffic calming devices in accordance with ranking criteria and action plans in the Traffic Calming Program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Total Number of Full-time Equivalent (FTEs)	13	13	15
	Total Operating and Maintenance Expenditures	\$2,197,416	\$2,285,746	\$2,646,467
	Capital Equipment Outlay	\$0	\$90,653	\$85,200
O U T P U T	# Countywide Traffic Signs in Cityworks (GIS) Inventory	37,333	38,472	39,500
	# Countywide Traffic Signals in Cityworks (GIS) Inventory	133	149	155
	# Traffic Signs Produced	2,751	2,887	3,023
E F F I C	Total Signs & Signals Per Total FTEs	2,882	2,971	2,644
	# Traffic Signs Produced Per (5) Sign Shop FTEs	550	578	605
	Total Program Cost Per Capita (Adjusted for Inflation)	\$8.39	\$8.30	\$9.13
E F F E C T	% Sign Production to Sign Inventory	7.4%	7.5%	7.7%
	Traffic Signal Service Calls / Total Signals	2.1	2.5	2.4
	Cost per Signal Shop Emergency Call	\$233.69	\$241.90	\$245.00

1125 - TTF: Traffic & Transportation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	711,372	841,699	749,325	1,001,413
51400	OVERTIME EMPLOYEES	47,290	50,000	45,037	50,000
51501	ON CALL PAY	15,390	15,600	15,650	15,600
52100	FICA/MEDICARE TAXES	57,572	69,408	60,032	81,627
52200	RETIREMENT CONTRIBUTIONS	82,730	100,381	95,385	136,548
52300	LIFE & HEALTH INSURANCE	139,597	167,184	149,451	192,828
52400	WORKERS COMP	37,748	38,902	36,716	33,912
52900	VEHICLE/LABOR CREDITS	(622)	-	(100)	-
53120	CONTRACTUAL SERVICES	15,036	18,048	18,048	21,903
53150	CONSULTING SERVICES	354,629	350,000	350,000	400,000
53201	SERVICE CHARGES	157	-	2	-
54000	TRAVEL AND PER DIEM	-	7,300	5,000	7,300
54100	COMMUNICATIONS	19,738	23,788	23,788	22,784
54110	POSTAGE	197	250	200	250
54300	UTILITIES	159,936	168,000	168,000	168,000
54500	INSURANCE	16,266	17,688	17,688	17,708
54600	BUILDING MAINTENANCE	2,510	3,000	3,000	3,500
54601	EQUIPMENT MAINTENANCE	84	1,067	1,067	5,480
54602	VEHICLE MAINTENANCE	46,177	60,650	60,650	61,400
54604	MATERIAL/EQUIP CREDIT	(202)	-	-	(1,000)
54605	TRAFFIC SIGNAL MAINT	291,575	384,130	384,130	345,000
54615	STREET LIGHT MAINTENANCE	28,497	45,000	45,000	45,000
55102	SOFTWARE	1,599	1,014	1,014	25,722
55103	COMPUTER SUPPLIES	2,755	1,714	1,714	2,555
55200	OPERATING SUPPLIES	6,500	8,000	8,000	37,850
55201	GAS, OIL, AND LUBRICANTS	24,813	34,744	34,744	38,500
55214	UNIFORMS	765	1,900	1,900	6,330
55301	SIGN MATERIALS	146,265	180,000	180,000	180,000
55401	TRAINING	4,814	5,000	5,000	12,000
55405	DUES AND MEMBERSHIPS	724	2,000	1,000	2,000
56400	EQUIPMENT	4,368	20,632	20,632	66,000
56403	COMPUTER EQUIPMENT	11,200	5,200	5,200	-
56415	CAPITAL VEHICLES	78,403	55,000	55,000	294,000
Total		2,307,883	2,677,299	2,542,273	3,274,210

SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION

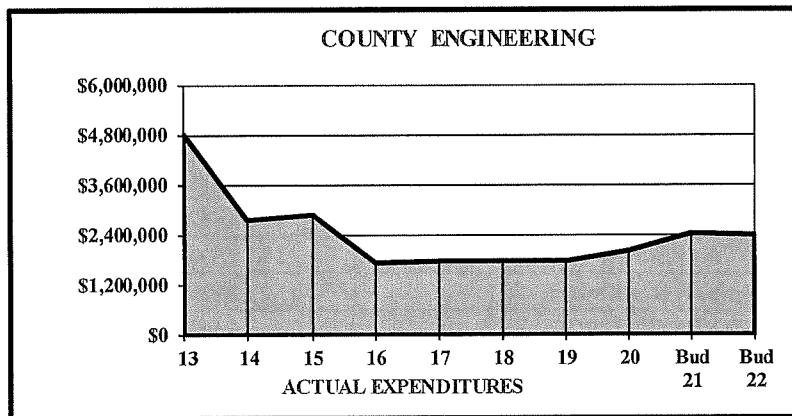
DEPARTMENT: PUBLIC WORKS

PROGRAM: COUNTY ENGINEERING / PROJECT ADMINISTRATION

PROGRAM DESCRIPTION:

The County Engineering Division manages the County's transportation network, stormwater drainage system and oversees the County's Capital Improvement Program (CIP). In addition to project management, Engineering supports the Road and Bridge, Development Services, Transportation Planning, Facilities Maintenance and Parks & Recreation divisions. The Right-of-Way Permitting program reviews, approves and issues right-of-way permits for work within the County Road rights-of-way including driveways, utility installations and upgrades. Additionally, the Pavement Management team executes asphalt roadway inventory, resurfacing, and rebuilding of deteriorating road segments and the Countywide Drainage Infrastructure team updates stormwater infrastructure inventory and manages renewal and replacement of deteriorating drainage assets.

MISSION: To provide comprehensive coordination of design, permitting and construction services for all transportation and drainage capital improvement projects along with right-of-way permitting and pavement management.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 operating budget reflects a reduction in consulting services and includes capital computer replacements.

REVENUE: The revenue to fund this Program is provided by the Transportation Trust Fund and Impact Fees. The primary revenue sources for the Transportation Trust Fund are gas taxes and a 0.8444 mil Ad Valorem tax levy.

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,403,026	\$1,523,140	\$1,563,282	\$1,748,787	\$1,830,860
Operating Expenses	372,227	205,168	424,053	689,693	531,243
Capital Outlay	1,308	29,116	35,711	0	6,350
TOTAL	\$1,776,561	\$1,757,424	\$2,023,046	\$2,438,480	\$2,368,453

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Awarded \$8.7 million in contracts to complete the 2021 Pavement Management Program (PMP) work plan.
- ◆ Performed ±77 miles of PMP asphalt roadway improvements. Approximately 13 miles of road were rehabilitated by full depth reclamation method and subsequent resurfacing; 31 miles were milled and resurfaced and 33 miles were treated with pavement preservation techniques.
- ◆ Groundbreaking commencement for Winton Circle Drainage Improvements project.
- ◆ Implemented Countywide Sidewalks Asset Strategy GIS portal; orchestrates annual work plan development.
- ◆ The 2021 Countywide Drainage Infrastructure (CDI) Program awarded \$4 million in contracts to replace or rehabilitate 4,945 feet of deteriorated culverts and 5,121 feet of underdrain throughout the County.
- ◆ Received \$10,158,145 in grant funds from the FDOT Local Agency Program (FDOT LAP), CDBG, HMGP, Legislative Action Plan (LAP), Developer Contributions, Developer Sidewalk Fund, SJRWMD Cost Share Funding,
- ◆ Completed 6 Drainage Projects: Fountain of Youth, Moultrie Trails, San Diego, Santa Maria and CR 214; 3 Signal Projects: Durbin Creek @ Racetrack Rd., Longleaf Pine @ Durbin Parkway, and Pacetti Rd. @ Meadowlark; and 2 Studies: Oyster Creek Drainage and Mickler Rd. / CR 210 / Palm Valley Rd. Safety Improvements.
- ◆ Constructed HMGP funded Kings Estate Road Drainage Improvements.
- ◆ Substantially completed capacity improvements at US 1 & SR313 to provide an at-grade railroad crossing by raising US 1 two-feet.
- ◆ Initiated design and permitting along major collector roadway corridors: Longleaf Pine Parkway 4-laning, Mickler Road/SRA1A, Mickler Roundabout, CR2209 Central Segment, Kings Estate Road Corridor Improvements.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Strengthen public education and outreach by updating information on current year funded Capital Improvement Projects on project web page(s) no less than quarterly.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Proficient management of Capital Improvement project budgets by reducing carryforwards 3% annually.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Maintain adequate roadway network level of service by maintaining and rehabilitating 40 miles of roadway annually with the intent of maintaining an average Pavement Condition Index (PCI) of 70 or above.
- Proactively manage and sustain stormwater drainage system by inspecting 1,000 linear feet of drainage system assets annually.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	19	19	19
	Total Operating and Maintenance Expenditures	\$1,987,335	\$2,231,817	\$2,362,103
O U T P U T	Miles of Roadway Renewed	67.44	77.0	100.0
	Number of Capital Projects Managed	74	71	65
	Number of Right of Way Permits Reviewed	950	773	850
E F F I C	Capital Projects Managed per Project Manager	12.3	11.8	10.8
	Total Capital Budget per Project Manager	\$12,007,975	\$17,958,393	\$22,465,557
	Total Program Cost Per Capita (Adjusted for Inflation)	\$8.29	\$8.83	\$8.87
E F F E C T	% of Projects Completed within Estimated Budget	90%	90%	90%
	% of Projects Completed within Estimated Time	90%	90%	90%
	% of Capital Dollars Spent to Budget	43.7%	37.7%	50.0%

1128 - TTF: Engineering

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,264,110	1,386,178	1,274,558	1,477,243
51400	OVERTIME EMPLOYEES	6,362	1,000	1,219	2,000
52100	FICA/MEDICARE TAXES	94,903	106,119	95,119	113,162
52200	RETIREMENT CONTRIBUTIONS	141,754	157,289	147,755	189,779
52300	LIFE & HEALTH INSURANCE	154,399	156,281	158,671	193,548
52400	WORKERS COMP	24,102	23,993	20,316	21,034
53120	CONTRACTUAL SERVICES	53,316	40,250	62,250	73,972
53150	CONSULTING SERVICES	228,900	366,334	344,334	342,000
53201	SERVICE CHARGES	30	100	234	250
54000	TRAVEL AND PER DIEM	1,170	16,250	16,000	16,250
54100	COMMUNICATIONS	12,835	14,664	14,664	14,298
54110	POSTAGE	121	300	300	300
54500	INSURANCE	14,816	15,416	15,416	15,416
54601	EQUIPMENT MAINTENANCE	126	567	567	1,340
54602	VEHICLE MAINTENANCE	20,800	23,000	23,000	24,000
54900	ADVERTISING	-	600	600	600
55102	SOFTWARE	-	3,312	3,312	2,315
55103	COMPUTER SUPPLIES	593	1,535	1,535	6,085
55200	OPERATING SUPPLIES	5,378	7,140	7,140	6,900
55201	GAS, OIL, AND LUBRICANTS	16,638	18,200	20,000	20,000
55214	UNIFORMS	-	-	-	1,600
55401	TRAINING	5,812	19,375	19,375	19,375
55405	DUES AND MEMBERSHIPS	9,128	4,200	4,200	3,870
56403	COMPUTER EQUIPMENT	-	6,350	6,350	3,750
56415	CAPITAL VEHICLES	-	-	-	65,000
58200	AID TO PRIVATE ORGS	101,601	-	-	-
Total		2,156,894	2,368,453	2,236,915	2,614,087

SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION

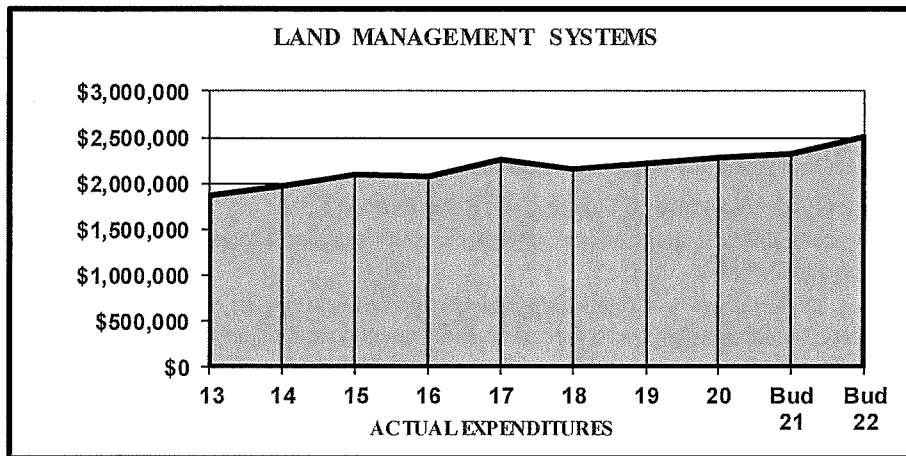
DEPARTMENT: LAND MANAGEMENT SYSTEMS

PROGRAM: GIS/ REAL ESTATE/ SURVEYING & MAPPING

PROGRAM DESCRIPTION:

The Land Management Systems (LMS) Department is comprised of the Geographic Information Systems (GIS), Real Estate, and Surveying Divisions. The program promotes rational and efficient government by managing activities related to land and land interests of the County. These activities include acquiring, managing, surveying, and surplusing property; creating, maintaining, and analyzing comprehensive information about the County and County-owned property in GIS; and creating and maintaining the County's repository of historical land records. The program also provides to the Board of County Commissioners and County departments assistance with research, problem solving, and public interaction for special projects.

MISSION: To provide efficient, cost effective and courteous land management services to County departments and to the general public.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects maintaining current staffing levels and operational expenses similar to previous years.

REVENUE: The revenue to fund this Program is provided by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are gas taxes and a 0.8444 mil Ad Valorem tax levy.

EXPENDITURES:

Category	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personnel Services	\$1,963,270	\$1,937,840	\$1,963,336	\$2,058,790	\$2,193,883
Operating Expenses	201,713	209,955	218,169	266,300	315,261
Capital Outlay	0	73,285	98,490	9,000	7,880
TOTAL	\$2,164,983	\$2,221,080	\$2,279,995	\$2,334,090	\$2,517,024

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal – Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Continued to acquire parcels for CR210 and CR2209 right of way projects.
- ◆ Researched and negotiated the purchase of properties and easements for County Capital Improvement projects.
- ◆ Acquired easements for multiple Hurricane Matthew and Irma CDBG projects.
- ◆ Completed Asbuilts, Right-of-Way Maps and Topographic Surveys for County owned facilities and properties allowing the County to better plan and prepare for meeting the future needs of our citizens.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Managed lease programs for County owned properties, including communication towers, land and buildings.
- ◆ Updated the St. Johns County Wall Map and street index for 2021.
- ◆ Created a GIS application for both the Abandoned and Derelict Vessels and Hurricane Vessel Tracker for use by the Sheriff's Office, Fish & Wildlife Conservation Commission, and the City of St. Augustine Police.
- ◆ Replaced the existing iMap application with an improved one that includes many new features. The new iMap uses data from Portal for ArcGIS and is accessible on desktops, tablets and phones.

KEY OBJECTIVES:

St. Johns County Goal – Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide support in the acquisition and management of land, title, and surveying issues, including continuing the comprehensive County Property Management Program to ensure the best use of County property.
- Ensure compliance with requirements of the Governmental Accounting Standards Board (GASB), assigning land values to County-owned property, including rights-of-way and easements as acquired.
- Prepare title research and survey rights-of-way throughout the County as needed and required for proper documentation of ownership.
- Provided Survey and Real Estate support for infrastructure improvements for Departments Countywide.

St. Johns County Goal -- Customer Service: Putting People First

- Develop and maintain GIS applications, interfaces, and data for various County Departments, including providing access and training.
- Provide quality LMS services to County Departments and Offices, private consulting firms, and the citizens of St. Johns County, including improved information and content contained on the LMS website.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	23	23	23
	Total Operating and Maintenance Expenditures	\$2,181,505	\$2,320,359	\$2,509,144
O U T P U T	Number of GIS Data Requests	152,825	155,000	158,000
	Number of Real Estate Transactions	1,542	1,100	1,250
	Number of Surveys Completed for Surveying	495	475	475
E F F I C	GIS Data Requests per GIS Staff (9)	16,981	17,222	17,556
	Real Estate Transactions per Real Estate Staff (4)	385	275	313
	Number of Surveys per Surveying Staff (8)	62	59	59
E F F E C T	% of Automated GIS Data Requests	97%	97%	98%
	% of Properties Purchased within 10% of Appraised Value	95%	90%	85%
	% of Surveys Completed In-house	85%	85%	85%

1270 - TTF: Land Management Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,515,844	1,614,608	1,597,841	1,873,362
51400	OVERTIME EMPLOYEES	5,965	5,000	572	-
52100	FICA/MEDICARE TAXES	112,388	123,900	117,948	143,312
52200	RETIREMENT CONTRIBUTIONS	180,154	199,017	210,168	262,789
52300	LIFE & HEALTH INSURANCE	240,698	249,058	250,019	304,729
52400	WORKERS COMP	2,298	2,300	2,427	2,566
53120	CONTRACTUAL SERVICES	82,211	95,420	95,420	97,778
53121	CLERK OF COURT SERVICES	3,081	4,700	5,100	5,500
53150	CONSULTING SERVICES	44,114	100,000	200,000	118,000
53201	SERVICE CHARGES	1,505	600	1,500	1,500
54000	TRAVEL AND PER DIEM	4,231	21,560	21,560	21,560
54100	COMMUNICATIONS	8,721	9,020	8,800	8,968
54110	POSTAGE	653	800	700	800
54400	LEASE/RENTAL OF EQUIPMENT	4,355	4,560	4,300	4,980
54500	INSURANCE	12,243	12,805	13,300	14,630
54601	EQUIPMENT MAINTENANCE	4,036	4,160	4,160	4,880
54602	VEHICLE MAINTENANCE	6,216	5,600	7,500	7,500
54700	PRINTING, BINDING	1,960	5,000	2,500	3,500
55100	OFFICE SUPPLIES	4,492	6,800	6,800	6,800
55102	SOFTWARE	1,628	12,916	12,916	13,065
55103	COMPUTER SUPPLIES	2,361	2,800	2,800	7,250
55200	OPERATING SUPPLIES	18,890	15,700	15,700	16,000
55201	GAS, OIL, AND LUBRICANTS	7,171	8,320	9,000	9,000
55405	DUES AND MEMBERSHIPS	3,621	4,200	4,200	4,200
56403	COMPUTER EQUIPMENT	8,904	8,180	8,180	11,100
Total		2,277,740	2,517,024	2,603,411	2,943,769

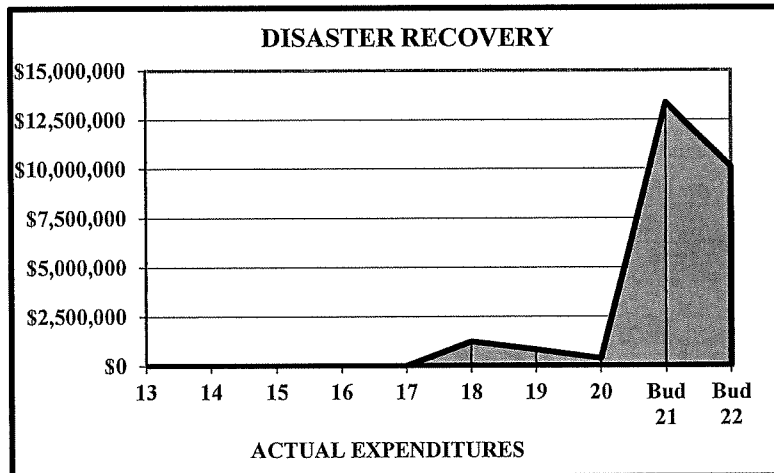
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: DISASTER RECOVERY

PROGRAM DESCRIPTION:

The Disaster Recovery Department was created in FY 2017 after St. Johns County received substantial damage from Hurricane Matthew. This department will track disaster recovery related revenues and expenditures for the Transportation Trust Fund.

MISSION: To record disaster recovery revenues and expenditures for the Transportation Trust Fund.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects ongoing transportation projects eligible for FEMA reimbursement as a result of Hurricanes Matthew and Irma.

REVENUE:

Through FEMA and State Public Assistance Grant Programs, St. Johns County is anticipating up to a 75% reimbursement from FEMA and up to 12.5% reimbursement from the State on eligible expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$10,538	\$79,352	\$33,373	\$100,172	\$85,198
Operating Expenses	17,119	199,862	2,209	2,525,027	754,287
Capital Outlay	1,190,197	542,587	327,390	10,732,003	9,257,018
TOTAL	\$1,217,854	\$821,801	\$362,972	\$13,357,202	\$10,096,503

1221 - TTF: Disaster Recovery

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	30,720	62,485	13,302	82,136
52100	FICA/MEDICARE TAXES	2,320	4,780	989	6,283
52200	RETIREMENT CONTRIBUTIONS	3,162	6,761	1,439	9,930
52300	LIFE & HEALTH INSURANCE	3,451	11,107	820	12,051
52400	WORKERS COMP	34	65	14	1,307
53150	CONSULTING SERVICES	3,100	-	-	-
53180	ENGINEERING SERVICES	24,114	-	-	-
54603	OTHER MAINTENANCE	1,121,700	248,911	202,847	-
55304	FEDERAL GRANT EXPENDITURE	258,680	492,978	492,978	-
56301	IMPROVEMENTS O/T BUILDING	93,682	699,914	699,914	-
56310	LOCAL ROAD	-	8,558,344	8,558,344	-
Total		1,540,963	10,085,345	9,970,647	111,707

1131 - TTF: Reserve

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59100	TRANSFER TO FUNDS	1,217,142	759,017	759,017	758,702
59902	SPECIAL CONTINGENCY	-	910,959	-	845,844
59920	RESERVE	-	1,373,659	-	1,048,258
59927	CAPITAL OUTLAY RESERVE	-	13,792,993	-	11,779,094
59943	DEPARTMENT RESERVES	-	1,872,701	-	-
Total		1,217,142	18,709,329	759,017	14,431,898

1171 - Fire Rescue

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	41,494,205	47,593,665	51,521,639	55,199,125
Transfers From Funds	730,985	3,000,000	3,000,000	-
Statutory Reduction	-	(2,291,810)	-	(2,634,744)
Fund Balance	11,428,159	12,923,303	13,451,705	20,097,148
Total	53,653,349	61,225,158	67,973,344	72,661,529

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	31,484,218	32,716,431	33,062,115	38,812,809
Operating Expenses	6,409,126	7,632,420	7,476,231	9,616,003
Capital Expenses	2,129,731	6,088,895	6,228,695	4,196,609
Other Expenses	791,205	14,787,412	1,109,155	20,036,108
Total	40,814,280	61,225,158	47,876,196	72,661,529

1171 - Fire Rescue

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	39,491,266	44,836,048	49,004,369	51,689,288
31103	DELINQUENT AD VALOREM TAX	83,644	30,000	30,000	30,000
32201	PLAN CHECK FEES	1,008,007	850,000	1,000,000	850,000
33120	PUBLIC SAFETY FEDERAL GNT	403,932	1,627,467	1,443,603	2,374,237
33122	DCA MUTUAL AID	14,149	-	-	-
33420	PUBLIC SAFETY STATE GRANT	14,599	-	-	-
33520	SUPPLEMENTAL COMP-STATE	126,054	130,000	126,842	130,000
34220	FIRE PROTECTION SERVICES	32,788	15,000	45,903	30,000
34226	HAZMAT FEES	-	600	600	600
34266	CPR CLASS FEES	21,018	23,000	27,534	23,000
34901	FILING/APPLICATION FEES	500	-	500	500
36102	INTEREST EARNINGS-SBA	12,492	17,000	16,622	15,000
36113	INTEREST EARNINGS-TAX COL	1,781	3,000	1,104	1,500
36121	INTEREST-SURPLUS FUNDS	65,044	55,500	37,466	50,000
36122	INTEREST-MONEY MRKT	689	850	383	500
36127	FEIT EARNINGS	3,265	3,200	3,004	3,000
36128	FEIT FIXED EARNINGS	1,729	2,000	1,150	1,500
36130	NET INCR IN FV OF INVSTMT	(137,438)	-	(217,441)	-
36402	INSURANCE PROCEEDS	350,440	-	-	-
36901	REFUND PY EXPENDITURES	245	-	-	-
38101	TRANSFER FROM FUNDS	730,985	3,000,000	3,000,000	-
38998	5% REDUCTION	-	(2,291,810)	-	(2,634,744)
38999	CARRYFORWARD	11,428,159	12,923,303	13,451,705	20,097,148
Total		53,653,349	61,225,158	67,973,344	72,661,529

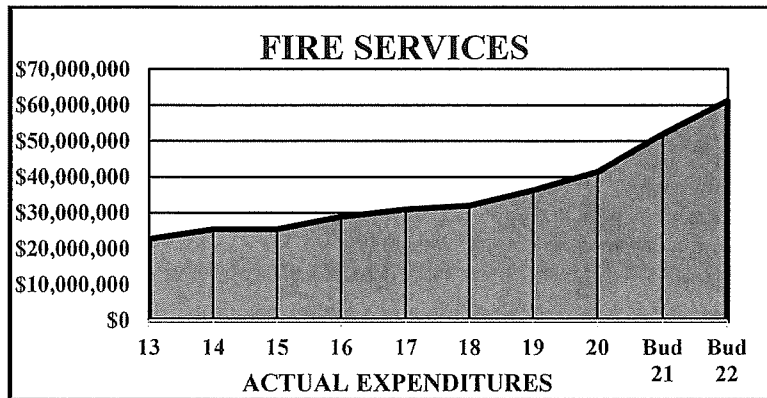
SPECIAL REVENUE FUNDS

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: ADMINISTRATION, FIRE PROTECTION & CONTROL

PROGRAM DESCRIPTION:

St. Johns County Fire Rescue is directly responsible for the operation of fire rescue services within the County, including fire suppression activities, emergency medical services, response to motor vehicle accidents, and specialty rescue situations such as hazardous materials, trench, extrication, confined space, and marine rescue emergencies. Additionally, the Department performs many fire prevention actions that include fire inspections, pre-fire planning, plan reviews, public education, and post fire investigations in order to determine cause and origin. The Department's organizational structure is divided into functional areas with defined areas of responsibility to address field operations, training, fire prevention, logistics and maintenance, and financial management.

MISSION: St. Johns County Fire Rescue is dedicated to the highest standards of professionalism in public safety and life-saving services with the commitment to serve, courage to act, and ability to perform.



FY 2022 BUDGET HIGHLIGHTS: FY 2022 personnel budget reflects the addition of 18 new positions comprising 3 Engineers, 9 Firefighters, 4 Lieutenants, one Warehouse Coordinator, and one Fire Inspector. The Capital Outlay budget includes a replacement heavy rescue pumper truck, two replacement pumper trucks, a carry forward rehabilitation support vehicle, and three vehicles associated with new positions.

REVENUE:

Revenue sources for the Fire Services program include the Fire District millage, approved State and Federal Grants, and user fees. For FY 2021 the County will continue receive revenue from two 3-year SAFER grants for hiring 18 firefighters for the new northwest fire station in FY 2020 and for hiring 9 firefighters to support north county ambulance operations in FY 2019. The County will begin receiving revenue in FY 2022 from a 3-year SAFER grant for hiring 16 firefighters for the new southwest fire station.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$23,719,169	\$26,543,110	\$28,542,678	\$28,850,836	\$32,716,431
Operating Expenses	5,818,787	5,510,764	7,308,583	8,037,437	7,746,269
Capital Outlay	1,794,536	3,487,525	4,856,516	4,934,714	6,004,085
Other	693,459	737,373	789,087	10,095,501	14,758,373
TOTAL	\$32,025,951	\$36,278,772	\$41,496,864	\$51,918,488	\$61,225,158

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Maintained programs to preserve ISO rating of 3/3X to benefit the citizens of the County and allow for reduced cost insurance for County residents residing within 5 miles of a fire station and within 1,000 feet of a hydrant.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Delivered fire safety and educational programs to the community despite challenges created by COVID-19 by visiting pre-schools, schools, civic organizations and various community groups throughout the County.
- ◆ Continued training programs to enhance capabilities of Fire, hazardous materials response and marine rescue.
- ◆ Participated in multiple local and state sponsored drills with hazardous materials team members, Light Technical Rescue Team (LTRT) and Incident Management Team (IMT) members.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Performed pump testing, hose testing, and ladder testing on all apparatus in accordance with requirements defined by Insurance Services Organization (ISO) and the National Fire Protection Association (NFPA).
- ◆ Developed and implemented protocols and procedures for the COVID-19 pandemic response.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed consultant study to highlight current Department Status and identify future growth needs and began development of Fire Rescue Master Plan implementation process for review and/or adoption by the BOCC.
- ◆ Initiated architectural design and construction process for Fire Station 11 in the area of SR207 and Interstate 95.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Establish appropriate emergency response facilities, apparatus and personnel to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Provide road map of required public safety expansion utilizing the fire rescue master plan in coordination with St Johns County Growth Management and long-range planning.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	267	271.15	289.15
	Total Operating and Maintenance Expenditures *	\$35,729,488	37,373,408	\$39,283,715
	Number of Fire Stations/Facilities	19	19	19
O U T P U T	Total Department Responses (CAD generated)	60,161	55,213	65,000
	Fire Safety Inspections/Plans	3,882	18,179	4,500
	Fire Investigations Initiated	131	164	150
E F F I C	Average Urban Response Time (minutes)	6:00	6:00	7:45
	Average Rural Response Time (minutes)	8:00	8:00	7:50
	Firefighters per 1,000 Residents (unincorporated)	1.07	1.09	1.05
E F F E C T	% Total Property Value Saved from Fire Damage	75%	0%	80%
	% Urban Response < or = 8 minutes	90%	90%	90%
	% Rural Response < or = 15 minutes	60,161	55,213	65,000

*= net of State and Federal grants

1224 - Fire Rescue

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	17,587,924	19,067,707	18,764,459	21,730,261
51400	OVERTIME EMPLOYEES	3,761,822	2,698,000	3,585,817	3,765,000
51501	ON CALL PAY	17,477	17,700	16,249	17,700
52100	FICA/MEDICARE TAXES	1,583,088	1,662,087	1,614,809	1,950,933
52200	RETIREMENT CONTRIBUTIONS	5,150,436	5,472,836	5,497,552	6,920,192
52300	LIFE & HEALTH INSURANCE	2,716,162	3,097,463	2,902,742	3,596,933
52400	WORKERS COMP	702,022	700,638	706,027	831,790
52500	UNEMPLOYMENT COMPENSATION	1,375	-	-	-
52900	VEHICLE/LABOR CREDITS	(36,088)	-	(25,540)	-
53120	CONTRACTUAL SERVICES	411,398	793,586	533,586	578,921
53122	PROPERTY APP SERVICES	497,019	537,410	539,119	582,438
53123	TAX COLLECTOR SERVICES	795,593	870,265	867,304	1,004,199
53150	CONSULTING SERVICES	18,737	-	-	16,000
53201	SERVICE CHARGES	13,125	12,000	13,215	13,500
53401	INDIRECT ADMIN COSTS	1,367,688	1,367,685	1,367,685	1,367,685
53403	CO-OPERATIVE FOREST MGMT	3,000	3,000	3,000	3,000
53404	FIRE CONTROL ASSESSMENT	19,804	19,805	19,805	19,805
54000	TRAVEL AND PER DIEM	10,216	28,923	28,923	29,790
54100	COMMUNICATIONS	95,445	110,285	94,105	106,729
54110	POSTAGE	2,115	2,785	2,785	2,841
54300	UTILITIES	167,873	190,000	178,265	197,600
54400	LEASE/RENTAL OF EQUIPMENT	24,131	1,700	1,700	1,700
54500	INSURANCE	520,712	619,865	593,530	679,690
54600	BUILDING MAINTENANCE	172,464	138,699	138,699	243,400
54601	EQUIPMENT MAINTENANCE	739,792	679,373	679,373	714,392
54602	VEHICLE MAINTENANCE	46,108	47,061	47,061	48,340
54603	OTHER MAINTENANCE	21,166	24,051	34,251	25,013
54622	MAINT-PUBLIC SAFETY	19,109	78,542	78,542	184,535
54700	PRINTING, BINDING	182	435	435	444
55100	OFFICE SUPPLIES	7,394	8,032	8,032	8,273
55102	SOFTWARE	32,562	193,845	193,845	120,045
55103	COMPUTER SUPPLIES	58,488	90,054	90,054	82,810
55200	OPERATING SUPPLIES	585,425	792,458	792,458	752,889
55201	GAS, OIL, AND LUBRICANTS	282,396	332,134	370,032	392,150
55214	UNIFORMS	422,325	598,550	598,550	916,531
55304	FEDERAL GRANT EXPENDITURE	-	-	-	1,271,620
55305	STATE GRANT EXPENDITURE	14,599	-	-	-
55400	BOOKS AND SUBSCRIPTIONS	643	3,297	3,297	3,363
55401	TRAINING	31,822	60,000	60,000	63,000
55405	DUES AND MEMBERSHIPS	3,275	3,580	3,580	4,100
55801	MEDICAL CLEARANCE	24,520	25,000	135,000	181,200
56301	IMPROVEMENTS O/T BUILDING	8,933	741,077	915,077	-
56400	EQUIPMENT	1,074,293	1,044,728	936,528	857,704
56403	COMPUTER EQUIPMENT	72,870	205,605	205,605	314,850
56415	CAPITAL VEHICLES	973,635	4,097,485	4,171,485	3,024,055
59307	VETERAN TAX REFND 196.081	-	-	4,155	-
Total		40,023,075	46,437,746	46,771,196	52,625,421

1230 - Fire Rescue: Reserve

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59100	TRANSFER TO FUNDS	791,205	1,105,000	1,105,000	1,220,580
59920	RESERVE	-	6,725,825	-	7,751,867
59927	CAPITAL OUTLAY RESERVE	-	6,956,587	-	11,063,661
Total		791,205	14,787,412	1,105,000	20,036,108

1102 - Health Dept

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	489,787	554,123	536,547	638,100
Transfers From Funds	4,000	4,000	4,000	4,000
Statutory Reduction	-	(27,706)	-	(31,905)
Fund Balance	17,827	25,002	23,749	8,892
Total	511,614	555,419	564,296	619,087

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	487,864	555,419	555,404	508,087
Capital Expenses	-	-	-	111,000
Other Expenses	-	-	-	-
Total	487,864	555,419	555,404	619,087

1102 - Health Dept

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	488,363	553,823	536,075	637,628
31103	DELINQUENT AD VALOREM TAX	1,139	-	-	-
36102	INTEREST EARNINGS-SBA	262	250	450	450
36113	INTEREST EARNINGS-TAX COL	22	50	22	22
38101	TRANSFER FROM FUNDS	4,000	4,000	4,000	4,000
38998	5% REDUCTION	-	(27,706)	-	(31,905)
38999	CARRYFORWARD	17,827	25,002	23,749	8,892
Total		511,614	555,419	564,296	619,087

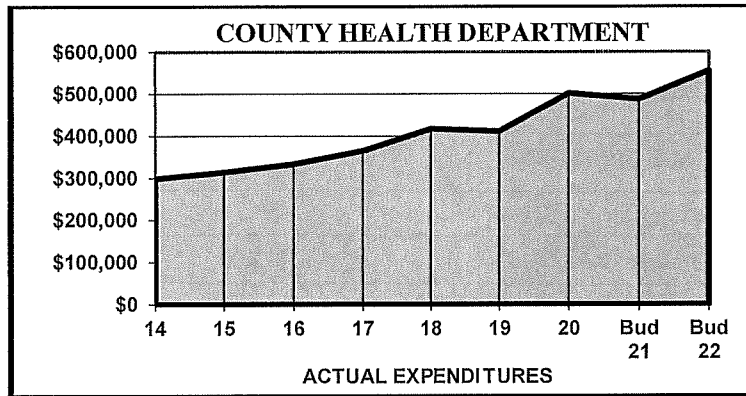
SPECIAL REVENUE FUNDS

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: COUNTY HEALTH DEPARTMENT

PROGRAM DESCRIPTION:

The Florida Department of Health in St. Johns County (DOH-St. Johns) provides essential public health services to the 280,000+ residents and over 6.5 million annual visitors of St. Johns County. Services are directly provided by Health Department staff through various Service Centers: **Disease Control & Health Protection:** Epidemiology, Immunizations, Communicable Disease Management, New or Emerging Disease Threats and all Hazards Public Health Preparedness & Response. **Environmental Public Health:** Sanitary Nuisances Investigations, Water & Facilities Programs and Onsite Sewage Treatment Disposal Systems. **Office of Public Health Practice and Policy:** QA/QI & Public Health Accreditation, Baldrige/Sterling Performance Management Model and Evidenced based Public Health Practices & Informatics. **Clinical Services of Public Health Significance:** Pediatric Dental Services, Communicable Disease Treatment, HIV/AIDS Medical Management & Family Planning Services. **Population Health Services:** Pregnancy Referral & Linkages, WIC Nutritional Services, Community Level Health Promotion and Vital Statistics (Birth & Death Certificates). **Public Health System Leadership:** Medical Director Services, Public Health Strategic Planning, Leader of the Local Public Health System and Public Health Competency and Sustainability. These Centers provide services within the framework of the Public Health domains as defined by the National Association of County and City Health Officials (NACCHO) and the National Centers for Disease Control and Prevention (CDC). Environmental Public Health Services have an auxiliary office which is co-located with the County's Permitting Office, all other Public Health Services are provided at the HHS Building both off of US 1.

MISSION: To promote, protect and improve the health of all people in Florida through integrated state, county and community efforts.



FY 2022 BUDGET HIGHLIGHTS: This budget reflects the County's millage-driven participation to the Florida Department of Health in St. Johns County.

REVENUE: DOH-St. Johns receives funding from a variety of sources which include State, County, and Federal monies. Additionally, over 40% of the DOH-St. Johns annual budget is funded by fees collected locally for services rendered, grants and contracts. The County's contribution is attributed to the 0.0160 Countywide millage dedicated to support DOH-St. Johns. The budgeted expenditures reflected below are associated only with the County's contribution.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	417,602	283,172	502,102	487,867	555,419
Capital Outlay	0	128,533	0	0	0
Other	0	0	0	0	0
TOTAL	\$417,602	\$411,705	\$502,102	\$487,867	\$555,419

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goals --- World-Class Living: The Place to Live, Work, and Play

- ◆ As a public safety agency, protecting the residents and visitors of St. Johns County, DOH-St. Johns continues to respond to the global public health pandemic, COVID-19 – planning response, community testing, epidemiological case investigations, contact tracing, and ongoing mitigation efforts. DOH-St. Johns has instituted by necessity an expandable 7-day work week to meet the demands of COVID-19 and has provided ongoing COVID-19 response activities since March 2020 including most weekends and holidays.
- ◆ For the 10th consecutive year, St. Johns County was ranked #1 in Florida in the University of Wisconsin and Robert Wood Johnson Foundation Annual County Health Rankings Report for both Health Factors and Health Outcomes.
- ◆ Protected the residents and visitors of St. Johns County from over 100 reportable and infectious diseases including but not limited to; TB, Mosquito Borne Illnesses, Measles, Meningitis, Mumps and Rabies.
- ◆ DOH-St. Johns continues to serve as a role model agency in performance excellence and evidenced based business practices as a previous recipient of multiple Governor’s Sterling Sustained Excellence Awards.

KEY GOALS & OBJECTIVES

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Promote and protect the health and quality of life for residents and visitors of St. Johns County; assure community public health preparedness and response; improve health outcomes and factors by maintaining a top 10% ranking in the Annual County Health Ranking Report.
- Ensure financial sustainability; maximize efficiencies, and effectiveness by ensuring a positive trust fund balance that does not exceed 10%.
- Participate with the Florida Department of Health to sustain voluntary National Public Health Accreditation receiving a score of 100% on required Foundational Documents.

St. Johns County Goal -- Customer Service: Putting People First

- Continue to champion the Local Public Health System through enhancing customer and stakeholder engagement and maintaining a customer satisfaction rate of over 95%.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-Time Equivalents (FTEs)*	59	62	58
	Total County Operating and Maintenance (+)	\$502,102	\$487,828	\$555,419
	Total Health Department Funds (approx. 42% self-generated)	\$5,917,914	\$8,054,031	\$7,655,710
O U T P U T	Total Number of Services (Does not include Disaster Preparedness & Response Services or COVID-19)	145,644	521,068	436,993
	# of Clinical Services of Public Health Significance	27,552	6,128	7,450
	# of Population Health Services	61,017	49,331	62,312
	# of Disease Control and Epidemiology Services**	57,654	453,375	353,451
	# of Environmental Health Services	10,186	12,234	13,780
E F F I C	Total County Program Cost for DOH-St. Johns, per Capita	\$1.91	\$1.77	\$1.91
	% County Contribution to Total Funds	8.67%	7.51%	7.25%
	% Overall Customer Satisfaction (per Survey)	99%	99%	99%
	Health Outcomes – State Ranking (of 67 counties)	1	1	1
	Health Factors – State Ranking (of 67 counties)	1	1	1

*State Employees only - There are no County Employees. Does not include Temporary Staff.

(+) County Non-Ad Valorem contribution only

**Does not include school-based response, provision of negative COVID test results, death reviews, or clearance letters for return to work or school.

1427 - Health Department

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53122	PROPERTY APP SERVICES	6,163	6,645	6,666	7,196
53123	TAX COLLECTOR SERVICES	9,823	10,742	10,706	12,368
53202	P.H. SERVICES	471,878	538,032	538,032	484,523
55200	OPERATING SUPPLIES	-	-	-	4,000
56415	CAPITAL VEHICLES	-	-	-	111,000
Total		487,864	555,419	555,404	619,087

1104 - Building Dept

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	12,665,337	8,637,286	11,930,569	8,785,186
Transfers From Funds	148,527	299,863	66,845	620,369
Statutory Reduction	-	(431,864)	-	(439,259)
Fund Balance	23,886,129	25,925,202	27,985,852	29,342,007
Total	36,699,993	34,430,487	39,983,266	38,308,303

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	5,563,747	7,300,721	6,847,575	8,616,383
Operating Expenses	2,352,390	3,222,690	3,320,166	2,266,811
Capital Expenses	798,005	474,862	473,518	450,100
Other Expenses	-	23,432,214	-	26,975,009
Total	8,714,142	34,430,487	10,641,259	38,308,303

1104 - Building Dept

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
32101	CONTRACTORS LICENSES	193,882	80,016	218,949	80,016
32201	PLAN CHECK FEES	3,114,831	2,084,964	2,770,630	2,084,964
32202	ELECTRICAL PERMITS	830,292	512,134	885,741	512,134
32203	MECHANICAL PERMITS	602,114	361,039	608,910	361,039
32204	PLUMBING PERMITS	810,072	486,327	957,932	486,327
32205	MOBILE HOME PERMITS	22,820	15,176	21,431	15,176
32206	MISC REVENUE-BUILDING DEP	274,096	159,143	421,867	159,143
32207	BUILDING PERMITS	6,434,403	4,193,482	5,567,009	4,193,482
33130	PHYSICAL ENVIRON FED GRNT	51,600	-	-	-
34116	PROPERTY REGISTRATION FEE	86,400	76,350	50,527	76,350
34117	ST RENTAL REGISTRATION	-	-	147,900	147,900
34753	CASH SHORT & OVER	4	-	-	-
34908	COMMISSION RADON TRUST FU	17,359	8,535	19,001	8,535
34910	PERMIT SURCHARGE COMMISSI	21,139	10,356	24,323	10,356
35100	JUDGMENTS AND FINES	351,128	266,604	786,841	266,604
35108	UNLICENSED CONTRACTORS	3,500	3,250	-	3,250
36102	INTEREST EARNINGS-SBA	3,874	32,000	1,104	32,000
36121	INTEREST-SURPLUS FUNDS	156,992	238,737	83,294	238,737
36122	INTEREST-MONEY MRKT	3,908	37,869	2,049	37,869
36127	FEIT EARNINGS	2,176	27,000	3,583	27,000
36128	FEIT FIXED EARNINGS	1,417	44,304	2,840	44,304
36130	NET INCR IN FV OF INVSTMT	(316,671)	-	(644,981)	-
36901	REFUND PY EXPENDITURES	-	-	1,619	-
38101	TRANSFER FROM FUNDS	148,527	299,863	66,845	620,369
38998	5% REDUCTION	-	(431,864)	-	(439,259)
38999	CARRYFORWARD	23,886,129	25,925,202	27,985,852	29,342,007
Total		36,699,993	34,430,487	39,983,266	38,308,303

SPECIAL REVENUE FUNDS

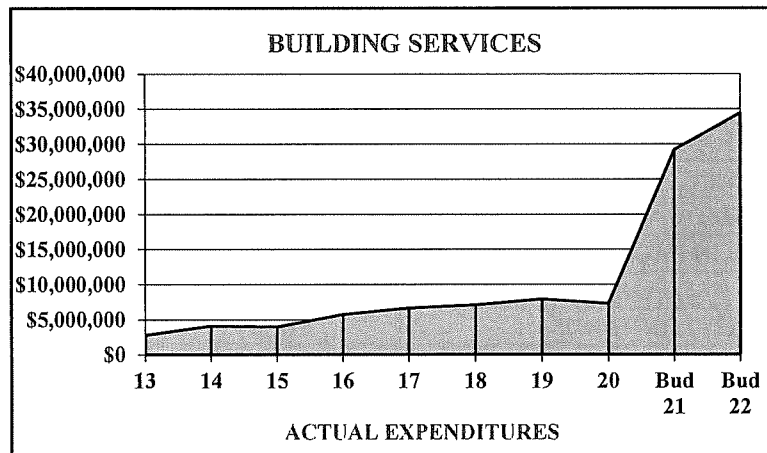
SERVICE AREA: PUBLIC SAFETY

DEPARTMENT: BUILDING DEPARTMENT

PROGRAM: BUILDING DEPARTMENT

PROGRAM DESCRIPTION: The Building Department reviews plans and related construction documents, issues permits and inspects all types of building construction including, electrical, mechanical, plumbing, mobile home set up, moving of buildings, building demolition, project status verification, occupancy changes and related activities within the unincorporated area of the County. Program staff is licensed through the State to assure compliance with all applicable requirements. Contractors performing construction within St. Johns County are required to be licensed and insured according to Florida law. Upon completion of all Federal, State and local requirements, a formal Certificate of Occupancy or a Certificate of Completion is issued certifying that the construction is compliant. The Division is also responsible for managing all floodplain regulations and associated programs consisting of the Community Rating System (CRS), the National Flood Insurance Program (NFIP), and Federal Management Agency (FEMA) requirements.

MISSION: To ensure all plans, construction documents, specifications and construction projects are properly reviewed, permitted and inspected to comply with all Federal, State and local requirements to safeguard life, health and property within the building community.



FY 2022 BUDGET HIGHLIGHTS: The budget includes the addition of 2 FTEs to support significant growth in the county in addition to the continued implementation of electronic plan review software.

REVENUE: This program is funded from user fees. Individuals, contractors and organizations that undertake construction projects are required to pay for the Pre-Construction and Construction Support Services provided by the Building Services Division.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$4,346,244	\$4,733,942	\$4,757,346	\$5,912,298	\$6,348,317
Operating Expenses	1,785,014	1,909,076	2,197,607	4,094,530	2,976,481
Capital Outlay	956,222	1,251,408	335,811	1,117,027	118,060
Other	0	0	0	17,348,247	23,695,216
TOTAL	\$7,087,480	\$7,894,426	\$7,290,764	\$29,196,188	\$33,138,074

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Continued to host pre-construction meetings with contractors, developers, and design professionals on anticipated building projects.
- ◆ Reduced Building Permit fees by 30% to spur economic development in the wake of COVID-19.
- ◆ FY 2021 was the highest single family permit year since 2005. New homes are going into big developments throughout the County: Nocatee, Durbin Crossing, Aberdeen, Twin Creeks and SilverLeaf.
- ◆ Through September 2021, commercial market valuation on commercial permits remains very strong.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to improve the online permitting system to provide the opportunity to process Mechanical, Electrical, Plumbing and Irrigation permits on-line.
- ◆ Maintained efficient plan review and permit turn-around times. Permit database is maintained online for improved transparency and accessibility.
- ◆ Continued to improve the Floodplain mapping program throughout the County.
- ◆ The Electronic Plan Review is well underway towards being configured to meet the needs of the County permitting and report process..

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continue to work toward completion and implementation of the Electronic Plan Review system through Tyler Technologies.
- Establish IAS Accreditation for the Building Services Division verifying the highest ethical, legal and technical operational standards for enhanced life safety and property protection.

St. Johns County Goal -- Customer Service: Putting People First

- Maximize department staff to provide quality services to citizens.
- Maintain efficient plan review and permit turn-around time.
- Continue to improve the online permitting system to provide the opportunity to process Mechanical, Electrical, Plumbing and Irrigation Permits Online
- Continue to promote pre-construction meetings with all types of customers creating relationships for a more seamless approach to the permitting process.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	78.885	76.15	78.15
	Total Operating and Maintenance Expenditures*	\$6,954,953	\$8,686,561	\$9,324,798
	Staff hours – Plan Review	27,040	29,120	30,576
O U T P U T	Number of Plan Reviews	14,280	18,641	19,583
	Number of Building Permits Issued	16,679	20,580	21,609
	Number of Single Family Permits Issued	4,460	6,425	4,116
	Total Permits Issued (all types)	45,735	59,304	60,936
	Number of Inspections Completed	203,306	250,339	262,855
E F F I C I E N C Y	Total Permits Issued per Program Staff	3,049	4,942	4,063
	Single Family Permits reviewed per Program Staff	373	699	411
E F F E C T I V E N E S	Average Plan Turnaround Days	5	5.5	5
	Total Building Permits Market Valuation (in \$ millions)	1,674	2,559	2,423
	% Revenue Received to Program Expense	175%	175%	175%

* Net of State and Federal Grants and Reserves

1190 - Building Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	3,608,594	4,565,485	4,366,043	5,247,928
51400	OVERTIME EMPLOYEES	55,119	60,000	33,518	60,000
52100	FICA/MEDICARE TAXES	271,623	353,619	325,322	405,822
52200	RETIREMENT CONTRIBUTIONS	409,148	528,082	635,338	686,164
52300	LIFE & HEALTH INSURANCE	556,846	797,416	682,568	959,057
52400	WORKERS COMP	40,686	43,715	37,029	46,918
52500	UNEMPLOYMENT COMPENSATION	4,285	-	-	-
53120	CONTRACTUAL SERVICES	45,471	701,056	701,056	532,409
53150	CONSULTING SERVICES	1,079,969	788,777	788,777	27,000
53201	SERVICE CHARGES	140,000	143,000	130,000	143,000
53401	INDIRECT ADMIN COSTS	566,611	566,413	566,413	566,413
54000	TRAVEL AND PER DIEM	3,205	40,800	30,000	40,000
54100	COMMUNICATIONS	41,855	42,771	42,771	43,461
54110	POSTAGE	2,543	10,500	3,000	8,000
54400	LEASE/RENTAL OF EQUIPMENT	24,638	31,260	31,260	32,000
54500	INSURANCE	65,908	85,617	64,000	71,160
54600	BUILDING MAINTENANCE	1,176	100,000	66,000	100,000
54601	EQUIPMENT MAINTENANCE	4,493	6,024	6,024	3,022
54602	VEHICLE MAINTENANCE	52,773	60,000	28,120	61,500
54603	OTHER MAINTENANCE	-	14,000	14,000	-
54900	ADVERTISING	76	10,200	4,671	10,200
55100	OFFICE SUPPLIES	27,310	20,400	20,400	23,400
55102	SOFTWARE	8,775	7,604	7,604	3,295
55103	COMPUTER SUPPLIES	57,998	116,159	116,159	7,160
55200	OPERATING SUPPLIES	39,934	87,200	40,000	81,800
55201	GAS, OIL, AND LUBRICANTS	63,958	62,400	105,000	111,600
55202	TOOLS & SMALL IMPLEMENTS	-	5,100	5,100	5,100
55214	UNIFORMS	8,164	11,500	8,000	11,500
55304	FEDERAL GRANT EXPENDITURE	32,692	-	248,400	-
55400	BOOKS AND SUBSCRIPTIONS	5,338	20,400	5,337	11,200
55401	TRAINING	21,990	30,000	30,000	31,000
55405	DUES AND MEMBERSHIPS	7,209	15,300	7,500	15,300
56300	BUILDING IMPROVEMENTS	127,770	-	-	-
56403	COMPUTER EQUIPMENT	37,797	118,060	118,060	6,300
56415	CAPITAL VEHICLES	572,393	254,830	254,830	244,000
59920	RESERVE	-	2,121,309	-	-
59927	CAPITAL OUTLAY RESERVE	-	21,147,405	-	26,975,009
59935	R & R FUND	-	163,500	-	-
Total		7,986,347	33,129,902	9,522,300	36,570,718

1112 - Codes Compliance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	435,060	657,278	540,628	836,000
51400	OVERTIME EMPLOYEES	5,744	4,500	3,913	5,000
51501	ON CALL PAY	-	-	100	-
52100	FICA/MEDICARE TAXES	32,323	50,626	39,768	64,336
52200	RETIREMENT CONTRIBUTIONS	51,208	74,721	58,930	101,677
52300	LIFE & HEALTH INSURANCE	84,008	155,837	116,420	191,642
52400	WORKERS COMP	9,103	9,442	7,998	11,839
53120	CONTRACTUAL SERVICES	(6,787)	167,300	158,806	199,300
53201	SERVICE CHARGES	9,024	2,300	11,600	11,600
54000	TRAVEL AND PER DIEM	1,478	2,900	2,900	2,900
54100	COMMUNICATIONS	4,964	8,935	7,695	10,937
54110	POSTAGE	3,206	2,625	3,300	3,300
54500	INSURANCE	5,333	7,076	8,250	10,215
54601	EQUIPMENT MAINTENANCE	297	520	520	3,840
54602	VEHICLE MAINTENANCE	10,552	5,550	11,000	14,250
54900	ADVERTISING	1,687	3,200	3,200	3,200
55100	OFFICE SUPPLIES	2,876	2,500	2,500	9,000
55102	SOFTWARE	756	1,538	1,538	2,769
55103	COMPUTER SUPPLIES	5,448	6,655	6,655	7,420
55200	OPERATING SUPPLIES	1,184	2,900	2,900	2,900
55201	GAS, OIL, AND LUBRICANTS	7,000	13,560	13,560	23,460
55214	UNIFORMS	-	12,000	8,500	12,000
55400	BOOKS AND SUBSCRIPTIONS	-	150	150	1,950
55401	TRAINING	2,071	5,000	6,000	6,500
55405	DUES AND MEMBERSHIPS	1,215	1,500	1,500	1,750
56400	EQUIPMENT	-	-	-	3,000
56403	COMPUTER EQUIPMENT	1,457	3,800	3,800	19,800
56415	CAPITAL VEHICLES	58,588	98,172	96,828	177,000
Total		727,795	1,300,585	1,118,959	1,737,585

1450 - Cultural Events

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	12,856,195	25,674,318	24,189,352	21,437,564
Transfers From Funds	150,000	344,253	344,253	300,000
Statutory Reduction	-	(795,165)	-	(1,071,878)
Fund Balance	192,008	75,269	6,546,213	10,248,087
Total	13,198,203	25,298,675	31,079,818	30,913,773

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	1,448,278	2,322,635	1,988,253	2,649,339
Operating Expenses	5,171,753	22,939,631	18,843,478	22,322,630
Capital Expenses	-	-	-	1,800
Other Expenses	31,962	36,409	-	5,940,004
Total	6,651,993	25,298,675	20,831,731	30,913,773

1450 - Cultural Events

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33170	CULTURE/REC FEDERAL GRANT	5,984,568	8,976,853	2,992,285	-
34450	PARKING FACILITIES	429,742	480,000	581,358	581,358
34731	SALES OF GOODS	286,149	921,000	1,022,563	1,022,563
34753	CASH SHORT & OVER	(17)	-	21	-
34760	FACILITY FEE	232,340	925,000	635,188	635,188
34764	SPONSORSHIP	136,850	65,000	65,000	65,000
34766	SEAT SUBSCRIPTIONS	305,740	175,000	175,000	175,000
34767	PROMOTER REVENUE	-	80,000	-	-
34768	TAX EXEMPT RECR FEES	40,418	-	115,024	115,024
34769	CO-PROMOTER REVENUE	2,841,312	9,000,000	12,682,052	12,682,052
34774	PRO SHOP SALES	3,157	-	115	-
34779	SALES ROYALTIES	611,763	1,400,000	1,239,960	1,239,960
34783	CLOSING RECON ADJSTMNTS	(363,186)	(1,100,000)	-	-
34784	CHARITY FEE	32,840	-	8,499	8,499
34785	TAX EXMPT SELF PROMOTER	1,169,173	1,225,000	2,784,230	2,784,230
34903	CONCESSION SALES-COMMISSI	610,222	1,500,000	1,356,455	1,356,455
34907	SALES TAX COMMISSION	296	-	150	-
36101	INTEREST EARNINGS	94	1,000	1,000	1,000
36102	INTEREST EARNINGS-SBA	1,547	3,000	3,000	3,000
36121	INTEREST-SURPLUS FUNDS	18,395	5,000	25,000	25,000
36122	INTEREST-MONEY MRKT	2,762	3,000	3,000	3,000
36127	FEIT EARNINGS	45	300	1,000	1,000
36128	FEIT FIXED EARNINGS	-	-	275	275
36130	NET INCR IN FV OF INVSTMT	(33,923)	-	(240,783)	-
36201	RENTAL INCOME	382,494	820,000	507,135	507,135
36204	TAX EXEMPT RENTAL INCOME	125,232	65,000	-	-
36213	PV CONCERT HALL RENTAL	9,472	335,000	231,825	231,825
36403	RECOVERIES-RESTITUTIONS	334	-	-	-
36901	REFUND PY EXPENDITURES	28,376	-	-	-
36904	MISCELLANEOUS REVENUE	-	794,165	-	-
38101	TRANSFER FROM FUNDS	150,000	344,253	344,253	300,000
38998	5% REDUCTION	-	(795,165)	-	(1,071,878)
38999	CARRYFORWARD	192,008	75,269	6,546,213	10,248,087
Total		13,198,203	25,298,675	31,079,818	30,913,773

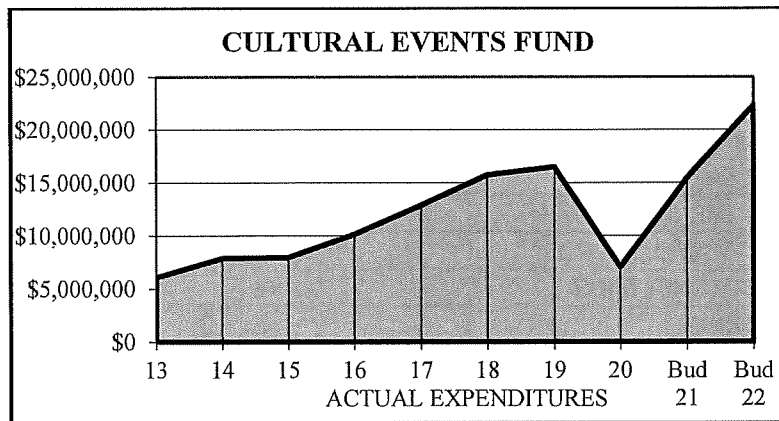
SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: CULTURAL EVENTS
PROGRAM: CULTURAL EVENTS

PROGRAM DESCRIPTION:

The St. Johns County Cultural Events program operates the 4,700 seat outdoor St. Augustine Amphitheatre as well as other County venues that provide both social and economic stimulus for St. Johns County. The social stimulus is a quality of life benefit provided to the community, while the economic stimulus is realized through new spending and an economic multiplier effect. The challenge as managers of the Cultural Events program is to recognize the limitations of all venues and to determine clear and realistic goals on how to best manage and operate these venues. In 2014 an economic impact study of the program was completed through the University of Florida showing an approximate \$17 million annual impact on the local economy and that 61% of attendees come from outside the County for almost a 2:1 ratio for the County's total return on investment.

MISSION: To be a premier cultural events program in the southeastern United States, presenting the finest in performing arts to our community - a balance of quality international, national, regional and community performances.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects both the reemergence of the Cultural Events operation after COVID-19 pandemic immobilized most cultural events worldwide; as well as the \$5.99 million Shuttered Venue Grant awarded St. Johns County that will provide financial assistance to strengthen the reemerging operation.

REVENUE:

The Board of County Commissioners established the Amphitheatre as an Enterprise Fund in FY 2000. In FY 2007 the Amphitheatre became a Special Revenue fund receiving funding from events and the Tourist Development Tax Fund. In FY 2009 Amphitheatre Operations was renamed Cultural Events. The Tourist Development Tax Fund has continued to provide support to Cultural Events through transfers, direct billing and is paying the associated debt service on the renovated Amphitheatre.

EXPENDITURES:

Category	Actual Expenditures FY 18	Actual Expenditures FY 19	Actual Expenditures FY 20	Adopted Budget FY 21	Adopted Budget FY 22
Personal Services	\$1,749,145	\$1,946,026	\$1,294,020	\$2,178,004	\$2,322,635
Operating Expenses	13,950,055	14,533,862	5,721,470	12,870,156	19,947,346
Capital Outlay	72,134	23,511	75,376	31,750	0
Other	0	0	0	415,267	36,409
TOTAL	\$15,771,334	\$16,503,399	\$7,090,866	\$15,495,177	\$22,306,390

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Defined core values and identified key priorities for decision making that exemplify our organizational culture and strengthen internal communication.
- ◆ Secured a \$5.4 million Federal Shuttered Venue Grant to assist in rejuvenating the Cultural Events financial position after the COVID-19 pandemic virtually eliminated the event venue industry.
- ◆ Ranked #2 in the Country and #3 in Worldwide Amphitheatre Ticket Sales Mid-Year Report (Pollstar Magazine July 2019).
- ◆ Ranked #20 in Worldwide Amphitheatre Ticket Sales Yearend Report (Pollstar Magazine November 2019), Ponte Vedra Concert Hall Ranked #171 in Worldwide Top 200 Theatre Venues Ticket Sales Mid-Year Report (Pollstar Magazine July 2019), Nominated for “Best Event Venue” Ponte Vedra Concert Hall (Ponte Vedra Beaches Leader 2019 Best of Ponte Vedra), Nominated “Amphitheatre of the Year” (IEBA 2019), Awarded “Best Local Music Venue” St. Augustine Amphitheatre (Jacksonville Rainbow Awards 2019), Awarded “Best Concert Venue” St. Augustine Amphitheatre & “Best Music Festival” Sing Out Loud (Folio Weekly’s Best of St. Augustine 2019),
- ◆ Completed major redesigns of both venue websites to enhance communication options, elevate marketing capabilities, and improve efficiencies
- ◆ Presented over 17 St. Augustine Amphitheatre ticketed events and 50 Ponte Vedra Concert Hall ticketed events before the COVID-19 health crisis caused the cancelation/postponement of over 50 scheduled ticketed events. Adapted Sing Out Loud Festival to Sing Out Loud: Virtual Sessions

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Continue to deliver “world-class” concerts and experiences that engage residents and visitors while elevating the profile of St. Johns County.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Develop cultural programming that is diverse, inclusive and accessible, and that drives attendance and cost recovery.

PERFORMANCE MEASURES		Actual FY 20	Estimated FY 21	Adopted FY 22
I N P U T	Number of Full-time Equivalents (FTEs)	25.0	25.0	26.0
	Total Operating and Maintenance Expenditures	\$7,015,490	\$7,313,414	\$16,285,413
	Shuttered Venue Grant	\$ -	\$ -	\$5,984,568
	Tourist Development Tax Transfer	\$150,000	\$150,000	\$150,000
O U T P U T	Number of Cultural & Special Event Days	32	63	80
	Number of Ticketed Events	69	48	160
	Total Participants Annually	131,569	201,154	220,000
E F F I C	Staff Hours per Participant	2.5	3.9	4.1
	# Event Days per FTE	2.8	1.9	6.2
	Program Cost to Total Participants	\$53.32	\$36.36	\$74.02
E F F E C T	Revenue from Sponsorships & Seat Subscriptions	\$129,429	\$85,000	\$240,000
	Total Revenue from Operations	\$6,662,149	\$6,961,675	\$15,663,300
	Revenue % to Program Cost	96.8%	96.4%	97.7%

1451 - Cultural Events

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	947,973	1,465,524	1,206,477	1,645,729
51300	OTHER SALARIES	6,735	-	-	-
51302	TEMPORARY EMPLOYEES	93,049	175,000	256,636	257,000
51400	OVERTIME EMPLOYEES	17,848	75,000	52,541	52,500
51501	ON CALL PAY	4,180	10,000	3,888	5,000
52100	FICA/MEDICARE TAXES	73,202	118,615	94,689	130,297
52200	RETIREMENT CONTRIBUTIONS	120,837	188,161	159,467	228,566
52300	LIFE & HEALTH INSURANCE	175,735	284,939	205,300	320,736
52400	WORKERS COMP	6,794	5,396	9,255	9,511
52500	UNEMPLOYMENT COMPENSATION	1,925	-	-	-
53120	CONTRACTUAL SERVICES	35,680	75,490	60,695	62,381
53130	PROMOTER CNTRCTL SVCS	104,004	598,250	713,531	749,208
53131	CO-PROMOTER CNTRCL SVCS	3,107,544	9,530,000	13,343,058	13,500,000
53132	SELF-PROMOTER CNTRCT SVC	1,170,535	1,800,000	2,408,131	2,500,000
53134	CONCESSION CONTRCTL SVCS	221,964	760,000	796,050	835,853
53135	TICKET SALE CONTRCTL SVCS	83,623	30,000	-	-
53180	ENGINEERING SERVICES	-	-	19,200	-
53201	SERVICE CHARGES	34,999	53,000	56,967	59,815
53400	REFUSE	1,039	6,180	6,225	6,536
54000	TRAVEL AND PER DIEM	-	22,000	22,000	35,000
54100	COMMUNICATIONS	34,095	28,266	31,532	28,748
54109	SPONSORSHIP DEVELOPMENT	708	-	-	-
54110	POSTAGE	80	2,500	2,500	2,500
54300	UTILITIES	86,923	121,380	125,490	131,765
54400	LEASE/RENTAL OF EQUIPMENT	28,372	131,595	44,843	45,460
54402	LEASE/RENTAL OF LAND	300	600	-	-
54500	INSURANCE	89,618	95,259	95,259	100,022
54600	BUILDING MAINTENANCE	23,169	25,000	25,000	190,239
54601	EQUIPMENT MAINTENANCE	1,824	3,170	3,170	3,548
54602	VEHICLE MAINTENANCE	5,291	4,500	10,130	10,637
54603	OTHER MAINTENANCE	11,640	25,000	25,000	25,000
54623	MAINT-CULTURE AND REC	-	194,253	194,253	3,559,597
54900	ADVERTISING	47,350	225,000	225,000	236,250
54904	SALES TAX	-	-	7,406	7,776
55100	OFFICE SUPPLIES	2,948	8,500	9,117	9,500
55102	SOFTWARE	3,179	1,270	1,270	305
55103	COMPUTER SUPPLIES	6,176	4,565	8,379	2,740
55200	OPERATING SUPPLIES	39,938	198,500	198,500	208,425
55201	GAS, OIL, AND LUBRICANTS	2,199	6,000	6,272	6,600
55209	PURCHASES	-	12,000	-	-
55304	FEDERAL GRANT EXPENDITURE	24,061	8,976,853	400,000	-
55405	DUES AND MEMBERSHIPS	4,494	500	4,500	4,725
56403	COMPUTER EQUIPMENT	-	-	-	1,800
59900	BAD DEBT EXPENSE	31,962	-	-	-
59920	RESERVE	-	36,409	-	-
59927	CAPITAL OUTLAY RESERVE	-	-	-	5,400,000
59935	R & R FUND	-	-	-	540,004
Total		6,651,993	25,298,675	20,831,731	30,913,773

1116 - Tourist Development

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	14,390,953	15,383,280	19,955,833	19,705,833
Transfers From Funds	2,500,000	-	-	-
Statutory Reduction	-	(756,664)	-	(985,292)
Fund Balance	4,517,315	7,137,194	9,632,096	9,348,674
Total	21,408,268	21,763,810	29,587,929	28,069,215

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	350,747	477,136	353,797	574,835
Operating Expenses	6,138,967	10,398,002	10,376,849	11,414,960
Capital Expenses	25,000	2,225,000	2,273,750	2,108,000
Other Expenses	3,261,458	8,663,672	7,234,859	13,971,420
Total	9,776,172	21,763,810	20,239,255	28,069,215

1116 - Tourist Development

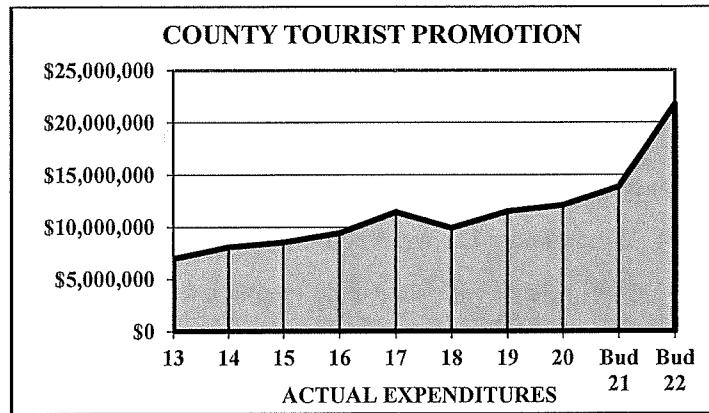
Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31211	TOURIST DEVELOPMENT TAX	7,193,195	6,052,146	7,880,509	7,880,509
31213	ONE CENT TDC TAX	3,596,598	3,026,072	3,940,254	3,940,254
31215	SECOND CENT TDC TAX	3,596,598	3,026,072	3,940,254	3,940,254
31216	FIFTH CENT TDC TAX	-	3,026,072	3,940,254	3,940,254
33400	STATE GRANT REVENUE	-	250,000	250,000	-
36103	INTEREST-SBA PART I	1,154	886	1,154	1,154
36104	INTEREST-SBA PART II	373	284	373	373
36105	INTEREST-SBA PART III	463	335	463	463
36106	INTEREST-SBA PART IV	765	543	765	765
36127	FEIT EARNINGS	721	180	721	721
36128	FEIT FIXED EARNINGS	185	99	185	185
36133	INTEREST-SBA PART V	901	591	901	901
38101	TRANSFER FROM FUNDS	2,500,000	-	-	-
38998	5% REDUCTION	-	(756,664)	-	(985,292)
38999	CARRYFORWARD	4,517,315	7,137,194	9,632,096	9,348,674
Total		21,408,268	21,763,810	29,587,929	28,069,215

SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: TOURISM & CULTURAL DEVELOPMENT
PROGRAM: COUNTY TOURIST PROMOTION

PROGRAM DESCRIPTION: The Tourism and Cultural Development Department supports the promotion and development of tourism by administering the Tourist Development Plan and serves as the liaison to the Tourist Development Council (TDC), a nine-member advisory panel appointed by the Board of County Commissioners. The Tourist Development Plan that outlines how the proceeds of the 5% Tourist Development Tax (TDT) will be used for 5 specified spending categories: **Destination Marketing (Category I)** funds are used to promote the County as a visitor destination which is accomplished primarily through a contract with the Visitors & Convention Bureau (VCB); **Arts, Culture & Heritage (Category II)** funds provide grants to organizations for support of special events and cultural programming which attract visitors. The St. Johns Cultural Council is contracted to manage this initiative; **Leisure & Recreation (Category III)** funds are used primarily for tourism based recreational facilities and services. These may include improvements to the County's piers, boat ramps, artificial reefs, sports facilities and other related capital projects. Funds from this category are also used for amateur and professional sporting events as a means of attracting overnight visitors and helping the local economy through the County's Parks & Recreation Department; **Administration & Special Uses (Category IV)** funds are used to pay the debt service on the St. Augustine Amphitheatre and a variety of tourism based functions and special events; **Beach Assets (Category V)** funds are utilized for beach park facilities as well as beach and beach access improvements and projects.

MISSION: To effectively and efficiently develop, advance, improve and promote tourism within St. Johns County to sustain the County's largest industry and economic engine.



FY 2022 BUDGET HIGHLIGHTS: The total budget primarily reflects projected tourist development tax revenue. Increase is primarily due to an additional 1% Tourist Development Tax being levied.

REVENUE:

The Board of County Commissioners has set, by ordinance, the division of the 5 cents of Tourist Development Tax (or "Bed Tax") across five Categories of use as follows: 1.6 cents (32%) to Category I; 0.6 cents (12%) to Category II; 0.6 cents (12%) to Category III; 0.8 cents (16%) to Category IV; and 1.4 cents (28%) to Category V.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Category I	\$4,663,343	\$5,046,937	\$5,164,370	\$4,832,705	\$5,678,989
Category II	\$1,816,038	\$2,008,751	\$1,242,332	\$1,585,361	\$2,047,385
Category III	\$1,618,794	\$1,973,498	\$1,542,437	\$1,876,412	\$4,645,495
Category IV	\$1,819,629	\$2,484,066	\$2,268,963	\$2,607,425	\$3,354,786
Category V	\$0	\$0	\$1,897,670	\$2,961,862	\$6,037,155
TOTAL	\$9,917,804	\$11,513,252	\$12,115,772	\$13,863,765	\$21,763,810

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Despite the continuing impact of COVID on the tourism industry, FY21 revenues from Tourist Development Tax (TDT) collections surpassed \$14.6 million which was approximately 18% above the prior record-high collections of FY19.
- ◆ With the beginning of fiscal year FY22, the Board of County Commissioners levied the 5th cent of bed tax and updated the Tourist Development Plan allocations of revenue, putting more funding emphasis on supporting and developing tourism infrastructure including recreational facilities and beaches.
- ◆ The sixth annual Sing Out Loud event was once again offered as a live event which took place over several weeks in September. The free event featured live music performed in local venues and focused on promoting the County as a premier destination for music and culture. The event was coordinated by St. Johns County Cultural Events Division and funded primarily by Tourist Development Tax dollars.
- ◆ Through a funding based partnership, the St. Johns County Chamber of Commerce completed the fourth year of the implementation phase of the Ponte Vedra specific Product Development Plan. The project has identified potential tourism growth opportunities in passive nature and outdoor recreation with a sub-brand of "Ponte Vedra Naturally" has completed a brand specific website and promotional materials.
- ◆ The 2022 Arts, Culture, Heritage grants program received a total of 25 applications with a total grant funding request of \$656,429. The grant program was at \$450,000 in FY22 and all 25 applicants received some level of funding for their event.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Maintain an average length of visitor stay at 3.0 nights or better.
- Increase the economic impact of tourism by promoting the destination in high spend tourism markets.
- Continue to increase occupancy levels throughout the County in hotels, motels, campgrounds and rental condominiums particularly during non-peak times and mid-week.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Prioritize projects that improve both the experience of the tourists and the SJC residents.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-Time Equivalents (FTEs)	3.1	3.2	3.2
	Total Program Expenditures less capital and grants	\$12,115,772	\$9,962,329	\$17,884,997
	Advertising Expenditures	\$5,294,413	\$4,008,325	\$4,817,550
O U T P U T	Number of Cultural & Special Events	20	29	36
	Number of Sporting Events Hosted	8	0	14
	Accommodation Occupancy Rate	65.2%	50.4%	64.1%
E F F I C	Administrative Cost as Percentage of Tourist Tax	2.9%	2.8%	3.0%
	Program Cost per Capita (Adjusted for Inflation)	\$46.26	\$36.16	\$61.71
	Tourist Tax Received Per Advertising Expense	\$1.74	\$3.02	\$3.14
E F F E C T	% Increase (Decrease) of TDT Revenue Over PY*	(24.0%)	31.5%	25.0%
	% Hotel/Motel of Total Bed Tax	63%	62%	63%
	Total Tourist Development Tax (TDT) Collections	\$9,203,218	\$12,104,290	\$15,130,362

*FY22 is reflecting additional 1% TDT levied

1144 - TDT: Cat I Destination Marketing

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	3,970,275	4,742,000	4,742,000	5,216,200
53401	INDIRECT ADMIN COSTS	-	12,595	12,595	12,595
54900	ADVERTISING	-	-	-	500,000
59100	TRANSFER TO FUNDS	-	-	-	2,000,000
59920	RESERVE	-	924,394	-	1,747,687
Total		3,970,275	5,678,989	4,754,595	9,476,482

1146 - TDT: Cat III Leisure & Recreation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	10,765	10,845	10,326	56,512
52100	FICA/MEDICARE TAXES	812	830	790	4,323
52200	RETIREMENT CONTRIBUTIONS	2,997	3,175	2,996	8,930
52300	LIFE & HEALTH INSURANCE	1,068	1,513	1,370	12,853
52400	WORKERS COMP	290	266	253	295
53100	PROFESSIONAL FEES	-	175,000	175,000	-
53120	CONTRACTUAL SERVICES	4,725	-	3,000	8,302
53150	CONSULTING SERVICES	-	175,000	175,000	-
53401	INDIRECT ADMIN COSTS	-	42,043	42,043	42,043
53705	SPORTS MARKETING	-	415,500	366,750	300,000
53710	BEACH MAINTENANCE	256,463	-	-	-
54000	TRAVEL AND PER DIEM	-	-	-	4,000
54100	COMMUNICATIONS	-	-	-	714
54601	EQUIPMENT MAINTENANCE	-	-	-	80
54603	OTHER MAINTENANCE	-	500,000	497,000	500,000
54616	HCP MAINTENANCE	4,367	-	-	-
54618	DEFERRED MAINTENANCE	-	300,000	300,000	-
54900	ADVERTISING	-	6,800	6,800	31,800
55102	SOFTWARE	-	-	-	722
55103	COMPUTER SUPPLIES	-	-	-	1,450
55200	OPERATING SUPPLIES	-	-	-	2,500
55401	TRAINING	-	-	-	2,000
56301	IMPROVEMENTS O/T BUILDING	25,000	275,000	323,750	2,100,000
58100	AID TO GOVT AGENCIES	-	50,000	50,000	-
59100	TRANSFER TO FUNDS	880,791	2,455,000	2,455,000	-
59920	RESERVE	-	234,523	-	355,730
Total		1,187,278	4,645,495	4,410,078	3,432,254

1147 - TDT: Cat II Arts, Culture, & Heritage

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	913,651	1,096,250	1,096,250	1,231,000
53401	INDIRECT ADMIN COSTS	-	10,711	10,711	10,711
53728	CATEGORY II GRANTS	122,256	450,000	450,000	450,000
54801	SPECIAL EVENTS	65,000	300,946	300,946	450,000
59100	TRANSFER TO FUNDS	150,000	150,000	150,000	800,000
59301	REFUND P/Y REVENUES	37,238	-	-	-
59920	RESERVE	-	39,478	-	316,002
Total		1,288,145	2,047,385	2,007,907	3,257,713

1148 - TDT: Cat IV Admin & Special Uses

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	204,480	291,015	197,125	308,191
51302	TEMPORARY EMPLOYEES	40,549	45,000	45,000	45,000
51400	OVERTIME EMPLOYEES	773	34	34	-
52100	FICA/MEDICARE TAXES	15,183	22,112	14,649	23,420
52200	RETIREMENT CONTRIBUTIONS	43,698	58,308	50,474	68,193
52300	LIFE & HEALTH INSURANCE	29,857	41,559	30,575	44,695
52400	WORKERS COMP	275	2,479	205	2,423
53100	PROFESSIONAL FEES	-	220,987	190,987	304,500
53120	CONTRACTUAL SERVICES	158,963	171,763	171,763	752,869
53401	INDIRECT ADMIN COSTS	-	118,068	118,068	118,068
53708	HOLIDAY LIGHTING PROGRAM	72,000	115,000	115,000	100,000
53727	ST. AUG VISITORS INFO CTR	224,187	338,419	338,419	390,000
54000	TRAVEL AND PER DIEM	-	1,000	1,000	1,000
54100	COMMUNICATIONS	14,772	12,668	17,167	15,672
54110	POSTAGE	44	100	100	100
54500	INSURANCE	6,923	11,402	9,500	10,450
54600	BUILDING MAINTENANCE	-	-	-	25,000
54602	VEHICLE MAINTENANCE	280	500	500	500
54801	SPECIAL EVENTS	282,658	410,000	410,000	510,000
54900	ADVERTISING	38,506	68,750	123,750	75,000
55100	OFFICE SUPPLIES	877	500	500	500
55102	SOFTWARE	150	1,000	1,000	1,000
55200	OPERATING SUPPLIES	2,836	1,100	1,100	1,100
55201	GAS, OIL, AND LUBRICANTS	34	350	350	350
55305	STATE GRANT EXPENDITURE	-	250,000	250,000	-
55405	DUES AND MEMBERSHIPS	-	400	400	800
56301	IMPROVEMENTS O/T BUILDING	-	250,000	250,000	-
56401	OFFICE EQUIPMENT	-	-	-	8,000
58200	AID TO PRIVATE ORGS	187,500	300,000	275,000	275,000
59100	TRANSFER TO FUNDS	454,929	454,859	454,859	954,859
59920	RESERVE	-	167,413	-	694,446
Total		1,779,474	3,354,786	3,067,525	4,731,136

1203 - TDT: Cat V Beach Assets

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	-	8,650	8,650	-
53710	BEACH MAINTENANCE	-	270,000	281,000	-
53711	BEACH IMPROVEMENTS	-	165,000	154,000	-
54616	HCP MAINTENANCE	-	5,500	5,500	-
54620	MAINT-PHYS ENVIRNMNT	-	-	-	343,934
56301	IMPROVEMENTS O/T BUILDING	-	1,700,000	1,700,000	-
58100	AID TO GOVT AGENCIES	450,000	1,375,000	1,375,000	-
59100	TRANSFER TO FUNDS	1,101,000	2,075,000	2,475,000	2,413,734
59920	RESERVE	-	-	-	4,413,962
59923	CONTIGENCY RESERVE	-	400,000	-	-
59927	CAPITAL OUTLAY RESERVE	-	38,005	-	-
Total		1,551,000	6,037,155	5,999,150	7,171,630

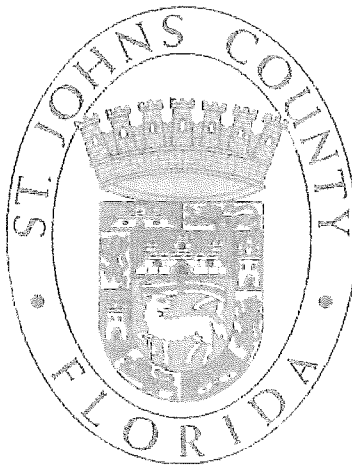
FY 2023 IMPACT FEES SUMMARY

County impact fees are collected in six (6) categories: Public Buildings, Police Protection, Fire Protection/Emergency Medical Services, Roads, Parks, and Schools. Impact Fees for Schools are remitted directly to the School Board and are not a part of the County budget. The Roads and Parks Impact Fees are collected and expended by one of four geographically defined zones (See "Impact Fee Zones" Map). The remaining categories are collected countywide. The County has an Interlocal Agreement with the City of St. Augustine Beach (COSAB) to return a share of applicable Impact Fees. Impact Fees are updated and modified by the Board of County Commissioners every five years.

FY 2023 BUDGET HIGHLIGHTS: The budget primarily reflects an increased level of impact fees due to growth and building activity as a continuing trend over the last few years. Some spend down in impact fee road funds is anticipated as transportation capital projects are completed.

Category	Fund Carry Forward from Previous Year	FY2023 Projected Revenue less 5% Statutory Reduction	Total Revenue Available FY 2023	Use of Impact Fees FY 2023	Project Cost	Fund Reserves
Public Buildings	\$13,724,464	\$5,421,798	\$19,146,262	Administration Building Debt Service Transfer	\$1,042,049	\$17,029,213
				Countywide Space Plan	1,000,000	
				COSAB Interlocal	50,000	
				Service Charges	25,000	
Police	\$0	\$2,304,993	\$2,304,993	Training Facility Debt Service	\$2,274,493	\$0
				COSAB Interlocal	17,000	
				Service Charges	13,500	
Fire / EMS	\$1,604,645	\$3,880,040	\$5,484,685	Pine Island Station Debt Service	\$396,437	\$4,264,028
				New Ambulance Station 4	560,400	
				Service Charges	22,415	
				Hazmat Equipment Debt Service	241,405	
Roads Zone A	\$911,186	\$2,515,640	\$3,426,826	Capital Project Debt Service	\$500,000	\$1,511,826
				CR 210 Greenbriar to Cimarrone	1,000,000	
				Racetrack Rd./Vet Pkwy Turn Ln	350,000	
				Signal Re-timing	50,000	
				Service Charges	15,000	
Roads Zone B	\$4,008,988	\$4,021,397	\$8,030,385	Capital Project Debt Service	\$500,000	\$2,495,385
				Palm Valley Road Sidewalk Ph. 1	2,000,000	
				Preservation Trail Signal	125,000	
				Signal Re-timing	50,000	
				Mickler Roundabout Imp.	1,320,000	
				Service Charges	40,000	
				Woodlawn Road Improvements	1,500,000	

Category	Fund Carry Forward from Previous Year	FY2023 Projected Revenue less 5% Statutory Reduction	Total Revenue Available FY 2023	Use of Impact Fees FY 2023	Project Cost	Fund Reserves
Roads Zone C	\$13,950,026	\$5,998,736	\$19,948,762	CR 5A Imp. From SR 312 to US1	\$6,506,127	\$6,757,635
				Kings Estate Rd. Corridor Imp.	5,900,000	
				COSAB Impact Fees Interlocal	250,000	
				Capital Project Debt Service	500,000	
				Service Charges	35,000	
Roads Zone D	\$4,072,845	\$1,501,330	\$5,574,175	CR 208 Towns Branch Bridge	\$361,771	\$5,197,404
				Service Charges	15,000	
Parks Zone A	\$3,635,932	\$2,381,176	\$6,017,108	Capital Project Debt Service	\$73,514	\$2,928,594
				Durbin Expansion Design	100,000	
				Palmo Boat Ramp Design	100,000	
				Trout Creek Expansion	1,000,000	
				Field of Dreams Exp. Design	100,000	
				Shearwater Reg. Park Design	200,000	
				Rivertown 2 Improvements	1,500,000	
				Service Charges	15,000	
Parks Zone B	\$2,973,200	\$2,254,953	\$5,228,153	Vilano FCT	\$50,000	\$1,973,153
				Twin Creeks Infrastructure	2,700,000	
				Cornerstone Playground	500,000	
				Service Charges	5,000	
Parks Zone C	\$1,714,980	\$1,136,130	\$2,851,110	Capital Project Debt Service	\$41,352	\$1,759,588
				Vail Point Parking Expansion	400,000	
				Shore Drive Trail	626,770	
				COSAB Impact Fees Interlocal	18,000	
				Service Charges	5,400	
Parks Zone D	\$389,613	\$315,142	\$704,755	Service Charges	\$1,000	\$678,755
				Masters Tract Nature Trail	25,000	
GRAND TOTAL	\$46,985,879	\$31,731,335	\$74,127,751		\$34,121,633	\$44,595,581



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1150 - IF: Public Buildings

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	5,287,714	4,706,451	5,269,582	5,716,953
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(244,630)	-	(295,155)
Fund Balance	8,867,409	13,052,779	13,069,311	13,724,464
Total	14,155,123	17,514,600	18,338,893	19,146,262

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	23,620	25,000	25,000	1,025,000
Capital Expenses	-	3,500,000	3,500,000	-
Other Expenses	1,062,191	13,989,600	1,089,429	18,121,262
Total	1,085,811	17,514,600	4,614,429	19,146,262

1150 - IF: Public Buildings

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	5,460	9,000	4,500	9,000
36121	INTEREST-SURPLUS FUNDS	43,361	33,000	45,000	33,000
36122	INTEREST-MONEY MRKT	4,099	5,000	2,250	5,000
36127	FEIT EARNINGS	306	500	1,000	500
36128	FEIT FIXED EARNINGS	151	200	700	200
36130	NET INCR IN FV OF INVSTMT	(48,935)	-	(249,281)	-
36302	IMPACT FEES	5,495,395	4,844,891	5,684,848	5,855,393
36305	COUNTY ADMIN FEE	(212,122)	(186,140)	(219,435)	(186,140)
38998	5% REDUCTION	-	(244,630)	-	(295,155)
38999	CARRYFORWARD	8,867,409	13,052,779	13,069,311	13,724,464
Total		14,155,123	17,514,600	18,338,893	19,146,262

1165 - IF: Public Buildings

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53180	ENGINEERING SERVICES	-	-	-	1,000,000
53201	SERVICE CHARGES	23,620	25,000	25,000	25,000
56200	BUILDINGS	-	3,500,000	3,500,000	-
58100	AID TO GOVT AGENCIES	20,142	47,380	47,380	50,000
59100	TRANSFER TO FUNDS	1,042,049	1,042,049	1,042,049	1,042,049
59927	CAPITAL OUTLAY RESERVE	-	12,900,171	-	17,029,213
Total		1,085,811	17,514,600	4,614,429	19,146,262

1151 - IF: Law Enforcement

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	2,447,728	2,429,194	2,335,256	2,405,074
Transfers From Funds	841,036	94,642	25,000	25,000
Statutory Reduction	-	(126,311)	-	(125,081)
Fund Balance	-	-	-	-
Total	3,288,763	2,397,525	2,360,256	2,304,993

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	11,035	12,800	12,293	13,500
Capital Expenses	-	-	-	-
Other Expenses	38,021	2,384,725	2,347,963	2,291,493
Total	49,056	2,397,525	2,360,256	2,304,993

1151 - IF: Law Enforcement

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	1,318	250	475	250
36302	IMPACT FEES	2,544,632	2,525,968	2,428,522	2,501,378
36305	COUNTY ADMIN FEE	(98,223)	(97,024)	(93,741)	(96,554)
38101	TRANSFER FROM FUNDS	841,036	94,642	25,000	25,000
38998	5% REDUCTION	-	(126,311)	-	(125,081)
Total		3,288,763	2,397,525	2,360,256	2,304,993

1169 - IF: Law Enforcement

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53201	SERVICE CHARGES	11,035	12,800	12,293	13,500
57200	INTEREST	23,911	99,655	91,373	64,996
58100	AID TO GOVT AGENCIES	14,110	20,215	15,525	17,000
59103	ADVANCE TO FUNDS	-	2,264,855	2,241,065	2,209,497
Total		49,056	2,397,525	2,360,256	2,304,993

1152 - IF: Fire / EMS Services

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	3,847,847	3,718,800	3,855,161	4,092,894
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(193,393)	-	(212,854)
Fund Balance	5,972,987	8,923,292	9,162,935	1,604,645
Total	9,820,834	12,448,699	13,018,096	5,484,685

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	21,184	194,135	192,713	22,415
Capital Expenses	-	7,925,100	10,583,751	560,400
Other Expenses	636,714	4,329,464	636,987	4,901,870
Total	657,898	12,448,699	11,413,451	5,484,685

1152 - IF: Fire / EMS Services

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	883	1,000	2,902	1,000
36121	INTEREST-SURPLUS FUNDS	34,276	1,000	31,118	1,000
36122	INTEREST-MONEY MRKT	2,097	1,000	1,325	1,000
36127	FEIT EARNINGS	894	500	751	500
36128	FEIT FIXED EARNINGS	528	500	304	250
36130	NET INCR IN FV OF INVSTMT	(57,946)	-	(151,281)	-
36302	IMPACT FEES	4,022,378	3,863,851	4,129,439	4,253,323
36305	COUNTY ADMIN FEE	(155,264)	(149,051)	(159,397)	(164,179)
38998	5% REDUCTION	-	(193,393)	-	(212,854)
38999	CARRYFORWARD	5,972,987	8,923,292	9,162,935	1,604,645
Total		9,820,834	12,448,699	13,018,096	5,484,685

1172 - IF: Fire / EMS

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53201	SERVICE CHARGES	21,184	23,185	21,763	22,415
55102	SOFTWARE	-	4,300	4,300	-
55103	COMPUTER SUPPLIES	-	14,650	14,650	-
55200	OPERATING SUPPLIES	-	152,000	152,000	-
56102	DEMOLITION	-	8,000	8,000	-
56200	BUILDINGS	-	4,309,810	4,309,810	-
56300	BUILDING IMPROVEMENTS	-	40,000	40,000	-
56301	IMPROVEMENTS O/T BUILDING	-	3,000,000	3,000,000	-
56400	EQUIPMENT	-	189,150	189,150	-
56402	OFFICE FURNITURE	-	7,000	7,000	-
56403	COMPUTER EQUIPMENT	-	5,340	5,340	-
56415	CAPITAL VEHICLES	-	365,800	3,024,451	560,400
59100	TRANSFER TO FUNDS	636,714	636,987	636,987	637,842
59920	RESERVE	-	1,184,391	-	548,468
59927	CAPITAL OUTLAY RESERVE	-	2,508,086	-	3,715,560
Total		657,898	12,448,699	11,413,451	5,484,685

1154 - IF: Roads Zone A

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	5,226,056	8,118,316	2,586,607	2,653,584
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(278,813)	-	(137,944)
Fund Balance	9,596,170	13,844,552	13,081,769	911,186
Total	14,822,226	21,684,055	15,668,376	3,426,826

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	11,794	2,780,000	7,500	65,000
Capital Expenses	1,228,663	14,911,461	14,249,690	1,350,000
Other Expenses	500,000	3,992,594	500,000	2,011,826
Total	1,740,457	21,684,055	14,757,190	3,426,826

1154 - IF: Roads Zone A

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33440	TRANSPORTATION STATE GRNT	-	2,750,000	-	-
36102	INTEREST EARNINGS-SBA	4,006	7,500	2,700	3,000
36121	INTEREST-SURPLUS FUNDS	39,728	35,000	33,000	25,000
36122	INTEREST-MONEY MRKT	5,702	3,000	4,200	3,000
36127	FEIT EARNINGS	220	-	435	-
36128	FEIT FIXED EARNINGS	149	-	75	-
36130	NET INCR IN FV OF INVSTMT	(67,164)	-	-	-
36302	IMPACT FEES	4,825,015	5,530,756	2,648,427	2,727,880
36305	COUNTY ADMIN FEE	(181,600)	(207,940)	(102,230)	(105,296)
36616	CONTRIBS-PRPRTNATE SHARE	600,000	-	-	-
38998	5% REDUCTION	-	(278,813)	-	(137,944)
38999	CARRYFORWARD	9,596,170	13,844,552	13,081,769	911,186
Total		14,822,226	21,684,055	15,668,376	3,426,826

1185 - IF: Roads Zone A

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53150	CONSULTING SERVICES	-	-	-	50,000
53201	SERVICE CHARGES	11,794	30,000	7,500	15,000
55305	STATE GRANT EXPENDITURE	-	2,750,000	-	-
56301	IMPROVEMENTS O/T BUILDING	1,110,434	-	-	350,000
56320	MINOR COLLECTOR ROAD	-	2,000,000	2,000,000	-
56330	MAJOR COLLECTOR ROAD	-	12,249,690	11,949,690	1,000,000
56350	BRIDGE	118,229	661,771	300,000	-
59100	TRANSFER TO FUNDS	500,000	500,000	500,000	500,000
59927	CAPITAL OUTLAY RESERVE	-	3,455,829	-	1,511,826
59943	DEPARTMENT RESERVES	-	36,765	-	-
Total		1,740,457	21,684,055	14,757,190	3,426,826

1155 - IF: Roads Zone B

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	4,396,785	5,437,585	7,001,025	4,241,945
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(144,565)	-	(220,548)
Fund Balance	9,022,019	12,266,862	12,788,727	4,008,988
Total	13,418,804	17,559,882	19,789,752	8,030,385

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	2,154	-	-	-
Operating Expenses	45,925	2,690,000	2,665,000	890,000
Capital Expenses	297,905	12,615,764	12,615,764	4,145,000
Other Expenses	500,000	2,254,118	500,000	2,995,385
Total	845,984	17,559,882	15,780,764	8,030,385

1155 - IF: Roads Zone B

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33120	PUBLIC SAFETY FEDERAL GNT	23,111	-	-	-
33440	TRANSPORTATION STATE GRNT	-	2,650,000	2,650,000	-
36102	INTEREST EARNINGS-SBA	4,756	7,500	1,450	2,500
36121	INTEREST-SURPLUS FUNDS	19,559	10,000	24,000	25,000
36122	INTEREST-MONEY MRKT	6,976	5,000	5,300	5,000
36127	FEIT EARNINGS	389	-	475	-
36128	FEIT FIXED EARNINGS	263	-	93	-
36130	NET INCR IN FV OF INVSTMT	(35,895)	-	-	-
36302	IMPACT FEES	4,550,862	2,668,791	4,250,926	4,378,453
36305	COUNTY ADMIN FEE	(173,235)	(103,706)	(131,219)	(169,008)
36603	CONTRIBUTIONS	-	200,000	200,000	-
38998	5% REDUCTION	-	(144,565)	-	(220,548)
38999	CARRYFORWARD	9,022,019	12,266,862	12,788,727	4,008,988
Total		13,418,804	17,559,882	19,789,752	8,030,385

1188 - IF: Roads Zone B

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
52900	VEHICLE/LABOR CREDITS	2,154	-	-	-
53150	CONSULTING SERVICES	-	-	-	50,000
53201	SERVICE CHARGES	21,985	40,000	15,000	40,000
55304	FEDERAL GRANT EXPENDITURE	23,940	-	-	-
55305	STATE GRANT EXPENDITURE	-	2,650,000	2,650,000	800,000
56100	LAND	66,070	6,094,452	6,094,452	1,500,000
56301	IMPROVEMENTS O/T BUILDING	154,216	3,933,445	4,133,445	2,645,000
56330	MAJOR COLLECTOR ROAD	77,619	2,587,867	2,387,867	-
59100	TRANSFER TO FUNDS	500,000	500,000	500,000	500,000
59927	CAPITAL OUTLAY RESERVE	-	1,679,377	-	2,495,385
59943	DEPARTMENT RESERVES	-	74,741	-	-
Total		845,984	17,559,882	15,780,764	8,030,385

1156 - IF: Roads Zone C

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	5,436,699	5,097,148	7,227,295	6,327,662
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(202,147)	-	(328,926)
Fund Balance	12,235,996	16,379,664	16,602,405	13,950,026
Total	17,672,695	21,274,665	23,829,700	19,948,762

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	45,784	1,255,982	1,220,982	35,000
Capital Expenses	317,126	7,958,692	7,958,692	12,406,127
Other Expenses	707,379	12,059,991	700,000	7,507,635
Total	1,070,289	21,274,665	9,879,674	19,948,762

1156 - IF: Roads Zone C

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33120	PUBLIC SAFETY FEDERAL GNT	45,939	880,312	811,921	-
33440	TRANSPORTATION STATE GRNT	-	324,824	329,424	-
36102	INTEREST EARNINGS-SBA	2,788	5,000	1,700	2,000
36121	INTEREST-SURPLUS FUNDS	95,276	75,000	70,000	75,000
36122	INTEREST-MONEY MRKT	1,860	1,500	2,600	2,500
36127	FEIT EARNINGS	635	-	300	-
36128	FEIT FIXED EARNINGS	431	-	75	-
36130	NET INCR IN FV OF INVSTMT	(161,111)	-	-	-
36302	IMPACT FEES	5,437,977	3,961,445	6,309,733	6,499,025
36305	COUNTY ADMIN FEE	(209,906)	(150,933)	(417,933)	(250,863)
36616	CONTRIBS-PRPRTRNATE SHARE	212,808	-	119,475	-
36901	REFUND PY EXPENDITURES	10,000	-	-	-
38998	5% REDUCTION	-	(202,147)	-	(328,926)
38999	CARRYFORWARD	12,235,996	16,379,664	16,602,405	13,950,026
Total		17,672,695	21,274,665	23,829,700	19,948,762

1191 - IF: Roads Zone C

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53201	SERVICE CHARGES	21,704	55,000	20,000	35,000
55304	FEDERAL GRANT EXPENDITURE	19,480	876,158	876,158	-
55305	STATE GRANT EXPENDITURE	4,600	324,824	324,824	-
56100	LAND	10,600	741,162	1,347,252	-
56301	IMPROVEMENTS O/T BUILDING	241,226	4,534,794	3,928,704	5,900,000
56330	MAJOR COLLECTOR ROAD	65,300	2,682,736	2,682,736	6,506,127
58100	AID TO GOVT AGENCIES	207,379	250,000	200,000	250,000
59100	TRANSFER TO FUNDS	500,000	500,000	500,000	500,000
59927	CAPITAL OUTLAY RESERVE	-	11,210,089	-	6,757,635
59943	DEPARTMENT RESERVES	-	99,902	-	-
Total		1,070,289	21,274,665	9,879,674	19,948,762

1157 - IF: Roads Zone D

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	843,281	484,706	1,536,202	1,583,683
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(25,198)	-	(82,353)
Fund Balance	1,712,640	2,476,011	2,549,643	4,072,845
Total	2,555,921	2,935,519	4,085,845	5,574,175

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	6,278	4,000	13,000	15,000
Capital Expenses	-	-	-	361,771
Other Expenses	-	2,931,519	-	5,197,404
Total	6,278	2,935,519	13,000	5,574,175

1157 - IF: Roads Zone D

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	3,021	5,000	3,500	5,000
36127	FEIT EARNINGS	0	-	-	-
36302	IMPACT FEES	873,260	498,966	1,594,240	1,642,067
36305	COUNTY ADMIN FEE	(33,000)	(19,260)	(61,538)	(63,384)
38998	5% REDUCTION	-	(25,198)	-	(82,353)
38999	CARRYFORWARD	1,712,640	2,476,011	2,549,643	4,072,845
Total		2,555,921	2,935,519	4,085,845	5,574,175

1193 - IF: Roads Zone D

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53201	SERVICE CHARGES	6,278	4,000	13,000	15,000
56350	BRIDGE	-	-	-	361,771
59927	CAPITAL OUTLAY RESERVE	-	2,931,519	-	5,197,404
Total		6,278	2,935,519	13,000	5,574,175

1158 - IF: Parks Zone A

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	2,858,415	2,323,262	2,441,166	2,512,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(120,994)	-	(130,824)
Fund Balance	2,056,178	4,593,817	4,614,014	3,635,932
Total	4,914,593	6,796,085	7,055,180	6,017,108

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	38,922	85,410	79,810	15,000
Capital Expenses	16,609	3,094,390	3,094,390	3,000,000
Other Expenses	245,048	3,616,285	245,048	3,002,108
Total	300,579	6,796,085	3,419,248	6,017,108

1158 - IF: Parks Zone A

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	4,463	4,500	6,700	4,500
36127	FEIT EARNINGS	1	-	-	-
36302	IMPACT FEES	2,968,496	2,415,377	2,535,902	2,611,979
36305	COUNTY ADMIN FEE	(114,545)	(96,615)	(101,436)	(104,479)
38998	5% REDUCTION	-	(120,994)	-	(130,824)
38999	CARRYFORWARD	2,056,178	4,593,817	4,614,014	3,635,932
Total		4,914,593	6,796,085	7,055,180	6,017,108

1195 - IF: Parks Zone A

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53150	CONSULTING SERVICES	22,540	70,410	70,410	-
53201	SERVICE CHARGES	15,844	15,000	9,400	15,000
54603	OTHER MAINTENANCE	538	-	-	-
56301	IMPROVEMENTS O/T BUILDING	16,609	3,094,390	3,094,390	3,000,000
59100	TRANSFER TO FUNDS	245,048	245,048	245,048	73,514
59920	RESERVE	-	3,370,237	-	2,928,594
59943	DEPARTMENT RESERVES	-	1,000	-	-
Total		300,579	6,796,085	3,419,248	6,017,108

1159 - IF: Parks Zone B

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,988,313	1,664,566	2,310,747	2,378,845
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(86,564)	-	(123,892)
Fund Balance	1,182,522	2,986,966	2,893,133	2,973,200
Total	3,170,835	4,564,968	5,203,880	5,228,153

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	8,382	5,000	5,000	5,000
Capital Expenses	269,320	2,225,680	2,225,680	3,250,000
Other Expenses	-	2,334,288	-	1,973,153
Total	277,702	4,564,968	2,230,680	5,228,153

1159 - IF: Parks Zone B

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	2,785	3,000	4,100	3,000
36127	FEIT EARNINGS	0	-	-	-
36302	IMPACT FEES	2,065,247	1,728,278	2,402,757	2,474,839
36305	COUNTY ADMIN FEE	(79,719)	(66,712)	(96,110)	(98,994)
38998	5% REDUCTION	-	(86,564)	-	(123,892)
38999	CARRYFORWARD	1,182,522	2,986,966	2,893,133	2,973,200
Total		3,170,835	4,564,968	5,203,880	5,228,153

1198 - IF: Parks Zone B

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53201	SERVICE CHARGES	8,382	5,000	5,000	5,000
56301	IMPROVEMENTS O/T BUILDING	269,320	2,225,680	2,225,680	3,250,000
59920	RESERVE	-	2,212,033	-	1,973,153
59943	DEPARTMENT RESERVES	-	122,255	-	-
Total		277,702	4,564,968	2,230,680	5,228,153

1160 - IF: Parks Zone C

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	989,754	1,181,635	1,563,712	1,198,549
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(40,689)	-	(62,419)
Fund Balance	869,236	1,483,963	1,592,348	1,714,980
Total	1,858,990	2,624,909	3,156,060	2,851,110

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	7,438	445,240	445,240	5,400
Capital Expenses	109,570	840,000	840,000	1,026,770
Other Expenses	149,635	1,339,669	155,840	1,818,940
Total	266,643	2,624,909	1,441,080	2,851,110

1160 - IF: Parks Zone C

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33770	OTHER CULTURE/REC GRANTS	-	400,000	400,000	-
36102	INTEREST EARNINGS-SBA	1,630	10,000	2,500	2,500
36302	IMPACT FEES	1,027,797	803,786	1,209,596	1,245,884
36305	COUNTY ADMIN FEE	(39,673)	(32,151)	(48,384)	(49,835)
38998	5% REDUCTION	-	(40,689)	-	(62,419)
38999	CARRYFORWARD	869,236	1,483,963	1,592,348	1,714,980
Total		1,858,990	2,624,909	3,156,060	2,851,110

1201 - IF: Parks Zone C

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53150	CONSULTING SERVICES	4,506	39,840	39,840	-
53201	SERVICE CHARGES	2,932	5,400	5,400	5,400
55306	OTHER GRANT EXPNDTR	-	400,000	400,000	-
56300	BUILDING IMPROVEMENTS	64,607	-	-	-
56301	IMPROVEMENTS O/T BUILDING	44,963	840,000	840,000	1,026,770
58100	AID TO GOVT AGENCIES	11,795	18,000	18,000	18,000
59100	TRANSFER TO FUNDS	137,840	137,840	137,840	41,352
59920	RESERVE	-	1,183,829	-	1,759,588
Total		266,643	2,624,909	1,441,080	2,851,110

1161 - IF: Parks Zone D

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	120,761	77,980	322,788	332,456
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(4,060)	-	(17,314)
Fund Balance	198,431	59,666	68,225	389,613
Total	319,192	133,586	391,013	704,755

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	967	310	1,400	1,000
Capital Expenses	-	-	-	25,000
Other Expenses	250,000	133,276	-	678,755
Total	250,967	133,586	1,400	704,755

1161 - IF: Parks Zone D

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	244	500	500	500
36302	IMPACT FEES	125,355	80,708	335,717	345,788
36305	COUNTY ADMIN FEE	(4,839)	(3,228)	(13,429)	(13,832)
38998	5% REDUCTION	-	(4,060)	-	(17,314)
38999	CARRYFORWARD	198,431	59,666	68,225	389,613
Total		319,192	133,586	391,013	704,755

1204 - IF: Parks Zone D

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53201	SERVICE CHARGES	967	310	1,400	1,000
56301	IMPROVEMENTS O/T BUILDING	-	-	-	25,000
59100	TRANSFER TO FUNDS	250,000	-	-	-
59920	RESERVE	-	133,276	-	678,755
Total		250,967	133,586	1,400	704,755

1113 - Beach Services

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,028,211	1,058,950	1,131,149	1,107,790
Transfers From Funds	962,838	1,648,906	1,648,906	1,440,529
Statutory Reduction	-	(52,948)	-	(55,390)
Fund Balance	82,068	23,653	176,770	265,904
Total	2,073,117	2,678,561	2,956,825	2,758,833

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	944,574	1,262,272	1,279,810	1,616,766
Operating Expenses	385,051	293,294	288,120	838,657
Capital Expenses	59,614	122,995	122,991	303,410
Other Expenses	507,110	1,000,000	1,000,000	-
Total	1,896,349	2,678,561	2,690,921	2,758,833

1113 - Beach Services

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
32301	BEACH EVENT PERMITS	27,155	15,000	22,538	15,000
34351	RECYCLING RECEIPTS	1,302	-	156	-
34721	BEACH ACCESS FEES	886,913	1,000,000	1,000,000	1,000,000
34753	CASH SHORT & OVER	95	-	-	-
34763	POOL FEES	12,145	-	-	-
34907	SALES TAX COMMISSION	144	-	-	-
36101	INTEREST EARNINGS	220	-	-	-
36102	INTEREST EARNINGS-SBA	1,092	1,500	-	1,500
36127	FEIT EARNINGS	1	-	-	-
36201	RENTAL INCOME	65,651	39,450	57,115	39,450
36204	TAX EXEMPT RENTAL INCOME	2,509	3,000	2,500	3,000
36603	CONTRIBUTIONS	30,987	-	48,840	48,840
38101	TRANSFER FROM FUNDS	962,838	1,648,906	1,648,906	1,440,529
38998	5% REDUCTION	-	(52,948)	-	(55,390)
38999	CARRYFORWARD	82,068	23,653	176,770	265,904
Total		2,073,117	2,678,561	2,956,825	2,758,833

SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION

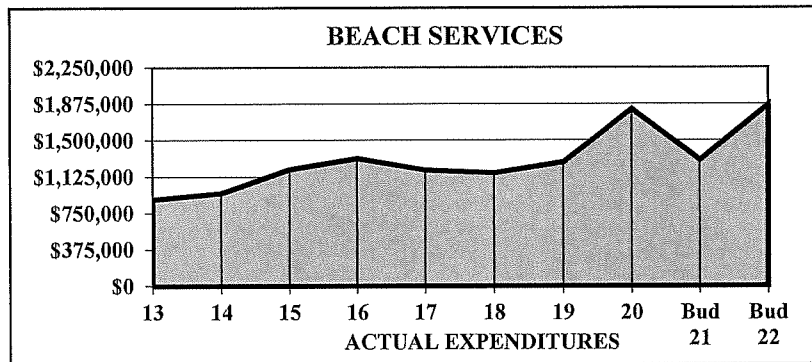
DEPARTMENT: PARKS & RECREATION

PROGRAM: BEACH SERVICES/BEACH PATROL/BEACH TOLLS

PROGRAM DESCRIPTION:

The Beach Services Program provides a diversity of services and operations associated with County residents and visitors accessing County beaches. The Program is responsible for beach tolls, beach maintenance, public access, educational outreach, and public safety. Beach Services provides year round service for the 42 miles of County beaches including maintenance of traffic lane infrastructure, maintaining and building beach access points, locating and enhancing off-beach parking opportunities and contracting trash/recycling collection services and portable restrooms facilities. The St. Johns County's Sheriff Office (SJSO) with the City of St. Augustine Beach Police Department (CSABPD) through Natural Resource Deputies and Beach Patrol along with St. Johns County Marine Rescue are responsible for public safety throughout the beaches of St. Johns County. Beach Services coordinates with the St. Johns County Environmental Division to ensure several components of the Habitat Conservation Plan and Incidental Take Permit are met. These components are requirements of the federal permit to protect listed endangered species including seasonal gate closures and tire rut removal.

MISSION: To provide County residents and beach visitors a safe, clean and friendly beach environment while preserving natural resources. To offer a diversity of beach access and recreational opportunities of the County's beach and dune system.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 budget reflects recurring operating activities with toll collections reflecting a reduction due to a local policy decision made in response to COVID-19. Also included is a change in the structure of the payment to the Sheriff which is an increase to a flat amount of one million dollars annually.

REVENUE:

The collection of beach tolls provides the primary revenue to fund Beach Services which supports all seasonal staff associated with marine rescue, HCP staff, and a portion of the cost of law enforcement through SJSO. Special event permits and beachfront pavilion reservations revenues also support the programs listed above.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Sheriff-Beach Patrol	\$475,455	\$551,674	\$843,021	\$506,150	\$1,000,000
Patrol (S.A.B.)	45,614	55,867	90,402	52,316	113,193
Beach Services	395,349	431,194	450,285	485,787	557,521
Toll Collection	249,826	240,578	253,305	255,599	193,590
TOTAL	\$1,166,244	\$1,279,313	\$1,824,428	\$1,299,852	\$1,864,304

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal: Customer Service: Putting People First

- ◆ Staffed a team of U.S. Lifesaving Association certified beach lifeguards in towers from 10 a.m. to 6 p.m. daily until Labor Day weekend.
- ◆ All 9 vehicular access ramps were open for the 2021 season.
- ◆ Due to the pandemic, the 2020 Annual Beach passes were valid through the 2021 season.

St. Johns County Goal: World Class Living: The Place to Live, Work, and Play

- ◆ Offered free "Reach the Beach" shuttle service for high parking demands on summer holiday weekends.
- ◆ Made improvements to Butler Park East Beachfront Park including ADA accessibility, enhanced traffic flow, and additional parking spaces.

St. Johns County Goal: World Class Living: The Place to Live, Work, and Play

- ◆ Hosted educational programs including dolphin and shark tooth walks.
- ◆ Allowed southbound traffic between the A Street ramp and Fort Matanzas ramp.
- ◆ Re-opened North Beach 4x4 program to allow access north of Surfside Park.

St. Johns County Goal: Customer Service: Putting People First

- ◆ Introduced on-line sales for the first time to purchase Annual Beach Passes.
- ◆ Grew social media audience on Twitter, Instagram, and Facebook.

KEY OBJECTIVES:

St. Johns County Goal: Customer Service: Putting People First

- Identify additional funding sources to maintain and improve all services associated with County beaches.
- Identify the economic impact of the beaches of SJC and inventory all beach access points to improve how the needs of the beach visitors are met throughout the continual increase of residents and visitors.
- Continue consistency, stewardship, and improve public safety through the Natural Resource Deputies with the Sheriff's Office and St. Augustine Beach Police Department.
- Work with local, State and Federal offices to continue to fully implement the Habitat Conservation Plan.
- Continue to improve and increase beach access through off beach parking and handicap accessibility opportunities.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	4	4	4
	Total Operating and Maintenance (including Marine Rescue) net Toll Collections	\$1,492,726	\$1,599,880	\$1,685,986
	Daily Pass for Vehicles On Beach / Off Beach	\$10.00 / \$0.00	\$10.00 / \$0.00	\$10.00 / \$0.00
O U T P U T	Total Beach Passes Sold	64,654	71,971	62,000
	Toll Collections (On Beach)	\$1,079,478	\$886,913	1,000,000
	Toll Collections (Off Beach)	\$0	\$0	\$0
E F F I C	Cost per Mile per Year for Beach Operations net Toll Collection Costs (41.2 miles)	\$36,231	\$38,832	\$40,921
	Toll Collection Cost per Fees Collected	27.2%	25.7%	32%
E F F E C T	Average Collection per Beach Passes Sold	\$11.08	\$11.67	\$13.55
	% Beach Toll Revenue to Program Expense	59.1%	62%	47.4%
	General Fund / TDT Subsidy	\$1,056,895	\$203,686	\$901,001

1134 - Beach: Beach Patrol - SJC

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	507,110	1,000,000	1,000,000	-
Total		507,110	1,000,000	1,000,000	-

1135 - Beach: Beach Patrol - SAB

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51000	PERSONNEL SERVICES	-	113,193	113,193	113,193
53120	CONTRACTUAL SERVICES	113,193	-	-	-
Total		113,193	113,193	113,193	113,193

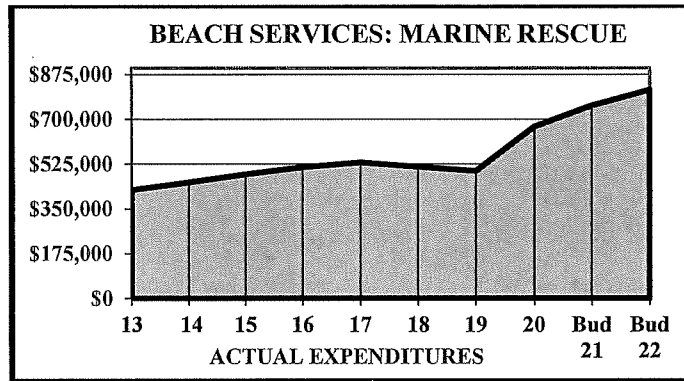
SPECIAL REVENUE FUNDS

SERVICE PUBLIC SAFETY
AREA:
DEPARTME FIRE RESCUE
NT:
PROGRAM: BEACH SERVICES / MARINE RESCUE / BEACH LIFE SAVING CORPS

PROGRAM DESCRIPTION:

Marine Rescue is responsible for providing lifesaving services to the estimated 3 million annual visitors to the 41.2 miles of Atlantic coastline and 216 miles of inland waterways within the County. The staff consists of four fulltime FTE's and approximately 60 seasonal lifeguards that operate during the peak spring/summer season. The program is supplemented by cross trained Fire Rescue personnel located at the coastal stations. The fulltime and seasonal staff are certified as United States Life Saving Association (USLA) professional lifeguards; the program is recognized as an advanced lifesaving agency. The Program responds to all levels of beach related emergencies to include swimmers in distress, boaters in distress, medical and traumatic injuries. In addition, the personnel maintain continuous watch and conduct preventative actions to reduce the potential for drowning and guide the citizens and visitors out of harm's way. The program also provides public education in water safety and instructs a Junior Lifeguard Program with an average of 80 students between the ages of 9 - 15 each year.

MISSION: To provide high level professional lifeguard service to the citizens and visitors on the County beaches to prevent the loss of life and reduce injuries.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects seasonal lifeguard staffing to provide adequate public safety coverage to meet the increasing demands on County beaches and waterways. The Capital budget comprises replacement paddle boards, replacement personal watercraft and equipment for four vehicles rolled down from Fire Services.

REVENUE:

The collection of beach tolls provides the primary revenue to fund Beach Life Saving services that support all seasonal staff associated with marine rescue, HCP staff, and a portion of the cost of law enforcement through SJSO.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$386,557	\$371,732	\$509,804	\$534,021	\$565,922
Operating Expenses	107,616	100,118	135,133	121,089	146,340
Capital Outlay	19,575	26,525	25,690	98,270	101,995
TOTAL	\$513,748	\$498,375	\$670,627	\$753,380	\$814,257

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Staffed a team of U.S. Lifesaving Association certified beach lifeguards in towers from 10 a.m. to 6 p.m. daily Memorial Day through Labor Day weekend.
- ◆ Responded to greater than 20,000 events and calls for assistance on the beach.
- ◆ Responded to and successfully treated 198 calls for medical assistance.
- ◆ Performed 452 interventions on swimmers in distress resulting in lives saved.
- ◆ Recruited over 80 employees resulting in a fully staffed beach.
- ◆ Performed joint mutual aid training with local, State, and Federal agencies.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional marine rescue services to provide high level protection to the community resulting in economic development through the attraction of residents and visitors to St Johns County

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response facilities, apparatus and personnel to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide a professional response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide analysis of required marine rescue expansion to adequately prepare for the desired level of professional life saving services.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	0
	Total Operating and Maintenance Expenditures	\$644,937	\$651,726	\$712,262
	Number of Seasonal Lifeguards	82	65	85
O U T P U T	Total Number of Events (Citizen Assists & Emergencies)	22,000	23,897	28,000
	Total Number of Citizen Assists	21,585	23,097	30,000
E F F I C	Average Response Time (in minutes)	2.00	2.00	2.00
	Cost per Mile per Year for Guarded Beach (28.8 miles)	\$22,394	\$22,629	\$24,731
E F F E C T	Rescues Performed	175	452	200
	Patients Treated	200	198	250
	% Guarded Beach to Total Beach	70%	70%	70%

1136 - Beach: Lifeguards

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51300	OTHER SALARIES	359,632	510,000	510,000	510,000
52100	FICA/MEDICARE TAXES	27,512	39,015	39,015	39,015
52400	WORKERS COMP	9,678	16,907	16,907	17,172
52500	UNEMPLOYMENT COMPENSATION	1	-	-	-
53120	CONTRACTUAL SERVICES	15	25,000	25,000	25,029
54000	TRAVEL AND PER DIEM	1,304	2,000	2,000	5,500
54100	COMMUNICATIONS	1,393	1,333	1,456	1,357
54300	UTILITIES	6,465	4,966	6,632	6,897
54500	INSURANCE	6,936	7,626	7,626	8,388
54600	BUILDING MAINTENANCE	167	1,142	1,142	1,188
54601	EQUIPMENT MAINTENANCE	5,757	7,206	7,206	117,567
54602	VEHICLE MAINTENANCE	37,329	22,695	22,695	23,830
55100	OFFICE SUPPLIES	496	1,000	1,000	1,020
55103	COMPUTER SUPPLIES	-	250	250	160
55200	OPERATING SUPPLIES	56,659	52,792	52,792	46,667
55201	GAS, OIL, AND LUBRICANTS	15,444	15,000	16,940	17,785
55401	TRAINING	4,243	5,330	5,330	5,435
56400	EQUIPMENT	58,237	101,995	101,995	108,010
Total		591,268	814,257	817,986	935,020

1137 - Beach: Beach Services

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	202,881	253,289	275,771	459,046
51302	TEMPORARY EMPLOYEES	66,337	55,000	55,000	67,000
51400	OVERTIME EMPLOYEES	5,013	9,000	6,349	9,000
52100	FICA/MEDICARE TAXES	15,480	20,065	20,924	35,806
52200	RETIREMENT CONTRIBUTIONS	21,301	28,380	29,633	56,587
52300	LIFE & HEALTH INSURANCE	37,931	50,102	45,131	107,370
52400	WORKERS COMP	4,070	4,686	5,252	7,577
53120	CONTRACTUAL SERVICES	2,100	2,100	2,100	11,785
53201	SERVICE CHARGES	1,266	1,550	1,897	1,550
53400	REFUSE	8,134	9,000	9,000	9,000
53710	BEACH MAINTENANCE	-	-	-	344,227
54000	TRAVEL AND PER DIEM	-	895	-	370
54100	COMMUNICATIONS	10,092	10,489	10,489	10,332
54110	POSTAGE	565	600	300	600
54300	UTILITIES	4,744	4,750	5,173	5,225
54500	INSURANCE	8,753	7,540	7,094	9,369
54600	BUILDING MAINTENANCE	471	1,000	1,000	7,375
54601	EQUIPMENT MAINTENANCE	4,727	13,067	5,200	13,160
54602	VEHICLE MAINTENANCE	21,005	22,000	22,000	23,400
54603	OTHER MAINTENANCE	2,903	6,000	3,190	6,000
54616	HCP MAINTENANCE	8,931	8,000	8,000	13,500
55100	OFFICE SUPPLIES	1,856	2,000	1,284	5,000
55102	SOFTWARE	252	254	254	677
55103	COMPUTER SUPPLIES	1,367	834	805	2,900
55200	OPERATING SUPPLIES	16,759	19,000	13,360	39,000
55201	GAS, OIL, AND LUBRICANTS	20,610	15,320	25,350	29,250
55401	TRAINING	135	600	600	12,960
56400	EQUIPMENT	1,377	12,000	11,996	81,500
56403	COMPUTER EQUIPMENT	-	-	-	1,900
56415	CAPITAL VEHICLES	-	-	-	102,000
Total		469,060	557,521	567,152	1,473,466

1138 - Beach: Toll Collections

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51302	TEMPORARY EMPLOYEES	194,738	162,635	162,635	195,000
54110	POSTAGE	319	1,000	750	1,000
54500	INSURANCE	1,735	1,990	1,990	2,189
54601	EQUIPMENT MAINTENANCE	-	500	-	500
54603	OTHER MAINTENANCE	2,774	3,000	2,750	3,000
55100	OFFICE SUPPLIES	260	165	165	165
55200	OPERATING SUPPLIES	15,892	15,300	15,300	25,300
56400	EQUIPMENT	-	9,000	9,000	10,000
Total		215,718	193,590	192,590	237,154

1115 - County Pier

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	576,945	395,895	675,048	557,895
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(19,795)	-	(27,895)
Fund Balance	260,307	333,375	464,740	587,645
Total	837,252	709,475	1,139,788	1,117,645

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	168,145	222,006	202,006	281,321
Operating Expenses	187,390	177,476	225,137	246,029
Capital Expenses	16,978	125,000	125,000	53,000
Other Expenses	-	184,993	-	537,295
Total	372,513	709,475	552,143	1,117,645

1115 - County Pier

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34723	ADMISSIONS	230,064	160,000	259,894	225,000
34731	SALES OF GOODS	190,875	123,000	229,050	190,000
34753	CASH SHORT & OVER	(250)	-	-	-
34780	TAXABLE FOOD & BEV SALES	101,113	75,000	121,335	105,000
34781	NON TAX FOOD & BEV SALES	22,116	17,600	26,540	17,600
34907	SALES TAX COMMISSION	360	225	-	225
36101	INTEREST EARNINGS	160	20	-	20
36102	INTEREST EARNINGS-SBA	518	50	-	50
36201	RENTAL INCOME	31,858	20,000	38,229	20,000
36207	PARKS TAXABLE RENT INCOME	130	-	-	-
38998	5% REDUCTION	-	(19,795)	-	(27,895)
38999	CARRYFORWARD	260,307	333,375	464,740	587,645
Total		837,252	709,475	1,139,788	1,117,645

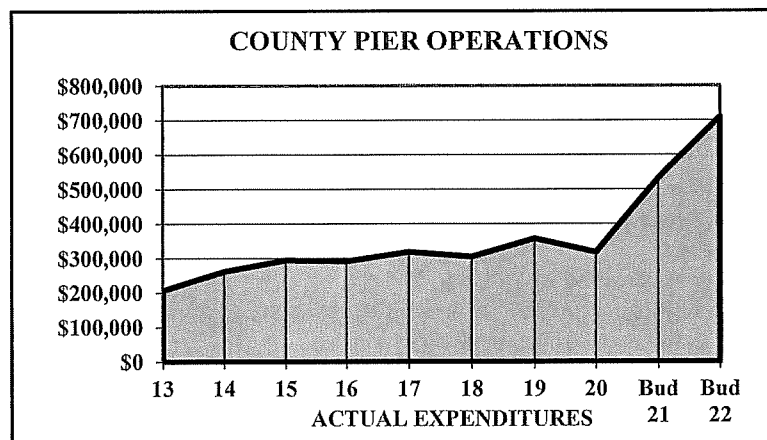
SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: PARKS & RECREATION
PROGRAM: COUNTY PIER OPERATIONS

PROGRAM DESCRIPTION:

The County Pier Operations program provides full service fishing and sightseeing opportunities for residents and visitors. The County Pier at the St. Augustine Beach was completed in 1986 and extends 600 feet into the Atlantic Ocean. This facility offers a bait-and-tackle shop and a concession stand. County Pier Operations also contains a Visitors Information Center that is operated in cooperation with the Visitors and Convention Bureau.

MISSION: To provide the public with an opportunity to fish and to admire the scenic beauty of the Pier area and to provide limited retail services to the public, whether fishing, sightseeing, or use of the beach area.



FY 2022 BUDGET HIGHLIGHTS: The FY 2022 budget reflects recurring operations and an annual required pier inspection. There is an increase in capital funding for a proposed expansion of the pier gift shop and pavilion.

REVENUE:

The revenue to fund the operation of the Pier complex is supported by fishing permits, sightseeing fees, rentals and concession receipts.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$170,857	\$197,945	\$165,709	\$209,545	\$222,006
Operating Expenses	134,002	159,424	123,215	151,249	177,476
Capital Outlay	0	0	28,091	34,712	125,000
Other	0	0	0	137,778	184,993
TOTAL	\$304,859	\$357,369	\$317,015	\$533,284	709,475

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal: Customer Service: Putting People First

- Completed the design for the expansion of the Gift Shop and Visitor Information Center.
- Continued to improve the partnership with the Visitor's Information Center.
- Continued to diversify the products associated with revenue by inventorying and marketing merchandise.
- Continued to market the Pier and the Gift Shop on social media accounts.
- Due to increase in traffic, installed a second point of sale station.
- Offered a beach wheelchair available for rent free of charge.

KEY OBJECTIVES:

St. Johns County Goal: Customer Service: Putting People First

- Developed safe practices and management plan for special events to resume at Pier Park including the Wednesday Farmer's Market.
- Secured alternative vendors due to supply/demand chain issues with the pandemic without affecting the merchandise options to the customers.
- Implemented safety precautions for staff and visitors due to COVID-19.
- Installed safety gate in partnership with CSABPD to be utilized when the Pier is closed for weather events or other safety reasons.
- Installed security cameras in Pier Park.
- Continue the beautification of the Pier through landscaping, waste facilities, and improving public safety by expansion, and traffic control in the parking area.
- Developed and installed points of interest on the Pier to add value and increase admission traffic.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	3.1	3.1	3.1
	Total Operating and Maintenance Expenditures	\$288,924	\$355,535	\$399,482
O U T P U T	Number of Paying Sightseers per Year	37,588	82,539	85,000
	Number of Paying Fishermen per Year	7,719	13,548	14,000
	Total Revenue from Operations	\$310,993	\$577,194	\$395,825
E F F I C	Cost of Operations per Visitor	\$7.68	\$4.31	\$4.70
	Staff Hours per Visitor	.08	.07	.09
	Total Operating Revenue % to Program Cost	107%	162%	99%
E F F E C T	% of Time the Pier is Open According to Schedule	100%	100%	100%
	% Increase/Decrease of Paying Visitors per Year	2%	212%	3%
	% of Paying Fishermen to Total Paying Visitors	17%	14%	14%

1140 - County Pier

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	101,356	125,819	113,834	165,797
51302	TEMPORARY EMPLOYEES	16,845	29,300	29,300	29,300
51400	OVERTIME EMPLOYEES	10,565	10,000	9,494	10,000
52100	FICA/MEDICARE TAXES	8,375	10,390	9,119	13,448
52200	RETIREMENT CONTRIBUTIONS	13,349	16,698	15,222	23,351
52300	LIFE & HEALTH INSURANCE	17,191	29,353	24,607	38,957
52400	WORKERS COMP	464	446	430	468
53120	CONTRACTUAL SERVICES	-	-	-	116
53180	ENGINEERING SERVICES	10,885	30,604	30,604	22,534
53201	SERVICE CHARGES	11,056	9,200	12,160	10,520
54100	COMMUNICATIONS	87	210	95	174
54300	UTILITIES	17,706	12,756	22,132	18,000
54500	INSURANCE	5,695	6,324	6,134	6,956
54600	BUILDING MAINTENANCE	8,411	8,835	8,835	12,682
54603	OTHER MAINTENANCE	1,180	8,297	1,200	8,797
54623	MAINT-CULTURE AND REC	-	-	968	-
54900	ADVERTISING	-	250	-	250
55100	OFFICE SUPPLIES	1,578	1,000	1,000	1,000
55200	OPERATING SUPPLIES	9,544	5,000	5,000	5,000
55209	PURCHASES	121,248	95,000	137,009	160,000
56300	BUILDING IMPROVEMENTS	-	125,000	125,000	-
56301	IMPROVEMENTS O/T BUILDING	-	-	-	33,000
56400	EQUIPMENT	16,978	-	-	20,000
59920	RESERVE	-	184,993	-	537,295
Total		372,513	709,475	552,143	1,117,645

4447 - Golf Course

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,887,103	424,613	769,695	2,332,884
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(21,231)	-	(116,644)
Fund Balance	832,850	993,722	1,200,614	870,672
Total	2,719,953	1,397,104	1,970,309	3,086,912

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	828,642	807,056	721,149	1,262,413
Operating Expenses	522,787	350,170	324,082	780,642
Capital Expenses	43,541	3,600	35,736	295,599
Other Expenses	124,369	236,278	18,670	748,258
Total	1,519,339	1,397,104	1,099,637	3,086,912

4447 - Golf Course

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34741	GREEN FEES	701,068	165,400	148,586	1,005,233
34742	TAX EXEMPT GREEN FEES	4,991	-	699	-
34746	18 HOLE CART FEE	668,778	151,500	150,996	915,587
34747	TAX EXEMPT CART FEES	1,811	-	554	-
34753	CASH SHORT & OVER	28	-	18	-
34771	SALES DISCOUNTS	2,306	500	192	2,500
34773	CAPITAL IMPROVEMENT SURCH	131,229	30,000	28,244	-
34774	PRO SHOP SALES	254,703	50,000	57,607	292,909
34776	TAX EXEMPT CAP IMPV SURCG	1,583	-	477	-
34777	TAX-EXEMPT PRO SHOP SALES	804	-	-	-
34907	SALES TAX COMMISSION	360	-	120	360
36101	INTEREST EARNINGS	123	-	68	-
36102	INTEREST EARNINGS-SBA	1,177	400	469	400
36122	INTEREST-MONEY MRKT	471	160	89	160
36127	FEIT EARNINGS	0	-	-	-
36201	RENTAL INCOME	13,034	1,853	3,016	13,295
36204	TAX EXEMPT RENTAL INCOME	2,400	1,200	-	2,440
36904	MISCELLANEOUS REVENUE	100,447	23,600	21,672	100,000
36913	TAX EXEMPT MISC REVENUE	1,790	-	888	-
38400	LEASE PROCEEDS	-	-	356,000	-
38998	5% REDUCTION	-	(21,231)	-	(116,644)
38999	CARRYFORWARD	832,850	993,722	1,200,614	870,672
Total		2,719,953	1,397,104	1,970,309	3,086,912

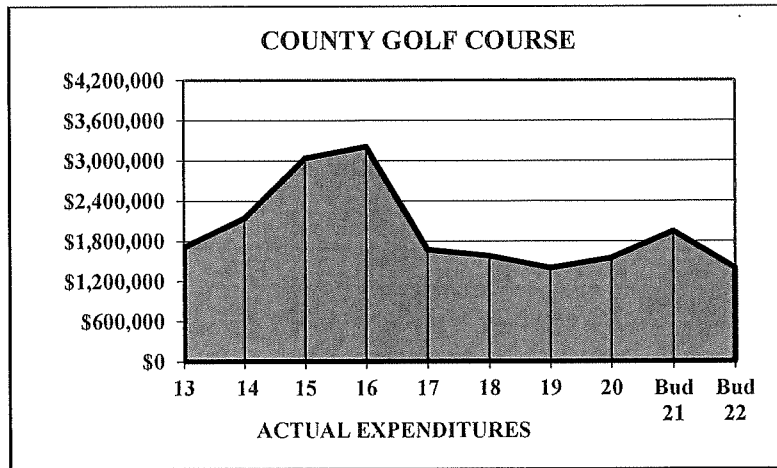
SPECIAL REVENUE FUNDS

SERVICE AREA: LEISURE ACTIVITIES
DEPARTMENT: PARKS & RECREATION
PROGRAM: COUNTY GOLF COURSE

PROGRAM DESCRIPTION:

The St. Johns Golf Club is a premier 18-hole public access facility. The key emphasis is on service, experience and providing diverse opportunities to the public golfer to participate in the game. That focus has paid off through numerous accolades the course has received including a “Four Star” and “Good Value” rating by Golf Digest, 2018 “Best of St. Augustine” by The Record and one of six courses chosen in Jacksonville as part of Travel & Leisure Golf’s “Best Buddy Trips” award. The Golf Course is also committed to growing the game through its public/private partnerships with The First Tee of St. Johns County, Flagler College and its programming, Get Ready Golf with WE ARE GOLF and the Play Golf America program through the PGA of America. In addition to these programs the Golf Course is home course to Pedro Menendez High School Men’s Golf Team, St. Josephs Academy Golf Team and Flagler College Men’s and Women’s golf teams. These partnerships will expand the game’s base over the years to come.

MISSION: To provide an affordable, well maintained and attractive golf course for residents and visitors of St Johns County.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects significantly decreased operations of the St. Johns Golf Club due to the renovation that has commenced and is expected to take 9 months to complete.

REVENUE:

The revenue from this fund comes through user fees that include greens fees, cart fees, course improvement fees, and pro-shop sales, driving range sales and rent from the concession area.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$787,664	\$789,480	\$834,973	\$893,680	\$807,056
Operating Expenses	695,372	555,292	556,553	627,092	\$350,170
Capital Outlay	61,038	49,725	65,996	45,400	3,600
Other	39,377	3,408	90,613	382,583	236,278
TOTAL	\$1,583,387	\$1,397,905	\$1,548,135	\$1,948,755	\$1,397,104

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal: Customer Service: Putting People First

- ◆ Entered into contractual agreement with LateRisers to operate the food and beverage operation.
- ◆ Funded for major renovation including golf course, club house and infrastructure.
- ◆ Scope of work put together to capture needs of the golf course (Larsen Golf), club house (PQH) and infrastructure (Matthews Design) with the available funds.
- ◆ Renovation timeline set and construction companies selected through bid process. Golf Course and infrastructure (Wadsworth Golf), Club house (DiMare).
- ◆ Hosted the St. Johns Titleist Junior Invitational with the north Florida Junior Golf Foundation. The event continually draws one of the largest fields of the year for a 36 hole multi-day event.
- ◆ Increased play 9.6 percent while increasing revenue per round by 15.3%.

KEY OBJECTIVES:

St. Johns County Goal: Customer Service: Putting People First

- Continue to enhance the image and rating of the golf course making it a “must play” facility.
- Offer player development clinics offering introduction instruction to new and returning players using the “PGA of Americas Play Golf America” curriculum and new programming including “Get Ready Golf with Golf 20/20.”
- Provide the best possible player experience through an array of events and opportunities offered by staff and vendors.
- Provide a well maintained, attractive golf course at an affordable price to the County residents and guests.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	6.6	6.6	6.6
	Total Operating and Maintenance Expenditures	1,391,526	1,520,772	1,157,226
	Total Maintenance Budget	694,495	720,205	655,706
O U T P U T	# Golf Rounds Played Annually	56,970	62,437	13,713
	Cost of goods sold	65	66	66
	# Prepaid Pass Holders	110	100	75
E F F I C	Total Revenue per Golf Round Played	\$24.49	\$25.26	\$21.43
	Cost per Acre Maintained (325 acres)	\$2,119	\$2,184	\$2,312
	# Golf Rounds Played / FTE	7,943	8,631	8,712
E F F E C T	% Total Revenue to Program Cost	94%	97%	85%
	% Change in Pro Shop Sales	9%	14.3%	(17.6%)
	% Maintenance Budget of Program Budget	51.2%	50%	49.4%

4429 - Golf Course: Administration

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	206,391	236,893	216,312	232,853
51302	TEMPORARY EMPLOYEES	41,231	13,500	13,500	116,204
51400	OVERTIME EMPLOYEES	5,638	4,000	3,095	4,000
52100	FICA/MEDICARE TAXES	15,331	18,428	15,832	18,119
52200	RETIREMENT CONTRIBUTIONS	21,718	26,065	23,740	28,635
52300	LIFE & HEALTH INSURANCE	33,042	40,178	33,649	36,346
52400	WORKERS COMP	2,673	2,479	2,568	2,216
53120	CONTRACTUAL SERVICES	8,062	4,223	4,223	15,804
53201	SERVICE CHARGES	33,924	4,400	7,800	33,924
54100	COMMUNICATIONS	5,552	6,516	6,200	6,719
54110	POSTAGE	80	50	-	50
54111	FREIGHT	7,809	1,800	1,872	9,100
54300	UTILITIES	10,914	3,000	10,400	11,000
54500	INSURANCE	5,719	5,991	5,100	6,590
54600	BUILDING MAINTENANCE	9,549	3,000	1,609	20,709
54601	EQUIPMENT MAINTENANCE	591	423	-	600
54623	MAINT-CULTURE AND REC	935	-	-	-
54700	PRINTING, BINDING	236	-	-	-
54900	ADVERTISING	3,483	15,000	15,000	15,000
55000	INVENTORY SHRINKAGE&THEFT	573	-	(26)	-
55100	OFFICE SUPPLIES	2,001	975	975	3,000
55102	SOFTWARE	-	2,419	2,419	-
55103	COMPUTER SUPPLIES	532	1,210	1,210	-
55200	OPERATING SUPPLIES	14,169	5,300	5,300	21,000
55209	PURCHASES	170,790	65,000	52,000	185,000
55405	DUES AND MEMBERSHIPS	2,388	2,835	2,400	2,835
56400	EQUIPMENT	-	-	-	31,000
56403	COMPUTER EQUIPMENT	-	3,600	3,600	1,900
Total		603,331	467,285	428,778	802,604

4430 - Golf Course: Carts

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51302	TEMPORARY EMPLOYEES	82,145	24,750	22,183	236,902
54300	UTILITIES	10,422	2,400	4,000	10,500
54500	INSURANCE	1,341	1,310	848	1,441
54600	BUILDING MAINTENANCE	2,027	4,000	132	8,229
54601	EQUIPMENT MAINTENANCE	290	5,000	250	5,300
55102	SOFTWARE	-	-	-	305
55103	COMPUTER SUPPLIES	-	-	-	595
55200	OPERATING SUPPLIES	116	250	49	2,850
55202	TOOLS & SMALL IMPLEMENTS	61	125	50	125
56400	EQUIPMENT	2,000	-	-	11,500
56403	COMPUTER EQUIPMENT	-	-	-	1,300
Total		98,402	37,835	27,512	279,047

4431 - Golf Course: Maintenance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	177,839	187,529	158,876	241,221
51302	TEMPORARY EMPLOYEES	169,226	174,550	174,550	242,697
51400	OVERTIME EMPLOYEES	3,245	5,000	1,551	5,000
52100	FICA/MEDICARE TAXES	12,797	14,729	10,489	18,836
52200	RETIREMENT CONTRIBUTIONS	22,594	23,405	16,635	29,768
52300	LIFE & HEALTH INSURANCE	32,485	33,418	26,367	47,587
52400	WORKERS COMP	2,287	2,132	1,802	2,029
53120	CONTRACTUAL SERVICES	20,554	7,584	7,245	15,312
53400	REFUSE	889	1,000	1,000	5,500
54000	TRAVEL AND PER DIEM	613	200	-	200
54300	UTILITIES	30,722	20,618	20,618	35,000
54400	LEASE/RENTAL OF EQUIPMENT	169	1,000	-	1,000
54500	INSURANCE	7,666	8,525	6,992	9,375
54600	BUILDING MAINTENANCE	1,312	3,000	54	16,659
54601	EQUIPMENT MAINTENANCE	15,393	9,250	9,250	18,500
54602	VEHICLE MAINTENANCE	950	1,000	1,500	1,000
54603	OTHER MAINTENANCE	6,207	4,000	2,500	17,500
54623	MAINT-CULTURE AND REC	-	-	-	72,599
55100	OFFICE SUPPLIES	227	200	100	250
55200	OPERATING SUPPLIES	8,354	12,000	12,000	47,200
55201	GAS, OIL, AND LUBRICANTS	20,300	19,304	13,500	21,721
55202	TOOLS & SMALL IMPLEMENTS	1,439	1,500	1,750	1,500
55216	MAINTENANCE SUPPLES	115,370	124,532	124,532	155,420
55405	DUES AND MEMBERSHIPS	1,058	1,230	1,230	1,230
56400	EQUIPMENT	-	-	32,136	249,899
59935	R & R FUND	-	-	-	110,000
Total		651,696	655,706	624,677	1,367,003

4432 - Golf Course: Capital Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56400	EQUIPMENT	41,541	-	-	-
Total		41,541	-	-	-

4434 - Golf Course: Reserve

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	232,869	-	451,729
Total		-	232,869	-	451,729

4436 - Golf Course: Lease Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	2,908	2,835	2,835	2,835
57101	LEASE PRINCIPAL	119,403	-	13,137	160,867
57200	INTEREST	501	574	574	574
57201	LEASE INTEREST	1,557	-	2,124	22,253
Total		124,369	3,409	18,670	186,529

4439 - Utility Services: SRF Loan Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	78,235	88,414	81,229	146,589
57200	INTEREST	28,873	41,965	39,240	37,557
57300	PAYING AGENT FEES	-	63,656	63,920	-
Total		107,108	194,035	184,389	184,146

1119 - Alcohol/Drug Abuse Trust

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	27,490	7,000	33,547	20,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(350)	-	(1,000)
Fund Balance	20,553	30,519	36,935	59,373
Total	48,043	37,169	70,482	78,373

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	11,109	11,109	11,109	11,109
Capital Expenses	-	-	-	-
Other Expenses	-	26,060	-	67,264
Total	11,109	37,169	11,109	78,373

1119 - Alcohol/Drug Abuse Trust

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34813	COUNTY CRIM COURT COSTS	27,460	7,000	33,500	20,000
36102	INTEREST EARNINGS-SBA	30	-	47	-
38998	5% REDUCTION	-	(350)	-	(1,000)
38999	CARRYFORWARD	20,553	30,519	36,935	59,373
Total		48,043	37,169	70,482	78,373

1163 - Alcohol/Drug Abuse Trust

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	11,109	11,109	11,109	11,109
59920	RESERVE	-	26,060	-	67,264
Total		11,109	37,169	11,109	78,373

1400 - Community Based Care

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	7,879,994	7,997,817	7,998,142	9,099,632
Transfers From Funds	89,428	89,428	89,428	103,913
Statutory Reduction	-	-	-	-
Fund Balance	547,623	890,988	907,803	226,796
Total	8,517,045	8,978,233	8,995,373	9,430,341

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	2,991,728	3,296,254	3,086,117	3,568,907
Operating Expenses	4,513,313	5,659,979	5,659,979	5,805,434
Capital Expenses	43,078	22,000	22,481	56,000
Other Expenses	-	-	-	-
Total	7,548,119	8,978,233	8,768,577	9,430,341

1400 - Community Based Care

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33160	HUMAN SVCS FEDERAL GRANT	3,790,716	3,997,131	3,997,131	3,997,131
33460	HUMAN SERVICES STATE GRNT	3,941,576	3,928,686	3,928,686	5,030,501
33503	SOF TITLE IVE GAP	5,646	-	325	-
33760	HUMAN SVCS GRANTS OTHER	80,454	72,000	72,000	72,000
36901	REFUND PY EXPENDITURES	61,602	-	-	-
38101	TRANSFER FROM FUNDS	89,428	89,428	89,428	103,913
38999	CARRYFORWARD	547,623	890,988	907,803	226,796
Total		8,517,045	8,978,233	8,995,373	9,430,341

SPECIAL REVENUE FUNDS

SERVICE AREA: HEALTH & HUMAN SERVICES

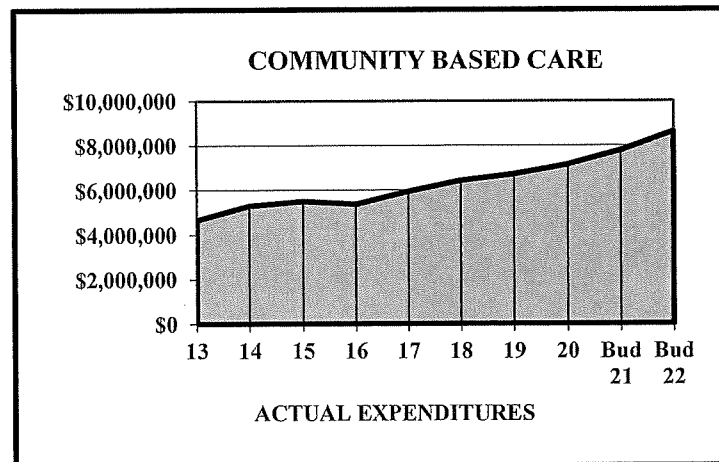
DEPARTMENT: HEALTH & HUMAN SERVICES

PROGRAM: COMMUNITY BASED CARE

PROGRAM DESCRIPTION:

Community-Based Care (CBC) works in partnership with local service providers to maintain a system of care that ensures the safety, well-being, and self-sufficiency for the children and families of St. Johns County. As the lead agency for child welfare services, this program is responsible for managing a comprehensive, community-based network of providers to deliver all services and support to meet the needs of children and families currently within the system of foster care and related services. The program operates under a contract with the State.

MISSION: To manage a seamless, strength based system of care in the Health and Human Services domain for all eligible children and families served in St. Johns County.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases, with an emphasis on the adoption program.

REVENUE: This Department is funded through Federal and State grant/contract revenues and a required transfer from the General Fund for matching purposes.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Approved Budget FY '21	Approved Budget FY '22
Personal Services	\$2,589,821	\$2,804,021	\$2,965,061	\$3,228,685	\$3,263,528
Operating Expenses	3,840,672	\$3,918,034	\$4,198,701	\$4,502,650	\$5,351,988
Capital Outlay	0	0	3,920	\$48,000	\$22,000
Other Expense	0	0	0	0	0
TOTAL	\$6,430,493	\$6,722,055	\$7,167,682	\$7,779,335	\$8,637,516

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal – Customer Service: Putting People First

- ◆ Successfully contracted with Family Support Services of North Florida to provide preserve training for all case managers.
- ◆ Held 3 training classes for residents interested in becoming foster parents or adopting a special needs child. These training classes lead to twenty one homes being licensed within the County.
- ◆ Thirty-five children found permanency by being placed in their forever homes and their adoptions finalizing.
- ◆ Sixty children in out of home care for over 15 months were able to achieve permanency.
- ◆ A total of forty-five relative and nonrelative caregivers were licensed as Level 1 foster homes, putting us at 50.56%, the third highest ranked CBC in the state.

KEY OBJECTIVES:

St. Johns County Goal – Customer Service: Putting People First

- Reduce the number of children in out of home care over 15 months by 24%.
- License an additional twenty family foster homes in St. Johns County, with seven of these homes willing to take teenagers.
- Meet and exceed the Adoptions goal to bring children permanency and stability.
- License a minimum of 40% of all relative, non-relative caregivers and fictive kin caregivers as Level 1 Foster Parents.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
	Number of Full-time Equivalents (FTEs)	45.26	45.26	45.26
	Out of Home Care and Protective Services Expense	\$3,326,210	\$3,868,486	3,991,000
	Adoption Services and Subsidy Expense	\$2,060,404	\$2,167,920	2,250,795
	Child Abuse Prevention Services	\$708,178	\$683,623	673,232
O U T P U T	# Children Served – Out of Home Care & Protective Services	332	277	310
	# Children Served – Adoption Services and Subsidies	364	370	380
	# Children Indirectly Served – Child Abuse Prevention Services	193	185	180
E F F I C	Average Cost per Child – Out of Home Care & Protective Services	\$10,019	\$13,966	12,874
	Average Cost per Child – Adoption Services & Subsidies	\$5,660	\$5,859	5,923
	Average Cost per Person – Child Abuse Prevention Services	\$3,669	\$3,695	3,740
E F F E C T	% of Children Reunified Within 12 Months of Latest Removal (State Target 40.5%)	50.25%	44.50%	41.0%
	% of Children Seen (State Target 100%)	99.88%	99.98%	99.99%
	% of State Adoption Target Met	104%	98.5%	100%

1401 - Community Based Care

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	2,151,438	2,356,733	2,226,378	2,539,431
51400	OVERTIME EMPLOYEES	4,001	8,000	3,493	-
51501	ON CALL PAY	15,660	16,200	15,603	-
52100	FICA/MEDICARE TAXES	160,380	182,141	165,234	194,267
52200	RETIREMENT CONTRIBUTIONS	237,201	272,892	259,523	324,732
52300	LIFE & HEALTH INSURANCE	418,151	453,156	408,642	503,326
52400	WORKERS COMP	7,166	7,132	7,244	7,151
52900	VEHICLE/LABOR CREDITS	(2,269)	-	-	-
53105	SECURITY SERVICES	-	7,800	7,800	-
53120	CONTRACTUAL SERVICES	141,280	274,554	274,554	284,790
53140	LEGAL FEES	28,000	34,000	34,000	34,000
53401	INDIRECT ADMIN COSTS	260,760	260,760	260,760	260,760
54000	TRAVEL AND PER DIEM	44,227	50,000	50,000	50,000
54100	COMMUNICATIONS	31,458	39,907	39,907	39,575
54110	POSTAGE	5,687	4,900	4,900	4,900
54400	LEASE/RENTAL OF EQUIPMENT	3,881	4,500	4,500	4,500
54401	LEASE/RENTAL OF BUILDING	56,650	58,350	58,350	58,350
54500	INSURANCE	37,569	39,432	39,432	39,432
54601	EQUIPMENT MAINTENANCE	720	812	812	780
54602	VEHICLE MAINTENANCE	5,582	4,200	4,200	4,200
54801	SPECIAL EVENTS	66	5,000	5,000	5,000
55100	OFFICE SUPPLIES	19,742	22,000	22,000	22,000
55102	SOFTWARE	15,388	990	990	-
55103	COMPUTER SUPPLIES	6,132	3,668	3,668	-
55200	OPERATING SUPPLIES	24,246	30,000	30,000	30,000
55201	GAS, OIL, AND LUBRICANTS	6,748	9,064	9,064	9,064
55401	TRAINING	8,470	21,000	21,000	21,000
55405	DUES AND MEMBERSHIPS	19,045	15,731	15,731	15,731
55500	CLIENT SERVICES	361,147	773,100	773,100	921,319
55501	CLIENT CLOTHING	13,657	16,500	16,500	16,500
55504	CLIENT MEDICAL	124,142	180,000	180,000	180,000
55511	FAMILY FOSTER CARE	579,400	550,000	550,000	550,000
55513	RESIDENTIAL GROUP CARE	462,050	525,000	525,000	525,000
55514	INDEPENDENT LIVING SCHOLA	175,666	345,178	345,178	345,000
55515	ADOPTION SUBSIDY	1,950,417	2,047,274	2,047,274	2,047,274
55516	COMM M.H BLOCK GRANT WRAP	67,080	66,259	66,259	66,259
55517	GUARDNSHP ASSISTANCE PROG	20,211	40,000	40,000	40,000
55518	LVL 1 FOSTER CARE	43,892	230,000	230,000	230,000
56415	CAPITAL VEHICLES	43,078	22,000	22,481	56,000
Total		7,548,119	8,978,233	8,768,577	9,430,341

1274 - Transit System

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	2,119,886	8,237,787	8,511,967	240,500
Transfers From Funds	276,489	276,489	276,489	276,489
Statutory Reduction	-	(10,008)	-	(12,025)
Fund Balance	108,304	612,541	532,838	771,751
Total	2,504,679	9,116,809	9,321,294	1,276,715

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	76,619	80,760	80,573	88,044
Operating Expenses	1,460,689	7,958,405	8,072,158	2,698
Capital Expenses	-	84,323	120,323	1,800
Other Expenses	255,782	993,321	276,489	1,184,173
Total	1,793,090	9,116,809	8,549,543	1,276,715

1274 - Transit System

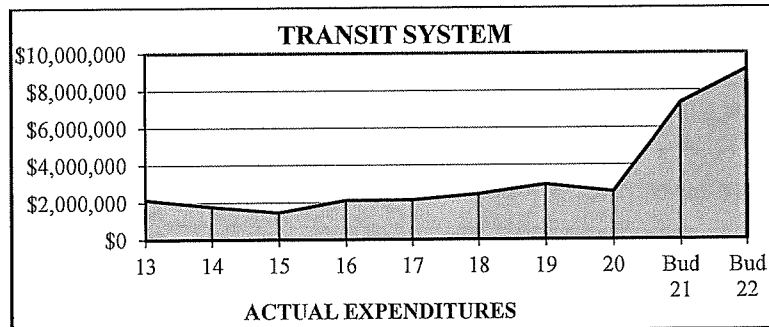
Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33140	TRANSPORTATION FED GRANT	1,648,268	6,883,062	6,960,157	-
33400	STATE GRANT REVENUE	231,176	-	-	-
33440	TRANSPORTATION STATE GRNT	-	1,154,570	1,310,680	-
36102	INTEREST EARNINGS-SBA	713	155	500	500
36220	ADVERTISING REVENUE	230,999	200,000	240,000	240,000
36400	SURPLUS PROP SALE (EXMPT)	8,730	-	630	-
38101	TRANSFER FROM FUNDS	276,489	276,489	276,489	276,489
38998	5% REDUCTION	-	(10,008)	-	(12,025)
38999	CARRYFORWARD	108,304	612,541	532,838	771,751
Total		2,504,679	9,116,809	9,321,294	1,276,715

SPECIAL REVENUE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: GROWTH MANAGEMENT
PROGRAM: TRANSIT SYSTEM GRANTS / PLANNING
PROGRAM DESCRIPTION:

The Transit System Fund was established in FY 2005 to account for the costs associated with a grant from the Federal Transit Administration for improved transit services. On May 4, 2004, the Board authorized an application with the Federal Transit Administration (FTA) for federal grant assistance to maintain and expand the existing County public transportation (or transit) system provided by the St. Johns County Council on Aging, Inc. (COA). The County subsequently received (2) FTA grants: 1) a Section 5309 grant of \$572,814 primarily for the acquisition of buses, and the engineering and design of a maintenance/administrative bus facility and 2) a Section 5307 grant of \$1,010,355 primarily for the engineering and design and site acquisition for the bus facility. On March 23, 2005, the Board approved the required sub-agreement between the St. Johns County Board of County Commissioners and the COA to comply with the obligations and requirements of the County awarded FTA Grant Agreements. In 2006, the first Transit Development Plan was developed, enabling the County to receive public transportation assistance from the Florida Department of Transportation. Since the inception of the described public transportation program, the County has and will continue to receive public transportation assistance from both Federal and State public assistance grants. The Transit System Fund began as a Capital Improvement Fund, but with the completion of the maintenance/administrative bus facility, it has been reassigned as a Special Revenue Fund. The adopted budget measures beginning in 2019 reflect operating data for both the fixed route and paratransit modes.

MISSION: To maximize the use of both Federal and State grants for public transportation in a way that best supports citizens' needs while ensuring compliance with all funding requirements.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects the continued support through Federal and State grants to operate the transit system of St. Johns County.

REVENUE:

Revenue is provided by both Federal Transit Administration and the State (FDOT) grants; and includes matching operating assistance of \$276,489 provided by St. Johns County for public transit.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personnel Services	\$70,732	\$73,127	\$74,634	\$76,432	\$80,760
Operating Expenses	2,089,530	2,502,910	2,170,688	6,664,356	7,958,405
Capital Outlay	0	0	53,116	102,998	84,323
Aid to Private Org	276,489	384,549	278,433	276,489	276,489
Other	0	0	0	210,660	716,832
TOTAL	\$2,436,751	\$2,960,586	\$2,576,871	\$7,330,935	\$9,116,809

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Completed the Major Update of the Transit Development Plan; conducted onboard interviews.
- ◆ Received award for FTA funds for 5307 Capital & Operating.
- ◆ Received new replacement cutaway transit vehicles.
- ◆ Received Section 5339 Bus and Bus Support Facilities capital assistance grant from FDOT and FTA.
- ◆ Received a State of Florida Public Transit Block Grant for Operating Assistance.
- ◆ Received a 5307 Surface Transportation Program grant for vehicle purchases.
- ◆ Ongoing collaboration with JTA to improve regional mobility.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Define mobility needs in St. Johns County and design feasible service plans.
- Maintain and continuously improve customer focused service and products.
- Provide an effective and efficient public transportation system.
- Enhance and improve multi-modal connectivity throughout the region.
- Support St. Johns County's community visions for quality of life issues.
- Communicate the role of transit in St. Johns County.
- Continue the cooperative culture between St. Johns County and its mobility partners.
- Establish the appropriate infrastructure necessary to maintain and expand fixed route and para-transit services.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	1	1	1
	Total Operating and Maintenance Expenditures	\$2,245,322	\$1,544,532	\$8,039,165
	Federal/State Grant Portion of O&M Expenditure	1,788,939	1,213,311	6,664,356
O U T P U T	Revenue Hours	59,902	59,902	59,900
	Revenue Miles	940,163	940,159	940,150
	Passenger Trips	337,001	336,533	336,500
E F F I C	Cost Per Revenue Hour	\$34.51	\$52.00	\$53.01
	Cost Per Revenue Mile	\$2.20	\$3.30	\$3.37
	Cost Per Passenger Trip	\$6.13	\$8.23	\$9.41
E F F E C T	% Federal and State Grants to Total Operating and Maintenance Expenditures	87%	85%	87%
	Hours of Operation (Monday – Saturday)	14	14	14
	Vehicles in Maximum Service	29	29	29

1275 - Transit Grant

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	55,846	58,661	58,724	63,410
52100	FICA/MEDICARE TAXES	4,099	4,488	4,262	4,851
52200	RETIREMENT CONTRIBUTIONS	5,723	6,347	6,354	7,666
52300	LIFE & HEALTH INSURANCE	10,889	11,203	11,172	12,051
52400	WORKERS COMP	62	61	61	66
53120	CONTRACTUAL SERVICES	-	-	-	29
54100	COMMUNICATIONS	-	1,284	1,284	1,044
55102	SOFTWARE	-	-	-	305
55103	COMPUTER SUPPLIES	-	-	-	1,240
55200	OPERATING SUPPLIES	-	-	-	80
55304	FEDERAL GRANT EXPENDITURE	1,174,970	6,802,551	6,929,319	-
55305	STATE GRANT EXPENDITURE	285,719	1,154,570	1,141,555	-
56301	IMPROVEMENTS O/T BUILDING	-	66,998	102,998	-
56403	COMPUTER EQUIPMENT	-	-	-	1,800
56415	CAPITAL VEHICLES	-	17,325	17,325	-
58200	AID TO PRIVATE ORGS	255,782	276,489	276,489	276,489
59920	RESERVE	-	716,832	-	907,684
Total		1,793,090	9,116,809	8,549,543	1,276,715

1108 - SHIP

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	270,889	1,087,161	2,249,291	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	1,190,033	1,678,254	639,629	417,903
Total	1,460,922	2,765,415	2,888,920	417,903

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	130,023	198,142	79,588	211,083
Operating Expenses	691,271	2,282,806	2,391,429	1,062
Capital Expenses	-	-	-	-
Other Expenses	-	284,467	-	205,758
Total	821,294	2,765,415	2,471,017	417,903

1108 - SHIP

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33450	ECONOMIC ENVIRON STATE GT	-	1,087,161	1,743,796	-
36102	INTEREST EARNINGS-SBA	1,772	-	1,727	-
36127	FEIT EARNINGS	1	-	1	-
36905	PROGRAM INCOME	173,404	-	146,316	-
36915	PROGRAM INC CARES GRANT	95,712	-	357,451	-
38999	CARRYFORWARD	1,190,033	1,678,254	639,629	417,903
Total		1,460,922	2,765,415	2,888,920	417,903

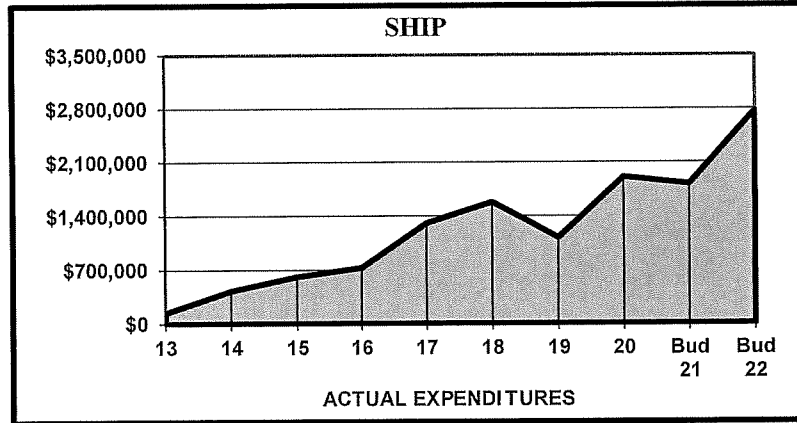
SPECIAL REVENUE FUNDS

SERVICE AREA: ECONOMIC ENVIRONMENT
DEPARTMENT: HOUSING & COMMUNITY SERVICES
PROGRAM: STATE HOUSING INITIATIVES PARTNERSHIP (SHIP)

PROGRAM DESCRIPTION:

The State Housing Initiatives Partnership (SHIP) is a unique program that began in FY 1993. SHIP allows local governments to decide which affordable housing initiatives best serve their own communities and then design programs to meet those needs. These programs are primarily administered using money allocated by the State.

MISSION: To provide affordable housing opportunities for “very low”, “low”, and “moderate” income citizens and assure that affordable housing continues to be available in St. Johns County. To create a network of lenders, builders, developers, realtors, non-profit and other program providers and administrators that will work together to create a range of housing products and financing programs to allow optimal use of SHIP funds and afford an array of affordable housing options for St. Johns County income eligible residents.



FY 2022 BUDGET HIGHLIGHTS:

The budget primarily reflects funding from the State, program income, and the accumulation of previous SHIP funds.

REVENUE:

Although SHIP allocations were curtailed by the State, during FY 2014 the Florida Attorney General entered into an agreement with the nation's five largest mortgage servicers resulting in some affordable housing funding that, while differing from SHIP program guidelines and requirements on some points, was administered through the successful SHIP program model already in place.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$115,269	\$96,382	\$117,188	\$142,918	\$198,142
Operating Expenses	459	473	625	669	2,971
Grant	1,463,733	1,023,133	1,787,833	1,259,032	2,286,898
Grant Contract Reserve	0	0	0	411,271	277,404
TOTAL	\$1,579,461	\$1,119,988	\$1,905,646	\$1,813,890	\$2,765,415

SPECIAL REVENUE FUNDS

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Continued to administer the optimal programmatic methodology of the SHIP program for local creation of effective partnerships with local builders, lenders, realtors and other housing professionals. Continued active partnerships with the professional housing community in the administration of the various affordable housing strategies that have proven effective in stimulating the local economy while providing opportunities for creation, retention or expansion of additional affordable rental and homeownership.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued outreach efforts; providing information on Home Ownership programs and Homebuyer Education opportunities to County employers, industry professionals and prospective homebuyers through community events, brochure publication and distribution, and public presentations.
- ◆ Assisted citizens affected by COVID-19 through the Coronavirus Aid, Relief, and Economic Security (CARES) Act and the Coronavirus Relief Fund (CRF). (Received 961 applications; 500 households assisted)
- ◆ Continued working with Habitat for Humanity, St. Johns Housing Partnership and other non-profit and for-profit housing providers towards the development of affordable housing options.
- ◆ Continued to provide one-on-one and group housing and financial counseling to prospective homebuyers.
- ◆ Continued to promote education and training for citizens and professionals for federal Fair Housing regulations as required by HUD for communities receiving Community Development Block Grant (CDBG) funds.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Utilize an individualized approach to guide eligible potential homeowners through the process of seeking homeownership with the funding allocation received and available program revenue from the SHIP program. Use available percentage of match funds for affordable housing initiatives to optimal effectiveness.

St. Johns County Goal -- Customer Service: Putting People First

- Maximize affordable housing opportunities for eligible “very low”, “low”, and “moderate” income and Special Needs citizens. Provide a variety of educational seminars at our offices and in the community.
- Sustain a network of lenders, builders, developers, realtors, non-profits and other program administrators that will work together to create a range of housing products and financing programs to allow best use of SHIP funds and offer an array of affordable housing options for St. Johns County income eligible residents.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	2.0	1.5	2.5
	Total Operating and Maintenance Expenditures	\$117,813	\$126,402	\$201,113
	Total SHIP Grant Expenditures	\$1,787,833	\$646,615	\$2,286,898
O U T P U T	# People Submitting Applications	522	354	408
	# Households Provided w/ Purchase Assistance Loans*	0	0	0
	# Dwellings Repaired & Rehabilitated	31	20	20
E F F I C	Program Administrative Cost per Capita	\$0.45	\$0.46	\$0.69
	Repairs & Rehabilitation Average Cost per Unit	\$32,779	\$24,070	\$24,074
E F F E C T	% Administrative Cost to Total Program Expense	6.2%	16.4%	8.1%
	# Affordable Houses/Residences Created/ Rehabilitated	19	20	20

*Includes Foreclosure Intervention, Home Buyer and Non-Profit Developer (i.e., Habitat for Humanity) Programs.

1100 - SHIP

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	94,225	143,576	58,199	150,887
51400	OVERTIME EMPLOYEES	6	-	-	-
52100	FICA/MEDICARE TAXES	6,999	10,984	4,330	11,543
52200	RETIREMENT CONTRIBUTIONS	9,699	15,535	6,297	18,242
52300	LIFE & HEALTH INSURANCE	18,989	27,840	10,701	30,200
52400	WORKERS COMP	105	207	61	211
54500	INSURANCE	677	711	965	1,062
54601	EQUIPMENT MAINTENANCE	-	67	67	-
55102	SOFTWARE	-	779	779	-
55103	COMPUTER SUPPLIES	-	1,414	1,414	-
55305	STATE GRANT EXPENDITURE	690,594	2,279,835	2,388,204	-
59901	GRANT CONTRACT RESERVE	-	277,404	-	205,758
59943	DEPARTMENT RESERVES	-	7,063	-	-
Total		821,294	2,765,415	2,471,017	417,903

1117 - Tree Bank

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,186,777	7,802	733,302	7,802
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(390)	-	(390)
Fund Balance	2,374,196	2,836,044	2,836,044	2,263,266
Total	3,560,973	2,843,456	3,569,346	2,270,678

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	294,829	357,080	357,080	50,000
Capital Expenses	-	50,000	50,000	50,000
Other Expenses	89,500	2,436,376	899,000	2,170,678
Total	384,329	2,843,456	1,306,080	2,270,678

1117 - Tree Bank

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34391	TREE BANK FEES	1,191,755	-	784,250	-
36102	INTEREST EARNINGS-SBA	2,832	2,802	1,852	2,802
36121	INTEREST-SURPLUS FUNDS	9,956	5,000	13,323	5,000
36122	INTEREST-MONEY MRKT	480	-	266	-
36127	FEIT EARNINGS	1	-	-	-
36130	NET INCR IN FV OF INVSTMT	(18,246)	-	(66,389)	-
38998	5% REDUCTION	-	(390)	-	(390)
38999	CARRYFORWARD	2,374,196	2,836,044	2,836,044	2,263,266
Total		3,560,973	2,843,456	3,569,346	2,270,678

SPECIAL REVENUE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

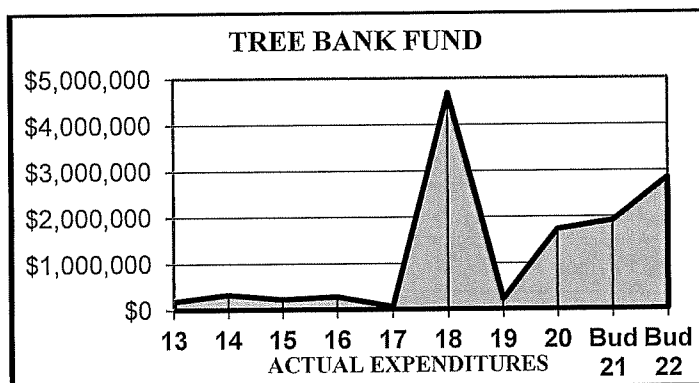
DEPARTMENT: GROWTH MANAGEMENT

PROGRAM: TREE BANK FUND PROJECTS

PROGRAM DESCRIPTION:

St. Johns County Tree Bank Fund is a dedicated financial fund created under the authority of the St. Johns County Land Development Code section Sec. 4.01.05 to receive payments when protected trees are not replaced after removal. Expenditures of Tree Bank funds occur after approval by the Board of County Commissioners in advance of the expenditure for the following projects:

- (1) County Construction limited to cost of trees, equipment and landscaping installation.
- (2) Capital improvement projects limited to cost of trees, equipment and landscaping installation.
- (3) Beautification limited to the cost of trees, equipment and landscaping installation. For trees in County Road medians or shoulders, such funds may also be used to fund design by a Registered Landscape Architect to assure the safety, viability and appropriateness of such plantings.
- (4) Conservation or natural preserve area protection and enhancement limited to cost of trees, equipment, landscaping installation, access, trails and amenities such as receptacles and benches.
- (5) To mitigate negative environmental effects of tree removal and the loss of treed acreage and to provide the ability to mitigate wildlife displacement as reasonably determined by the County Administrator.
- (6) Multi-family or Single Family Lots for housing qualifying under State and Federal affordable/workforce housing programs in order to meet applicable Tree inch Requirements.



Projects and activities funded by the Tree Bank are briefly described below:

Amphitheatre Tree Replacement: Tree replacement at the County's Amphitheatre.

Armstrong Trailhead: Improvements include a trailhead for pedestrians and cyclists including welcome center, restroom and parking lot at the existing Armstrong Park.

CWHIP Trees: Trees for homes built under the Community Workforce Housing Innovation Pilot program.

W. King Street Landscaping: Landscaping on W. King Street.

Entryway Corridors/Parks Beautification: Landscaping and native plants to beautify the County's entryway corridors and Parks.

Fire Station Landscaping: Landscaping associated with the construction of new fire stations.

Mitigation Land: County land mitigation projects.

Nocatee Preserve: Improvements will include trail stabilization, scenic overlooks, educational signage and trail markers in order to accommodate a variety of users from bikers, hikers, joggers and equestrians.

Public Works Facility: Landscaping associated with the construction of the Public Works Facility.

South Ponte Vedra Beach Pavilion: Landscaping at the South Ponte Vedra Beach Pavilion.

HAWKE: Operational support to The Humane Association of Wildlife Care and Education (HAWKE), a non-profit organization that rehabilitates injured and orphaned wild birds, mammals, and reptiles including endangered species.

REVENUES:

Tree Bank projects listed are funded by the Tree Bank Fund. The primary revenue sources for the Tree Bank Fund are Tree Bank Fees.

EXPENDITURES:

Tree Bank Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Alpine Shoreline Restoration	\$0	\$0	\$0	\$0	\$50,000
County Parks Landscaping	0	0	0	0	0
Treaty Park Screening	0	0	13,775	0	0
CWHIP Trees	6,450	0	0	0	0
Southeast Annex Parking Expansion	0	0	0	0	0
Entryway Corr/Parks Beautification	18,931	13,914	61,496	255,000	50,000
Fire Station 5 & 11 Landscaping	0	109,370	0	0	0
Jax Port	4,280,000	0	67,440	0	\$800,000
Masters Tract RST	0	0	0	0	0
Mitigation Land	0	0	0	0	0
W. King Street Landscaping	0	0	3,491	96,509	96,509
Nocatee Preserve	0	3,332	2,510	0	0
ROMA Mitigation Projects	20,200	54,857	155,556	281,908	307,080
South Ponte Vedra Beach Pavilion	0	0	0	0	0
Public Works Facility	333,824	0	0	0	0
HAWKE Support	25,500	49,500	70,000	89,500	99,000
Other (Reserves)	0	0	0	1,189,413	1,537,376
TOTAL	\$4,684,905	\$230,973	\$374,268	\$1,912,330	\$2,843,456

1231 - Tree Bank

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	113,982	293,602	293,602	-
54603	OTHER MAINTENANCE	180,847	63,478	63,478	50,000
56301	IMPROVEMENTS O/T BUILDING	-	50,000	50,000	50,000
58250	HAWKE SUPPORT	89,500	99,000	99,000	140,000
59100	TRANSFER TO FUNDS	-	800,000	800,000	-
59920	RESERVE	-	1,537,376	-	2,030,678
Total		384,329	2,843,456	1,306,080	2,270,678

1268 - Sidewalk Construction

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	184	-	140,755	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	124,109	108,703	100,153	140,690
Total	124,293	108,703	240,908	140,690

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	24,141	100,218	100,218	140,690
Capital Expenses	-	-	-	-
Other Expenses	-	8,485	-	-
Total	24,141	108,703	100,218	140,690

1268 - Sidewalk Construction

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34493	DEVELOPER SIDEWALK FEES	-	-	140,530	-
36102	INTEREST EARNINGS-SBA	184	-	225	-
38999	CARRYFORWARD	124,109	108,703	100,153	140,690
Total		124,293	108,703	240,908	140,690

1269 - Sidewalk Construction

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
54603	OTHER MAINTENANCE	24,141	100,218	100,218	140,690
59943	DEPARTMENT RESERVES	-	8,485	-	-
Total		24,141	108,703	100,218	140,690

1167 - E-911 Communication

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,392,035	1,301,000	1,571,323	1,570,750
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(65,050)	-	(78,538)
Fund Balance	1,045,657	771,968	980,503	1,261,749
Total	2,437,692	2,007,918	2,551,826	2,753,961

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	81,197	-	-	-
Other Expenses	1,375,993	2,007,918	1,290,077	2,753,961
Total	1,457,190	2,007,918	1,290,077	2,753,961

1167 - E-911 Communication

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34240	E-911 WIRELINE FEES	292,220	325,000	278,248	295,000
34241	E-911 WIRELESS FEES	1,022,476	900,000	1,216,967	1,200,000
34243	E911 PRPD WIRELESS FEES	75,244	75,000	74,673	75,000
36102	INTEREST EARNINGS-SBA	1,430	500	1,065	500
36122	INTEREST-MONEY MRKT	665	500	370	250
38998	5% REDUCTION	-	(65,050)	-	(78,538)
38999	CARRYFORWARD	1,045,657	771,968	980,503	1,261,749
Total		2,437,692	2,007,918	2,551,826	2,753,961

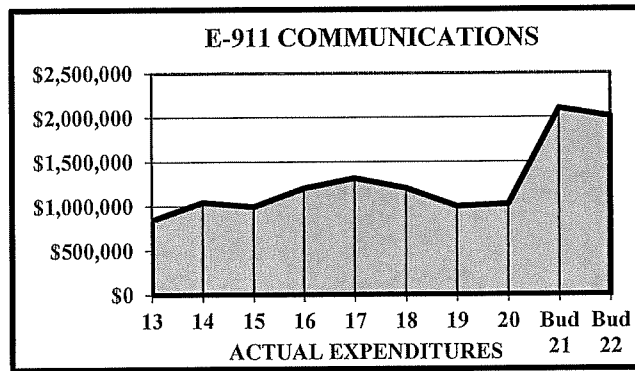
SPECIAL REVENUE FUNDS

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: E-911 COMMUNICATIONS

PROGRAM DESCRIPTION:

This Program Element, under the direction of the Sheriff's Office and in compliance with Florida Statute 365, is responsible for the management, planning and maintenance of the County's E-911 System and its equipment, including the coordination and assistance to all County agencies, utility services and cities in mapping, house addressing and E-911 related matters. The E-911 Element will continue to provide assistance to the public regarding addressing matters. In order to maintain a level of service commensurate to County growth and expansion, the section will continue to collect field data for validation of both new and modified commercial and residential properties.

MISSION: To provide the most effective and efficient E-911 County services to best ensure public safety.



FY 2022 BUDGET HIGHLIGHTS: Expenditures are dependent upon the revenue received. In FY 2022, a transfer is budgeted for E-911 operations.

REVENUE:

The revenue to fund this program is provided by a monthly \$0.50 surcharge on telephone bills. By Statute, the revenue derived from the \$0.50 surcharge can only be used for E-911 Communication purposes.

EXPENDITURES:

Category	Actual Expenditures '18	Actual Expenditures '19	Actual Expenditures '20	Adopted Budget FY '21	Adopted Budget FY '22
Transfer to E-911 for Operations	\$914,982	\$930,807	\$815,724	\$1,168,186	\$1,365,077
Transfer to Funds for Debt Service	288,422	67,529	0	0	0
Transfer to Funds for Training Facility	0	0	206,115	81,197	0
Capital Outlay Reserve	0	0	0	854,283	642,841
TOTAL	\$1,203,404	\$998,336	\$1,021,839	\$2,103,666	\$ 2,007,918

1168 - E-911 Communication

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56301	IMPROVEMENTS O/T BUILDING	81,197	-	-	-
59101	TRANSFER TO OFFICERS	1,375,993	1,290,077	1,290,077	1,354,580
59920	RESERVE	-	200,792	-	275,396
59927	CAPITAL OUTLAY RESERVE	-	517,049	-	1,123,985
Total		1,457,190	2,007,918	1,290,077	2,753,961

1105 - Law Enforcement Trust

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	85,336	-	41,279	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	80,720	13,100	28,147	44,426
Total	166,056	13,100	69,426	44,426

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	137,909	13,100	25,000	44,426
Total	137,909	13,100	25,000	44,426

1105 - Law Enforcement Trust

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
35105	SALE OF CONFISCATED PROPE	85,143	-	41,242	-
36102	INTEREST EARNINGS-SBA	193	-	37	-
38999	CARRYFORWARD	80,720	13,100	28,147	44,426
Total		166,056	13,100	69,426	44,426

1194 - Law Enforcement Trust

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	137,909	-	25,000	-
59920	RESERVE	-	13,100	-	44,426
Total		137,909	13,100	25,000	44,426

1255 - Crimes Prevention

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	90,663	78,000	80,750	95,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(3,900)	-	(4,750)
Fund Balance	-	-	6,068	6,068
Total	90,663	74,100	86,818	96,318

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	90,663	74,100	80,750	96,318
Total	90,663	74,100	80,750	96,318

1255 - Crimes Prevention

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34800	COURT RELATED REVENUES	90,663	78,000	80,750	95,000
36102	INTEREST EARNINGS-SBA	0	-	-	-
38998	5% REDUCTION	-	(3,900)	-	(4,750)
38999	CARRYFORWARD	-	-	6,068	6,068
Total		90,663	74,100	86,818	96,318

1256 - Crimes Prevention

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	90,663	74,100	80,750	96,318
Total		90,663	74,100	80,750	96,318

1252 - Court Innovation

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	52,605	44,100	50,340	50,100
Transfers From Funds	62,607	81,539	81,539	88,405
Statutory Reduction	-	(2,205)	-	(2,505)
Fund Balance	50,875	20,469	33,674	20,858
Total	166,087	143,903	165,553	156,858

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	82,637	86,125	87,266	94,185
Operating Expenses	49,779	57,778	57,429	62,673
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	132,416	143,903	144,695	156,858

1252 - Court Innovation

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34176	CIRCUIT COURT-CIVIL SURCH	52,477	44,000	50,218	50,000
36102	INTEREST EARNINGS-SBA	128	100	122	100
38101	TRANSFER FROM FUNDS	62,607	81,539	81,539	88,405
38998	5% REDUCTION	-	(2,205)	-	(2,505)
38999	CARRYFORWARD	50,875	20,469	33,674	20,858
Total		166,087	143,903	165,553	156,858

1253 - Court Innovation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	69,919	72,491	73,210	78,447
51400	OVERTIME EMPLOYEES	63	100	343	100
52100	FICA/MEDICARE TAXES	5,354	5,553	5,627	6,009
52200	RETIREMENT CONTRIBUTIONS	7,172	7,854	7,958	9,496
52300	LIFE & HEALTH INSURANCE	51	51	51	51
52400	WORKERS COMP	78	76	77	82
53100	PROFESSIONAL FEES	48,172	50,200	50,200	55,000
54000	TRAVEL AND PER DIEM	-	3,700	3,700	3,700
54100	COMMUNICATIONS	457	485	451	485
54500	INSURANCE	660	693	693	763
55100	OFFICE SUPPLIES	221	975	660	1,000
55200	OPERATING SUPPLIES	244	200	200	200
55401	TRAINING	-	1,500	1,500	1,500
55405	DUES AND MEMBERSHIPS	25	25	25	25
Total		132,416	143,903	144,695	156,858

1259 - Legal Aid

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	52,557	47,832	50,605	47,832
Transfers From Funds	300,529	296,736	296,736	300,338
Statutory Reduction	-	(2,392)	-	(2,392)
Fund Balance	-	6,511	11,236	9,890
Total	353,086	348,687	358,577	355,668

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	341,850	348,687	348,687	355,668
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	341,850	348,687	348,687	355,668

1259 - Legal Aid

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34830	COUNTY CRT CVL LEGAL AID	37,990	34,435	40,112	34,435
34840	CIRCT CRT CVL LEGAL AID	14,471	13,300	10,396	13,300
36102	INTEREST EARNINGS-SBA	96	97	97	97
38101	TRANSFER FROM FUNDS	300,529	296,736	296,736	300,338
38998	5% REDUCTION	-	(2,392)	-	(2,392)
38999	CARRYFORWARD	-	6,511	11,236	9,890
Total		353,086	348,687	358,577	355,668

1260 - Legal Aid

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	341,850	348,687	348,687	355,668
Total		341,850	348,687	348,687	355,668

1262 - Law Library

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	52,519	53,540	50,214	53,540
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(2,677)	-	(2,677)
Fund Balance	45,371	58,578	68,655	9,428
Total	97,890	109,441	118,869	60,291

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	29,235	109,441	109,441	60,291
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	29,235	109,441	109,441	60,291

1262 - Law Library

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
35102	COURT FINES AND COSTS	52,434	53,471	50,104	53,471
36102	INTEREST EARNINGS-SBA	85	69	110	69
38998	5% REDUCTION	-	(2,677)	-	(2,677)
38999	CARRYFORWARD	45,371	58,578	68,655	9,428
Total		97,890	109,441	118,869	60,291

1263 - Law Library

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55400	BOOKS AND SUBSCRIPTIONS	29,235	109,441	109,441	60,291
Total		29,235	109,441	109,441	60,291

1304 - Juvenile Alternative Programs

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	53,163	46,805	50,745	50,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(2,340)	-	(2,500)
Fund Balance	(6,752)	5,535	6,844	7,589
Total	46,411	50,000	57,589	55,089

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	39,567	50,000	50,000	55,089
Total	39,567	50,000	50,000	55,089

1304 - Juvenile Alternative Programs

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
35102	COURT FINES AND COSTS	53,159	46,805	50,732	50,000
36102	INTEREST EARNINGS-SBA	3	-	13	-
38998	5% REDUCTION	-	(2,340)	-	(2,500)
38999	CARRYFORWARD	(6,752)	5,535	6,844	7,589
Total		46,411	50,000	57,589	55,089

1305 - Juvenile Alternative Programs

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
58200	AID TO PRIVATE ORGS	39,567	50,000	50,000	50,000
59920	RESERVE	-	-	-	5,089
Total		39,567	50,000	50,000	55,089

1257 - Court Technology

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,196,438	662,000	997,916	661,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(33,100)	-	(33,050)
Fund Balance	6,861,708	7,514,282	7,731,945	8,190,748
Total	8,058,146	8,143,182	8,729,861	8,818,698

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	68,097	72,055	72,177	82,942
Operating Expenses	225,302	366,974	348,086	365,582
Capital Expenses	32,802	118,850	118,850	113,850
Other Expenses	-	7,585,303	-	8,256,324
Total	326,201	8,143,182	539,113	8,818,698

1257 - Court Technology

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34800	COURT RELATED REVENUES	1,222,974	645,000	1,149,890	645,000
36102	INTEREST EARNINGS-SBA	2,196	1,000	1,670	500
36121	INTEREST-SURPLUS FUNDS	44,096	15,000	40,036	15,000
36122	INTEREST-MONEY MRKT	1,252	1,000	791	500
36127	FEIT EARNINGS	279	-	153	-
36128	FEIT FIXED EARNINGS	189	-	-	-
36130	NET INCR IN FV OF INVSTMT	(74,548)	-	(194,624)	-
38998	5% REDUCTION	-	(33,100)	-	(33,050)
38999	CARRYFORWARD	6,861,708	7,514,282	7,731,945	8,190,748
Total		8,058,146	8,143,182	8,729,861	8,818,698

1258 - Court Tech Fund: Court Admin

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	48,675	51,161	51,399	59,113
51400	OVERTIME EMPLOYEES	-	200	200	-
52100	FICA/MEDICARE TAXES	3,529	3,929	3,763	4,522
52200	RETIREMENT CONTRIBUTIONS	4,988	5,557	5,561	7,147
52300	LIFE & HEALTH INSURANCE	10,851	11,155	11,200	12,099
52400	WORKERS COMP	54	53	54	61
53120	CONTRACTUAL SERVICES	12,366	24,226	24,226	14,113
54000	TRAVEL AND PER DIEM	312	300	300	300
54100	COMMUNICATIONS	23,400	44,000	44,000	44,000
54500	INSURANCE	325	341	1,078	1,185
54601	EQUIPMENT MAINTENANCE	7,915	35,300	35,300	38,800
55100	OFFICE SUPPLIES	1,119	15,000	15,000	15,000
55102	SOFTWARE	15,187	21,819	21,819	24,000
55103	COMPUTER SUPPLIES	8,203	16,100	16,100	16,100
55200	OPERATING SUPPLIES	8,616	16,000	16,000	16,000
56403	COMPUTER EQUIPMENT	20,869	35,500	35,500	32,500
59920	RESERVE	-	814,318	-	901,332
59927	CAPITAL OUTLAY RESERVE	-	6,770,985	-	7,354,992
Total		166,409	7,865,944	281,500	8,541,264

1261 - Court Tech Fund: State Attorney

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	6,449	8,000	6,525	10,000
54100	COMMUNICATIONS	39,294	46,178	34,692	46,178
54601	EQUIPMENT MAINTENANCE	13,489	36,600	31,140	34,600
55102	SOFTWARE	8,917	14,990	14,990	14,990
55103	COMPUTER SUPPLIES	41,461	25,000	25,000	25,000
55200	OPERATING SUPPLIES	4,295	4,850	4,850	4,850
56403	COMPUTER EQUIPMENT	9,133	50,000	50,000	50,000
Total		123,038	185,618	167,197	185,618

1271 - Court Tech Fund: Public Defender

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	7,215	11,054	11,054	10,523
54100	COMMUNICATIONS	16,265	16,184	16,517	16,183
55102	SOFTWARE	4,217	15,032	15,032	20,960
55103	COMPUTER SUPPLIES	1,508	11,000	11,000	7,000
55200	OPERATING SUPPLIES	4,749	5,000	3,463	5,800
56403	COMPUTER EQUIPMENT	2,800	33,350	33,350	31,350
Total		36,754	91,620	90,416	91,816

1120 - Communication Surcharge

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	137,853	148,500	120,780	135,100
Transfers From Funds	34,707	-	-	-
Statutory Reduction	-	(7,425)	-	(6,755)
Fund Balance	177,896	-	-	54,280
Total	350,456	141,075	120,780	182,625

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	350,456	66,500	66,500	163,000
Other Expenses	-	74,575	-	19,625
Total	350,456	141,075	66,500	182,625

1120 - Communication Surcharge

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
35109	COMMUNICATIONS SURCHARGE	137,678	148,000	120,750	135,000
36102	INTEREST EARNINGS-SBA	175	500	30	100
38101	TRANSFER FROM FUNDS	34,707	-	-	-
38998	5% REDUCTION	-	(7,425)	-	(6,755)
38999	CARRYFORWARD	177,896	-	-	54,280
Total		350,456	141,075	120,780	182,625

1503 - Communication Surcharge

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56200	BUILDINGS	350,456	-	-	-
56400	EQUIPMENT	-	66,500	66,500	163,000
59920	RESERVE	-	14,107	-	18,263
59927	CAPITAL OUTLAY RESERVE	-	60,468	-	1,362
Total		350,456	141,075	66,500	182,625

1130 - FL Boating Improvement

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	65,469	80,250	65,612	67,250
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(4,013)	-	(3,363)
Fund Balance	180,026	177,754	230,295	217,494
Total	245,495	253,991	295,907	281,381

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	11,529	83,541	46,414	30,000
Capital Expenses	3,671	31,999	31,999	250,000
Other Expenses	-	138,451	-	1,381
Total	15,200	253,991	78,413	281,381

1130 - FL Boating Improvement

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33570	STATE FBIP REVENUES	65,170	80,000	65,362	67,000
36102	INTEREST EARNINGS-SBA	299	250	250	250
38998	5% REDUCTION	-	(4,013)	-	(3,363)
38999	CARRYFORWARD	180,026	177,754	230,295	217,494
Total		245,495	253,991	295,907	281,381

1107 - FL Boating Improvement Program

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	2,956	14,340	14,340	-
53150	CONSULTING SERVICES	1,946	10,054	10,054	-
54603	OTHER MAINTENANCE	-	37,127	-	30,000
55306	OTHER GRANT EXPNDTR	6,627	22,020	22,020	-
56301	IMPROVEMENTS O/T BUILDING	3,671	31,999	31,999	250,000
59920	RESERVE	-	127,147	-	1,381
59943	DEPARTMENT RESERVES	-	11,304	-	-
Total		15,200	253,991	78,413	281,381

1197 - NW Recreation Projects

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	120,070	62,100	61,800	63,954
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(3,105)	-	(3,198)
Fund Balance	286,725	344,701	406,445	295,745
Total	406,795	403,696	468,245	356,501

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	350	2,500	2,500	2,500
Capital Expenses	-	170,000	170,000	200,000
Other Expenses	-	231,196	-	154,001
Total	350	403,696	172,500	356,501

1197 - NW Recreation Projects

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34792	PARK IMPRVEMENT ASSOC FEE	30,000	-	-	-
36102	INTEREST EARNINGS-SBA	448	300	-	300
36206	TOWER LEASE/RENT	89,622	61,800	61,800	63,654
38998	5% REDUCTION	-	(3,105)	-	(3,198)
38999	CARRYFORWARD	286,725	344,701	406,445	295,745
Total		406,795	403,696	468,245	356,501

1200 - NW Recreation Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
54801	SPECIAL EVENTS	350	2,500	2,500	2,500
56301	IMPROVEMENTS O/T BUILDING	-	170,000	170,000	200,000
59920	RESERVE	-	231,196	-	154,001
Total		350	403,696	172,500	356,501

1300 - Court Facilities

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	427,549	450,050	389,065	400,000
Transfers From Funds	48,418	-	-	-
Statutory Reduction	-	(22,503)	-	(20,000)
Fund Balance	2,290	9,027	32,052	28,200
Total	478,256	436,574	421,117	408,200

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	1	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	446,203	436,574	392,917	408,200
Total	446,204	436,574	392,917	408,200

1300 - Court Facilities

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34176	CIRCUIT COURT-CIVIL SURCH	427,544	450,000	389,065	400,000
36102	INTEREST EARNINGS-SBA	4	50	-	-
38101	TRANSFER FROM FUNDS	48,418	-	-	-
38998	5% REDUCTION	-	(22,503)	-	(20,000)
38999	CARRYFORWARD	2,290	9,027	32,052	28,200
Total		478,256	436,574	421,117	408,200

1301 - Court Facilities

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
54110	POSTAGE	1	-	-	-
59100	TRANSFER TO FUNDS	446,203	392,917	392,917	367,380
59920	RESERVE	-	43,657	-	40,820
Total		446,204	436,574	392,917	408,200

1294 - Dori Slosberg Driver Ed

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	67,695	73,100	58,876	75,025
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(3,655)	-	(3,751)
Fund Balance	6,396	1,703	5,092	-
Total	74,091	71,148	63,968	71,274

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	69,000	71,148	63,968	71,274
Total	69,000	71,148	63,968	71,274

1294 - Dori Slosberg Driver Ed

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
35102	COURT FINES AND COSTS	67,644	73,000	58,850	75,000
36102	INTEREST EARNINGS-SBA	51	100	26	25
38998	5% REDUCTION	-	(3,655)	-	(3,751)
38999	CARRYFORWARD	6,396	1,703	5,092	-
Total		74,091	71,148	63,968	71,274

1295 - Dori Slosberg Driver Ed

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
58100	AID TO GOVT AGENCIES	69,000	70,000	63,968	70,000
59920	RESERVE	-	1,148	-	1,274
Total		69,000	71,148	63,968	71,274

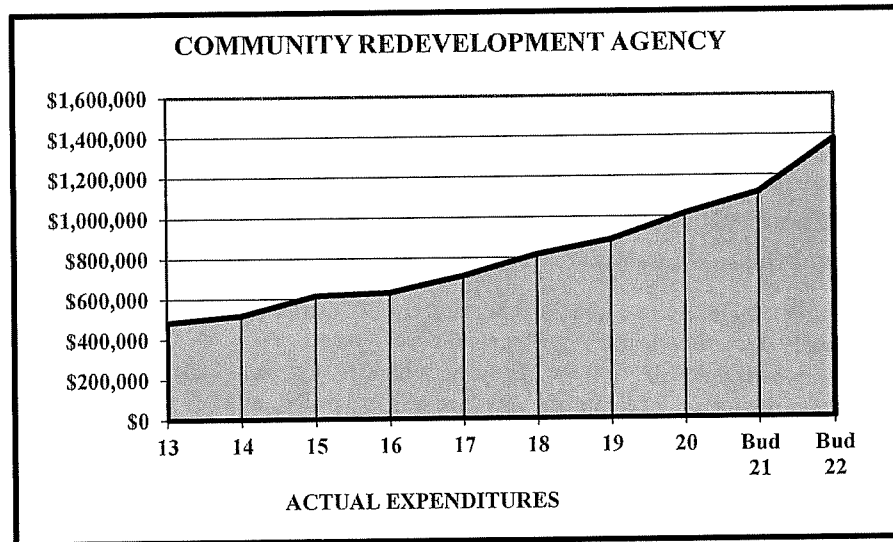
SPECIAL REVENUE FUNDS

SERVICE AREA: ECONOMIC DEVELOPMENT
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: COMMUNITY REDEVELOPMENT AGENCY

PROGRAM DESCRIPTION:

The Community Redevelopment Agency of St. Johns County (the CRA) is a single, countywide umbrella for three Community Redevelopment Areas in the County that have been established under Florida Statute 163. These are: West Augustine, Vilano Beach, and Flagler Estates. While the specific objectives of the three areas may have certain variations, they were all formed to engender re-vitalization, economic growth, and blight removal within their boundaries. The Housing & Community Development division serves as the staff for the CRA.

MISSION: To redevelop the infrastructure and expand the opportunity for affordable housing and economic growth within the established Community Redevelopment Areas (the CRA) of the County and enable and engage community input and participation.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects the activities related to the Vilano, West Augustine, and Flagler Estates CRAs.

REVENUE:

This program is funded through Tax Increment Revenues (TIF) as transferred from the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	44,352	57,378	52,168	73,965	173,062
Capital Outlay	0	3,500	0	0	0
Other	770,756	825,267	960,774	1,042,403	1,205,311
TOTAL	\$815,108	\$886,145	\$1,012,942	\$1,116,368	\$1,378,373

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Continued effort with the West Augustine Overlay District and the West Augustine CRA to promote commercial and residential growth along West King Street, North Volusia Avenue, CR 214, and Holmes Boulevard corridors.
- ◆ The West Augustine Historical Community Development Corporation (WAHCDC) was previously approved for a \$750,000 Florida Housing Finance Corporation (FHFC) Pre-development Loan Program (PLP) to promote housing and economic development in the West Augustine Mixed-Use Overlay District. As part of this project WAHCDC has entered into a Memorandum of Understanding with Ability Housing and started funding. Staff continues to work with the WAHDC in seeking external funding sources to facilitate development of this project.
- ◆ Worked with Vilano Beach Main Street to promote business developments within the Town Center and Vilano Beach North Shores to support and promote individual, organization, and business events.
- ◆ Housing and Community Development continues to work with the County Parks and Recreation and Public Works Departments to improve park conditions as well as new construction of a Community Center in Flagler Estates with a CDBG.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Promotes West Augustine signature series events, which includes Domestic Violence Awareness, annual Walk for Cancer, and Heritage Festival.
- ◆ Continued to co-sponsor the annual West Augustine Career Fair, the Armstrong Rails to Trails event, and the Flagler Estates CRA Fall Festival program.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Continue to seek City, County, State funding for expansion of the water & sewer systems for West Augustine.
- Promote new business and business incentives in West Augustine and the Vilano Town Center area.

St. Johns County Goal -- Customer Service: Putting People First

- Work with the Flagler Estates Road and Water Control District and the CRA Steering Committee on plans to improve safety, recreation features, and general development.
- Continue implementation of the West Augustine, Vilano Beach, and Flagler Estates CRA Plans. West Augustine is focused on economic development, new business expansion, and job creation. Other priorities continue to include the removal of blight, policing, affordable housing, infrastructure as well as street light installation; Vilano Beach is focused primarily on economic revitalization of their Town Center; Flagler Estates on improved roads, street lighting and a future community center and food pantry.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Total Operating and Maintenance Expenditures	\$52,168	\$56,562	\$173,062
	Total Taxable Value of Property in CRA's	\$319,291,828	\$350,789,464	\$386,245,564
	Total Tax Increment (TIF) Revenues	\$996,495	\$1,076,065	\$1,297,702
O U T P U T	State / Federal Applications Submitted	3	1	1
	HFA/CRA Owned Affordable Lots Under Construction	0	0	0
	Infrastructure Construction Contracts In Progress	1	0	0
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$.20	\$.21	\$.60
	Tax Increment Revenue % of General Fund Taxes	0.7%	0.8%	0.8%
E F F E C T	% Change in Taxable Values of Property in CRA's	8.4%	9.9%	10.1%
	% Change in Tax Increment Revenues	8.9%	8.0%	20.6%
	# Homes Demolished Eliminating Blight	6	0	7

1280 - CRA: West Augustine

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	450,373	509,141	507,607	610,922
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(1)	-	(4)
Fund Balance	18,059	39,677	40,303	106,048
Total	468,432	548,817	547,910	716,966

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	21,248	35,481	35,481	30,247
Capital Expenses	-	-	-	-
Other Expenses	406,881	513,336	406,381	686,719
Total	428,129	548,817	441,862	716,966

1280 - CRA: West Augustine

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	450,285	509,120	507,521	610,835
36102	INTEREST EARNINGS-SBA	88	21	86	87
38998	5% REDUCTION	-	(1)	-	(4)
38999	CARRYFORWARD	18,059	39,677	40,303	106,048
Total		468,432	548,817	547,910	716,966

1281 - CRA: West Augustine

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	1,404	1,750	1,750	1,800
54300	UTILITIES	14,117	15,228	15,228	16,447
54603	OTHER MAINTENANCE	1,800	-	-	-
54801	SPECIAL EVENTS	2,878	18,503	18,503	12,000
55102	SOFTWARE	252	-	-	-
55103	COMPUTER SUPPLIES	797	-	-	-
59100	TRANSFER TO FUNDS	406,881	513,336	406,381	559,931
59920	RESERVE	-	-	-	126,788
Total		428,129	548,817	441,862	716,966

1278 - CRA: Flagler Estates

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	196,039	264,898	263,059	380,242
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	(3)
Fund Balance	3,736	4,075	5,370	263,229
Total	199,775	268,973	268,429	643,468

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	3,621	5,200	5,200	5,304
Capital Expenses	-	-	-	-
Other Expenses	190,784	263,773	-	638,164
Total	194,405	268,973	5,200	643,468

1278 - CRA: Flagler Estates

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	196,005	264,890	262,999	380,181
36102	INTEREST EARNINGS-SBA	34	8	60	61
38998	5% REDUCTION	-	-	-	(3)
38999	CARRYFORWARD	3,736	4,075	5,370	263,229
Total		199,775	268,973	268,429	643,468

1279 - CRA: Flagler Estates

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	119	1,000	1,000	1,000
54300	UTILITIES	3,502	4,200	4,200	4,304
59100	TRANSFER TO FUNDS	190,784	-	-	452,725
59920	RESERVE	-	263,773	-	185,439
Total		194,405	268,973	5,200	643,468

1282 - CRA: Vilano

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	440,651	461,907	458,930	594,255
Transfers From Funds	-	79,690	79,690	-
Statutory Reduction	-	(1)	-	(4)
Fund Balance	37,648	18,987	24,637	6,846
Total	478,299	560,583	563,257	601,097

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	24,285	132,381	128,209	47,213
Capital Expenses	-	-	-	-
Other Expenses	429,378	428,202	428,202	553,884
Total	453,663	560,583	556,411	601,097

1282 - CRA: Vilano

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	440,557	461,882	458,842	594,166
36102	INTEREST EARNINGS-SBA	94	25	88	89
38101	TRANSFER FROM FUNDS	-	79,690	79,690	-
38998	5% REDUCTION	-	(1)	-	(4)
38999	CARRYFORWARD	37,648	18,987	24,637	6,846
Total		478,299	560,583	563,257	601,097

1283 - CRA: Vilano

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	2,036	5,191	5,191	5,191
53150	CONSULTING SERVICES	8,172	16,000	11,828	10,000
54300	UTILITIES	8,020	10,500	10,500	11,022
54601	EQUIPMENT MAINTENANCE	-	2,000	2,000	2,000
54603	OTHER MAINTENANCE	4,712	15,000	15,000	15,000
54609	GROUND WATER MONITORING	-	1,500	1,500	1,500
54615	STREET LIGHT MAINTENANCE	1,345	2,500	2,500	2,500
54620	MAINT-PHYS ENVIRNMNT	-	79,690	79,690	-
59100	TRANSFER TO FUNDS	429,378	428,202	428,202	553,884
Total		453,663	560,583	556,411	601,097

1173 - Vilano Lighting District

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	12,491	13,577	13,055	11,740
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(679)	-	(587)
Fund Balance	25,499	27,707	28,311	30,029
Total	37,990	40,605	41,366	41,182

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	9,681	12,453	11,337	12,614
Capital Expenses	-	-	-	-
Other Expenses	-	28,152	-	28,568
Total	9,681	40,605	11,337	41,182

1173 - Vilano Lighting District

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	12,381	13,477	13,000	11,690
31103	DELINQUENT AD VALOREM TAX	63	-	15	-
36102	INTEREST EARNINGS-SBA	46	100	40	50
36113	INTEREST EARNINGS-TAX COL	0	-	-	-
38998	5% REDUCTION	-	(679)	-	(587)
38999	CARRYFORWARD	25,499	27,707	28,311	30,029
Total		37,990	40,605	41,366	41,182

1232 - Vilano Lighting District

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53122	PROPERTY APP SERVICES	160	160	169	185
53123	TAX COLLECTOR SERVICES	273	293	293	254
54300	UTILITIES	9,248	12,000	10,875	12,175
59920	RESERVE	-	28,152	-	28,568
Total		9,681	40,605	11,337	41,182

1174 - Elkton Drainage

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	33,357	35,100	33,400	35,100
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(1,755)	-	(1,755)
Fund Balance	21,529	20,894	38,517	37,708
Total	54,886	54,239	71,917	71,053

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	16,369	34,278	34,209	34,278
Capital Expenses	-	-	-	-
Other Expenses	-	19,961	-	36,775
Total	16,369	54,239	34,209	71,053

1174 - Elkton Drainage

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	33,293	35,000	33,300	35,000
36102	INTEREST EARNINGS-SBA	63	100	100	100
36113	INTEREST EARNINGS-TAX COL	2	-	-	-
38998	5% REDUCTION	-	(1,755)	-	(1,755)
38999	CARRYFORWARD	21,529	20,894	38,517	37,708
Total		54,886	54,239	71,917	71,053

1235 - Elkton Drainage District

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	175	175	175	175
53122	PROPERTY APP SERVICES	348	390	349	390
53123	TAX COLLECTOR SERVICES	333	361	333	361
54603	OTHER MAINTENANCE	15,513	33,352	33,352	33,352
59920	RESERVE	-	19,961	-	36,775
Total		16,369	54,239	34,209	71,053

1176 - SA South Lighting District

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	51,140	57,111	55,273	45,993
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(2,856)	-	(2,300)
Fund Balance	55,630	66,200	69,340	79,675
Total	106,770	120,455	124,613	123,368

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	37,431	51,897	44,932	53,695
Capital Expenses	-	-	-	-
Other Expenses	-	68,558	6	69,673
Total	37,431	120,455	44,938	123,368

1176 - SA South Lighting District

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	50,778	56,961	54,975	45,843
31103	DELINQUENT AD VALOREM TAX	248	-	188	-
36102	INTEREST EARNINGS-SBA	112	150	110	150
36113	INTEREST EARNINGS-TAX COL	2	-	-	-
38998	5% REDUCTION	-	(2,856)	-	(2,300)
38999	CARRYFORWARD	55,630	66,200	69,340	79,675
Total		106,770	120,455	124,613	123,368

1239 - SA South Lighting District

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53122	PROPERTY APP SERVICES	659	660	693	700
53123	TAX COLLECTOR SERVICES	1,131	1,237	1,239	995
54300	UTILITIES	35,641	50,000	43,000	52,000
59307	VETERAN TAX REFND 196.081	-	-	6	-
59920	RESERVE	-	68,558	-	69,673
Total		37,431	120,455	44,938	123,368

1178 - Treasure Beach

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	260,339	253,130	243,908	265,520
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(12,657)	-	(13,276)
Fund Balance	-	-	-	-
Total	260,339	240,473	243,908	252,244

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	5,132	5,053	4,876	5,065
Capital Expenses	-	-	-	-
Other Expenses	80,008	235,420	239,032	247,179
Total	85,140	240,473	243,908	252,244

1178 - Treasure Beach

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34344	NON AD VALOREM ASSESSMENT	259,947	252,630	243,780	265,320
36102	INTEREST EARNINGS-SBA	380	500	125	200
36113	INTEREST EARNINGS-TAX COL	12	-	3	-
38998	5% REDUCTION	-	(12,657)	-	(13,276)
Total		260,339	240,473	243,908	252,244

1247 - MSBU: Treasure Beach

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53123	TAX COLLECTOR SERVICES	5,132	5,053	4,876	5,065
57200	INTEREST	80,008	71,029	70,810	61,979
59923	CONTIGENCY RESERVE	-	164,391	168,222	185,200
Total		85,140	240,473	243,908	252,244

1287 - MSBU: Deerwood

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	10,206	-	-	-
Transfers From Funds	761	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	-
Total	10,967	-	-	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	204	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	633	-	-	-
Total	837	-	-	-

1287 - MSBU: Deerwood

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	15	-	-	-
36120	T.C. EARNINGS IMPRV MSBU	0	-	-	-
36311	ROAD IMPROVEMENT ASSESSME	10,190	-	-	-
38101	TRANSFER FROM FUNDS	761	-	-	-
Total		10,967	-	-	-

1288 - MSBU: Deerwood Ln

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53123	TAX COLLECTOR SERVICES	204	-	-	-
57200	INTEREST	633	-	-	-
Total		837	-	-	-

1296 - MSTU: Summerhaven

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	73,288	89,287	85,939	110,341
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(4,464)	-	(5,517)
Fund Balance	283,716	337,709	342,234	45,159
Total	357,004	422,532	428,173	149,983

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	14,771	2,938	3,014	149,983
Capital Expenses	-	380,000	380,000	-
Other Expenses	-	39,594	-	-
Total	14,771	422,532	383,014	149,983

1296 - MSTU: Summerhaven

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	72,783	88,537	85,438	109,591
36102	INTEREST EARNINGS-SBA	502	750	500	750
36113	INTEREST EARNINGS-TAX COL	3	-	1	-
38998	5% REDUCTION	-	(4,464)	-	(5,517)
38999	CARRYFORWARD	283,716	337,709	342,234	45,159
Total		357,004	422,532	428,173	149,983

1297 - MSTU: Summerhaven

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53122	PROPERTY APP SERVICES	915	915	991	1,151
53123	TAX COLLECTOR SERVICES	1,456	1,709	1,709	2,115
53150	CONSULTING SERVICES	12,400	-	-	-
54603	OTHER MAINTENANCE	-	314	314	146,717
56301	IMPROVEMENTS O/T BUILDING	-	380,000	380,000	-
59920	RESERVE	-	39,594	-	-
Total		14,771	422,532	383,014	149,983

1000 - Durbin CTITF

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	213,807	356,540	358,936	344,121
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(17,827)	-	(17,206)
Fund Balance	134,189	347,907	347,996	706,932
Total	347,996	686,620	706,932	1,033,847

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	686,620	-	1,033,847
Total	-	686,620	-	1,033,847

1000 - Durbin CTITF

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	213,468	356,290	356,290	343,121
36102	INTEREST EARNINGS-SBA	339	250	600	1,000
36330	DRBIN CRK NATL RD CAP FEE	-	-	2,046	-
38998	5% REDUCTION	-	(17,827)	-	(17,206)
38999	CARRYFORWARD	134,189	347,907	347,996	706,932
Total		347,996	686,620	706,932	1,033,847

1001 - Durbin Capital Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	686,620	-	1,033,847
Total		-	686,620	-	1,033,847

1320 - Coastal Hwy Dune & Bch MSTU

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	20,879	25,490	24,415	30,173
Transfers From Funds	284,000	-	-	-
Statutory Reduction	-	(1,275)	-	(1,509)
Fund Balance	69,389	228,402	218,584	185
Total	374,268	252,617	242,999	28,849

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	1,731	-	-	-
Operating Expenses	10,820	747	763	906
Capital Expenses	-	-	-	-
Other Expenses	143,135	251,870	242,051	27,943
Total	155,686	252,617	242,814	28,849

1320 - Coastal Hwy Dune & Bch MSTU

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	20,525	24,990	24,115	29,873
36102	INTEREST EARNINGS-SBA	353	500	300	300
36113	INTEREST EARNINGS-TAX COL	1	-	-	-
38101	TRANSFER FROM FUNDS	284,000	-	-	-
38998	5% REDUCTION	-	(1,275)	-	(1,509)
38999	CARRYFORWARD	69,389	228,402	218,584	185
Total		374,268	252,617	242,999	28,849

1321 - MSTU: Coastal Hwy Dune & Bch

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51302	TEMPORARY EMPLOYEES	1,731	-	-	-
53120	CONTRACTUAL SERVICES	9,146	-	-	-
53122	PROPERTY APP SERVICES	-	265	280	325
53123	TAX COLLECTOR SERVICES	411	482	483	581
55200	OPERATING SUPPLIES	1,263	-	-	-
58100	AID TO GOVT AGENCIES	123,000	-	-	-
59100	TRANSFER TO FUNDS	20,135	251,870	242,051	27,943
Total		155,686	252,617	242,814	28,849

1322 - SPV Blvd Dune & Bch MSTU

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	693	-	350	629,901
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	(31,495)
Fund Balance	440,053	342,801	270,371	8,993
Total	440,746	342,801	270,721	607,399

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	170,375	334,176	261,728	12,155
Capital Expenses	-	-	-	-
Other Expenses	-	8,625	-	595,244
Total	170,375	342,801	261,728	607,399

1322 - SPV Blvd Dune & Bch MSTU

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	-	-	-	629,801
36102	INTEREST EARNINGS-SBA	693	-	350	100
38998	5% REDUCTION	-	-	-	(31,495)
38999	CARRYFORWARD	440,053	342,801	270,371	8,993
Total		440,746	342,801	270,721	607,399

1323 - MSTU: SPV Blvd Dune & Bch

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53121	CLERK OF COURT SERVICES	558	-	-	-
53123	TAX COLLECTOR SERVICES	-	-	-	12,155
53180	ENGINEERING SERVICES	169,817	334,176	261,728	-
59100	TRANSFER TO FUNDS	-	-	-	593,470
59920	RESERVE	-	8,625	-	1,774
Total		170,375	342,801	261,728	607,399

1298 - MSTU: PV Beach Dune & Beach

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	-	-	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	500,787	500,787
Total	-	-	500,787	500,787

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	500,787
Total	-	-	-	500,787

1298 - MSTU: PV Beach Dune & Beach

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
38999	CARRYFORWARD	-	-	500,787	500,787
Total		-	-	500,787	500,787

1299 - MSTU: PV Beach Dune & Beach Restoration

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	-	-	500,787
Total		-	-	-	500,787

1326 - Seranata Beach MSTU

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	-	-	-	44,693
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	(2,235)
Fund Balance	-	-	-	-
Total	-	-	-	42,458

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	1,063
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	41,395
Total	-	-	-	42,458

1326 - Seranata Beach MSTU

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31101	CURRENT AD VALOREM TAXES	-	-	-	44,693
38998	5% REDUCTION	-	-	-	(2,235)
Total		-	-	-	42,458

1327 - MSTU: Seranata Beach

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53123	TAX COLLECTOR SERVICES	-	-	-	1,063
59100	TRANSFER TO FUNDS	-	-	-	41,395
Total		-	-	-	42,458

1330 - Equitable Sharing Justice

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	63	-	14	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	61,572	10,761	10,785	10,799
Total	61,635	10,761	10,799	10,799

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	50,850	10,761	-	10,799
Total	50,850	10,761	-	10,799

1330 - Equitable Sharing Justice

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	63	-	14	-
38999	CARRYFORWARD	61,572	10,761	10,785	10,799
Total		61,635	10,761	10,799	10,799

1331 - Equitable Sharing Justice Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59101	TRANSFER TO OFFICERS	50,850	-	-	-
59920	RESERVE	-	10,761	-	10,799
Total		50,850	10,761	-	10,799

1332 - Equitable Sharing Treasury

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	5	-	4	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	3,280	3,282	3,285	3,289
Total	3,285	3,282	3,289	3,289

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	3,282	-	3,289
Total	-	3,282	-	3,289

1332 - Equitable Sharing Treasury

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	5	-	4	-
38999	CARRYFORWARD	3,280	3,282	3,285	3,289
Total		3,285	3,282	3,289	3,289

1333 - Equitable Sharing Treasury Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	3,282	-	3,289
Total		-	3,282	-	3,289

1334 - Equit Sharing Task Force

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	39	-	37	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	27,947	27,965	27,986	28,023
Total	27,986	27,965	28,023	28,023

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	27,965	-	28,023
Total	-	27,965	-	28,023

1334 - Equit Sharing Task Force

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	39	-	37	-
38999	CARRYFORWARD	27,947	27,965	27,986	28,023
Total		27,986	27,965	28,023	28,023

1335 - Equitable Sharing Task Force Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	27,965	-	28,023
Total		-	27,965	-	28,023

1336 - Emergency Rental Assistance

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	180,801	14,302,149	12,476,728	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	(13,996)	19,963
Total	180,801	14,302,149	12,462,732	19,963

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	194,797	14,120,815	12,442,769	-
Capital Expenses	-	-	-	-
Other Expenses	-	181,334	-	19,963
Total	194,797	14,302,149	12,442,769	19,963

1336 - Emergency Rental Assistance

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33150	ECONOMIC ENVIRN FED GRANT	194,797	14,302,149	12,442,769	-
36102	INTEREST EARNINGS-SBA	5,216	-	560	-
36121	INTEREST-SURPLUS FUNDS	17,575	-	33,399	-
36130	NET INCR IN FV OF INVSTMT	(36,787)	-	-	-
38999	CARRYFORWARD	-	-	(13,996)	19,963
Total		180,801	14,302,149	12,462,732	19,963

1337 - Emergency Rental Assistance Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55304	FEDERAL GRANT EXPENDITURE	194,797	14,120,815	12,442,769	-
59943	DEPARTMENT RESERVES	-	181,334	-	19,963
Total		194,797	14,302,149	12,442,769	19,963

1338 - American Recovery Plan

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,610,498	25,704,717	3,100,000	46,920,297
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	21,361	-
Total	1,610,498	25,704,717	3,121,361	46,920,297

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	5,363	8,843,500	3,121,361	46,920,297
Capital Expenses	-	-	-	-
Other Expenses	1,583,774	16,861,217	-	-
Total	1,589,137	25,704,717	3,121,361	46,920,297

1338 - American Recovery Plan

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33120	PUBLIC SAFETY FEDERAL GNT	1,589,137	25,704,717	3,000,000	46,820,297
36121	INTEREST-SURPLUS FUNDS	71,304	-	100,000	100,000
36130	NET INCR IN FV OF INVSTMT	(49,942)	-	-	-
38999	CARRYFORWARD	-	-	21,361	-
Total		1,610,498	25,704,717	3,121,361	46,920,297

1339 - American Recovery Plan Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55304	FEDERAL GRANT EXPENDITURE	5,363	8,843,500	3,121,361	46,920,297
59100	TRANSFER TO FUNDS	1,583,774	-	-	-
59920	RESERVE	-	16,861,217	-	-
Total		1,589,137	25,704,717	3,121,361	46,920,297

1342 - FEMA Emergency Disaster Relief

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,960,005	29,218,933	28,033,223	-
Transfers From Funds	4,375,846	386,412	224,097	-
Statutory Reduction	-	-	-	-
Fund Balance	-	4,227,524	3,971,959	1,342
Total	6,335,851	33,832,869	32,229,279	1,342

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	2,363,892	33,832,869	32,227,937	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	1,342
Total	2,363,892	33,832,869	32,227,937	1,342

1342 - FEMA Emergency Disaster Relief

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33120	PUBLIC SAFETY FEDERAL GNT	1,685,999	26,395,343	25,370,877	-
33420	PUBLIC SAFETY STATE GRANT	281,000	2,823,590	2,652,846	-
36102	INTEREST EARNINGS-SBA	901	-	500	-
36121	INTEREST-SURPLUS FUNDS	8,268	-	9,000	-
36130	NET INCR IN FV OF INVSTMT	(16,164)	-	-	-
38101	TRANSFER FROM FUNDS	4,375,846	386,412	224,097	-
38999	CARRYFORWARD	-	4,227,524	3,971,959	1,342
Total		6,335,851	33,832,869	32,229,279	1,342

1343 - FEMA EMER DISASTER DEPT

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
54602	VEHICLE MAINTENANCE	-	-	999	-
55201	GAS, OIL, AND LUBRICANTS	-	-	90	-
55304	FEDERAL GRANT EXPENDITURE	2,363,892	33,832,869	32,226,848	-
59920	RESERVE	-	-	-	1,342
Total		2,363,892	33,832,869	32,227,937	1,342

DEBT SERVICE FUNDS

Debt Service Funds are used to account for the payment of principal, interest and any other related costs (such as paying agent fees) of long-term government debt. Specific revenues sources are generally pledged to provide debt service revenues. Debt service for Enterprise Funds is not included in Debt Service Funds because the debt is repaid from the Enterprise Fund revenues or user fees. Debt service for Enterprise Funds can be found in the Enterprise Funds section of this budget document.

12 TRANSPORTATION REFUNDED DEBT SERVICE

In March 2012 Series 2012 Transportation Revenue Bonds of \$25,050,000 were issued to refund a portion of the County's outstanding Transportation Revenue Bonds, Series 2003. These Bonds are payable from the Local Option Gas Tax. The 2012 Series bonds were refunded in June 2021 with the issuance of the 2021 St. Johns County Taxable Special Obligation Revenue Notes. Final payment on the 2012 notes occurs in FY 2022.

PONTE VEDRA MSD SEWER DEBT SERVICE

A debt service fund was established in 2003 to address the expansion of the sewer system in the Ponte Vedra MSD funded in cooperation with JEA Utilities. The debt service is payable primarily from a non-ad valorem assessment on associated residents and will end after 2026.

COMMERCIAL PAPER DEBT SERVICE

The Commercial Paper program is utilized for short term financing of capital equipment. In November 2012 the Board approved renewing participation in the Commercial Paper program and the County rolled over its existing principal to the new program. Impact fees, if available, fund the debt service on most of the capital projects. Otherwise, the sources of funds are primarily made from non-ad valorem revenues of the General Fund.

FLAGLER ESTATES DEBT SERVICE

A debt service was established in 2007 in the amount of \$6,000,000 for the benefit of the Flagler Estates Road and Water Control District to finance the cost of paving certain public roads located within the boundaries of the Flagler Estates Community Redevelopment Area (FECRA) as well as refunding the Flagler Estates Series 2004 Note. A debt service reserve of \$300,000 was required. The Note will mature August 1, 2021. The Note is payable from tax increment revenues received by the FECRA. In 2012 the note was again refinanced to a lower debt service and the debt service reserve no longer required.

09 SALES TAX BONDS DEBT SERVICE

A debt service fund was established in 2009 to account for the refunding of the Series 1998 Sales Tax Bonds that had been utilized for courthouse construction refunding (i.e., lowering Refunded Courthouse Debt Service). Funding was through a \$10.95 Million refunding with the same maturity of October 1, 2019 as the refunded bonds. The Bonds are payable from the Half Cent Sales Tax revenue. These bonds were fully refunded in February 2019 with the issuance of the 2019 Series Sales Tax Refunding Bonds.

09A SALES TAX REFUNDING BONDS DEBT SERVICE

A debt service fund was established in 2009 to account for the refunding of the Series 1998 Sales Tax Bonds that had been utilized for courthouse construction refunding (i.e., lowering Refunded Courthouse Debt Service). Funding was through a \$10.95 Million refunding with the same maturity of October 1, 2019 as the refunded bonds. The Bonds are payable from the Half Cent Sales Tax revenue.

TRANE CAPITAL LEASE DEBT SERVICE

In December 2011, the County entered into a master lease agreement with SunTrust Equipment Finance & Leasing, Corp. in connection with the guaranteed energy performance savings contract with Trane U.S., Inc. The total lease amount financed was \$3,575,015. Debt service payments are allocated between the General Fund, Golf Course Fund, and Utility Department Funds to be supported by related energy cost savings and will end in 2027.

PUBLIC FACILITIES NOTE DEBT SERVICE

On May 7, 2013, the County authorized the borrowing of up to \$4.5 million dollars to finance a part of the cost of acquiring, constructing, and equipping a new Health and Human Services (HHS) Facility. Debt service payments will be paid out of the General Fund. The debt will mature in 2028 (15 years).

12 SALES TAX REFUNDING BONDS DEBT SERVICE

A debt service fund was established in 2004 to account for the construction and acquisition of several Capital Improvement Projects addressing County infrastructure needs. Funding was through a 30 year, \$35.2 million bond issue. In addition, another \$5.52 million was financed for the Vilano CRA. The Bonds are payable from the Half Cent Sales Tax revenue. In October 2012, Series 2012 Sales Tax Revenue Bonds of \$40,000,000 were issued to refund the County's outstanding Sales Tax Revenue Bonds, Series 2004. These Bonds are payable from the Half-Cent Sales Tax. The 2012 Series bonds were refunded in June 2021 with the issuance of the 2021 St. Johns County Taxable Special Obligation Revenue Notes. Final payment on the 2012 notes occurs in FY 2022.

2012 CHASE NOTE DEBT SERVICE

In February 2012, the County authorized the issuance of a Capital Improvement Revenue Bond, Series 2012 to finance a part of the cost of acquiring, constructing, equipping and installing a 800 Megahertz (MHz) Emergency Radio Communication system. Through the RFP process, JP Morgan Chase Bank, N.A. was awarded placement of the Bond. The principal amount of the Bond is \$13,137,000. Debt service payments are paid out of the General Fund, as supported by a 0.14 millage increase approved by the County Commission. The Bond will mature in 2023.

15 TRANSPORTATION REFUNDED DEBT SERVICE

In March 2015, Series 2015 Transportation Revenue Bonds of \$29,000,000 were issued to refund a portion of the County's outstanding Transportation Revenue Bonds, Series 2006. These Bonds are payable from the Local Option Gas Tax. The 2015 Series bonds will mature in 2035.

14 REVENUE SHARING REFUNDING BONDS DEBT SERVICE

In December 2014, Series 2014 Capital Improvement Refunding Bonds of \$18,000,000 were issued to refund the County's outstanding Capital Improvement Refunding Bonds, Series 2005. \$1.25 million debt on the Golf Course was defeased (paid off) from General Fund reserves at the point of refunding the 2005 series bonds and is not included in the 2014 series debt service. These Bonds are payable from State Revenue Sharing and will mature in 2035.

15 SALES TAX REFUNDING BONDS DEBT SERVICE

In March 2015, Series 2015 Sales Tax Revenue Bonds of \$62,000,000 were issued to refund the County's outstanding Sales Tax Revenue Bonds, Series 2006. These Bonds are payable from the Half-Cent Sales Tax. The 2015 Series bonds will mature in 2036.

2019 SPECIAL OBLIGATION REFUNDING BONDS DEBT SERVICE

In February 2019, Florida Special Obligation Refunding and Improvement Revenue Bonds of \$10,840,000 were issued to refund the Series 2009 Sales Tax Revenue and Refunding Bonds. These Bonds are payable from a Covenant to Budget and Appropriate (CBA) legally available non-ad valorem revenues. The 2019 Series bonds will mature in 2028.

2020 SPECIAL OBLIGATION REVENUE NOTE DEBT SERVICE

In May 2020, Florida Taxable Special Obligation Revenue Notes of \$12,085,000 were issued to for the construction of the Coastal Storm Risk Management Project in portions of South Ponte Vedra and Vilano Beach. These notes are payable from Tourist Development Tax and MSTU revenues. The 2020 Series notes will mature in 2031.

2021 SPECIAL OBLIGATION REVENUE NOTE DEBT SERVICE

In June 2021, the St. Johns County Taxable Special Obligation Revenue Notes of \$53,000,000 were issued were issued to refund and achieve debt service savings on a portion of the County's outstanding Sales Tax Revenue Refunding Bonds, Series 2012A, Sales Tax Revenue Refunding Bonds, Series 2012B and Transportation Improvement Revenue Refunding Bonds, Series 2012A. The 2021 Series notes will mature in 2034.

2022 SPECIAL OBLIGATION REVENUE NOTE DEBT SERVICE

In February 2022, the St. Johns County Taxable Special Obligation Revenue Notes of \$8,000,000 were issued to finance the South Ponte Vedra Beach and Serenata Beach Dune Restoration Projects. These notes are payable from Tourist Development Tax and MSTU revenues. The 2022 Series notes will mature in 2031.

2234 - Debt Service: 12 Trans Refunding

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,195,651	514,910	515,107	-
Transfers From Funds	900,000	675,000	675,000	-
Statutory Reduction	-	(25)	-	-
Fund Balance	28,047	175,115	175,408	-
Total	2,123,698	1,365,000	1,365,515	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,948,292	1,365,000	1,365,515	-
Total	1,948,292	1,365,000	1,365,515	-

2234 - Debt Service: 12 Trans Refunding

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31214	LOCAL OPTION GAS TAX	1,194,276	514,410	514,410	-
36102	INTEREST EARNINGS-SBA	1,375	500	697	-
38101	TRANSFER FROM FUNDS	900,000	675,000	675,000	-
38998	5% REDUCTION	-	(25)	-	-
38999	CARRYFORWARD	28,047	175,115	175,408	-
Total		2,123,698	1,365,000	1,365,515	-

2245 - Debt Service: 12 Trans Refunding Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	1,235,000	1,300,000	1,300,000	-
57200	INTEREST	452,563	65,000	65,000	-
59100	TRANSFER TO FUNDS	260,729	-	515	-
Total		1,948,292	1,365,000	1,365,515	-

2230 - Debt Service: PVMSD

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	349,778	258,433	240,144	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(12,922)	-	-
Fund Balance	1,275,368	1,267,774	1,259,941	-
Total	1,625,146	1,513,285	1,500,085	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	17,652	18,000	4,800	-
Capital Expenses	-	-	-	-
Other Expenses	347,553	1,495,285	1,495,285	-
Total	365,205	1,513,285	1,500,085	-

2230 - Debt Service: PVMSD

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36101	INTEREST EARNINGS	738	1,000	655	-
36102	INTEREST EARNINGS-SBA	1,333	10,799	1,058	-
36113	INTEREST EARNINGS-TAX COL	16	-	3	-
36304	NON AD VALOREM ASSESSMENT	347,691	246,634	238,428	-
38998	5% REDUCTION	-	(12,922)	-	-
38999	CARRYFORWARD	1,275,368	1,267,774	1,259,941	-
Total		1,625,146	1,513,285	1,500,085	-

2231 - Debt Service: PVMSD

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	10,700	10,700	-	-
53123	TAX COLLECTOR SERVICES	6,952	7,300	4,800	-
57100	PRINCIPAL	298,032	1,454,620	1,454,620	-
57200	INTEREST	49,521	40,665	40,665	-
Total		365,205	1,513,285	1,500,085	-

2246 - Debt Service: Comm Paper

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	255	250	548	-
Transfers From Funds	1,782,722	800,000	800,000	-
Statutory Reduction	-	(13)	-	-
Fund Balance	34,850	49,626	48,475	-
Total	1,817,827	849,863	849,023	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,769,351	849,863	849,023	-
Total	1,769,351	849,863	849,023	-

2246 - Debt Service: Comm Paper

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36101	INTEREST EARNINGS	0	-	-	-
36102	INTEREST EARNINGS-SBA	254	250	548	-
38101	TRANSFER FROM FUNDS	1,782,722	800,000	800,000	-
38998	5% REDUCTION	-	(13)	-	-
38999	CARRYFORWARD	34,850	49,626	48,475	-
Total		1,817,827	849,863	849,023	-

2285 - Debt Service: Commercial Paper JP Morgan

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	1,746,000	841,209	832,535	-
57200	INTEREST	2,066	2,006	677	-
57300	PAYING AGENT FEES	21,285	6,648	15,811	-
Total		1,769,351	849,863	849,023	-

2250 - Debt Service: Flagler CRA

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	276	-	-	-
Transfers From Funds	510,176	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	4,543	-	-	-
Total	514,995	-	-	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	514,995	-	-	-
Total	514,995	-	-	-

2250 - Debt Service: Flagler CRA

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	276	-	-	-
38101	TRANSFER FROM FUNDS	510,176	-	-	-
38999	CARRYFORWARD	4,543	-	-	-
Total		514,995	-	-	-

2257 - Debt Service: '11 Flagler Estates CRA Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	504,000	-	-	-
57200	INTEREST	10,995	-	-	-
Total		514,995	-	-	-

2255 - Debt Service: Lease

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	77	-	23	-
Transfers From Funds	240,250	241,561	241,561	241,538
Statutory Reduction	-	-	-	-
Fund Balance	1,233	-	-	23
Total	241,560	241,561	241,584	241,561

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	241,560	241,561	241,561	241,561
Total	241,560	241,561	241,561	241,561

2255 - Debt Service: Lease

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	77	-	23	-
38101	TRANSFER FROM FUNDS	240,250	241,561	241,561	241,538
38999	CARRYFORWARD	1,233	-	-	23
Total		241,560	241,561	241,584	241,561

2256 - Debt Service: Trane Capital Lease

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	206,070	211,377	211,377	216,821
57200	INTEREST	35,490	30,184	30,184	24,740
Total		241,560	241,561	241,561	241,561



2243 - Debt Service: Public Facilities

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	249	-	153	-
Transfers From Funds	405,970	413,292	413,292	410,955
Statutory Reduction	-	-	-	-
Fund Balance	5,004	461	537	229
Total	411,223	413,753	413,982	411,184

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	410,687	413,753	413,753	411,184
Total	410,687	413,753	413,753	411,184

2243 - Debt Service: Public Facilities

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	249	-	153	-
38101	TRANSFER FROM FUNDS	405,970	413,292	413,292	410,955
38999	CARRYFORWARD	5,004	461	537	229
Total		411,223	413,753	413,982	411,184

2244 - Debt Service: Public Facilities

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	300,000	315,000	315,000	325,000
57200	INTEREST	110,687	98,753	98,753	86,184
Total		410,687	413,753	413,753	411,184

2258 - Debt Service: 12 Sales Tax

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	3,462,472	1,650,679	1,651,849	-
Transfers From Funds	382,888	268,022	268,022	-
Statutory Reduction	-	(13)	-	-
Fund Balance	27,896	364,712	365,575	-
Total	3,873,256	2,283,400	2,285,446	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	3,507,681	2,283,400	2,285,446	-
Total	3,507,681	2,283,400	2,285,446	-

2258 - Debt Service: 12 Sales Tax

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33518	LOCAL GOVT HALF CENT TAX	3,459,735	1,650,429	1,650,429	-
36102	INTEREST EARNINGS-SBA	2,737	250	1,420	-
38101	TRANSFER FROM FUNDS	382,888	268,022	268,022	-
38998	5% REDUCTION	-	(13)	-	-
38999	CARRYFORWARD	27,896	364,712	365,575	-
Total		3,873,256	2,283,400	2,285,446	-

2259 - Debt Service: 12 Sales Tax

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	2,080,000	2,180,000	2,180,000	-
57200	INTEREST	880,734	103,400	103,400	-
59100	TRANSFER TO FUNDS	546,947	-	2,046	-
Total		3,507,681	2,283,400	2,285,446	-

2260 - Debt Service: 2012 Chase Note

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	850	-	280	-
Transfers From Funds	1,261,556	1,279,698	1,279,698	1,279,630
Statutory Reduction	-	-	-	-
Fund Balance	17,600	-	190	470
Total	1,280,006	1,279,698	1,280,168	1,280,100

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,279,816	1,279,698	1,279,698	1,280,100
Total	1,279,816	1,279,698	1,279,698	1,280,100

2260 - Debt Service: 2012 Chase Note

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	850	-	280	-
38101	TRANSFER FROM FUNDS	1,261,556	1,279,698	1,279,698	1,279,630
38999	CARRYFORWARD	17,600	-	190	470
Total		1,280,006	1,279,698	1,280,168	1,280,100

2261 - Debt Service: Chase Series 2012 Note

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	1,206,000	1,230,000	1,230,000	1,255,000
57200	INTEREST	73,816	49,698	49,698	25,100
Total		1,279,816	1,279,698	1,279,698	1,280,100

2292 - Debt Service: 15 Trans Refunding Bond

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,040,159	1,058,018	1,057,992	1,055,302
Transfers From Funds	600,000	600,000	600,000	600,000
Statutory Reduction	-	(25)	-	(25)
Fund Balance	22,554	1,251	1,469	217
Total	1,662,713	1,659,244	1,659,461	1,655,494

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,661,244	1,659,244	1,659,244	1,655,494
Total	1,661,244	1,659,244	1,659,244	1,655,494

2292 - Debt Service: 15 Trans Refunding Bond

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31214	LOCAL OPTION GAS TAX	1,039,016	1,057,518	1,057,518	1,054,802
36102	INTEREST EARNINGS-SBA	1,143	500	474	500
38101	TRANSFER FROM FUNDS	600,000	600,000	600,000	600,000
38998	5% REDUCTION	-	(25)	-	(25)
38999	CARRYFORWARD	22,554	1,251	1,469	217
Total		1,662,713	1,659,244	1,659,461	1,655,494

2293 - Debt Service: 15 Trans Refunding Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	740,000	775,000	775,000	810,000
57200	INTEREST	921,244	884,244	884,244	845,494
Total		1,661,244	1,659,244	1,659,244	1,655,494

2281 - Debt Service: 14 Rev Sharing Refund

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,158,032	1,166,920	1,167,657	1,163,570
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(13)	-	(13)
Fund Balance	10,474	-	-	750
Total	1,168,506	1,166,907	1,167,657	1,164,307

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,168,506	1,166,907	1,166,907	1,164,307
Total	1,168,506	1,166,907	1,166,907	1,164,307

2281 - Debt Service: 14 Rev Sharing Refund

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33512	STATE REVENUE SHARING	1,157,051	1,166,670	1,166,670	1,163,320
36102	INTEREST EARNINGS-SBA	981	250	987	250
38998	5% REDUCTION	-	(13)	-	(13)
38999	CARRYFORWARD	10,474	-	-	750
Total		1,168,506	1,166,907	1,167,657	1,164,307

2288 - Debt Service: 14 Rev Sharing Refund

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	665,000	690,000	690,000	715,000
57200	INTEREST	503,506	476,907	476,907	449,307
Total		1,168,506	1,166,907	1,166,907	1,164,307

2290 - Debt Service: 15 Sales Tax Bond

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,831,472	1,837,947	1,838,962	1,874,666
Transfers From Funds	2,042,571	2,042,571	2,042,571	2,042,156
Statutory Reduction	-	(25)	-	(25)
Fund Balance	98,702	51,532	51,470	978
Total	3,972,745	3,932,025	3,933,003	3,917,775

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	3,921,275	3,932,025	3,932,025	3,917,775
Total	3,921,275	3,932,025	3,932,025	3,917,775

2290 - Debt Service: 15 Sales Tax Bond

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33518	LOCAL GOVT HALF CENT TAX	1,828,605	1,837,447	1,837,447	1,874,166
36102	INTEREST EARNINGS-SBA	2,867	500	1,515	500
38101	TRANSFER FROM FUNDS	2,042,571	2,042,571	2,042,571	2,042,156
38998	5% REDUCTION	-	(25)	-	(25)
38999	CARRYFORWARD	98,702	51,532	51,470	978
Total		3,972,745	3,932,025	3,933,003	3,917,775

2291 - Debt Service: 15 Sales Tax Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	1,785,000	1,885,000	1,885,000	1,965,000
57200	INTEREST	2,136,275	2,047,025	2,047,025	1,952,775
Total		3,921,275	3,932,025	3,932,025	3,917,775

2294 - Debt Service: 19 CBA Refunding Bond

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	862	-	399	-
Transfers From Funds	1,423,334	1,447,796	1,447,796	1,452,242
Statutory Reduction	-	-	-	-
Fund Balance	25,616	1,454	1,563	508
Total	1,449,812	1,449,250	1,449,758	1,452,750

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,448,250	1,449,250	1,449,250	1,452,750
Total	1,448,250	1,449,250	1,449,250	1,452,750

2294 - Debt Service: 19 CBA Refunding Bond

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	862	-	399	-
38101	TRANSFER FROM FUNDS	1,423,334	1,447,796	1,447,796	1,452,242
38999	CARRYFORWARD	25,616	1,454	1,563	508
Total		1,449,812	1,449,250	1,449,758	1,452,750

2295 - Debt Service: 19 CBA Refunding Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	980,000	1,030,000	1,030,000	1,085,000
57200	INTEREST	468,250	419,250	419,250	367,750
Total		1,448,250	1,449,250	1,449,250	1,452,750

2221 - Debt Service: 20 Taxable Sp Obl Rev Note

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	502,558	500,000	2,400	500
Transfers From Funds	497,109	678,281	678,281	491,913
Statutory Reduction	-	-	-	(25)
Fund Balance	71	4,210,631	4,711,962	752,059
Total	999,738	5,388,912	5,392,643	1,244,447

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	497,109	5,388,912	4,640,584	1,244,447
Total	497,109	5,388,912	4,640,584	1,244,447

2221 - Debt Service: 20 Taxable Sp Obl Rev Note

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	2,558	-	2,400	500
36901	REFUND PY EXPENDITURES	500,000	500,000	-	-
38101	TRANSFER FROM FUNDS	497,109	678,281	678,281	491,913
38998	5% REDUCTION	-	-	-	(25)
38999	CARRYFORWARD	71	4,210,631	4,711,962	752,059
Total		999,738	5,388,912	5,392,643	1,244,447

2222 - Debt Service: 20 Special Obligation Revenue Note

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	200,000	4,445,000	4,440,000	1,070,000
57200	INTEREST	297,109	213,998	200,584	174,447
59920	RESERVE	-	729,914	-	-
Total		497,109	5,388,912	4,640,584	1,244,447



2296 - Debt Service: 21 Taxable Sp Obl Bonds

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	51,990,044	1,076,814	1,077,130	4,178,908
Transfers From Funds	807,676	339,866	339,866	1,014,866
Statutory Reduction	-	-	-	-
Fund Balance	-	-	3,702	4,018
Total	52,797,720	1,416,680	1,420,698	5,197,792

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	52,794,018	1,416,680	1,416,680	5,197,792
Total	52,794,018	1,416,680	1,416,680	5,197,792

2296 - Debt Service: 21 Taxable Sp Obl Bonds

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
31214	LOCAL OPTION GAS TAX	-	232,000	232,000	962,743
33518	LOCAL GOVT HALF CENT TAX	-	844,814	844,814	3,216,165
36102	INTEREST EARNINGS-SBA	44	-	316	-
38101	TRANSFER FROM FUNDS	807,676	339,866	339,866	1,014,866
38405	NOTE PROCEEDS	51,990,000	-	-	-
38999	CARRYFORWARD	-	-	3,702	4,018
Total		52,797,720	1,416,680	1,420,698	5,197,792

2297 - Debt Service: 21 Taxable Sp Obl Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	190,000	505,000	505,000	4,295,000
57102	PAYMENT TO ESCROW AGENT	52,219,038	-	-	-
57200	INTEREST	284,674	911,680	911,680	902,792
57301	COST OF ISSUANCE	100,306	-	-	-
Total		52,794,018	1,416,680	1,416,680	5,197,792

2298 - Debt Service: 22 Taxable Sp Obl Bonds

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	-	-	-	-
Transfers From Funds	-	-	400,000	909,865
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	19,060
Total	-	-	400,000	928,925

Expense

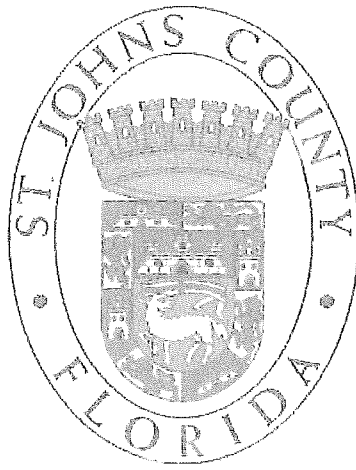
Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	380,940	928,925
Total	-	-	380,940	928,925

2298 - Debt Service: 22 Taxable Sp Obl Bonds

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
38101	TRANSFER FROM FUNDS	-	-	400,000	909,865
38999	CARRYFORWARD	-	-	-	19,060
Total		-	-	400,000	928,925

2299 - Debt Service: 22 Taxable Sp Obl Bond

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	-	275,000	745,000
57200	INTEREST	-	-	105,940	164,865
59920	RESERVE	-	-	-	19,060
Total		-	-	380,940	928,925



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CAPITAL IMPROVEMENT FUNDS

Capital Improvement Funds are used to account for the acquisition and construction of major capital facilities other than those financed by Enterprise Funds. These projects generally span more than one year and have funding contributed by more than one County fund or through debt financing. During the construction phase, Capital Improvement Funds accumulate and report construction in progress costs. At the completion of the project or major capital facility, the total cost to construct is recorded as a fixed asset and the capital improvement fund generally ceases to exist.

BEACH RE-NOURISHMENT PROJECT FUND

This Fund was established in FY 2001 to account for costs associated with major recreation related projects such as beach re-nourishment. Approximately 2.5 miles of beach have been declared critically eroded from storm damage and in need of restoration. This project is federally authorized for the U.S. Army Corps of Engineers who will contribute the bulk of funding. County funding is primarily from its Tourist Development Tax Fund and will also receive funding from the State Erosion Control Trust Fund. Phases of re-nourishment have been completed in FY 2002, FY 2005, FY 2012 & FY 2018. Until a re-nourishment phase is completed, funds accumulate in a restricted reserve account for this Fund. Other area beaches are also being considered for beach re-nourishment through feasibility studies by the U.S. Army Corps of Engineers.

SR 207 CIG DEVELOPMENT AGREEMENT PROJECTS FUND

This Fund was established in FY 2008 to account for new projects specific to the SR 207 Corridor Improvement Group development agreement. This fund consists of developer contributions towards negotiated transportation improvements.

15 SALES TAX CONSTRUCTION PROJECTS FUND

The 15 Sales Tax Construction Projects Fund was established in FY 2015 to account for a new Public Works facility complex and a new combined Fire Station #5 and #11 as well as a hazardous materials trailer. These capital projects were funded by the additional debt issuance of \$17.5 million that was added to the 15 Sales Tax Refunding Bonds. The Public Works facility was completed in FY 2018 and the Combined Fire Station is on schedule to be completed in FY 2019.

16 PUBLIC FACILITIES PROJECTS FUND

The 16 Public Facilities Fund was established in FY 2017 to account for two public safety facility projects: the replacement of the jail door control system and additional funding needed to construct the new combined Fire Station 5 and 11. Both of these projects replace facilities that are at the end of their useful life and the replacements will improve efficiency in operations. The new combined Fire Station will also contain a Sheriff substation, which also results in significant savings in not constructing a separate stand-alone substation.

SHERIFF TRAINING FACILITY FUND

The Sheriff Training Facility Fund was established in FY 2019 to account for a 50 acre law enforcement training center for the St. Johns County Sheriff's Office. Development of the facility will include an emergency communication center, driving track, firing range, and instructional classrooms. This capital project was funded by a total combined inter-fund borrowing of \$15 million from the General Fund, Solid Waste Fund, and Utility Services Fund. The debt will be repaid to these funds annually and is payable from Law Enforcement Impact Fees.

2019 CAPITAL PROJECTS FUND

In October 2019, the Board of County Commissioners approved the use of \$16,580,000 for priority projects recommended through County Administration. The projects included a World Golf Village region library, a World Golf Village region park, major renovations to Davis Park, a sidewalk construction program, a waterway access program to maximize the leverage of Florida Inland Navigation District grants, and a beach restoration initiative to maximize the leverage of State, Federal, and other grants.

COASTAL HIGHWAY DUNE & BEACH RESTORATION PROJECT FUND

This Fund was established in FY 2020 to account for costs associated with Coastal Highway Dune & Beach Restoration Project. This project is federally authorized for the U.S. Army Corps of Engineers. County funding is primarily from its Tourist Development Tax Fund and will also receive funding from the Florida Department of Environmental Protection as well as a MSTU Fund. Until a re-nourishment phase is completed, funds accumulate in a restricted reserve account for this Fund.

PONTE VEDRA BEACH DUNE & BEACH RESTORATION PROJECT FUND

This Fund was established in FY 2020 to account for costs associated with the Ponte Vedra Beach Dune & Beach Restoration Project. County funding is anticipated to leverage State funding for this project.

3340 - Beach Renourishment

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	386,872	151,782	333,947	65,340
Transfers From Funds	342,000	475,000	475,000	475,000
Statutory Reduction	-	(75)	-	-
Fund Balance	1,913,789	1,505,851	1,739,378	1,873,244
Total	2,642,661	2,132,558	2,548,325	2,413,584

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	9,875	5,500	-
Operating Expenses	630,908	487,857	474,581	200,000
Capital Expenses	101,375	-	-	-
Other Expenses	117,000	1,634,826	195,000	2,213,584
Total	849,283	2,132,558	675,081	2,413,584

3340 - Beach Renourishment

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33470	CULTURE/RECR STATE GRANT	384,751	150,282	331,347	65,340
36102	INTEREST EARNINGS-SBA	1,023	1,500	1,700	-
36127	FEIT EARNINGS	653	-	500	-
36128	FEIT FIXED EARNINGS	445	-	400	-
38101	TRANSFER FROM FUNDS	342,000	475,000	475,000	475,000
38998	5% REDUCTION	-	(75)	-	-
38999	CARRYFORWARD	1,913,789	1,505,851	1,739,378	1,873,244
Total		2,642,661	2,132,558	2,548,325	2,413,584

3315 - Beach Renourishment

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51302	TEMPORARY EMPLOYEES	-	9,875	5,500	-
53150	CONSULTING SERVICES	64,358	114,748	114,748	50,000
53180	ENGINEERING SERVICES	566,550	373,109	359,833	150,000
56301	IMPROVEMENTS O/T BUILDING	101,375	-	-	-
58100	AID TO GOVT AGENCIES	117,000	195,000	195,000	-
59927	CAPITAL OUTLAY RESERVE	-	1,439,826	-	2,213,584
Total		849,283	2,132,558	675,081	2,413,584

3375 - SR207 CIG Dev Agreement

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	616,498	1,500	1,693,836	2,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(75)	-	(100)
Fund Balance	468,534	1,084,660	1,084,778	2,307,420
Total	1,085,032	1,086,085	2,778,614	2,309,320

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	254	471,194	471,194	-
Other Expenses	-	614,891	-	2,309,320
Total	254	1,086,085	471,194	2,309,320

3375 - SR207 CIG Dev Agreement

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	1,018	1,500	1,500	2,000
36616	CONTRIBS-PRPRTNATE SHARE	615,480	-	1,692,336	-
38998	5% REDUCTION	-	(75)	-	(100)
38999	CARRYFORWARD	468,534	1,084,660	1,084,778	2,307,420
Total		1,085,032	1,086,085	2,778,614	2,309,320

3376 - SR 207 Corridor Construction

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56301	IMPROVEMENTS O/T BUILDING	254	471,194	471,194	-
59927	CAPITAL OUTLAY RESERVE	-	614,891	-	2,309,320
Total		254	1,086,085	471,194	2,309,320

3400 - Public Facilities

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	(64,345)	3,250	(348)	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(163)	-	-
Fund Balance	2,291,389	1,113,061	438,196	-
Total	2,227,044	1,116,148	437,848	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	1,788,849	485,360	283,363	-
Other Expenses	-	630,788	154,485	-
Total	1,788,849	1,116,148	437,848	-

3400 - Public Facilities

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	151	-	152	-
36121	INTEREST-SURPLUS FUNDS	15,984	3,250	(500)	-
36127	FEIT EARNINGS	1	-	-	-
36130	NET INCR IN FV OF INVSTMT	(80,480)	-	-	-
38998	5% REDUCTION	-	(163)	-	-
38999	CARRYFORWARD	2,291,389	1,113,061	438,196	-
Total		2,227,044	1,116,148	437,848	-

3405 - Safety Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56300	BUILDING IMPROVEMENTS	1,788,849	485,360	283,363	-
59100	TRANSFER TO FUNDS	-	-	154,485	-
59920	RESERVE	-	225,514	-	-
59943	DEPARTMENT RESERVES	-	405,274	-	-
Total		1,788,849	1,116,148	437,848	-

3435 - Sheriff Training Facility

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	846,883	-	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	7,192,143	285,213	-	-
Total	8,039,026	285,213	-	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	1,054	-	-	-
Capital Expenses	7,738,324	98,184	-	-
Other Expenses	299,648	187,029	-	-
Total	8,039,026	285,213	-	-

3435 - Sheriff Training Facility

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33100	FEDERAL GRANT REVENUE	839,393	-	-	-
36102	INTEREST EARNINGS-SBA	107	-	-	-
36127	FEIT EARNINGS	2,871	-	-	-
36128	FEIT FIXED EARNINGS	2,714	-	-	-
36400	SURPLUS PROP SALE (EXMPT)	1,798	-	-	-
38999	CARRYFORWARD	7,192,143	285,213	-	-
Total		8,039,026	285,213	-	-

3436 - Sheriff Training Facility

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
54300	UTILITIES	1,054	-	-	-
56200	BUILDINGS	6,576,519	-	-	-
56301	IMPROVEMENTS O/T BUILDING	1,161,805	98,184	-	-
59100	TRANSFER TO FUNDS	168,882	69,642	-	-
59101	TRANSFER TO OFFICERS	130,766	-	-	-
59943	DEPARTMENT RESERVES	-	117,387	-	-
Total		8,039,026	285,213	-	-

3440 - 2019 Capital Projects

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	(43,433)	150,000	62,334	-
Transfers From Funds	247,848	-	319,782	-
Statutory Reduction	-	-	-	-
Fund Balance	16,528,715	16,137,300	14,441,967	-
Total	16,733,130	16,287,300	14,824,083	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	173,802	701,850	582,198	-
Capital Expenses	2,117,361	14,512,193	14,241,885	-
Other Expenses	-	1,073,257	-	-
Total	2,291,163	16,287,300	14,824,083	-

3440 - 2019 Capital Projects

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33770	OTHER CULTURE/REC GRANTS	-	150,000	270,000	-
36102	INTEREST EARNINGS-SBA	2,115	-	540	-
36121	INTEREST-SURPLUS FUNDS	70,299	-	55,968	-
36127	FEIT EARNINGS	435	-	3,254	-
36128	FEIT FIXED EARNINGS	8,853	-	2,000	-
36130	NET INCR IN FV OF INVSTMT	(125,136)	-	(269,428)	-
38101	TRANSFER FROM FUNDS	247,848	-	319,782	-
38999	CARRYFORWARD	16,528,715	16,137,300	14,441,967	-
Total		16,733,130	16,287,300	14,824,083	-

3441 - WGV Park

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56102	DEMOLITION	-	55,000	55,000	-
56301	IMPROVEMENTS O/T BUILDING	13,282	5,631,718	5,631,718	-
Total		13,282	5,686,718	5,686,718	-

3442 - WGV Library

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56100	LAND	825	-	-	-
56200	BUILDINGS	9,380	4,785,876	4,785,876	-
59943	DEPARTMENT RESERVES	-	9,380	-	-
Total		10,205	4,795,256	4,785,876	-

3443 - Sidewalks

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56301	IMPROVEMENTS O/T BUILDING	377,901	510	510	-
59943	DEPARTMENT RESERVES	-	16,000	-	-
Total		377,901	16,510	510	-

3444 - Waterway Access

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55306	OTHER GRANT EXPNDTR	173,802	701,850	582,198	-
56301	IMPROVEMENTS O/T BUILDING	191,502	739,697	716,345	-
59943	DEPARTMENT RESERVES	-	193,800	-	-
Total		365,304	1,635,347	1,298,543	-

3445 - Beach Restoration

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56301	IMPROVEMENTS O/T BUILDING	-	3,000,000	3,000,000	-
Total		-	3,000,000	3,000,000	-

3446 - Davis Park

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56301	IMPROVEMENTS O/T BUILDING	1,524,471	299,392	52,436	-
59927	CAPITAL OUTLAY RESERVE	-	478,417	-	-
59943	DEPARTMENT RESERVES	-	375,660	-	-
Total		1,524,471	1,153,469	52,436	-

3343 - Coastal Hwy Dune & Beach Project

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	149	100	200	100
Transfers From Funds	223,026	273,589	263,711	236,030
Statutory Reduction	-	(5)	-	(5)
Fund Balance	-	223,146	223,175	108,416
Total	223,175	496,830	487,086	344,541

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	4,545	4,545	5,500
Operating Expenses	-	222,943	213,125	158,500
Capital Expenses	-	-	-	-
Other Expenses	-	269,342	161,000	180,541
Total	-	496,830	378,670	344,541

3343 - Coastal Hwy Dune & Beach Project

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	149	100	200	100
38101	TRANSFER FROM FUNDS	223,026	273,589	263,711	236,030
38998	5% REDUCTION	-	(5)	-	(5)
38999	CARRYFORWARD	-	223,146	223,175	108,416
Total		223,175	496,830	487,086	344,541

3344 - Coastal Hwy Dune & Bch Restoration Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51302	TEMPORARY EMPLOYEES	-	4,545	4,545	5,500
53120	CONTRACTUAL SERVICES	-	64,443	54,625	-
53180	ENGINEERING SERVICES	-	158,500	158,500	158,500
58100	AID TO GOVT AGENCIES	-	161,000	161,000	-
59920	RESERVE	-	108,342	-	180,541
Total		-	496,830	378,670	344,541

3345 - PV Beach Dune & Bch Restoration

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	787	1,000	800	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(50)	-	-
Fund Balance	-	501,000	500,787	501,587
Total	787	501,950	501,587	501,587

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	501,950	-	501,587
Total	-	501,950	-	501,587

3345 - PV Beach Dune & Bch Restoration

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	787	1,000	800	-
38998	5% REDUCTION	-	(50)	-	-
38999	CARRYFORWARD	-	501,000	500,787	501,587
Total		787	501,950	501,587	501,587

3346 - PV Beach Restoration Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	501,950	-	501,587
Total		-	501,950	-	501,587



3447 - LAMP

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	316	-	405	-
Transfers From Funds	500,000	500,000	500,000	500,000
Statutory Reduction	-	-	-	-
Fund Balance	-	500,000	500,316	1,000,721
Total	500,316	1,000,000	1,000,721	1,500,721

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	1,000,000	-	1,500,721
Total	-	1,000,000	-	1,500,721

3447 - LAMP

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	316	-	405	-
38101	TRANSFER FROM FUNDS	500,000	500,000	500,000	500,000
38999	CARRYFORWARD	-	500,000	500,316	1,000,721
Total		500,316	1,000,000	1,000,721	1,500,721

3448 - LAMP Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59920	RESERVE	-	1,000,000	-	1,500,721
Total		-	1,000,000	-	1,500,721

3450 - Capital Improvement Projects

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	-	-	245,348	135,000
Transfers From Funds	-	33,500,000	33,500,000	13,000,000
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	245,348
Total	-	33,500,000	33,745,348	13,380,348

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	33,500,000	33,500,000	13,000,000
Other Expenses	-	-	-	380,348
Total	-	33,500,000	33,500,000	13,380,348

3450 - Capital Improvement Projects

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	-	-	1,100	-
36121	INTEREST-SURPLUS FUNDS	-	-	270,000	135,000
36130	NET INCR IN FV OF INVSTMT	-	-	(25,752)	-
38101	TRANSFER FROM FUNDS	-	33,500,000	33,500,000	13,000,000
38999	CARRYFORWARD	-	-	-	245,348
Total		-	33,500,000	33,745,348	13,380,348

3451 - Capital Improvements - Transportation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56000	CAPITAL OUTLAY	-	4,800,000	4,800,000	-
56330	MAJOR COLLECTOR ROAD	-	-	-	5,000,000
Total		-	4,800,000	4,800,000	5,000,000

3452 - Capital Improvements - Waterways

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56000	CAPITAL OUTLAY	-	2,000,000	1,800,000	-
56100	LAND	-	-	-	3,000,000
56301	IMPROVEMENTS O/T BUILDING	-	4,500,000	4,700,000	-
Total		-	6,500,000	6,500,000	3,000,000

3453 - Capital Improvements - Recreation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56200	BUILDINGS	-	1,000,000	1,000,000	-
56301	IMPROVEMENTS O/T BUILDING	-	16,700,000	16,700,000	-
Total		-	17,700,000	17,700,000	-

3456 - Capital Improvements - Public Safety

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56200	BUILDINGS	-	4,500,000	4,500,000	5,000,000
59927	CAPITAL OUTLAY RESERVE	-	-	-	380,348
Total		-	4,500,000	4,500,000	5,380,348

3454 - Golf Course Reconstruction

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	2,504	-	(134,236)	-
Transfers From Funds	5,490,192	2,455,000	2,586,732	-
Statutory Reduction	-	-	-	-
Fund Balance	-	5,450,634	5,322,662	-
Total	5,492,696	7,905,634	7,775,158	-

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	20,000	20,000	-
Capital Expenses	170,034	7,715,600	7,755,158	-
Other Expenses	-	170,034	-	-
Total	170,034	7,905,634	7,775,158	-

3454 - Golf Course Reconstruction

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
36102	INTEREST EARNINGS-SBA	2,504	-	3,626	-
36121	INTEREST-SURPLUS FUNDS	-	-	32,000	-
36130	NET INCR IN FV OF INVSTMT	-	-	(169,862)	-
38101	TRANSFER FROM FUNDS	5,490,192	2,455,000	2,586,732	-
38999	CARRYFORWARD	-	5,450,634	5,322,662	-
Total		5,492,696	7,905,634	7,775,158	-

3455 - Golf Course Reconstruction Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55200	OPERATING SUPPLIES	-	20,000	20,000	-
56300	BUILDING IMPROVEMENTS	-	920,000	920,000	-
56301	IMPROVEMENTS O/T BUILDING	170,034	6,795,600	6,835,158	-
59943	DEPARTMENT RESERVES	-	170,034	-	-
Total		170,034	7,905,634	7,775,158	-



3457 - SPV Dune & Berm Restoration

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	-	-	15,222,871	-
Transfers From Funds	-	-	-	125,000
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	4,000
Total	-	-	15,222,871	129,000

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	-	-	15,167,742	125,000
Capital Expenses	-	-	-	-
Other Expenses	-	-	51,129	4,000
Total	-	-	15,218,871	129,000

3457 - SPV Dune & Berm Restoration

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
33470	CULTURE/RECR STATE GRANT	-	-	7,583,871	-
36102	INTEREST EARNINGS-SBA	-	-	4,000	-
38101	TRANSFER FROM FUNDS	-	-	-	125,000
38405	NOTE PROCEEDS	-	-	7,635,000	-
38999	CARRYFORWARD	-	-	-	4,000
Total		-	-	15,222,871	129,000

3458 - SPV Beach & Dune Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	-	-	14,142,304	-
53180	ENGINEERING SERVICES	-	-	1,000,438	125,000
55200	OPERATING SUPPLIES	-	-	25,000	-
57301	COST OF ISSUANCE	-	-	51,129	-
59927	CAPITAL OUTLAY RESERVE	-	-	-	4,000
Total		-	-	15,218,871	129,000

ENTERPRISE FUNDS

Enterprise Funds, also called Proprietary Funds, are used to account for services that are financed and operated in a manner similar to a private business where the intent is that all costs related to the service, including asset depreciation, be recovered through user charges or other fees. Enterprise Funds are intended to be self-supporting without financial assistance from other governmental funds such as the General Fund. Enterprise Funds must also generate sufficient funds to maintain and replace its facilities as well as provide for expansion of services when needed.

SOLID WASTE MANAGEMENT FUND

The Solid Waste Management Fund provides for the management of the County's closed landfill; operation and maintenance of a leachate collection system from the landfill; monitoring of groundwater quality and gas migration at the landfill; the operation of two transfer station; the collection and proper disposal of residential and commercial waste, household hazardous waste, white goods (i.e., old refrigerators and other appliances) and yard waste; and the enforcement of solid waste disposal ordinances.

UTILITY SERVICES FUND

The Utility Services Fund provides for services related to the processing and distribution of the County's water supply, including management, operation and maintenance of water mains, valves, hydrants and meters. This fund provides for the upkeep, maintenance and 24-hour operation of four (4) County water treatment plants with a combined capacity of 13.039 million gallons per day. Further, it provides for services associated with the operation and maintenance of six (6) County wastewater treatment facilities.

PV UTILITY SERVICES FUND

The PV Utility Services Fund initially related to the acquisition of the St. Johns Service Company. This utility was purchased in FY 2006 and serves a portion of the Ponte Vedra area in St. Johns County. The Intercoastal Utility System was added in FY 2008, also serving the Ponte Vedra area. This fund provides for the upkeep, maintenance and 24-hour operation of four (4) County water treatment plants with a combined capacity of 15.0 million gallons per day. Further, it provides for services associated with the operation and maintenance of four (4) County wastewater treatment facilities. Fiscal year 2023 is reflecting the consolidation of the PV Fund into the Main Fund.

4440 - Solid Waste

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	29,084,029	29,741,565	28,353,279	30,153,539
Transfers From Funds	368	754,952	-	1,000,000
Statutory Reduction	-	-	-	-
Fund Balance	21,240,608	22,187,575	22,315,211	19,237,705
Total	50,325,004	52,684,092	50,668,490	50,391,244

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	1,374,488	1,647,603	1,568,866	1,946,506
Operating Expenses	27,070,821	30,862,639	29,287,919	34,273,164
Capital Expenses	261,832	600,000	574,000	97,900
Other Expenses	3,272	19,573,850	-	14,073,674
Total	28,710,414	52,684,092	31,430,785	50,391,244

4440 - Solid Waste

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34342	LANDFILL CASH SALES	273,311	250,000	325,000	300,000
34343	LANDFILL CHARGE SALES	7,433,605	7,550,000	6,044,000	6,100,000
34344	NON AD VALOREM ASSESSMENT	5,054,187	5,282,224	5,242,318	5,584,110
34345	DELINQUENT NON ADV ASSESS	4,036	-	21	-
34346	COLLECTION NON ADV ASSESS	11,127,580	11,187,916	11,715,100	12,235,621
34347	DELINQUENT COLLECTIONS	6,506	-	113	-
34348	RECYCLING NON AD VALOREM	5,186,276	5,214,707	5,460,050	5,716,643
34349	DELINQUENT RECYCLING	2,386	-	108	-
34351	RECYCLING RECEIPTS	49,940	40,000	95,700	40,000
35901	RETURNED CHECK-SVC CHARGE	85	-	-	-
36101	INTEREST EARNINGS	8,161	33,218	30,958	21,665
36102	INTEREST EARNINGS-SBA	6,762	8,500	5,200	5,500
36113	INTEREST EARNINGS-TAX COL	919	-	265	-
36121	INTEREST-SURPLUS FUNDS	177,543	175,000	150,000	150,000
36122	INTEREST-MONEY MRKT	387	-	225	-
36127	FEIT EARNINGS	942	-	600	-
36128	FEIT FIXED EARNINGS	726	-	500	-
36130	NET INCR IN FV OF INVSTMT	(304,010)	-	(741,449)	-
36400	SURPLUS PROP SALE (EXMPT)	54,686	-	24,570	-
38101	TRANSFER FROM FUNDS	368	-	-	1,000,000
38103	ADVANCE FROM FUNDS	-	754,952	-	-
38999	CARRYFORWARD	21,240,608	22,187,575	22,315,211	19,237,705
Total		50,325,004	52,684,092	50,668,490	50,391,244

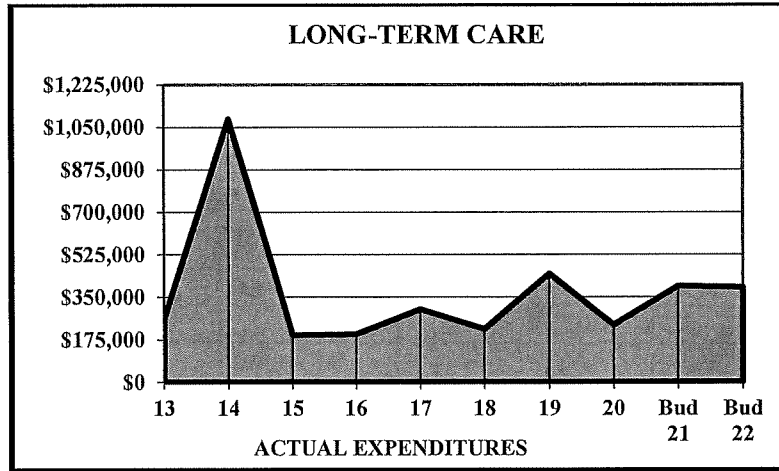
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: LONG TERM CARE

PROGRAM DESCRIPTION:

The Long Term Care program relates to the mandated maintenance of the closed Phase II Tillman Ridge Landfill. The long term care is required by the Florida Department of Environmental Protection (FDEP) as part of the closure permit. Although the long-term care period mandated by the FDEP for the closed Phase I Tillman Ridge landfill has ended, non-mandated maintenance is still required and being carried out.

MISSION: To ensure that all obligations of the County in the FDEP Closure and Long Term Maintenance permit are met in a timely manner at minimal cost.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily represents normal operating expenditures as well as funding in Capital Outlay related to SCADA implementation for the leachate pump station at Tillman Ridge Landfill.

REVENUE:

The revenue required to fund the long term care of the closed Phase II Tillman Ridge Landfill is carried in a separate escrowed reserve required by Florida Statute. The escrowed reserve is comprised of a portion of the tipping fees collected on the waste disposed and interest earned. This escrow is used to meet the annual budgetary requirements over the prescribed time obligation (30 years after closure).

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$95,056	\$107,367	\$115,042	\$116,266	\$125,341
Operating Expenses	\$123,786	\$143,410	\$88,846	\$154,623	\$234,679
Capital Outlay	\$0	196,156	\$33,120	\$123,845	\$30,000
TOTAL	\$218,842	\$446,933	\$237,008	\$394,734	\$390,020

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued maintenance and storm water drainage improvements at the closed Phase II Landfill.
- ◆ Maintained a clean compliance record with the Florida Department of Environmental Protection (FDEP).
- ◆ Improvements to the leachate collection system and automation of pump system for the closed Phase II Landfill and transfer station.
- ◆ Secondary use of the closed Phase I North landfill for dredge materials drying and soil material reuse.
- ◆ Continued support for secondary use for the public at the closed Phase I South landfill for BMX and RC Flyers Club remote control recreational airplanes.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Ensure the closed Phase II Landfill is properly maintained in accordance with the FDEP closure permit.
- Continue assessment and storm water drainage improvements at the closed Phase II Landfill.
- Continue ground water monitoring and support for secondary use for the public at the closed Phase I Landfill.
- Maintain a clean compliance record with the FDEP.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	1.4	1.4	1.5
	Total Operating and Maintenance Expenditures	\$203,888	\$258,679	\$360,020
O U T P U T	Acres maintained	290	290	290
	Post Closure Reserve	\$4,112,666	\$3,784,757	\$3,558,666
E F F I C	Cost per Acre of Closed Landfill	\$703	\$892	\$1,241
	Program Cost per Capita (Adjusted for Inflation)	\$0.78	\$0.94	\$1.24
	% Program Cost / Post Closure Reserve	5.0%	6.8%	10.1%
E F F E C T	% of Days that Environmental Standards are Met	100%	100%	100%
	# of Secondary Use Applications	2	2	2

4399 - Solid Waste: Postclosure Care

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	78,764	84,241	81,959	92,610
51400	OVERTIME EMPLOYEES	5,214	5,000	9,947	8,000
52100	FICA/MEDICARE TAXES	6,158	6,827	6,753	7,697
52200	RETIREMENT CONTRIBUTIONS	3,355	9,904	10,367	12,541
52300	LIFE & HEALTH INSURANCE	15,158	16,709	15,285	18,120
52400	WORKERS COMP	2,969	2,660	3,133	2,671
53120	CONTRACTUAL SERVICES	68,952	56,800	86,000	271,800
53150	CONSULTING SERVICES	-	50,000	50,000	65,000
53401	INDIRECT ADMIN COSTS	6,852	6,850	6,850	6,850
54300	UTILITIES	2,425	3,120	2,500	3,120
54400	LEASE/RENTAL OF EQUIPMENT	-	1,000	500	1,000
54500	INSURANCE	1,626	1,733	2,131	2,344
54601	EQUIPMENT MAINTENANCE	3,282	11,000	5,000	11,000
54602	VEHICLE MAINTENANCE	4,815	10,000	17,000	20,000
54603	OTHER MAINTENANCE	-	80,000	34,000	-
55200	OPERATING SUPPLIES	108	5,336	5,000	5,000
55201	GAS, OIL, AND LUBRICANTS	2,295	8,840	5,000	6,000
56301	IMPROVEMENTS O/T BUILDING	123,844	30,000	30,000	-
Total		325,817	390,020	371,425	533,753

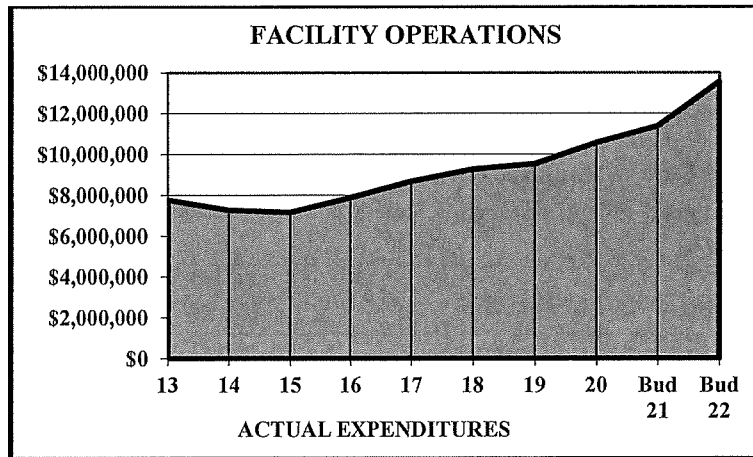
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: FACILITY OPERATIONS

PROGRAM DESCRIPTION:

Solid Waste Facility Operations administers the contract to operate, transport and dispose of solid waste that arrives at the Tillman Ridge and Stratton Road Transfer Stations and operates the scale houses at both facilities. Additional responsibilities include management of the inter-local agreements with the City of St. Augustine and the City of St. Augustine Beach, (1) disposal, (2) residential, (16) commercial and (31) construction/demolition franchises, public outreach, education programs, household hazardous waste collection and processing, and responding to citizen or business service requests.

MISSION: To manage the contract for the operation and transportation for out-of-County disposal of the County's solid waste. This also includes the proper control of all hazardous waste, as well as review and enforcement of the waste collection franchises. To ensure all environmental requirements are met and all contract obligations are met in a timely manner.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects increases in contractual services attributed to CPI adjustments and overall county growth.

REVENUE:

The revenue required to fund this Program is generated by the \$57.00 non-ad valorem solid waste disposal assessment for all residential structures in the unincorporated portion of the County. A waste disposal fee of \$57.00 per ton is assessed for all commercial solid waste entering the facility.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$673,807	\$673,155	\$749,991	\$722,122	\$751,193
Operating Expenses	\$8,509,707	\$8,862,205	\$9,619,130	\$10,320,796	\$12,253,628
Capital Outlay	\$97,899	\$15,210	\$226,124	\$366,632	\$570,000
Other Expenses	\$0	\$2,995	\$0	\$0	\$0
TOTAL	\$9,281,413	\$9,553,565	\$10,595,245	\$11,409,550	\$13,574,821

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Scheduled and attended HOA and community group meetings in the effort to work with community partners to support residents through public education and community engagement. Developed and provided outreach presentations pertaining to the department's programs and community engagement initiatives.
- ◆ Several field trips were held at the Tillman Ridge facility for organizations and school groups to provide education on current recovery practices, recycling and reducing waste going to the landfills.
- ◆ Implemented a shift to a virtual platform by creating videos, digital presentations, and activities to provide to schools and HOA's in St. Johns County. This allows the department to continue to provide a channel of public engagement in order to expand our outreach program.
- ◆ Participated in public events and supported numerous groups in the County to promote waste reduction, recycling, and sustainability through the development of promotional and educational materials and supplies
- ◆ Executed Non-Exclusive Franchise Agreements with 31 independent contractors for the hauling of construction and demolition debris within the County.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Continue to improve response time to customer service needs and increase community outreach.
- Educate and expand the household hazardous waste collection program to ensure opportunities in all areas of the County.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Improve contract management and monitoring of disposal, residential, construction & demolition, and commercial hauling franchises.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	7.20	7.25	7.65
	Total Operating and Maintenance Expenditures	\$10,369,120	\$11,609,212	\$13,004,821
O U T P U T	Avg. Daily Tons Solid Waste Processed	653	709	748
	Gallons of Leachate Managed	553,190	394,790	475,000
	Tons of Waste Processed	204,533	222,000	234,000
E F F I C	Program Cost Per Ton	\$50.73	\$52.31	\$55.55
	Program Cost per Capita (Adjusted for Inflation)	\$39.59	\$42.14	\$44.87
E F F E C T	Number of Illegal Dumping / Littering Complaints	301	387	430
	% of Days that Environmental Standards are Met	100%	100%	100%
	Assessment per User Parcel	\$57.00	\$57.00	\$57.00

4401 - Solid Waste: Facility Operations

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	423,188	465,171	430,918	500,669
51302	TEMPORARY EMPLOYEES	50,917	91,000	85,000	210,000
51400	OVERTIME EMPLOYEES	19,697	11,000	26,041	25,000
52100	FICA/MEDICARE TAXES	31,550	36,197	33,198	39,979
52200	RETIREMENT CONTRIBUTIONS	19,407	55,477	59,479	73,982
52202	OPEB CONTRIBUTIONS	(6,948)	-	-	-
52300	LIFE & HEALTH INSURANCE	75,175	85,905	73,343	88,687
52400	WORKERS COMP	7,129	6,443	7,499	6,574
52500	UNEMPLOYMENT COMPENSATION	275	-	-	-
53120	CONTRACTUAL SERVICES	9,666,625	11,326,837	10,474,621	12,676,195
53123	TAX COLLECTOR SERVICES	101,164	112,230	103,000	114,622
53150	CONSULTING SERVICES	124,721	187,000	177,000	305,000
53201	SERVICE CHARGES	8,136	8,000	6,500	8,000
53401	INDIRECT ADMIN COSTS	300,384	300,385	300,385	300,385
54000	TRAVEL AND PER DIEM	-	2,400	1,000	4,000
54100	COMMUNICATIONS	14,588	16,203	15,000	19,967
54300	UTILITIES	22,243	27,040	25,000	27,000
54400	LEASE/RENTAL OF EQUIPMENT	3,173	4,000	3,500	4,000
54401	LEASE/RENTAL OF BUILDING	46,372	47,761	47,761	-
54500	INSURANCE	61,155	63,951	63,951	70,346
54600	BUILDING MAINTENANCE	23,206	30,000	30,000	46,000
54601	EQUIPMENT MAINTENANCE	5,409	5,409	5,000	12,275
54602	VEHICLE MAINTENANCE	43,377	30,000	35,000	40,000
54603	OTHER MAINTENANCE	6,135	5,000	32,500	10,000
54900	ADVERTISING	-	3,720	2,000	20,000
55100	OFFICE SUPPLIES	7,806	10,000	10,000	10,000
55102	SOFTWARE	1,085	17,460	17,460	1,065
55103	COMPUTER SUPPLIES	2,476	4,632	4,632	-
55200	OPERATING SUPPLIES	15,472	28,000	25,000	28,000
55201	GAS, OIL, AND LUBRICANTS	21,575	20,000	28,000	30,000
55301	SIGN MATERIALS	-	1,600	800	1,600
55401	TRAINING	748	2,000	2,000	5,000
56301	IMPROVEMENTS O/T BUILDING	-	570,000	508,000	30,000
56400	EQUIPMENT	4,456	-	36,000	5,000
56403	COMPUTER EQUIPMENT	-	-	-	1,900
56415	CAPITAL VEHICLES	133,532	-	-	61,000
Total		11,234,228	13,574,821	12,669,588	14,776,246

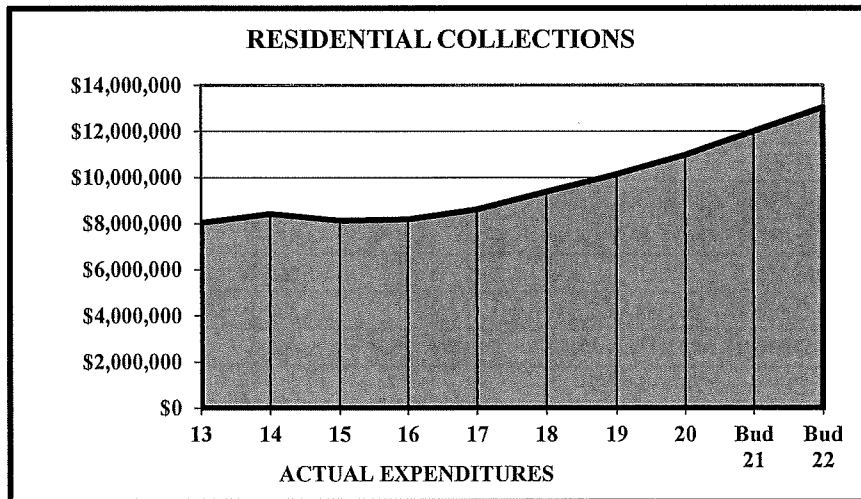
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: RESIDENTIAL COLLECTIONS

PROGRAM DESCRIPTION:

In 1994 a municipal service benefit unit (MSBU) was established to ensure that each household within the unincorporated area of the County is provided curbside waste collection service. Beginning in FY 2001 the Residential Collections Department was also charged with checking the assessment system daily and verifying that all residential units receiving service are being assessed.

MISSION: To provide a high service level of uninterrupted residential waste collection to households throughout the County.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects the waste collection contract, as amended, and shows increased growth and inflation (Operating Expenses).

REVENUE:

The Residential Collections Program is funded through an annual non-ad valorem assessment of \$118.00 per household. This revenue allows for the payment to contracted waste haulers for collection service.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$355,987	\$425,879	\$438,099	\$472,686	\$508,406
Operating Expenses	\$9,020,945	\$9,710,491	\$10,540,116	\$11,532,813	\$12,531,898
Capital Outlay	0	0	0	0	0
TOTAL	\$9,376,932	\$10,136,370	\$10,978,215	\$12,005,499	\$13,040,304

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Developed new educational material pertaining to the departments programs and services for residents, commercial businesses, schools, and community groups. This information is distributed through the mail, across the scales, public presentations, at community collection events, and all other outreach related events.
- ◆ Branded a new mascot for the department to further expand educational efforts and effectively engage residents, students, and the community as part of the departments outreach program.
- ◆ Updated the department's website on recyclestjohns.com to reflect the departments outreach initiatives and services. This includes videos, logo/slogan, brochures, and additional resources that are beneficial for the community.
- ◆ Created new presentations, videos, and outreach collateral by using remote tools and technologies that are effective in reaching the community. This allowed the department to continue delivering educational content and continue actively communicating with residents and students.
- ◆ Worked on an improved system to send electronic transfers of the monthly Certificates of Occupancy (CO's) to the residential franchised haulers database.
- ◆ Continued to work with GIS, conducting a thorough review and update of MSBU Assessment Units and associated database for improved accuracy.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide County households efficient and effective curbside solid waste collection service.
- Verify all service addresses and payment of assessments.
- Review database of households exempt from County assessment.
- Distribute/mail residential garbage disposal guide to St. Johns County constituents.
- Ensure accuracy of MSBU assessment units.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	6.5	6.5	7.0
	Total Operating and Maintenance Expenditures	\$10,978,215	\$11,854,670	\$13,040,304
O U T P U T	Number of Parcels Served	90,786	95,108	99,846
	Residential Solid Waste Collected (tons)	84,898	89,081	93,281
	Customer Service Requests Per Month	342	381	410
E F F I C	Program Cost per Parcel	\$120.92	\$124.64	\$130.60
	Program Cost per Solid Waste Ton Collected	\$129.31	\$133.08	\$139.80
	Program Cost per Capita (Adjusted for Inflation)	\$41.92	\$43.03	\$44.99
E F F E C T	% Complaints to Parcels Served	1.3%	2.9%	3.3%
	Assessment per User Parcel	\$118.00	\$118.00	\$118.00
	% Change in Assessment	0%	0%	0%

4403 - Solid Waste: Residential Collections

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	298,988	346,201	322,311	382,488
51400	OVERTIME EMPLOYEES	19,440	11,000	24,463	21,000
52100	FICA/MEDICARE TAXES	23,120	27,326	24,915	30,867
52200	RETIREMENT CONTRIBUTIONS	12,814	39,889	38,740	49,658
52202	OPEB CONTRIBUTIONS	(5,026)	-	-	-
52300	LIFE & HEALTH INSURANCE	61,727	78,005	65,534	78,580
52400	WORKERS COMP	6,510	5,985	6,949	6,168
53120	CONTRACTUAL SERVICES	-	-	-	20,000
53123	TAX COLLECTOR SERVICES	209,377	237,432	220,432	251,153
53124	CONTRACT SVCS-SOUTH AREA	4,197,757	4,596,991	4,334,598	4,976,843
53125	CONTRACT SVCS-NORTH AREA	6,700,567	7,612,098	7,643,375	8,504,956
53128	SMALL HAULERS CONTRACT	2,240	1,134	525	-
53401	INDIRECT ADMIN COSTS	20,256	20,260	20,260	20,260
54500	INSURANCE	56,650	59,483	62,733	69,006
54900	ADVERTISING	-	4,000	2,000	10,000
55100	OFFICE SUPPLIES	189	250	250	250
55200	OPERATING SUPPLIES	-	250	250	30,000
Total		11,604,609	13,040,304	12,767,335	14,451,229

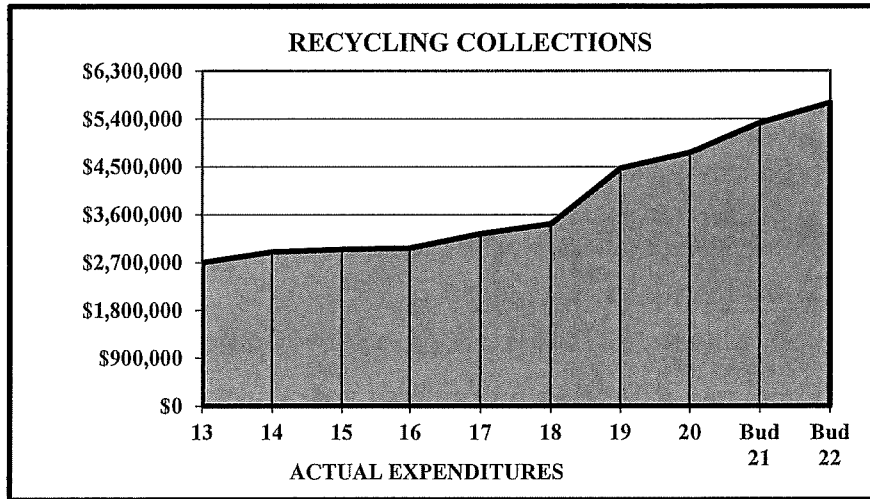
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: RECYCLING COLLECTIONS

PROGRAM DESCRIPTION:

Recycling collection accounts for the residential curbside recycling program in the unincorporated portion of the County. The program is also responsible for ensuring residential service assessment and establishing new service.

MISSION: To provide convenient, cost-effective and efficient collection of recyclable materials from non-exempt residential properties within the unincorporated areas of St. Johns County; reduce reliance on virgin natural resources through recycling, and enhance environmental quality by increasing landfill life expectancy.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects the waste collection contract, as amended, and shows increased growth and inflation (Operating Expenses).

REVENUE:

Recycling Collections is funded through a non-ad valorem assessment of \$55.00 per household. This revenue pays for program administration and for the services of contracted collection of recyclable materials.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$203,157	\$238,602	\$237,283	\$256,979	\$262,663
Operating Expenses	\$3,227,561	\$4,239,626	\$4,534,259	\$5,070,058	\$5,442,434
Capital Outlay	0	0	0	0	0
TOTAL	\$3,430,718	\$4,478,228	\$4,771,542	\$5,327,037	\$5,705,097

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continued to update outreach content, including brochures and the Solid Waste website to ensure that accurate information is available to the public. This information is distributed through the mail, across the scales and during all community collection events.
- ◆ As part of the Standard Operating Procedures that were written for the Recycle Coordinator position, a reporting document was developed to ensure collected data was recorded throughout the year for final submission of the annual recycle report to DEP.
- ◆ Provided educational presentations, digital outreach videos, and additional content to St. Johns County schools. These presentations focus on reducing waste, sustainability, and providing students with a more in-depth understanding of recycling.
- ◆ Continued to work with GIS, conducting a thorough review and update of MSBU Assessment Units and associated database to improve accuracy.
- ◆ Worked on an improved system to send electronic transfers of the monthly Certificates of Occupancy (CO's) to the residential franchised haulers database.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Evaluate the cost per ton of recycled material through the curbside collection system.

St. Johns County Goal -- Customer Service: Putting People First

- Expand the recycling services available and expand the residents receiving service.
- Continue public education on recycling program.
- Verify service provision and assessment payment by non-exempt households.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	3.5	3.5	3.5
	Total Operating and Maintenance Expenditures	\$4,771,542	\$5,238,325	\$5,705,097
O U T P U T	Number of Parcels Served	90,786	95,108	99,846
	Recyclable Materials Collected -- Residential Tons	24,267	25,799	27,182
E F F I C	Program Cost per Parcel	\$52.56	\$55.08	\$57.14
	Program Cost per Recycling Ton Collected	\$196.63	\$203.04	\$209.89
	Program Cost per Capita (Adjusted for Inflation)	\$18.22	\$19.01	\$19.68
E F F E C T	% Total Participants (Residential) in Recycling	35%	35%	35%
	Residential Recycling (% of Residential Waste)	29%	29%	29%
	Assessment per User Parcel	\$55.00	\$55.00	\$55.00

4404 - Solid Waste: Recycling Collections

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	170,518	183,527	170,401	202,628
51400	OVERTIME EMPLOYEES	2,149	4,000	5,165	4,000
52100	FICA/MEDICARE TAXES	12,349	14,346	12,339	15,807
52200	RETIREMENT CONTRIBUTIONS	6,614	20,290	18,995	24,981
52202	OPEB CONTRIBUTIONS	(2,727)	-	-	-
52300	LIFE & HEALTH INSURANCE	34,084	39,014	34,437	42,319
52400	WORKERS COMP	1,920	1,486	1,695	1,480
53120	CONTRACTUAL SERVICES	-	-	-	10,000
53123	TAX COLLECTOR SERVICES	97,578	107,040	102,730	117,342
53124	CONTRACT SVCS-SOUTH AREA	1,711,901	1,805,551	1,805,998	1,913,202
53125	CONTRACT SVCS-NORTH AREA	3,061,418	3,396,674	3,411,779	3,777,941
53128	SMALL HAULERS CONTRACT	-	324	-	-
53401	INDIRECT ADMIN COSTS	5,952	5,954	5,954	5,954
54500	INSURANCE	25,134	26,391	27,444	30,188
54900	ADVERTISING	-	40,000	5,000	10,000
55100	OFFICE SUPPLIES	148	500	500	500
55200	OPERATING SUPPLIES	29,684	60,000	20,000	-
Total		5,156,722	5,705,097	5,622,437	6,156,342

4406 - Solid Waste: Non-Operating

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55900	DEPRECIATION EXPENSE	385,766	400,000	-	400,000
59100	TRANSFER TO FUNDS	-	-	-	49,196
59303	SAL AND BEN COMPENSATED A	-	11,500	-	11,500
59900	BAD DEBT EXPENSE	3,272	-	-	-
Total		389,038	411,500	-	460,696

4407 - Solid Waste: Reserve

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59902	SPECIAL CONTINGENCY	-	2,067,340	-	1,059,505
59920	RESERVE	-	8,103,955	-	9,070,092
59923	CONTINGENCY RESERVE	-	5,832,389	-	658,083
59936	POST-CLOSE II SINKING FND	-	3,558,666	-	3,225,298
Total		-	19,562,350	-	14,012,978

4444/4450 - Utility Services

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	123,386,659	97,039,009	97,017,077	221,782,623
Transfers From Funds	22,898	754,952	14,441,053	-
Statutory Reduction	-	-	-	-
Fund Balance	119,554,818	136,967,105	146,293,329	123,269,221
Total	242,964,375	234,761,066	257,751,459	345,051,844

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	13,706,600	15,776,942	14,334,188	18,201,464
Operating Expenses	36,468,939	37,875,343	22,379,042	42,540,685
Capital Expenses	22,485,994	75,173,961	67,420,322	189,902,608
Other Expenses	54,122,430	105,934,820	30,348,686	94,407,087
Total	126,783,963	234,761,066	134,482,238	345,051,844

4444/4450 - Utility Services

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
32201	PLAN CHECK FEES	725,246	660,000	723,985	723,985
33440	TRANSPORTATION STATE GRNT	748,755	659,003	-	-
33712	MGMT SVC-UTILITIES	1,304,412	962,618	962,618	-
33730	OTHER PHYS ENV GRANT	207,342	-	-	-
34351	RECYCLING RECEIPTS	231	-	-	-
34354	REUSE UNIT CONNECTION FEE	301,293	450,000	219,316	285,820
34355	REUSE WATER SALES	1,320,250	1,104,000	1,672,746	1,789,838
34360	WATER/SEWER COMB REVENUE	313,646	-	-	-
34361	WATER SALES	28,517,174	28,571,988	31,801,642	33,757,085
34362	SERVICE FEES	712,472	648,000	969,848	956,742
34365	METER INSTALLATIONS	1,084,911	1,085,120	1,081,633	1,126,700
34366	WATER UNIT CONNECTION FEE	5,893,070	4,394,316	8,343,304	8,343,304
34367	SEWER FEES	27,045,114	27,391,586	29,830,883	31,603,050
34369	SEWER UNIT CONNECTION FEE	6,487,957	5,562,890	10,741,654	11,278,737
34371	LEACHATE TREATMENT	2,425	3,600	3,600	3,600
34378	OIL & GREASE REVENUE	56,250	62,875	62,875	62,875
34381	SWR LINE EXTENSIONS	55,179	-	39,928	50,000
34901	FILING/APPLICATION FEES	10,125	9,600	9,360	9,600
34907	SALES TAX COMMISSION	20	-	9	-
34912	PRETREATMENT PERMITS/FEES	-	-	875	7,625
34913	TELEMETRY FEES	146,250	97,500	129,950	81,250
35901	RETURNED CHECK-SVC CHARGE	4,062	16,000	16,068	16,000
36101	INTEREST EARNINGS	9,940	35,018	3,513	25,865
36102	INTEREST EARNINGS-SBA	11,687	18,000	9,951	15,000
36113	INTEREST EARNINGS-TAX COL	1	-	-	-
36116	INTEREST EARNINGS-UNIT CO	15,934	18,500	15,262	18,500
36121	INTEREST-SURPLUS FUNDS	808,972	756,000	778,618	972,000
36122	INTEREST-MONEY MRKT	240	600	133	600
36127	FEIT EARNINGS	14,843	15,000	8,076	10,200
36128	FEIT FIXED EARNINGS	6,125	7,200	3,934	4,800
36130	NET INCR IN FV OF INVSTMT	(1,521,536)	-	(3,563,432)	-
36204	TAX EXEMPT RENTAL INCOME	62,573	60,143	60,143	60,143
36206	TOWER LEASE/RENT	23,349	20,450	20,450	20,450
36326	NON AD VALOREM ASSESSMENT	27,957	22,230	22,230	22,230
36400	SURPLUS PROP SALE (EXMPT)	(6,000)	-	4,825	-
36901	REFUND PY EXPENDITURES	942	-	168,981	-
36904	MISCELLANEOUS REVENUE	68	-	1,200	-
38101	TRANSFER FROM FUNDS	22,898	-	-	-
38102	RESIDUAL EQUITY TRANSFER	-	-	14,441,053	-
38103	ADVANCE FROM FUNDS	-	754,952	-	-
38401	BOND PROCEEDS	39,235,000	-	-	130,536,624
38402	BOND PREMIUM PROCEEDS	2,756,520	-	-	-
38403	STATE REVOLVING LOAN PROC	7,003,861	24,406,772	12,872,899	-
38999	CARRYFORWARD	119,554,818	136,967,105	146,293,329	123,269,221
Total		242,964,375	234,761,066	257,751,459	345,051,844

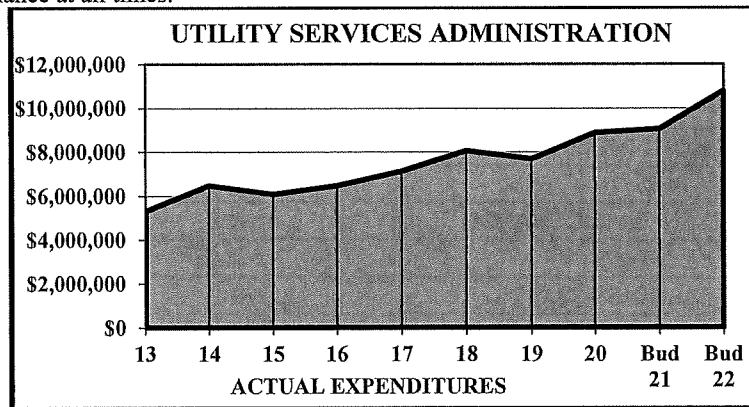
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: UTILITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION:

This program is responsible for monthly reading, billing and collection of approximately 101,031 combined water and sewer Equivalent Residential Connections (ERC's). This program administers and coordinates utility management reporting, reviews engineering drawings, manages construction projects and performs inspections and surveys for new utility construction. This program also enforces the County's Utility Ordinance. The program manages a 5-year Utility Services Capital Improvement Plan (CIP) and serves as a principal contact for developers, consultants, engineers and contractors. The program also processes Florida Department of Environmental Protection (FDEP) and Florida Department of Transportation (FDOT) permit applications and is responsible for developing and implementing the Utility's Geographic Information System (GIS program). This program also oversees the Ponte Vedra Utility Services system.

MISSION: To provide safe and high quality potable drinking water, reliable wastewater and reclaimed water service to all County customers. The Department will continue to enforce design standards for new installations, update record drawings and GIS data layers, provide accurate and timely billing, maintain precise records, provide excellent customer service, monitor backflow prevention and cross connection control programs, and update and enforce the County Utility Ordinance at all times.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increase of 1.00 FTE due to a position being transferred to this department. In addition, there is an increase in Other Expenses for a two year cost participation agreement with St Johns River Water Management District.

REVENUE:

The revenue to fund this program is primarily provided by water sales, wastewater fees, development service fees and service charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$4,675,765	\$4,433,388	\$5,211,769	\$5,090,966	\$5,579,573
Operating Expenses	3,169,963	3,199,378	3,480,969	3,780,556	4,080,979
Capital Outlay	217,012	58,636	197,955	182,600	209,860
Other	0	0	0	0	921,664
TOTAL	\$8,062,740	\$7,691,402	\$8,890,693	\$9,054,122	\$10,792,076

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Completed 2020 Utility Annual Report for customers and stakeholders.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Applied for grant projects with the St. Johns River Water Management District and HMGP programs.
- ◆ Maintained the Integrated Water Resource Plan to address the County's future water supply.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain long term financial viability through affordable rates and charges for our customers.
- Manage annual financial performance to achieve superior credit market ratings.

St. Johns County Goal -- Customer Service: Putting People First

- Provide a timely response to customer inquiries and requests.
- Manage an accessible platform for billing and access to customer account information.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	60.60	61.65	62.65
	Total Operating and Maintenance Expenditures	\$8,692,738	\$8,599,702	\$9,660,552
	Total Utility CIP Budget Managed	\$16,265,089	\$14,556,834	\$69,815,919
O U T P U T	Number of Service Requests Performed	20,298	18,970	25,000
	Number of Work Orders Issued	8,094	9,470	9,750
	Number of Customer Accounts (Water ERC's)	52,425	55,216	57,977
E F F I C	% Program Cost of Total Utility Budget (excluding Reserves)	13.3%	9.8%	8.0%
	Customer Accounts per Billing/CS Staff	4,369	4,601	4,831
	Number of Meters Read & Billed per Month	41,065	44,144	47,455
E F F E C T	Average Monthly Utility Bill – 5.5k gals. (Water & Sewer)	\$73.22	\$73.92	\$77.62
	Lost Time due to Workplace Accidents (days)	0	0	0
	% of Customers on Credit Card /ACH/Alternative Payment Methods	79%	82%	85%

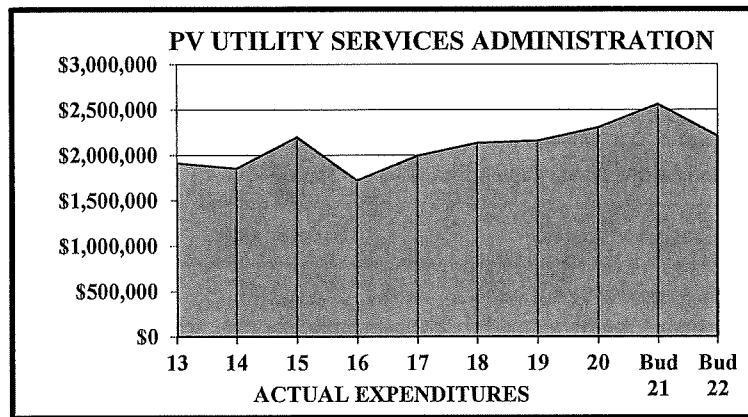
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: PONTE VEDRA UTILITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION:

This program is responsible for monthly reading, billing and collection of approximately 26,745 combined water and sewer Equivalent Residential Connections (ERC's). It is also responsible for routine meter maintenance as well as service connections and disconnections. This program provides customer service functions for approximately 10,300 accounts. The Utility was initially acquired from the St. Johns Service Company in FY 2006 and the Intercoastal Utility system was acquired in FY 2007.

MISSION: To provide safe and high quality potable drinking water, reliable wastewater and reclaimed water service to all County customers. The Department will continue to enforce design standards for new installations, update record drawings and GIS data layers, provide accurate and timely billing, maintain precise records, provide excellent customer service, monitor backflow prevention and cross connection control programs, and update and enforce the County Utility Ordinance at all times.



FY 2022 HIGHLIGHTS: The budget primarily reflects a decrease in operating expenditures due to a decrease in the Indirect Utility Admin oversight expense.

REVENUE:

The revenue to fund this program is provided by water sales, wastewater fees, development service fees and service charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$427,447	\$317,756	\$434,500	\$478,855	\$484,882
Operating Expenses	1,672,378	1,842,379	1,865,508	2,087,336	1,730,003
Capital Outlay	37,828	0	0	0	0
Other Expense	3	1,204	7,714	0	0
TOTAL	\$2,137,656	\$2,161,339	\$2,307,722	\$2,566,191	\$2,214,885

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- Completed 2020 Utility Annual Report for customers and stakeholders.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Applied for grant projects with the St. Johns River Water Management District and HMGP programs.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Maintained the Integrated Water Resource Plan to address the County's future water supply.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain long term financial viability through affordable rates and charges for our customers.
- Manage annual financial performance to achieve superior credit market ratings.

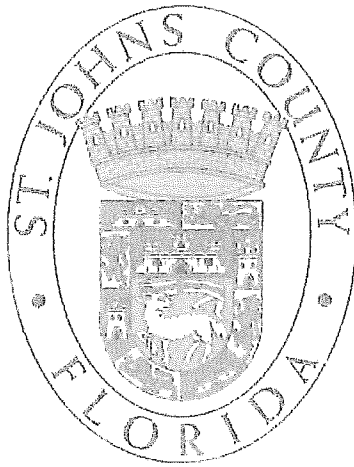
St. Johns County Goal -- Customer Service: Putting People First

- Provide a timely response to customer inquiries and requests.
- Manage an accessible platform for billing and access to customer account information.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	8	8	8
	Total Operating and Maintenance Expenditures	\$2,300,008	\$2,484,044	\$2,214,885
	Total Ponte Vedra Utility CIP Expenditures	\$7,529,504	\$2,872,853	\$9,393,881
O U T P U T	Number of Customer Accounts (Water ERC's)	14,215	14,268	14,291
	Number of Service Requests Performed	3,057	3,390	5,028
	Number of Work Orders Issued	1,504	1,458	1,500
E F F I C	% Program Cost of Total PV Utility Budget (excluding Reserves)	11.3%	17.2%	9.1%
	Number of Meters Read & Billed per Month	10,339	10,369	10,399
	Customer Accounts per Billing/CS Staff	2,369	2,378	2,382
E F F E C T	Lost Time Due to Workplace Accidents (days)	0	0	0
	Average Monthly Utility Bill – 8k gals. (Water & Sewer)	\$87.16	\$88.07	\$92.47
	% of Customers on Credit Card /ACH/Alternative Payment Methods	81%	82%	84%

4409/4470 - Utility Services: Administration

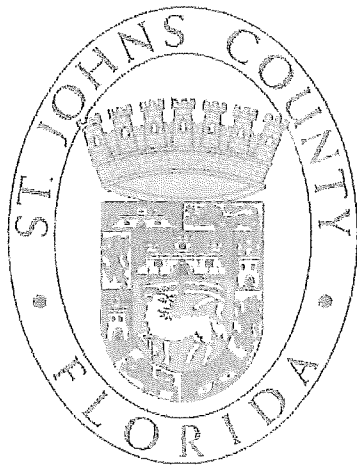
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	3,727,257	4,341,215	3,999,341	1,444,653
51302	TEMPORARY EMPLOYEES	-	74,810	74,810	426,400
51400	OVERTIME EMPLOYEES	53,495	44,520	27,554	5,200
51501	ON CALL PAY	5,220	12,300	5,220	-
52100	FICA/MEDICARE TAXES	278,430	334,769	298,068	110,679
52200	RETIREMENT CONTRIBUTIONS	405,618	478,160	465,727	207,721
52300	LIFE & HEALTH INSURANCE	652,722	750,872	691,669	205,286
52400	WORKERS COMP	28,623	27,809	27,169	7,968
52500	UNEMPLOYMENT COMPENSATION	6,615	-	-	-
53100	PROFESSIONAL FEES	47,633	220,000	223,937	175,000
53115	DEPOSIT INTEREST EXPENSE	42,826	55,220	48,458	-
53120	CONTRACTUAL SERVICES	789,401	962,801	962,720	217,417
53121	CLERK OF COURT SERVICES	4,694	7,500	5,629	-
53123	TAX COLLECTOR SERVICES	405	700	700	700
53150	CONSULTING SERVICES	16,000	-	-	32,000
53201	SERVICE CHARGES	696,142	724,700	822,116	-
53400	REFUSE	2,995	5,000	4,739	4,400
53401	INDIRECT ADMIN COSTS	1,999,548	1,999,547	1,999,547	1,999,547
53402	INDIRECT UTIL ADMIN OVRST	1,304,412	962,618	962,618	-
54000	TRAVEL AND PER DIEM	5,533	52,900	43,551	19,000
54100	COMMUNICATIONS	57,952	77,832	61,300	39,148
54300	UTILITIES	73,768	93,480	87,165	29,700
54400	LEASE/RENTAL OF EQUIPMENT	22,536	25,200	25,801	1,800
54402	LEASE/RENTAL OF LAND	22,771	24,200	24,163	13,600
54500	INSURANCE	92,766	100,977	100,977	104,500
54600	BUILDING MAINTENANCE	59,459	54,820	47,419	25,664
54601	EQUIPMENT MAINTENANCE	10,989	17,360	17,360	9,514
54602	VEHICLE MAINTENANCE	43,276	49,050	32,052	13,500
54603	OTHER MAINTENANCE	7,167	20,280	19,307	12,240
54900	ADVERTISING	1,045	750	750	750
55100	OFFICE SUPPLIES	16,643	33,140	29,135	12,000
55102	SOFTWARE	7,169	73,216	53,216	1,087
55103	COMPUTER SUPPLIES	14,151	31,456	26,456	6,410
55200	OPERATING SUPPLIES	80,860	100,620	108,442	18,740
55201	GAS, OIL, AND LUBRICANTS	38,939	42,000	47,615	7,800
55202	TOOLS & SMALL IMPLEMENTS	4,348	7,000	4,208	1,000
55214	UNIFORMS	-	23,000	23,000	27,775
55401	TRAINING	7,506	15,140	9,721	6,500
55405	DUES AND MEMBERSHIPS	13,350	14,600	12,385	8,100
56400	EQUIPMENT	5,401	45,600	36,300	-
56403	COMPUTER EQUIPMENT	-	94,135	79,444	19,100
56415	CAPITAL VEHICLES	77,689	120,704	118,706	-
58100	AID TO GOVT AGENCIES	-	921,664	921,663	921,664
Total		10,725,354	13,041,665	12,550,158	6,136,563



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4501 - Utility Services: Customer Service

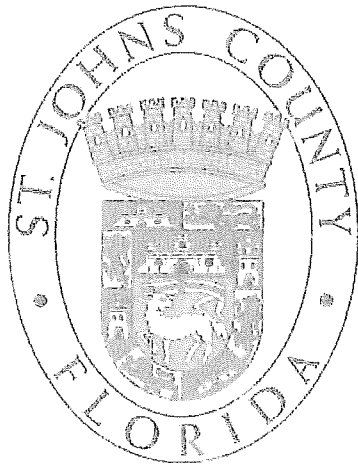
Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	-	-	-	1,112,225
51400	OVERTIME EMPLOYEES	-	-	-	5,200
52100	FICA/MEDICARE TAXES	-	-	-	85,483
52200	RETIREMENT CONTRIBUTIONS	-	-	-	135,097
52300	LIFE & HEALTH INSURANCE	-	-	-	278,429
52400	WORKERS COMP	-	-	-	1,162
53100	PROFESSIONAL FEES	-	-	-	25,000
53115	DEPOSIT INTEREST EXPENSE	-	-	-	40,000
53120	CONTRACTUAL SERVICES	-	-	-	441,776
53121	CLERK OF COURT SERVICES	-	-	-	5,000
53201	SERVICE CHARGES	-	-	-	879,600
53400	REFUSE	-	-	-	600
54000	TRAVEL AND PER DIEM	-	-	-	2,400
54100	COMMUNICATIONS	-	-	-	8,004
54300	UTILITIES	-	-	-	29,700
54400	LEASE/RENTAL OF EQUIPMENT	-	-	-	11,800
54500	INSURANCE	-	-	-	175
54600	BUILDING MAINTENANCE	-	-	-	9,800
54601	EQUIPMENT MAINTENANCE	-	-	-	500
54602	VEHICLE MAINTENANCE	-	-	-	1,000
54603	OTHER MAINTENANCE	-	-	-	9,700
55100	OFFICE SUPPLIES	-	-	-	24,000
55103	COMPUTER SUPPLIES	-	-	-	4,000
55200	OPERATING SUPPLIES	-	-	-	57,150
55201	GAS, OIL, AND LUBRICANTS	-	-	-	2,500
55401	TRAINING	-	-	-	3,000
Total		-	-	-	3,173,301



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4502 - Utility Services: Meter Dept

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	-	-	-	627,595
51302	TEMPORARY EMPLOYEES	-	-	-	52,000
51400	OVERTIME EMPLOYEES	-	-	-	23,840
51501	ON CALL PAY	-	-	-	7,925
52100	FICA/MEDICARE TAXES	-	-	-	50,441
52200	RETIREMENT CONTRIBUTIONS	-	-	-	79,717
52300	LIFE & HEALTH INSURANCE	-	-	-	145,291
52400	WORKERS COMP	-	-	-	9,585
53120	CONTRACTUAL SERVICES	-	-	-	99,452
53400	REFUSE	-	-	-	720
54000	TRAVEL AND PER DIEM	-	-	-	16,300
54100	COMMUNICATIONS	-	-	-	15,690
54300	UTILITIES	-	-	-	7,800
54400	LEASE/RENTAL OF EQUIPMENT	-	-	-	1,440
54500	INSURANCE	-	-	-	4,100
54600	BUILDING MAINTENANCE	-	-	-	7,750
54601	EQUIPMENT MAINTENANCE	-	-	-	5,500
54602	VEHICLE MAINTENANCE	-	-	-	21,000
54603	OTHER MAINTENANCE	-	-	-	4,375
55100	OFFICE SUPPLIES	-	-	-	6,000
55103	COMPUTER SUPPLIES	-	-	-	500
55200	OPERATING SUPPLIES	-	-	-	16,800
55201	GAS, OIL, AND LUBRICANTS	-	-	-	42,000
55202	TOOLS & SMALL IMPLEMENTS	-	-	-	3,200
55214	UNIFORMS	-	-	-	3,360
55401	TRAINING	-	-	-	2,500
55405	DUES AND MEMBERSHIPS	-	-	-	2,250
56400	EQUIPMENT	-	-	-	51,500
56415	CAPITAL VEHICLES	-	-	-	114,000
Total		-	-	-	1,422,631



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4503 - Utility Services: Engineering

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	-	-	-	1,659,252
51400	OVERTIME EMPLOYEES	-	-	-	6,000
52100	FICA/MEDICARE TAXES	-	-	-	127,392
52200	RETIREMENT CONTRIBUTIONS	-	-	-	201,329
52300	LIFE & HEALTH INSURANCE	-	-	-	240,235
52400	WORKERS COMP	-	-	-	7,996
53100	PROFESSIONAL FEES	-	-	-	250,000
53120	CONTRACTUAL SERVICES	-	-	-	233,762
53400	REFUSE	-	-	-	600
54000	TRAVEL AND PER DIEM	-	-	-	43,400
54100	COMMUNICATIONS	-	-	-	21,618
54300	UTILITIES	-	-	-	29,700
54400	LEASE/RENTAL OF EQUIPMENT	-	-	-	5,400
54500	INSURANCE	-	-	-	3,080
54600	BUILDING MAINTENANCE	-	-	-	9,800
54601	EQUIPMENT MAINTENANCE	-	-	-	2,740
54602	VEHICLE MAINTENANCE	-	-	-	6,750
54603	OTHER MAINTENANCE	-	-	-	8,175
54900	ADVERTISING	-	-	-	750
55100	OFFICE SUPPLIES	-	-	-	14,000
55102	SOFTWARE	-	-	-	1,183
55103	COMPUTER SUPPLIES	-	-	-	6,930
55200	OPERATING SUPPLIES	-	-	-	8,500
55201	GAS, OIL, AND LUBRICANTS	-	-	-	4,675
55202	TOOLS & SMALL IMPLEMENTS	-	-	-	4,000
55214	UNIFORMS	-	-	-	1,840
55401	TRAINING	-	-	-	14,320
55405	DUES AND MEMBERSHIPS	-	-	-	6,500
56400	EQUIPMENT	-	-	-	24,000
56403	COMPUTER EQUIPMENT	-	-	-	3,800
56415	CAPITAL VEHICLES	-	-	-	122,000
Total		-	-	-	3,069,727

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

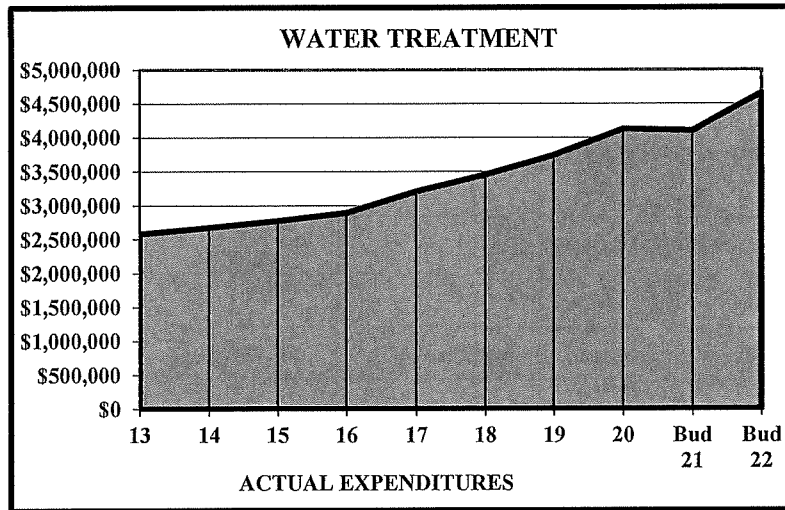
DEPARTMENT: UTILITY SERVICES

PROGRAM: WATER TREATMENT

PROGRAM DESCRIPTION:

This program is responsible for the upkeep, maintenance and 24-hour operation of 4 water treatment plants and 3 additional consecutive water systems for a total combined capacity of 19.824 million gallons per day (MGD). Water Treatment also operates and maintains 18 supply wells, 10 water storage tanks and 1 elevated tank essential to water distribution. Management and staff oversee quality control, respond to customer complaints and maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies. This program also oversees the Water Treatment Division of the Ponte Vedra Utilities system.

MISSION: To provide safe, clean, high quality drinking water to the citizens and visitors of St. Johns County through efficient, effective and professional operation of treatment facilities and associated distribution systems.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects increases in operating expenses due to a JEA rate increase and chemicals.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$925,675	\$1,070,167	\$1,203,451	\$1,123,071	\$1,247,128
Operating Expenses	2,528,110	2,665,420	2,880,838	2,948,310	3,357,849
Capital Outlay	2,526	3,122	46,920	31,000	52,100
TOTAL	\$3,456,311	\$3,738,709	\$4,131,209	\$4,102,381	\$4,657,077

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed design and construction of replacement well TR43 at CR214 wellfield.
- ◆ Substantial completion of 6.0 MGD to 9.0 MGD upgrades at the Northwest Water Plant.
- ◆ Started design of Reverse Osmosis skid and electrical upgrades at the Hastings Water Plant.
- ◆ Completed construction of the Northeast Booster pump and storage tank upgrades.
- ◆ Completed delivery of Water Quality Reports to all utility customers.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Monitor the expansion of water resource availability through the implementation and continual improvement of the Utility's strategic Integrated Water Resource Plan.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	13	13	13
	Total Operating and Maintenance Expenditures	\$4,084,289	\$4,065,673	\$4,604,977
O U T P U T	Millions of Gallons Pumped and Purchased	3,698.0	3,738.3	3,962.6
	Concentrate Pumped in Millions of Gallons	179.12	181.45	190.86
	Number of Customer Accounts (Water ERC's)	52,425	55,216	57,977
E F F I C	Program Cost / Million Gallons Pumped/Purchased	\$1.10	\$1.09	\$1.16
	Program Cost per Customer Account	\$77.91	\$73.63	\$79.43
	Average Flow (MGD) / FTE	.779	.788	.835
E F F E C T	% of Days in Federal/State Compliance	100%	100%	100%
	% Preventive Maintenance Completed on Schedule	85%	90%	90%
	Number of Certified Operators	12	13	13

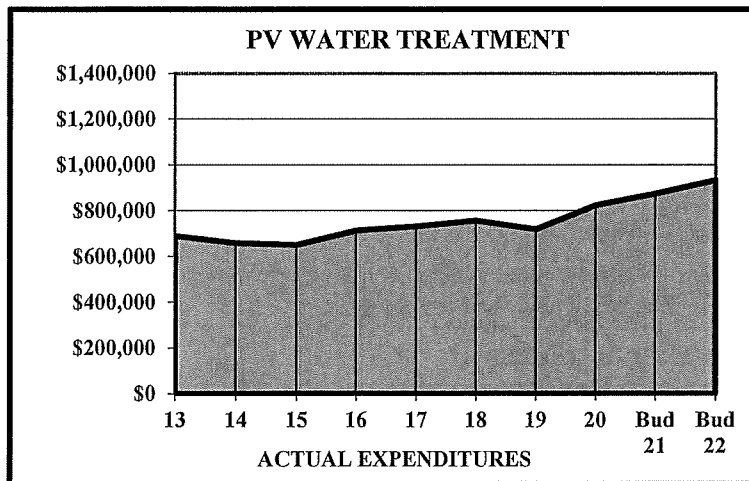
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: PONTE VEDRA WATER TREATMENT

PROGRAM DESCRIPTION:

This program is responsible for the upkeep, maintenance and operation of 4 water treatment plants for a total combined capacity of 15.0 million gallons per day (MGD). Water Treatment also operates and maintains 12 supply wells and 5 water storage tanks essential to water distribution. Management and staff oversee quality control, respond to customer complaints and maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies.

MISSION: To provide safe, clean drinking water to the citizens and visitors of Ponte Vedra through efficient, effective and professional operation of water treatment facilities and associated distribution systems.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in operating expenses mainly due to nonrecurring equipment maintenance expenditures for three hydrotanks and nonrecurring other maintenance expenditures for two WTP pumps and motor seals.

REVENUE:

The revenue to fund this Program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$286,512	\$280,702	\$336,255	\$300,870	\$326,361
Operating Expenses	445,569	438,257	456,174	565,477	606,852
Capital Outlay	25,229	0	31,328	8,000	0
TOTAL	\$757,310	\$718,959	\$823,757	\$874,347	\$933,213

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed rehab and recoating of dome at Inlet Beach Ground Storage Tank at Inlet Beach WTP.
- ◆ Completed construction of new .5 MG replacement Ground Storage Tank at Sawgrass WTP.
- ◆ Completed well rehab for Inlet Beach Well #2.
- ◆ Achieved State Certification for 1 Operator.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Achieved 100% compliance at all water treatment plants.
- ◆ Delivered Water Quality Reports to all St. Johns County Utility customers.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Monitor the expansion of water resource availability through the implementation and continual improvement of the Utility's strategic Integrated Water Resource Plan.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTEs)	4	4	4
	Total Operating and Maintenance Expenditures	\$792,429	\$791,794	\$933,213
O U T P U T	Number of Customer Accounts (Water ERC's)	14,215	14,268	14,291
	Millions of Gallons Pumped and Purchased	1,569.37	1,470.4	1,570.0
E F F I C	% Program Cost of Total Utility Budget (excluding Reserves)	3.9%	5.5%	3.8%
	Program Cost per Customer Account	\$55.75	\$55.49	\$65.30
	Average Flow (MGD) / FTE	1.07	1.01	1.08
E F F E C T	% of Days in Federal/State Compliance	100%	100%	100%
	% Preventive Maintenance Completed on Schedule	100%	100%	100%
	Lost Time Due to Workplace Accidents (days)	0	0	0

4411/4471 - Utility Services: Water

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	988,197	1,064,249	1,036,412	1,312,072
51400	OVERTIME EMPLOYEES	64,935	59,117	70,499	66,067
51500	SPECIAL PAY	-	37,707	-	37,707
51501	ON CALL PAY	-	-	-	18,522
52100	FICA/MEDICARE TAXES	75,159	88,822	81,926	109,729
52200	RETIREMENT CONTRIBUTIONS	104,718	125,628	119,768	173,415
52300	LIFE & HEALTH INSURANCE	167,373	178,535	169,108	205,074
52400	WORKERS COMP	23,919	19,431	21,958	19,438
52900	VEHICLE/LABOR CREDITS	(3,273)	-	-	-
53100	PROFESSIONAL FEES	32,125	44,000	42,716	53,200
53120	CONTRACTUAL SERVICES	1,071,659	1,362,732	1,706,756	1,784,768
53400	REFUSE	3,600	4,780	3,665	4,890
54000	TRAVEL AND PER DIEM	1,270	6,998	6,188	8,400
54100	COMMUNICATIONS	19,059	28,968	19,766	28,163
54300	UTILITIES	958,854	1,061,342	1,143,258	1,171,068
54400	LEASE/RENTAL OF EQUIPMENT	3,827	17,412	11,408	11,912
54500	INSURANCE	130,004	142,951	142,951	157,246
54600	BUILDING MAINTENANCE	6,817	25,300	28,414	47,230
54601	EQUIPMENT MAINTENANCE	155	45,218	25,241	14,381
54602	VEHICLE MAINTENANCE	19,376	19,600	15,697	19,600
54603	OTHER MAINTENANCE	262,782	316,660	348,863	351,050
55100	OFFICE SUPPLIES	1,474	3,500	2,788	3,480
55102	SOFTWARE	-	254	254	715
55103	COMPUTER SUPPLIES	281	1,678	1,658	1,000
55200	OPERATING SUPPLIES	655,577	804,928	846,597	1,090,329
55201	GAS, OIL, AND LUBRICANTS	54,581	63,720	52,764	62,080
55202	TOOLS & SMALL IMPLEMENTS	3,447	4,500	4,306	4,500
55214	UNIFORMS	-	-	-	6,892
55401	TRAINING	2,817	8,840	6,434	32,140
55405	DUES AND MEMBERSHIPS	1,515	1,255	1,255	2,155
56300	BUILDING IMPROVEMENTS	-	42,900	38,100	40,000
56400	EQUIPMENT	5,018	9,265	12,263	70,782
56403	COMPUTER EQUIPMENT	-	-	-	13,400
56415	CAPITAL VEHICLES	27,332	-	-	28,000
Total		4,682,598	5,590,290	5,961,013	6,949,405

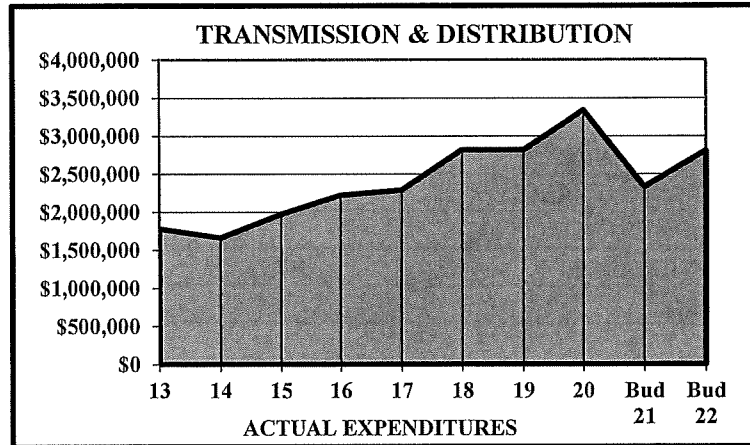
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: TRANSMISSION & DISTRIBUTION

PROGRAM DESCRIPTION:

This program is responsible for installation of new services, repairing all water and sewer lines, replacement of old and inadequate mains and lines, utility relocations, service extensions and maintaining assigned equipment. This program also performs all excavation activities for water and sewer lines, maintains and repairs all gravity sewer piping, appurtenances and stoppages. Transmission and Distribution responds 24 hours per day to all emergency calls on the aforementioned items. The program maintains approximately 1,206 miles of water, sewer and reuse mains throughout the utility service area and has approximately 55,000 water/sewer/reuse residential equivalencies connected. This program also maintains approximately 3,806 fire hydrants and locates all water and sewer lines in the service area per the Sunshine One-Call Locate Program. Additionally, water mains and sewer force main collection piping of various sizes is extended to customers throughout the County.

MISSION: To maintain and upgrade the transmission and distribution system, including all force mains and gravity collection systems, while providing an efficient and effective level of service to St. Johns County residents.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in Capital Outlay due to a replacement Vaccon truck.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,367,513	\$1,423,259	\$1,654,965	\$1,562,498	\$1,700,075
Operating Expenses	1,250,277	1,300,349	1,558,023	520,965	569,799
Capital Outlay	202,304	92,193	126,711	250,500	539,000
TOTAL	\$2,820,094	\$2,815,801	\$3,339,699	\$2,333,963	\$2,808,874

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal - Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed construction of 1430' of new water and sewer mains.
- ◆ Processed approximately 16,846 utility locate work orders.
- ◆ Completed 1,801 work orders for a variety of maintenance issues.
- ◆ Maintained approximately 388 miles of gravity sewer collection infrastructure.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Completed 1,100 fire hydrant inspections.
- ◆ Responded and completed 193 after hour emergency call outs.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's)	22	22	22
	Total Operating and Maintenance Expenditures	\$3,212,988	\$2,004,046	\$2,269,874
O U T P U T	Length of New Water & Sewer Mains Installed (in feet)	1,430'	600'	850'
	# of Taps Installed	123	170	180
	# of Water and Sewer Line Locates	16,846	25,510	27,500
E F F I C	Avg. Hrs. per Employee/Water Service Installed	4	4	4
	Average Response Time to Call-Outs After Normal Working Hours (minutes)	60	60	60
	New Installation Completion Time (days)	90	90	90
E F F E C T	% of Emer. Call-Outs Responded to Within 2 Hrs.	100%	100%	100%
	% of Emer. Call-Outs Repaired Within 8 Hrs.	100%	100%	100%
	% Employees having Distribution & Collection License	70%	91%	91%

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

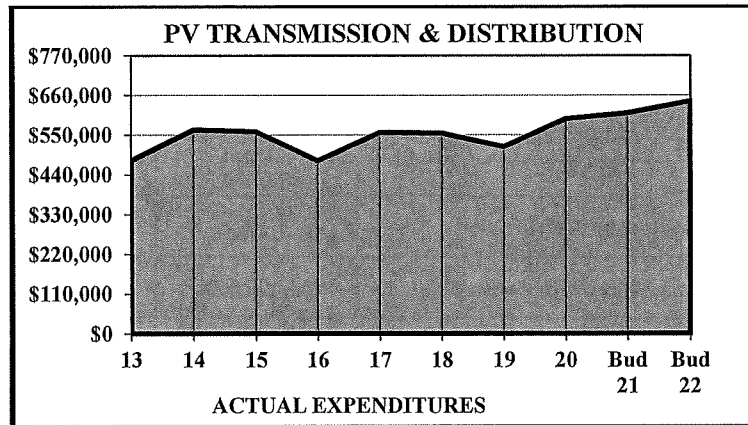
DEPARTMENT: UTILITY SERVICES

PROGRAM: PONTE VEDRA TRANSMISSION & DISTRIBUTION

PROGRAM DESCRIPTION:

This program is responsible for installation of new services, repairing all water and sewer lines, replacement of old and inadequate mains and lines, utility relocations, service extensions and maintaining assigned equipment. This Program also performs all excavation activities for water and sewer lines, maintains and repairs all gravity sewer piping, appurtenances and stoppages. Transmission and Distribution responds 24 hours per day to all emergency calls on the aforementioned items. The Program maintains approximately 309 miles of water, sewer and reuse mains throughout the utility service area and has approximately 14,150 water/sewer/reuse services connected. This program also maintains and repairs 939 fire hydrants, and locates all water and sewer lines in the service area per the Sunshine One-Call Locate Program.

MISSION: To maintain and upgrade the transmission and distribution system, including all force mains and gravity collection systems, while providing an efficient and effective level of service to all Ponte Vedra Utility customers.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects a decrease in operating and capital expenditures.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$314,071	\$295,828	\$332,791	\$320,323	\$350,857
Operating Expenses	161,671	222,784	196,934	291,160	285,819
Capital Outlay	80,393	0	66,555	0	8,000
TOTAL	\$556,135	\$518,612	\$596,280	\$611,483	\$644,676

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Processed approximately 3,257 utility locate work orders.
- ◆ Completed approximately 485 work orders for a variety of maintenance issues.
- ◆ Maintained and repaired approximately 309 miles of water, sewer and reuse lines of various sizes.
- ◆ Responded to approximately 64 after normal work hour emergency call outs.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's)	4	4	4
	Total Operating and Maintenance Expenditures	\$529,725	\$554,187	\$636,676
O U T P U T	Length of Water & Sewer Mains/ Maintained (miles)	300	310	315
	# of Taps Installed	27	25	25
	# of Water and Sewer Line Locates	3,257	3,200	3,550
E F F I C	Avg. Hrs. per Employee/Water Service Installed	4	4	4
	Average Response Time to Call-Outs After Normal Working Hours (minutes)	60	60	60
	New Installation Completion Time (days)	90	90	90
E F F E C T	% of Emer. Call-Outs Responded to Within 2 Hrs.	100%	100%	100%
	% of Emer. Call-Outs Repaired Within 8 Hrs.	100%	100%	100%
	% Employees having Distribution & Collection License	100%	100%	100%

4413/4472 - Utility Services: Trans/Dist

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,172,379	1,339,939	1,287,528	1,454,370
51400	OVERTIME EMPLOYEES	92,872	84,500	72,280	84,500
51500	SPECIAL PAY	-	31,642	-	31,642
51501	ON CALL PAY	10,440	18,200	10,440	13,400
52100	FICA/MEDICARE TAXES	94,652	112,783	101,372	121,169
52200	RETIREMENT CONTRIBUTIONS	131,485	159,517	153,837	196,512
52300	LIFE & HEALTH INSURANCE	257,108	278,643	279,459	314,151
52400	WORKERS COMP	29,873	25,708	27,182	21,758
53120	CONTRACTUAL SERVICES	12,094	12,900	12,173	5,888
53400	REFUSE	1,556	4,100	3,779	4,100
54000	TRAVEL AND PER DIEM	-	5,900	5,538	5,538
54100	COMMUNICATIONS	9,497	10,523	10,079	11,662
54300	UTILITIES	5,304	8,700	6,900	8,700
54400	LEASE/RENTAL OF EQUIPMENT	941	23,700	23,450	23,700
54500	INSURANCE	24,979	25,055	25,055	27,561
54600	BUILDING MAINTENANCE	4,250	10,500	10,330	10,500
54601	EQUIPMENT MAINTENANCE	4,751	6,100	5,255	6,100
54602	VEHICLE MAINTENANCE	130,154	147,750	154,634	153,750
54603	OTHER MAINTENANCE	300,054	425,700	395,400	482,100
55100	OFFICE SUPPLIES	723	950	756	950
55103	COMPUTER SUPPLIES	188	750	750	750
55200	OPERATING SUPPLIES	33,966	47,500	64,043	71,500
55201	GAS, OIL, AND LUBRICANTS	88,540	102,600	127,180	137,700
55202	TOOLS & SMALL IMPLEMENTS	10,843	12,150	13,663	14,900
55214	UNIFORMS	-	-	-	7,700
55401	TRAINING	3,105	7,500	8,209	7,920
55405	DUES AND MEMBERSHIPS	2,288	2,040	1,873	3,300
56400	EQUIPMENT	79,372	89,000	84,164	41,400
56403	COMPUTER EQUIPMENT	-	1,200	1,200	-
56415	CAPITAL VEHICLES	142,157	473,141	426,579	544,000
Total		2,643,571	3,468,691	3,313,108	3,807,221

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

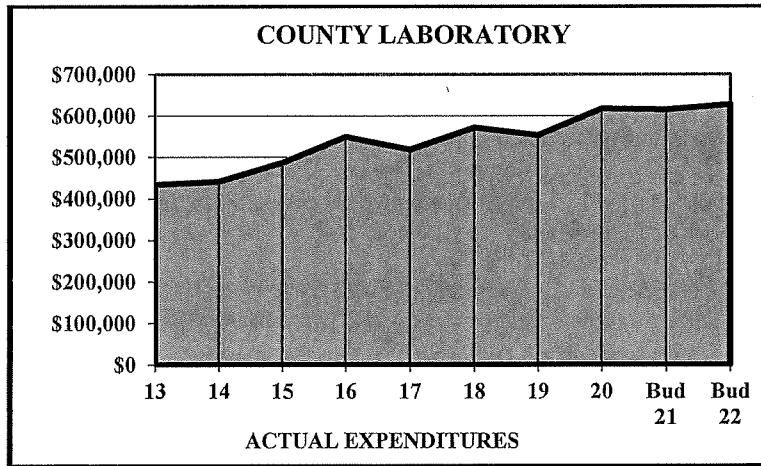
DEPARTMENT: UTILITY SERVICES

PROGRAM: COUNTY LABORATORY

PROGRAM DESCRIPTION:

The County Laboratory is a full-service environmental laboratory that provides quality analytical data and service for both its in-house analysis and field collections. The Laboratory is currently a National Environmental Laboratory Accreditation Conference (NELAC) certified laboratory that meets all of the NELAC requirements for the analysis of nutrients, metals, microbiology and other wet chemistry parameters. Due to the extensive capabilities of the laboratory, other divisions of the County can meet Federal and State laboratory requirements.

MISSION: To provide technical information, field collection services, quality analytical data, and cost savings for County Utilities and County departments by producing data that is scientifically valid, defensible, and of known and documented quality in accordance with standards developed by the National Environmental Laboratory Accreditation Conference (NELAC) and any applicable state or EPA regulations or requirements.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases.

REVENUE:

Beginning in FY 2003, the County Laboratory has been fully funded by the operating departments of the St. Johns County Utilities Department. Any services provided to other County departments are billed at cost of service.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$414,778	\$416,885	\$474,366	\$435,631	\$450,413
Operating Expenses	145,280	130,892	133,767	165,702	166,411
Capital Outlay	12,381	5,967	9,900	13,500	10,500
TOTAL	\$572,439	\$553,744	\$618,033	\$614,833	\$627,324

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ The laboratory continued to be proficient with all NELAC requirements.
- ◆ Laboratory began surface water quality testing on the intra-coastal waterway to help gather background/baseline data for potential WRF expansions in St. Johns County.
- ◆ The laboratory completed design on a new facility to relocate off the barrier island to a centrally located site, which is out of the flood zone and evacuation zone.
- ◆ The laboratory continues testing for e coli at Hastings NW and SR16 WRF to meet new permit requirements.
- ◆ The laboratory accommodated several interns that were working with the Utility Engineering Department on various projects for St Johns County.
- ◆ The laboratory has continued to build upon the Integrated Laboratory Information Management System (LIMS) with Water Information Management Systems (WIMS) to automate monthly Discharge Monitoring Reports (DMR).
- ◆ The laboratory continues using Everbridge software to notify the public of boil water notices.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's)	5	5	5
	Total Operating and Maintenance Expenditures	\$608,133	\$582,766	\$616,824
	Number of Samples Received	17,000	16,884	17,000
O U T P U T	# of Reports Issued	3,000	2,945	3,000
	Number of Parameters Requested	18,950	19,621	19,700
	Total Lab Fee Revenue	\$0	\$0	\$0
E F F I C	# of Analytical Tests Conducted Per Analyst	4,737	4,979	5,000
	% Reports Provided on Time	100%	100%	100%
	Program Cost as a % of Total Utilities Expense	0.9%	0.7%	0.5%
E F F E C T	% Accuracy on Water Standards Testing	99%	99%	99%
	% Accuracy on Water Pollution Testing	99%	99%	99%
	% Accuracy on Discharge Monitoring Reporting	100%	100%	100%

4414 - Utility Services: Lab

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	293,861	307,203	339,195	321,814
51400	OVERTIME EMPLOYEES	13,015	14,300	10,345	14,300
51501	ON CALL PAY	5,220	7,800	5,220	7,800
52100	FICA/MEDICARE TAXES	23,032	25,192	26,313	26,309
52200	RETIREMENT CONTRIBUTIONS	31,893	35,631	35,061	41,579
52300	LIFE & HEALTH INSURANCE	48,417	55,680	44,842	48,449
52400	WORKERS COMP	5,211	4,607	5,118	4,571
53100	PROFESSIONAL FEES	1,022	1,700	1,433	1,700
53120	CONTRACTUAL SERVICES	33,091	38,200	34,499	35,445
54000	TRAVEL AND PER DIEM	-	900	900	2,400
54100	COMMUNICATIONS	1,902	1,157	1,303	1,403
54400	LEASE/RENTAL OF EQUIPMENT	955	960	957	1,080
54500	INSURANCE	3,089	3,230	3,230	3,553
54600	BUILDING MAINTENANCE	293	500	984	500
54601	EQUIPMENT MAINTENANCE	488	7,450	7,593	8,130
54602	VEHICLE MAINTENANCE	619	1,000	1,000	1,000
54603	OTHER MAINTENANCE	1,039	1,000	1,034	1,000
55100	OFFICE SUPPLIES	301	1,200	1,128	1,200
55102	SOFTWARE	-	254	-	500
55103	COMPUTER SUPPLIES	33	910	-	1,380
55200	OPERATING SUPPLIES	93,421	101,600	113,648	117,050
55201	GAS, OIL, AND LUBRICANTS	378	600	441	600
55202	TOOLS & SMALL IMPLEMENTS	-	-	-	12,000
55401	TRAINING	-	1,000	1,000	1,000
55405	DUES AND MEMBERSHIPS	2,400	4,750	4,750	4,750
56400	EQUIPMENT	9,706	10,500	10,500	6,700
Total		569,386	627,324	650,494	666,213

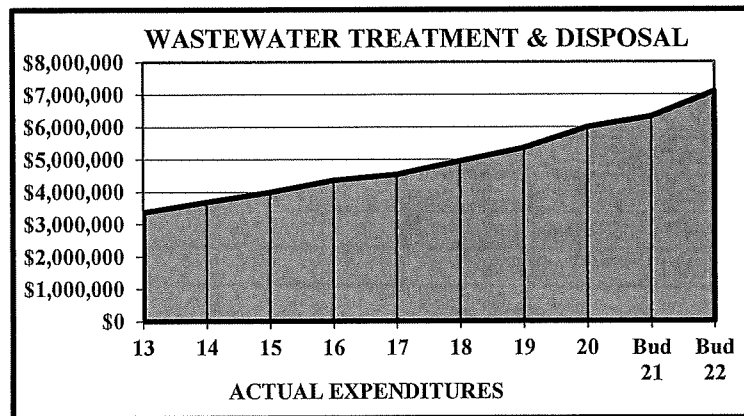
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: WASTEWATER TREATMENT & DISPOSAL

PROGRAM DESCRIPTION:

This program is responsible for treating and disposing domestic wastewater to protect the environment of St. Johns County. The system also produces on an annual average 2,378,500 gallons per day of reuse water. Aerobic sludge is accepted from local private facilities, which is processed for 100% reuse. The Wastewater Program maintains and oversees six (6) wastewater treatment facilities throughout the County. These include facilities at Anastasia Island (4,950,000 gallons/day), NW WWTP (3,000,000 gallons/day), SR 16 and I-95 (1,000,000 gallons/day), SR 207/Cypress Lakes (250,000 gallons/day), Hastings (120,000 gallons/day), and Bartram Oaks (20,000 gallons/day). The total capacity of the system is 9,340,000 gallons per day. The total capacity of the system is 9,862,500 gallons per day. Training of personnel is extensive as Federal and State regulations continue to become more stringent.

MISSION: To provide efficient and effective protection to the general public and to the environment through stabilization of wastewater and to produce and distribute Reuse Water, conserving our natural resources.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects a decrease of one (1) FTE that was transferred to the Administration Department and an increase in operating and capital outlay expenses. Operating increases are due to sludge hauling and nonrecurring maintenance. Capital increases due to equipment and replacement vehicle.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater User Fees.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,597,183	\$1,830,348	\$2,023,769	\$2,070,123	\$2,170,253
Operating Expenses	3,285,463	3,510,137	3,808,528	\$4,186,814	4,815,783
Capital Outlay	72,053	17,629	170,124	62,600	110,800
TOTAL	\$4,954,699	\$5,358,114	\$6,002,421	\$6,319,537	\$7,096,836

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Initiated design of cloth filter system for 207 WWTF
- ◆ Completed thermal imaging of all wastewater treatment facilities main electrical systems.
- ◆ Completed annual vibration analysis and follow-up repairs on the motor control panels at all wastewater plants.
- ◆ Initiated design of UV disinfection system and in plant reuse system at the Anastasia Island WWTF
- ◆ Initiated replacement of influent pump station at AI WWTP
- ◆ Initiated the design of a new solids holding tank at AI WWTP
- ◆ Initiated Phase 2 of design of SR16 Wastewater Treatment Plant improvements.
- ◆ Initiated design-build of the new Hastings WWTP
- ◆ Expanded supply of residential reclaimed water for irrigation to Utility customers.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Maximize cost effective, beneficial reuse, thus limiting nutrient discharge to surface water bodies.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	24	25	24
	Total Operating and Maintenance Expenditures	\$5,832,297	\$6,317,317	\$6,986,036
O U T P U T	Number of Customer Accounts (Sewer ERCs)	43,115	45,815	48,106
	Million Gallons Treated and or Wholesaled per Year	1,780	1,837	1,957
	Dry Tons of Solids Processed	1,133	1,244	1,400
E F F I C	Cost per Gallons Treated and/or Sold	\$3.28	\$3.44	\$3.57
	Average Flow (MGD) / FTE	0.203	0.201	0.223
	Operating Cost per Customer Account (Sewer ERCs)	\$135.27	\$137.89	\$145.22
E F F E C T	% of FDEP Inspections in Compliance	100%	100%	99%
	% Preventative Maintenance Completed on Schedule	100%	100%	100%
	% of Certified Operators	91%	87.5%	100%

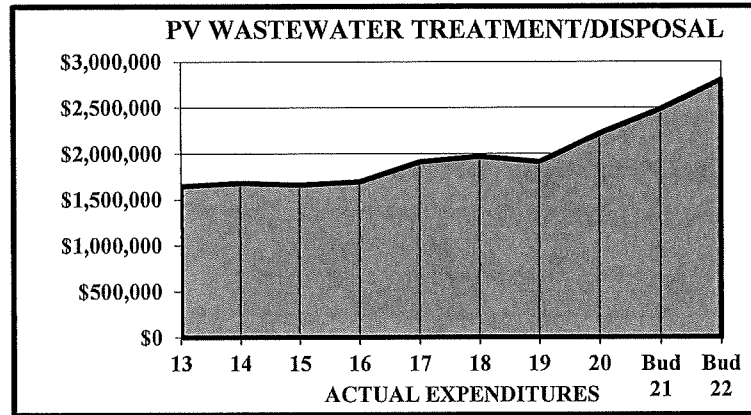
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: PONTE VEDRA WASTEWATER TREATMENT & DISPOSAL

PROGRAM DESCRIPTION:

This program is responsible for treating and disposing of domestic wastewater to protect the environment of St. Johns County. The system also produces on an annual average 750,000 gallons of reuse water per day from plants located at Marsh Landing, Players Club and Sawgrass. Class "B" aerobically digested sludge is disposed of by land spreading after dewatering by Belt Press. These three facilities comprise a total capacity of 4.7 million gallons per day (Marsh Landing-800,000, Players Club-2,400,000 and Sawgrass – 1,500,000).

MISSION: To provide efficient and effective protection to the general public and to the environment through stabilization of wastewater and to produce and distribute Reuse Water, conserving our natural resources.



FY 2022 HIGHLIGHTS: The budget primarily reflects operating expenditure increases in contractual services, operating supplies, and other maintenance due to sludge removal, chemicals, and nonrecurring repairs and maintenance.

REVENUE:

The revenue to fund this Program is provided by Water and Wastewater User Fees.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$877,435	\$859,474	\$898,044	\$878,953	\$953,650
Operating Expenses	1,057,449	1,052,994	1,274,533	1,463,346	1,791,767
Capital Outlay	38,184	0	49,788	141,685	55,400
TOTAL	\$1,973,068	\$1,912,468	\$2,222,365	\$2,483,984	\$2,800,817

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal - Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Continued to look for ways to improve the efficiency of the wastewater treatment plants.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Cleaned reject pond at Sawgrass Wastewater Treatment Facility
- ◆ Repaired Clarifier drive at Marsh Landing Wastewater Treatment Facility
- ◆ Installed reclaimed water main to Oakridge Community
- ◆ Added Alum feed system to Marsh Landing for Phosphorus removal.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Continued to meet all State and Federal facility requirements.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Maximize cost effective, beneficial reuse, thus limiting nutrient discharge to surface water bodies.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalent (FTE's)	11	11	11
	Total Operating and Maintenance Expenditures	\$2,172,577	\$2,294,107	\$2,745,417
O U T P U T	Number of Samples Collected & Analyzed	12,800	10,600	11,000
	Number of Customer Accounts (Sewer ERC's)	12,409	12,447	12,564
	Million Gallons Treated or Wholesaled per Year	763	706	741
	Dry Tons Solids processed	264	297	321
E F F I C	% Program Cost of Total Utility Budget (excluding Reserves)	10.7%	15.9%	11.3%
	% of Samples in Compliance	99.9%	99.0%	99.0%
	Average Flow (MGD) / FTE	0.190	0.176	0.185
E F F E C T	% of FDEP Inspections in Compliance	100%	100%	100%
	% of Preventative Maint. Completed on Schedule	100%	100%	100%
	% of Certified Operators	91%	91%	100%

4415/4473 - Utility Services: Waste Water

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	1,926,919	2,078,443	1,957,520	2,247,571
51400	OVERTIME EMPLOYEES	137,548	151,132	128,398	204,907
51500	SPECIAL PAY	-	59,332	-	59,332
51501	ON CALL PAY	-	-	-	3,500
52100	FICA/MEDICARE TAXES	153,814	175,102	155,222	192,421
52200	RETIREMENT CONTRIBUTIONS	216,857	250,364	224,705	304,101
52300	LIFE & HEALTH INSURANCE	353,494	379,280	354,070	422,766
52400	WORKERS COMP	35,045	30,250	32,689	31,508
53100	PROFESSIONAL FEES	126,221	172,485	225,088	161,530
53120	CONTRACTUAL SERVICES	3,060,991	3,437,999	3,537,702	3,847,252
53400	REFUSE	25,059	23,600	30,962	42,236
54000	TRAVEL AND PER DIEM	-	5,700	5,730	6,600
54100	COMMUNICATIONS	37,745	37,707	33,633	50,133
54300	UTILITIES	975,109	1,174,560	1,112,109	1,200,660
54400	LEASE/RENTAL OF EQUIPMENT	5,397	6,000	6,979	6,900
54500	INSURANCE	198,681	218,779	218,779	240,657
54600	BUILDING MAINTENANCE	12,322	62,000	31,947	77,000
54601	EQUIPMENT MAINTENANCE	1,056	867	867	1,435
54602	VEHICLE MAINTENANCE	53,988	33,000	32,321	33,000
54603	OTHER MAINTENANCE	342,029	536,200	562,174	789,200
54900	ADVERTISING	1,285	1,500	989	1,500
55100	OFFICE SUPPLIES	5,316	5,900	6,190	6,000
55102	SOFTWARE	252	345	345	-
55103	COMPUTER SUPPLIES	2,559	7,410	7,410	1,000
55200	OPERATING SUPPLIES	750,653	824,373	877,250	1,025,843
55201	GAS, OIL, AND LUBRICANTS	41,126	40,500	45,382	56,500
55202	TOOLS & SMALL IMPLEMENTS	8,855	8,000	7,411	7,999
55214	UNIFORMS	-	-	-	13,600
55401	TRAINING	3,943	8,375	3,609	33,925
55405	DUES AND MEMBERSHIPS	2,955	2,250	2,611	5,450
56300	BUILDING IMPROVEMENTS	-	-	-	30,000
56400	EQUIPMENT	150,092	122,200	79,300	113,800
56403	COMPUTER EQUIPMENT	8,309	-	-	2,800
56415	CAPITAL VEHICLES	27,332	46,756	46,756	337,000
Total		8,664,952	9,900,409	9,728,148	11,558,126

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

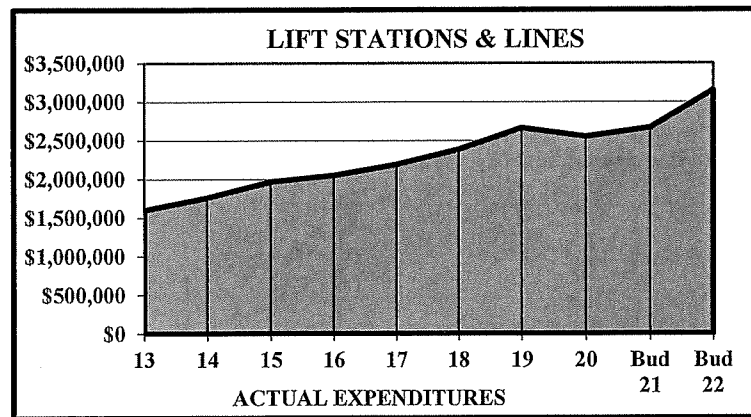
DEPARTMENT: UTILITY SERVICES

PROGRAM: SEWER LIFT STATIONS

PROGRAM DESCRIPTION:

This program is responsible for the operation and maintenance of approximately 297 lift stations including 7 wastewater treatment and 4 water treatment plants as well as all well field pumping systems. In addition, the program provides major electrical and mechanical repairs to all treatment facilities and responds 24 hours per day to all emergency calls pertaining to any of the above.

MISSION: To maintain and upgrade all sewer lift stations and water and wastewater treatment facilities for compliance with State and Federal regulations and obtain collection licenses for all Lift-Station employees.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increase of 2.000 FTEs and an increase in capital outlay due to three vehicles (two replacement and one new).

REVENUE:

The revenue to fund this program is provided by Water and Wastewater User Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$1,228,865	\$1,290,922	\$1,488,161	\$1,359,278	\$1,617,099
Operating Expenses	975,675	1,101,757	1,013,038	1,107,343	1,159,027
Capital Outlay	183,000	270,068	49,788	203,989	375,400
TOTAL	\$2,387,540	\$2,662,747	\$2,550,987	\$2,670,610	\$3,151,526

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed the rehabilitation of 9 lift stations to County Standards.
- ◆ Completed 19 telemetry installations for remote monitoring and control.
- ◆ Installed odor control upgrades at 19 (nineteen) lift stations (14 hi-vent odor control units, 2 carbon odor control units & 3 biological odor control units).
- ◆ Initiated Vac Truck clean-out program.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-Time Equivalents (FTE's)	21	21	23
	Total Operating and Maintenance Expenditures	\$2,501,199	\$2,296,348	\$2,776,126
	Total Number of Lift Stations	288	297	310
O U T P U T	Number of Lift Stations Rebuilt	8	8	8
	Number of Wetwells Refurbished	10	10	8
E F F I C	Average Hours per Employee per Call Out	3	3	3
	Average # of Call Outs per Month	30	40	44
	Lift Stations / FTE	13.7	14.1	13.5
E F F E C T	% Response Time Within 60 minutes	100%	100%	100%
	Time Loss Due to Workplace Accidents (days)	0	0	0
	% of Employees Licensed and/or Certified	90%	90%	90%

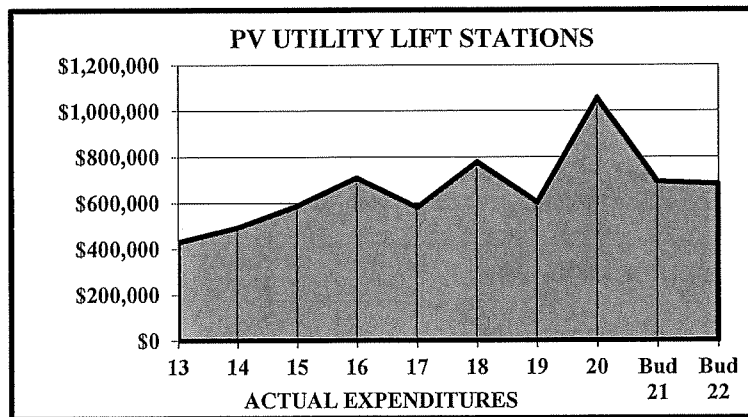
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: PONTE VEDRA UTILITY SERVICES
PROGRAM: SEWER LIFT STATIONS

PROGRAM DESCRIPTION:

This program is responsible for the operation and maintenance of approximately 89 lift stations and approximately 200 step tanks. The program also maintains a preventative maintenance program for all 3 water and 4 wastewater treatment plants as well as all well field pumps. In addition, the program provides major electrical and mechanical repairs to all treatment facilities and responds 24 hours per day to all emergency calls pertaining to any of the above.

MISSION: To maintain and upgrade all sewer lift stations and water and wastewater treatment facilities for compliance with State and Federal regulations and obtain collection licenses for all Lift-Station employees.



FY 2022 HIGHLIGHTS: The budget overall reflects a slight decrease due to a decrease in Operating expenditures primarily from other maintenance expenses.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater User Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$238,457	\$225,639	\$272,823	\$250,623	\$276,051
Operating Expenses	289,804	331,774	341,734	442,081	404,931
Capital Outlay	250,967	46,612	444,788	0	1,800
TOTAL	\$779,228	\$604,025	\$1,059,345	\$692,704	\$682,782

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Rehabilitated two (2) lift stations.
- ◆ Pumped out 80 Step Tanks for preventative maintenance.
- ◆ Replaced mechanical pumping equipment at ten (10) lift stations
- ◆ Installed for (3) High-Vent odor control units.
- ◆ Installed (2) SCADA Units

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's)	4	4	4
	Total Operating and Maintenance Expenditures	\$614,557	\$648,850	\$680,982
	Total Number of Lift Stations / Step Tanks	84/193	86/193	87/195
O U T P U T	Number of Lift Stations Rebuilt	13	2	3
	Number of Wetwells Refurbished	13	2	3
	Number of Step Tanks Replaced	28	30	30
E F F I C	% Program Cost of Total Utility Budget less Reserves	3.0%	4.5%	2.8%
	Average Hours per Employee per Call Out	2.5	2.5	2.5
	Average # of Call Outs per Month	15	15	15
E F F E C T	% Response Time Within 60 minutes	100%	100%	100%
	Time Loss Due to Workplace Accidents (days)	0	0	0
	% of Employees Licensed and/or Certified	75%	75%	100%

4416/4474 - Utility Services: Lift Stations

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	979,218	1,238,469	973,483	1,309,025
51400	OVERTIME EMPLOYEES	97,013	64,600	65,284	72,600
51501	ON CALL PAY	10,260	14,300	10,620	31,560
52100	FICA/MEDICARE TAXES	80,429	100,778	77,269	108,109
52200	RETIREMENT CONTRIBUTIONS	111,474	142,540	113,498	170,854
52300	LIFE & HEALTH INSURANCE	231,725	312,298	231,942	302,586
52400	WORKERS COMP	19,477	20,165	16,654	17,785
53120	CONTRACTUAL SERVICES	34,431	42,805	41,772	33,867
53400	REFUSE	1,573	3,000	2,929	3,000
54000	TRAVEL AND PER DIEM	4,835	15,800	13,880	15,000
54100	COMMUNICATIONS	18,778	19,662	17,528	19,821
54300	UTILITIES	377,653	417,600	432,251	442,200
54400	LEASE/RENTAL OF EQUIPMENT	1,144	8,210	6,200	8,460
54500	INSURANCE	82,874	89,819	89,819	98,801
54600	BUILDING MAINTENANCE	5,823	21,000	17,800	48,000
54601	EQUIPMENT MAINTENANCE	35,060	67,800	63,447	69,200
54602	VEHICLE MAINTENANCE	164,517	88,200	96,519	96,500
54603	OTHER MAINTENANCE	468,124	590,450	607,903	645,900
55100	OFFICE SUPPLIES	867	1,400	1,820	1,900
55102	SOFTWARE	-	1,242	1,242	250
55103	COMPUTER SUPPLIES	-	3,210	3,210	750
55200	OPERATING SUPPLIES	47,241	64,600	49,989	75,040
55201	GAS, OIL, AND LUBRICANTS	104,646	109,560	146,514	161,000
55202	TOOLS & SMALL IMPLEMENTS	12,155	9,000	8,077	13,520
55214	UNIFORMS	-	-	-	12,180
55401	TRAINING	5,188	9,100	9,850	10,500
55405	DUES AND MEMBERSHIPS	955	1,500	1,578	1,530
56400	EQUIPMENT	-	23,600	4,795	-
56403	COMPUTER EQUIPMENT	-	2,600	2,400	-
56415	CAPITAL VEHICLES	146,936	394,893	394,893	701,000
Total		3,042,396	3,878,201	3,503,166	4,470,938

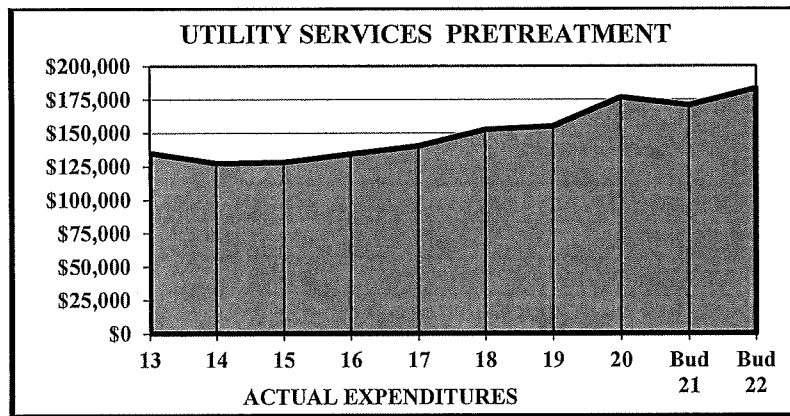
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: INDUSTRIAL PRETREATMENT

PROGRAM DESCRIPTION:

The County Pretreatment Program protects the St. Johns County Utility sewer system, wastewater treatment plants, customers and the environment by preventing sanitary sewer overflows (SSOs), sewer system and wastewater treatment plant upsets, pass-throughs and violations caused by pollutants discharged from sewer system users. It is a required program that follows regulations set forth by Florida Department of Environmental Protection (FDEP) and United States Environmental Protection Agency (EPA).

MISSION: To prevent the introduction of pollutants within the St. Johns County Utility system wastewater treatment plants that may cause an SSO, interfere with plant operation or cause a pass through, and maintain compliance with environmental regulatory agencies and pretreatment regulations, including but not limited to, FDEP, EPA, the Clean Water Act (CWA) and the Resource Conservation and Recovery Act (RCRA). Also to educate business owners and customers about harmful pollutants and provide guidance to prevent the introduction of these pollutants into the sewer system, wastewater treatment plants and ultimately the environment.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE: The Pretreatment Program is funded through user permit fees, inspection fees and fines.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$142,780	\$142,152	\$160,611	\$147,328	\$159,379
Operating Expenses	9,795	13,178	9,901	23,542	23,741
Capital Outlay	0	0	0	0	0
TOTAL	\$152,575	\$155,330	\$170,512	\$170,870	\$183,120

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Established a Dental Amalgam Program in accordance with EPA Rule 40 CFR Part 441. All Dental Offices are being informed of the rule requirements and certified by SJC Utilities Pretreatment.
- ◆ Prevented sanitary sewer overflows through inspections of all potential FOG (Fats Oils & Greases) dischargers.
- ◆ Worked with customers, users and businesses to maintain compliance with the County's Sewer Use Ordinance.
- ◆ Completed all FDEP required monitoring and reporting.
- ◆ Worked with other departments and Utilities to reduce pollutants in sewer system and treatment plants.
- ◆ Collected used cooking oil throughout the year via drop sites and pick up service.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's)	2	2	2
	Total Operating and Maintenance Expenditures	\$170,512	\$168,016	\$183,120
O U T P U T	Number of Establishment Permits	330	350	350
	Revenue generated by other Establishments	\$50,985	\$52,250	\$52,250
	Other revenue generated	\$2,895	\$2,462	\$3,600
E F F I C	# of Inspections Performed per Inspector	600	750	760
	Program Cost per Establishment Permit	\$517	\$480	\$523
	# of Grease Traps/ Interceptors Approved for New Food Establishments	50	70	50
E F F E C T	\$ of Revenue Generated from Violations	\$100	\$200	\$100
	# of Sanitary Sewer Spills Caused by Fats, Oil, and Grease	0	0	0
	# of Violations Cited during the Annual FDEP Inspection	0	0	0

4485 - Utility Services: Industrial Pretreatment

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	105,444	114,262	111,009	119,965
51400	OVERTIME EMPLOYEES	-	-	-	24,000
51501	ON CALL PAY	-	-	-	6,000
52100	FICA/MEDICARE TAXES	7,681	8,741	8,090	11,472
52200	RETIREMENT CONTRIBUTIONS	10,806	12,363	12,011	18,131
52300	LIFE & HEALTH INSURANCE	21,703	22,310	22,401	24,199
52400	WORKERS COMP	1,809	1,703	1,754	1,720
53100	PROFESSIONAL FEES	3,806	13,000	11,500	13,000
53120	CONTRACTUAL SERVICES	287	310	310	58
54000	TRAVEL AND PER DIEM	-	900	900	2,120
54100	COMMUNICATIONS	647	575	522	576
54500	INSURANCE	806	846	846	931
54600	BUILDING MAINTENANCE	86	500	500	500
54602	VEHICLE MAINTENANCE	2,288	1,000	1,000	1,000
54900	ADVERTISING	-	125	125	1,025
55100	OFFICE SUPPLIES	677	400	322	400
55103	COMPUTER SUPPLIES	-	250	250	250
55200	OPERATING SUPPLIES	2,001	2,625	2,446	2,700
55201	GAS, OIL, AND LUBRICANTS	974	1,500	1,711	1,872
55202	TOOLS & SMALL IMPLEMENTS	-	1,400	1,400	1,545
55214	UNIFORMS	-	-	-	415
55401	TRAINING	75	250	250	250
55405	DUES AND MEMBERSHIPS	90	60	60	60
Total		159,180	183,120	177,407	232,189

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

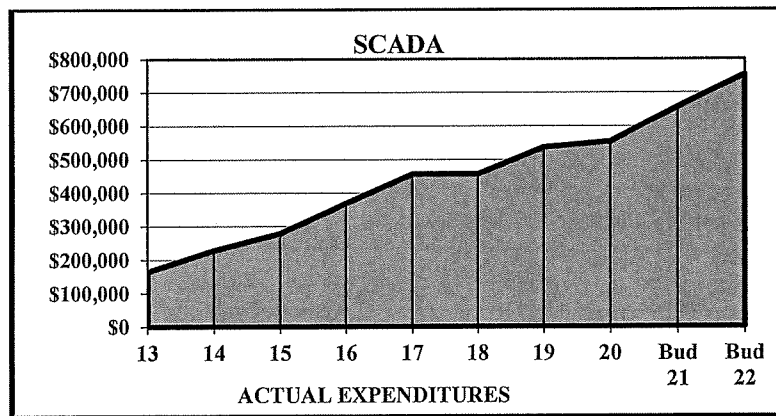
DEPARTMENT: UTILITY SERVICES

PROGRAM: SCADA

PROGRAM DESCRIPTION:

This program is responsible for the Supervisory, Control and Data Acquisition (SCADA) system of the St. Johns County Utility Department, which includes Water, Wastewater, Reclaimed Water and Lift Station facilities. Management and staff oversee daily operations related to SCADA, Instrumentation and Control. They are responsible for operations, troubleshooting, maintenance, diagnosing and performance of corrective steps to resolve problems with network communications and software configurations and hardware for the proper functionality and operations of the SCADA system. The goal is to support operations to maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies. Other responsibilities are to assist the Meter reading department with installing and maintaining their Network Meter Reading equipment.

MISSION: To provide 24 hour, 7 day a week, efficient and reliable remote monitoring and control of water, wastewater and lift station facilities and minimize services required by outside contractors.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in operating expenses for replacing analog equipment with digital and upgrading controls.

REVENUE: This program is funded through water and wastewater fees.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$341,252	\$383,089	\$420,976	\$420,243	\$461,221
Operating Expenses	114,881	128,161	111,669	233,746	291,374
Capital Outlay	0	25,067	21,095	3,400	1,200
TOTAL	\$456,133	\$536,317	\$553,740	\$657,389	\$753,795

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Completed the SCADA Alarm categorization project with all of the Wastewater plants. These are anticipated to decrease the number of nuisance alarms and unwarranted overtime (OT) call outs.
- ◆ Integrated and connected Hastings Essex, Main Street and Park Avenue lift stations to the County SCADA system and communicating through the new 4RF radio master at Flagler Estates Tower.
- ◆ Completed the NE WTP and Fruit Cove WWTP to Master LS projects.
- ◆ Converted the entire Tillman Ridge well field to TransNet 900 Digital Radio communications. All wells have a direct High speed link directly to the CR-214 plant.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's)	5	5	5
	Total Operating and Maintenance Expenditures	\$532,645	\$630,474	\$752,595
	Total Number of RTU's	261	271	299
O U T P U T	# of RTU's Upgraded / Replaced	20	20	28
	# of Antenna Systems Refurbished / Replaced	20	20	40
	# of Work Orders Completed	409	500	500
E F F I C	RTU's / FTE	52	54	60
	% Program Cost of Total Utility Budget (excluding Reserves)	0.8%	0.7%	0.6%
	Work Orders Completed / Program Employee	82	100	100
E F F E C T	Time Loss Due to Workplace Accident (days)	0	0	0

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

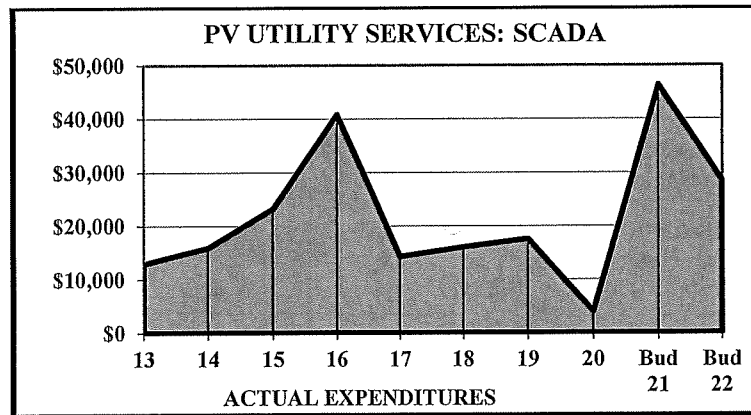
DEPARTMENT: PONTE VEDRA UTILITY SERVICES

PROGRAM: SCADA

PROGRAM DESCRIPTION:

This program is responsible for the Supervisory, Control and Data Acquisition (SCADA) system of the St. Johns County Utility Department Ponte Vedra Service Area to include Water, Wastewater and Lift Station facilities. Management and staff oversee daily operations related to SCADA, Instrumentation and Control. They are responsible for operations, troubleshooting, maintenance, diagnosing and performance of corrective steps to resolve problems with network communications, software configurations and hardware, related to the proper functionality and operations of the SCADA system in an effort to maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies. Other responsibilities are to assist the Meter reading department with installing and maintaining their Network Meter Reading equipment.

MISSION: To provide 24 hour, 7 day a week, efficient and reliable remote monitoring and control of water, wastewater and lift station facilities, while minimizing the need for outside contractors.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects a decrease due to operating and capital expenditures.

REVENUE: This program is funded through water and wastewater fees.

EXPENDITURES:

Category	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY '21	Adopted Budget FY '22
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	16,025	17,578	4,050	38,398	28,463
Capital Outlay	0	0	0	8,000	0
TOTAL	\$16,025	\$17,578	\$4,050	\$46,398	\$28,463

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ All of Ponte Vedra plant SCADA is now on VTS Version 12 and operating in the Master Subordinate mode.
- ◆ Supported the Players Club WRF SCADA and I&C vendors through plant construction completion. Verified all Siemens magflow meters. Assisted MIS with completing and testing the fiber network. Designed, assembled and installed a pond level monitoring system for the TPC Stadium course.
- ◆ Completed the PC WRF Storage bldg. ground system and verified it's bonding to the plant ground halo system.
- ◆ Marsh Landing WWTP Reuse system Upgrade is completed and the new Golf Course pond level remote transmitter is working great. Also converted the plant digital communications from Serial to IP Network communications.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTE's) *	0	0	0
	Total Operating and Maintenance Expenditures	\$4,050	\$31,727	\$28,463
	Total Number of RTU's	35	40	50
O U T P U T	# of RTU's Upgraded / Replaced	3	10	10
	# of Antenna Systems Refurbished / Replaced	3	5	10
	# of Work Orders Completed	100	100	100
E F F I C	RTU's / Program Employee *	7	8	10
	% Program Cost of Total Utility Budget	0.0%	0.2%	0.1%
E F F E C T	Time Loss Due to Workplace Accident (days)	0	0	0

*All FTE's are located in the Main Utility Services SCADA Department (4490).

4490/4475 - Utility Services: SCADA

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	295,597	322,434	242,050	407,340
51400	OVERTIME EMPLOYEES	7,649	11,700	9,826	14,000
51501	ON CALL PAY	5,220	7,800	5,220	26,800
52100	FICA/MEDICARE TAXES	22,358	26,158	18,726	34,283
52200	RETIREMENT CONTRIBUTIONS	31,628	36,997	27,818	54,180
52300	LIFE & HEALTH INSURANCE	54,267	55,776	46,241	71,834
52400	WORKERS COMP	699	356	267	466
53100	PROFESSIONAL FEES	22,294	35,000	33,320	35,000
53120	CONTRACTUAL SERVICES	60,396	34,934	34,204	437,453
54000	TRAVEL AND PER DIEM	4,662	22,200	16,450	18,100
54100	COMMUNICATIONS	4,598	4,537	3,898	4,850
54500	INSURANCE	3,793	3,719	3,719	4,471
54600	BUILDING MAINTENANCE	1,730	5,000	4,519	5,000
54601	EQUIPMENT MAINTENANCE	823	958	950	1,996
54602	VEHICLE MAINTENANCE	9,404	12,400	17,120	12,150
54603	OTHER MAINTENANCE	84,425	176,200	189,318	72,200
55100	OFFICE SUPPLIES	973	1,000	815	1,250
55102	SOFTWARE	990	254	-	372
55103	COMPUTER SUPPLIES	1,761	2,760	2,519	3,415
55200	OPERATING SUPPLIES	3,818	4,975	4,447	4,800
55201	GAS, OIL, AND LUBRICANTS	8,243	9,300	9,917	12,300
55202	TOOLS & SMALL IMPLEMENTS	2,818	4,600	3,942	9,600
55214	UNIFORMS	-	-	-	1,420
55401	TRAINING	1,990	2,000	2,000	2,500
56400	EQUIPMENT	1,717	1,200	1,200	2,000
56403	COMPUTER EQUIPMENT	9,364	-	-	5,700
56415	CAPITAL VEHICLES	-	-	-	201,000
Total		641,217	782,258	678,486	1,444,480

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: UTILITY SERVICES R&R (RENEWAL & REPLACEMENT) PROJECTS

Anastasia Island WWTP Improvements: R&R program to maintain operation of facility.

Countywide Force Mains: R&R program to maintain Force Mains.

CR 214 Water Plant Well Field: R&R program for wells at the CR 214 Well Field.

CR 214 Water Treatment Plant (WTP) Improvements: R&R program to maintain operation of facility.

Infiltration Inflow: R&R program to minimize unnecessary flow and increase efficiency of the pump systems.

Northwest Plant Well Field: R & R program to maintain existing well fields.

Northwest Water Treatment Plant (WTP): Rehabilitation/replacement of Bartram Oaks Water Plant located in the Northwest Service area.

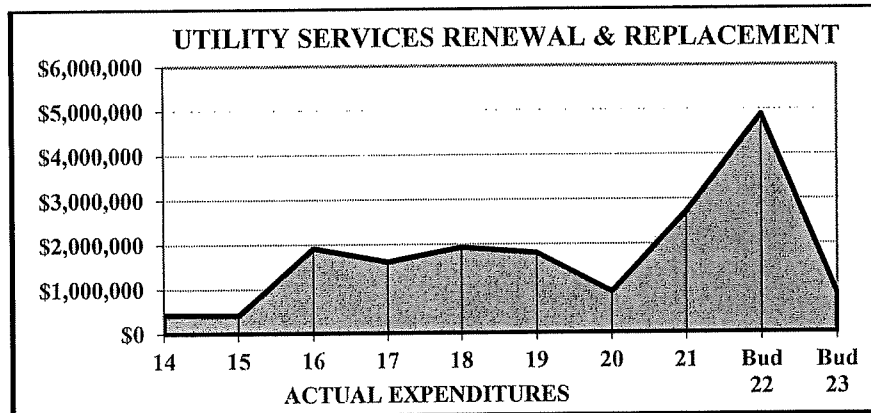
Sewage Lift Stations: R&R program within sewage lift stations including FDEP requirements.

SR 16 Wastewater Treatment Plan (WWTP): R&R program to maintain operation of facility.

SR 207 Wastewater Treatment Plan (WWTP): R&R program to maintain operation of facility.

Water Booster Stations: R&R program to booster stations to ensure necessary pressure for residential customers.

Water Mains: R&R program related to water service and hydraulic distribution.



REVENUES:

The listed Utility Services Projects are funded from Utility water and sewer rates.

EXPENDITURES:

R&R Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
Anastasia Island WWTP	\$0	\$54,490	\$900,620	\$1,665,342	\$0
Countywide Force Mains	0	0	0	1,350,000	0
CR 214 Water Plant Well Field	0	0	127,777	0	0
CR 214 WTP	0	0	0	350,000	100,000
Infiltration Inflow	0	0	0	60,000	0
Northwest Plant Well Field	0	0	0	0	0
Northwest WTP	0	0	0	75,000	75,000
Sewage Lift Stations	1,803,514	879,001	1,643,346	555,832	487,500
SR 16 WWTP	0	0	0	100,000	0
NW WWTP	0	0	0	90,000	90,000
Water Booster Stations	0	0	0	0	0
Water Mains	0	0	52,499	647,501	100,000
TOTAL	\$1,803,514	\$933,491	\$2,724,242	\$4,893,675	\$852,500

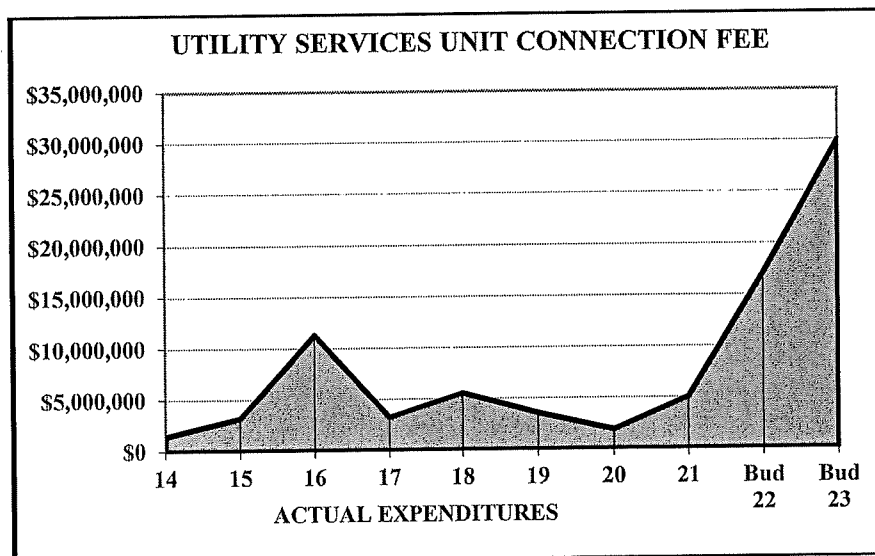
4483/4457 - Utility Services: R & R Capital Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56302	SYSTEM IMPROVEMENTS	2,724,242	4,968,719	3,643,675	852,500
Total		2,724,242	4,968,719	3,643,675	852,500

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: UTILITY SERVICES UNIT CONNECTION FEE PROJECTS

- AI Wastewater Treatment Plant:** Upgrades necessary to improve process and accommodate the surrounding residential homes and expanding service area.
- Building Office Expansion:** More building space is required to be added to accommodate growing staff.
- CR 214 Water Plant Improvements:** Upgrades to expand potable water delivery capacity to system.
- CR 214 Wellfield:** Installation of pump and well equipment to increase yield and maintain wellfield water quality.
- Engineering Studies:** Various engineering studies are required for master water and sewer system planning.
- Force Mains:** Provides sewer services to rapidly growing corridors meeting customer needs in the projected future.
- GIS Mapping:** Updates computerized inventory of utility system.
- Infiltration Inflow:** Improvements to collections system to eliminate infiltration and inflow to system.
- Miscellaneous Labor and Vehicle Credits:** Credit for assets utilized not specifically credited to a capital project.
- Northwest Phase II Sewer:** Engineering/Construction of sewer and reuse systems to accommodate development.
- Northwest Phase II Water:** Engineering/Construction of water systems to accommodate development.
- Northwest Plant Well Field:** Upgrades existing well capacity to accommodate future flows.
- Northwest Water Treatment Plant:** Installation of a new 1.5 MG storage tank and upgrade of high service pumps.
- Northwest Wastewater Treatment Plant:** Construction of a new 3 MGD wastewater treatment plant located north of the existing NW WTP off CR 2209.
- Reuse Force Mains:** Expansion of reuse main system to promote potable water conservation.
- SR 16 Wastewater Treatment Plan (WWTP):** Improvements to expand reuse delivery capacity.
- SR 207 Wastewater Treatment Plant:** Improvements to reclaim water distribution at plant.
- Sewage Lift Stations:** Improvements to several lift stations such as the Anastasia collection system to increase capacities of motors, pumps and wet wells.
- Telemetry:** Remote monitoring and control of utility system that reduces travel time for operating personnel.
- Water Booster Stations:** Improvements to existing booster stations.
- Water Mains:** Provides water main extensions to rapidly growing corridors meeting projected future customer needs.



REVENUES:
 The listed Utility Services Projects are funded from Utility water and sewer unit connection fees.

EXPENDITURES: Combined with Dept 4458

Unit Connection Fee Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
AI Wastewater Treatment Plant	\$0	\$0	\$0	\$0	\$0
CR 214 Water Plant Improvements	0	0	0	0	0
Building Office Expansion	26	1,365,263	554,672	2,880,065	0
CR 214 Wellfield	0	0	0	0	0
Engineering Studies	0	0	0	0	0
Force Mains	232,930	300,784	0	2,500,000	0
GIS Mapping	0	0	0	0	0
Infiltration Inflow	0	0	0	0	0
Misc. Labor and Vehicle Credits	0	0	0	0	0
Northwest Phase II Sewer	0	0	0	0	0
Northwest Phase II Water	0	0	0	0	0
Northwest Plant Well Field	9,723	0	105,128	1,594,876	0
Northwest Water Treatment Plant	800,147	20,718	0	23,950	0
Northwest Wastewater Treatment Plant	0	0	0	0	0
Reuse Force Mains	0	0	0	0	10,250,000
SR 16 Wastewater Treatment Plant	143,129	0	0	0	2,750,000
SR 207 Wastewater Treatment Plant	0	0	0	3,000,000	12,000,000
Sewage Lift Stations	0	0	0	0	0
Telemetry System	0	0	0	0	0
Water Booster Stations	2,119,528	175,750	24,615	3,135,819	5,000,000
Water Mains	255,313	40,573	4,355,867	3,903,560	0
TOTAL	\$3,560,796	\$1,903,088	\$5,040,282	\$17,038,270	\$30,000,000

4484/4458 - Utility Services: Unit Conn. Fee Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56100	LAND	-	117,455	117,455	-
56302	SYSTEM IMPROVEMENTS	5,040,282	17,055,911	15,920,815	30,000,000
Total		5,040,282	17,173,366	16,038,270	30,000,000

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: UTILITY SERVICES STATE REVOLVING LOAN PROJECTS

AI Waste Water Treatment Plant: Projects for ultraviolet light disinfection, reclaimed pumping improvements and concrete solids holding tank.

Northwest Water Treatment Plant: Improvements to the Bartram Oaks Water Treatment Plant in the NW Service Area.

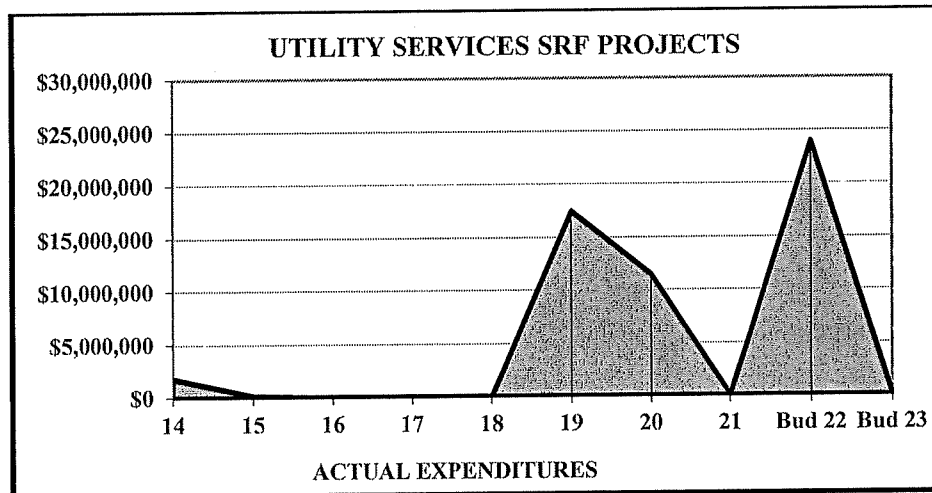
Infiltration Inflow: Projects for Manhole rehabilitation, inspection and design for manhole rehabilitation.

Sewage Lift Stations: Projects for design and construction of lift station rehabilitation.

SR 16 Waste Water Treatment Plant: Improvements to headworks, clarifier splitter box, drainage, BNR, and blower.

Water Boosters: Improvements to existing booster stations.

Players Club Waste Water Treatment Plant: A new facility will be built at the exiting Players Club WWTF site. The new 2.5 MGD Players Club WRF will incorporate wastewater flows from the Inlet Beach and Sawgrass service areas. The new facility will be upgraded to provide advanced wastewater treatment (AWT) to the area.



REVENUES:

The listed Utility Services Projects are funded from the State Revolving Loan Program (SRF) and related debt service is funded through Utility water and sewer rates.

EXPENDITURES: Combined with Dept 4461

State Revolving Loan Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
AI Waste Water Treatment Plant	\$0	\$0	\$0	\$6,272,288	\$0
NW Water Treatment Plant	0	4,883,207	0	33,677	0
Infiltration Inflow	0	0	0	2,925,916	0
Sewage Lift Stations	1,049,726	116,882	0	8,955,810	0
SR 16 WWTP	0	0	0	5,677,855	0
Water Booster Stations	0	2,852,261	0	118,558	0
Players Club WW Treatment Plant	16,418,740	3,620,493	66,435	0	0
TOTAL	\$17,468,466	\$11,472,843	\$66,435	\$23,984,104	\$0

4487 - Utility Services: 2011 SRL Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56302	SYSTEM IMPROVEMENTS	4,073,949	24,376,511	12,480,492	-
Total		4,073,949	24,376,511	12,480,492	-

4461 - PV Utility: SRF Capital Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56302	SYSTEM IMPROVEMENTS	66,435	-	-	-
Total		66,435	-	-	-

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: UTILITY SERVICES UNRESTRICTED REVENUE PROJECTS

Administrative Building & Warehouse: Expansion of the storage, engineering and customer service areas to meet customer service growth.

AI WWTP: Upgrades necessary to improve process and accommodate the surrounding residential homes and expanding service area.

Countywide Force Mains: Provides sewer services to rapidly growing corridors.

CR 214 Well Field: Installation of pump and well equipment to increase yield and maintain water quality of the well field.

CR 214 Water Treatment Plant: Improvements to site and facilities including demolition of lime softening treatment structures which are no longer utilized.

Engineering Studies: Various engineering studies are required for master water and sewer system planning.

GIS Mapping: Updates computerized inventory of utility system.

Hastings: Improvements to FY 2018 acquired Hastings service area.

Infiltration Inflow: Improvements to collections system to eliminate infiltration and inflow to system.

Miscellaneous Labor and Vehicle Credits: Credit for assets utilized not specifically credited to a capital project.

Northwest Sewer: Construction of sewer and reuse systems to accommodate World Golf Village development.

Northwest Plant Well Field: Upgrades existing well capacity to accommodate future flows.

Northwest WWTP: Construction of a new 3 MGD wastewater treatment plant located north of the existing NW WTP.

Northwest WTP: Improvements to the Bartram Oaks Water Treatment Plant in the NW Service Area.

Reuse Force Mains: Expansion of reuse main system to promote potable water conservation.

Sewage Lift Stations: Improvements to main system lift stations to address capacity, operational, and odor control requirements.

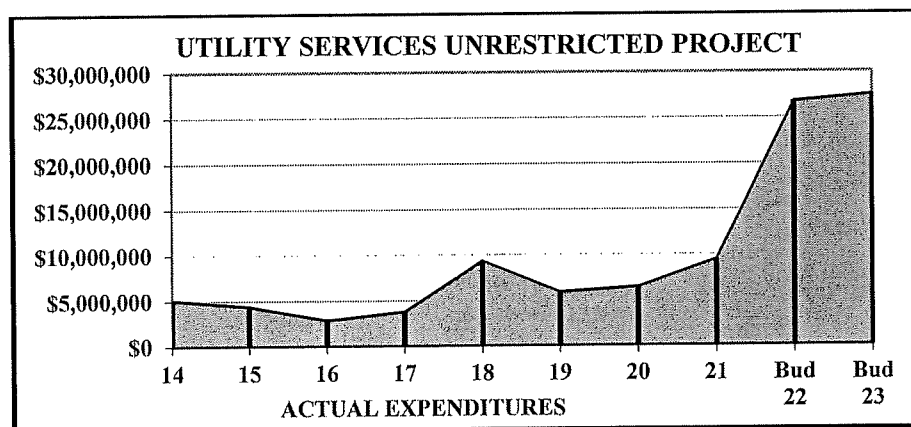
SR 16 WWTP: Upgrades necessary to improve treatment process and reclaimed water distribution.

SR 207 WWTP: Improvements to reclaim water distribution at plant.

Telemetry: Remote monitoring and control of utility systems that will reduce travel time for operating personnel.

Water Boosters: Improvements to existing booster stations.

Water Mains: Provides additional areas with water services and improved hydraulic distribution.



REVENUES:

The listed Utility Services Projects are funded from Utility water and sewer rates.

EXPENDITURES: Combined with Dept 4459

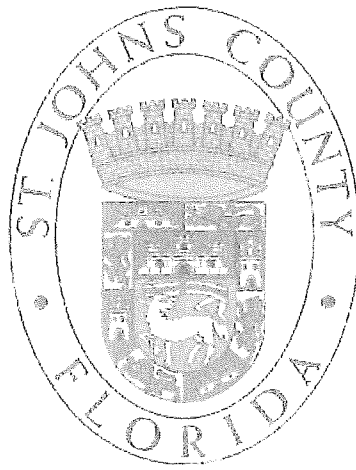
Unrestricted Revenue Projects	Actual Expense FY '19	Actual Expense FY '20	Actual Expense FY '21	Adopted Budget FY '22	Workshop Budget FY '23
Building Office Expansion	\$646,171	\$825,365	\$28,953	\$474,647	300,000
AI Wastewater Treatment Plant	296,120	615,368	477,731	4,134,024	1,400,000
Countywide Force Mains	413,528	966,459	693,404	2,263,075	987,501
CR 214 Well Field	137,149	499,827	117,826	1,407,174	1,500,000
CR 214 Water Treatment Plant	82,666	183,608	845,173	17,603	800,000
Engineering Studies	135,680	419,660	515,715	1,674,273	1,000,000
Gravity Sewer Rehab	0	0	164,043	525,956	0
GIS Mapping	397,519	423,303	391,600	1,047,993	520,000
Hastings	258,206	93,956	103,927	952,843	850,000
Infiltration Inflow	340,714	52,307	35,070	552,698	1,375,000
Marsh Landing WTP	0	0	0	0	125,000
Marsh Landing WWTP	50,112	50,160	69,258	376,229	1,675,000
Meter Infrastructure	0	0	1,087,857	2,287,143	2,050,000
Inlet Beach WTP	0	0	104,230	0	50,000
Inlet Beach WWTP	0	0	0	0	50,000
Northwest Plant Well Field	474,290	0	0	390,000	1,840,000
Northwest Wastewater Treatment Plant	0	0	0	0	1,950,000
Northwest Water Treatment Plant	27,409	17,620	8,286	35,845	3,150,000
Plantation WTP	0	0	0	0	600,000
Players Club WWTP	9,888	146,098	9,646	377,882	300,000
Reuse Force Mains	0	0	1,463,768	1,286,232	0
Sawgrass WTP	0	0	840,151	77,849	125,000
Sawgrass WWTP	0	44,308	262,407	1,246,285	100,000
Sewage Lift Stations	1,237,780	865,907	665,552	2,924,349	4,474,001
SR 16 Wastewater Treatment Plant	1,092,704	417,456	35,520	1,243,232	100,000
SR 207 Wastewater Treatment Plant	0	0	117,332	492,668	50,000
Telemetry	60,101	217,146	107,148	408,606	640,000
Water Booster Stations	49,935	26,214	38,090	717,307	250,000
Water Mains	200,198	603,418	1,321,496	1,849,119	1,250,000
TOTAL	\$5,910,170	\$6,468,180	\$9,504,183	\$26,763,032	\$27,511,502

4488/4459 - Utility Services: Unrestricted Rev Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53150	CONSULTING SERVICES	322,086	406,077	906,077	370,000
53180	ENGINEERING SERVICES	457,612	572,219	1,372,219	1,000,000
55100	OFFICE SUPPLIES	-	8,416	8,416	-
55102	SOFTWARE	35,431	30,673	55,673	50,000
55103	COMPUTER SUPPLIES	8,127	42,128	67,128	50,000
56100	LAND	46,500	284,958	134,958	-
56302	SYSTEM IMPROVEMENTS	8,613,721	25,511,236	32,438,692	25,991,502
56403	COMPUTER EQUIPMENT	20,706	29,869	29,869	50,000
Total		9,504,184	26,885,576	35,013,032	27,511,502

4464 - PV Utility: Debt Service Reserve Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56100	LAND	-	67,466	67,466	-
56302	SYSTEM IMPROVEMENTS	1,206,711	1,284,142	1,250,300	-
Total		1,206,711	1,351,608	1,317,766	-



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4507 - Utility Services: 2022 Bond Projects

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
56302	SYSTEM IMPROVEMENTS	-	-	-	130,536,624
Total		-	-	-	130,536,624

4424 - Utility Services: 91 Shores Debt Serv

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	460,629	-	-	-
57302	INTEREST CAP APPREC BONDS	167,231	-	-	-
Total		627,860	-	-	-

4489/4453 - Utility Services: Trane Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	38,568	39,562	39,562	40,580
57200	INTEREST	6,526	5,566	5,566	4,544
Total		45,094	45,128	45,128	45,124

4491 - Utility Services: 2013 Bond Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	830,000	3,337,058	3,337,058	2,835,738
57200	INTEREST	74,253	854,829	873,292	1,019,262
57302	INTEREST CAP APPREC BONDS	1,488,333	1,511,619	-	1,456,862
Total		2,392,586	5,703,506	4,210,350	5,311,862

4492 - Utility Services: 2014 Bond Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	1,040,000	1,085,000	1,085,000	1,145,000
57200	INTEREST	170,243	171,500	171,500	117,250
Total		1,210,243	1,256,500	1,256,500	1,262,250

4493/4465 - Utility Services: 2016 Bond Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	2,075,000	2,455,000	2,455,000	2,510,000
57200	INTEREST	1,588,132	1,562,383	2,154,242	2,083,767
Total		3,663,132	4,017,383	4,609,242	4,593,767

4496 - Utility Services: 2021 Bond Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	210,000	210,000	580,000
57102	PAYMENT TO ESCROW AGENT	42,750,064	-	-	-
57200	INTEREST	511,295	1,169,311	1,169,311	1,155,978
57301	COST OF ISSUANCE	522,177	-	-	-
Total		43,783,536	1,379,311	1,379,311	1,735,978

4486 - Utility Services: 2011 SRL Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	381,391	391,423	391,422	401,718
57200	INTEREST	155,015	151,014	151,440	141,089
Total		536,406	542,437	542,862	542,807

4439 - Utility Services: SRF Loan Debt Service

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	78,235	88,414	81,229	146,589
57200	INTEREST	28,873	41,965	39,240	37,557
57300	PAYING AGENT FEES	-	63,656	63,920	-
Total		107,108	194,035	184,389	184,146

4443 - Utility Services: SRL Debt Svc DW550130

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	356,574	356,574	361,117
57200	INTEREST	3,818	101,289	105,367	96,555
57203	CAPITALIZED INTEREST	60,705	-	-	-
Total		64,523	457,863	461,941	457,672

4495 - Utility Services: SRL Debt Svc DW550150

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	-	-	107,483
Total		-	-	-	107,483

4498 - Utility Services: SRL Debt Svc WW550170

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	-	-	186,480
Total		-	-	-	186,480

4499 - Utility Services: SRL Debt Svc WW550161

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	-	-	114,211
Total		-	-	-	114,211

4505/4454 - Utility Services: SRL Debt Service DW550110

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	245,436	250,667	250,667	256,009
57200	INTEREST	90,398	91,455	89,019	83,625
Total		335,834	342,122	339,686	339,634

4506/4438 - Utility Services: SRL Debt Service WW550120

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	1,567,445	1,567,445	1,585,920
57200	INTEREST	293,441	397,559	389,116	370,539
57203	CAPITALIZED INTEREST	16,258	-	-	-
57300	PAYING AGENT FEES	675,073	-	-	-
Total		984,772	1,965,004	1,956,561	1,956,459

4497 - Utility Services: SRL Debt Svc WW550160

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
57100	PRINCIPAL	-	-	-	59,896
57200	INTEREST	-	-	-	11,520
57203	CAPITALIZED INTEREST	94	17,000	-	-
Total		94	17,000	-	71,416

4425/4478 - Utility Services: Non-Operating

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
55900	DEPRECIATION EXPENSE	18,914,054	17,520,172	-	19,735,001
59102	RESIDUAL EQUITY TRANSFER	-	-	14,441,053	-
59900	BAD DEBT EXPENSE	34,426	-	-	-
59905	AMORTIZATION	232,777	261,536	-	4,039
59908	AMORT OF INTANGL ASSETS	4,039	-	-	-
Total		19,185,296	17,781,708	14,441,053	19,739,040

4426/4479 - Utility Services: Reserve

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
59100	TRANSFER TO FUNDS	100,000	-	-	-
59920	RESERVE	-	2,067,340	-	1,059,505
59922	DEBT SERVICE RESERVE	-	8,882,958	-	6,273,560
59923	CONTIGENCY RESERVE	-	13,217,862	-	14,819,047
59927	CAPITAL OUTLAY RESERVE	-	31,567,539	-	22,060,417
59933	CUSTOMER DEP RESERVE	-	1,992,664	-	2,158,062
59935	R & R FUND	-	2,798,178	-	3,268,007
59941	CURRENT ACCT RESERVE	-	23,850,770	-	26,933,497
59943	DEPARTMENT RESERVES	-	4,454,020	-	-
Total		100,000	88,831,331	-	76,572,095

INTERNAL SERVICE / TRUST & AGENCY FUNDS

Internal Service Funds account for services provided, usually on a cost reimbursement basis, by one fund to other departments or agencies within the same government. An Internal Service Fund essentially accumulates costs related to a given activity so that the costs can subsequently be allocated through charges to benefiting departments. The activity costs are to be fully recovered through such charges. St. Johns County currently maintains two Internal Service funds to account for the costs of worker compensation and employee health self-insurance, as well as maintain adequate reserves to pay related claims. Internal Service funds are somewhat unique to governmental fund accounting and have the effect of “double-counting” total budgeted expenditures, since Internal Service fund charges are reflected in County department budgets as Personal Services (employee benefit) expenditures and are reflected again in the operating expenditure budgets of the Internal Service funds.

Trust and Agency Funds account for funds held by the County in a Trustee or Fiduciary capacity (also often called Fiduciary Funds). As such, these funds are custodial in nature and usually do not involve appropriation.

WORKER COMPENSATION INSURANCE FUND

This Internal Service Fund is for the purpose of accounting for the County’s worker compensation premiums and claims paid. The revenue to fund the County’s Worker Compensation Fund through a payroll charge has been historically guided by rates set by the State of Florida. These rates are based on position classification and the number of employees therein. In FY 2005 a change in coverage for the Sheriff occurred, as the Sheriff was no longer covered by the County’s insurer, but secured separate coverage paid directly by the Sheriff.

HEALTH INSURANCE FUND

This Internal Service Fund is for the purpose of accounting for the County’s group health insurance administrative contract premiums and self-insured claims. It is a self-insured plan currently administered by Blue Cross/Blue Shield of Florida. Also included, but separately handled, are life insurance, dental and prescription drug employee benefits. The revenue that funds the County’s Group Health Insurance Plan is derived primarily from the County’s contribution of \$950 per month (in FY 2017) for each covered full-time employee (including Constitutional Officers) and is received through a payroll charge. This medical benefit still has an available option free for full-time employees. Revenue to the fund is also received from employees that elect additional plan coverage for total families, spouses and children. Retirees may also participate in the plan at a reduced rate individually or as retiree and spouse.

FSA – MEDICAL FUND / FSA – DEPENDENT FUND

These Employee Flexible Spending Accounts (FSA) Funds are technically Trust and Agency Funds for the purpose of accounting for the County’s medical flexible spending accounts established in FY 2006. Employees essentially elect to set aside a portion of their pay as pre-tax dollars for qualified medical expenses for themselves or their dependents.

HRA – MEDICAL FUND

This Health Reimbursement Account (HRA) Fund is technically a Trust and Agency Fund for the purpose of accounting for the County’s funded contribution for employees that elect high deductible healthcare coverage. These accounts reimburse such employees for incurred medical expenses not covered under their healthcare plan.

OPEB TRUST FUND

This Other Post Employment Benefits (OPEB) Fund is a Trust and Agency Fund for the purpose of accounting for retiree health benefits and other post-employment benefits other than pension benefits for employees. This fund was established in FY 2008 as an irrevocable trust to comply with GASB 45 requirements. An initial deposit of \$7 million was made from the General Fund to address the estimated OPEB liability. The revenue that funds the OPEB Trust Fund is derived primarily from the Board’s and Constitutional Officers’ contributions for their employees through a payroll charge. Retiree contributions for their healthcare coverage also go to this Fund.

5504 - Workers Comp

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	1,664,716	1,619,580	1,593,067	1,720,265
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(150)	-	(125)
Fund Balance	1,763,122	1,823,658	1,819,447	1,753,002
Total	3,427,838	3,443,088	3,412,514	3,473,142

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	1,603,779	1,828,129	1,652,860	1,950,433
Operating Expenses	4,614	6,533	6,552	11,265
Capital Expenses	-	-	-	-
Other Expenses	-	1,608,426	100	1,511,444
Total	1,608,393	3,443,088	1,659,512	3,473,142

5504 - Workers Comp

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34161	BCC'S PR - W.C.	1,625,130	1,600,000	1,574,546	1,700,000
34164	PROPERTY APPRAISER PR-W.C	5,812	4,800	5,054	5,500
34166	SUPER OF ELECTIONS PR-W.C	1,146	1,100	1,100	1,100
34169	TAX COLLECTOR PR - W.C.	4,332	4,280	4,392	4,765
34170	CLERK'S PR - W.C. .	6,324	6,400	5,909	6,400
36102	INTEREST EARNINGS-SBA	2,478	3,000	2,066	2,500
36901	REFUND PY EXPENDITURES	19,494	-	-	-
38998	5% REDUCTION	-	(150)	-	(125)
38999	CARRYFORWARD	1,763,122	1,823,658	1,819,447	1,753,002
Total		3,427,838	3,443,088	3,412,514	3,473,142

5507 - Workers Compensation

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
51200	REGULAR SALARIES & WAGES	220,144	229,768	213,458	239,558
51400	OVERTIME EMPLOYEES	1,575	-	4,247	-
52100	FICA/MEDICARE TAXES	16,550	17,577	16,266	18,326
52200	RETIREMENT CONTRIBUTIONS	27,428	30,420	27,651	35,197
52300	LIFE & HEALTH INSURANCE	31,594	37,876	35,374	39,763
52305	MINIMUM PREMIUM	1,306,168	1,512,166	1,355,548	1,617,261
52400	WORKERS COMP	320	322	316	328
53120	CONTRACTUAL SERVICES	-	-	-	58
54000	TRAVEL AND PER DIEM	-	-	-	1,500
54500	INSURANCE	1,460	1,533	1,552	1,707
54801	SPECIAL EVENTS	3,154	5,000	5,000	5,000
55200	OPERATING SUPPLIES	-	-	-	750
55400	BOOKS AND SUBSCRIPTIONS	-	-	-	750
55401	TRAINING	-	-	-	1,500
59907	FINES & SETTLEMENTS	-	100	100	500
59938	CLAIMS RESERVE	-	1,608,326	-	1,510,944
Total		1,608,393	3,443,088	1,659,512	3,473,142

5505 - Group Insurance

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	25,667,796	24,142,812	26,293,757	28,475,760
Transfers From Funds	3,712,883	3,827,982	8,327,982	4,743,700
Statutory Reduction	-	(8,800)	-	(6,440)
Fund Balance	13,753,680	11,272,692	9,365,758	11,118,644
Total	43,134,359	39,234,686	43,987,497	44,331,664

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	8,868,852	11,325,000	8,996,008	9,679,048
Operating Expenses	24,822,655	19,682,482	23,872,845	25,421,686
Capital Expenses	-	-	-	-
Other Expenses	19,225	8,227,204	-	9,230,930
Total	33,710,732	39,234,686	32,868,853	44,331,664

5505 - Group Insurance

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34121	BCC PAYROLL	14,578,275	13,660,750	14,807,947	16,185,000
34122	SHERIFF PAYROLL	8,326,644	7,944,886	8,753,469	9,336,928
34124	PROPERTY APPRAISER PAYROL	482,570	414,978	485,764	510,603
34126	SUPERVISOR OF ELECTIONS P	115,696	115,472	128,887	151,075
34129	TAX COLLECTOR PAYROLL	832,948	778,895	884,230	886,028
34130	CLERK PAYROLL	1,138,132	1,051,826	1,239,722	1,277,325
34163	COBRA PAYMENTS	32,313	56,705	25,000	25,625
36102	INTEREST EARNINGS-SBA	2,867	4,300	1,357	1,357
36121	INTEREST-SURPLUS FUNDS	28,557	28,000	22,119	22,119
36122	INTEREST-MONEY MRKT	8,858	6,300	2,450	2,450
36127	FEIT EARNINGS	3,771	3,600	1,200	1,200
36128	FEIT FIXED EARNINGS	3,170	2,100	1,050	1,050
36130	NET INCR IN FV OF INVSTMT	(26,130)	-	(134,438)	-
36603	CONTRIBUTIONS	115,000	50,000	50,000	50,000
36901	REFUND PY EXPENDITURES	124	-	-	-
36904	MISCELLANEOUS REVENUE	25,000	25,000	25,000	25,000
38101	TRANSFER FROM FUNDS	3,712,883	3,827,982	8,327,982	4,743,700
38998	5% REDUCTION	-	(8,800)	-	(6,440)
38999	CARRYFORWARD	13,753,680	11,272,692	9,365,758	11,118,644
Total		43,134,359	39,234,686	43,987,497	44,331,664

5500 - Group Health Insurance

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
52302	STANDARD LIFE(DISABILITY)	136,107	170,000	154,789	170,000
52308	RE-INSURANCE/STOP LOSS	974,052	980,000	1,100,000	1,100,000
52310	PRSCRPTN DRUG PREMIUMS	6,502,529	8,775,000	6,498,216	7,109,048
52313	HRA MEDICAL CLAIMS	1,256,164	1,400,000	1,243,003	1,300,000
53113	HEALTH/LIFE INS PYMNTS	24,647,448	19,300,000	23,714,729	25,256,186
53120	CONTRACTUAL SERVICES	107,863	79,400	104,616	110,000
53140	LEGAL FEES	-	2,000	-	2,000
54110	POSTAGE	821	1,500	1,500	1,500
54801	SPECIAL EVENTS	51,373	284,582	52,000	52,000
55801	MEDICAL CLEARANCE	15,150	15,000	-	-
59101	TRANSFER TO OFFICERS	9,815	-	-	-
59920	RESERVE	9,410	2,271,865	-	3,067,483
59938	CLAIMS RESERVE	-	5,955,339	-	6,163,447
Total		33,710,732	39,234,686	32,868,853	44,331,664

5510 - FSA-Medical

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	751,474	758,250	769,915	769,915
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(18)	-	(13)
Fund Balance	234,050	144,299	179,602	149,517
Total	985,524	902,531	949,517	919,419

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	805,922	902,531	800,000	919,419
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	805,922	902,531	800,000	919,419

5510 - FSA-Medical

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34121	BCC PAYROLL	425,951	433,000	433,750	433,750
34122	SHERIFF PAYROLL	262,911	263,000	273,000	273,000
34124	PROPERTY APPRAISER PAYROL	10,272	9,800	11,700	11,700
34129	TAX COLLECTOR PAYROLL	36,165	35,000	37,215	37,215
34130	CLERK PAYROLL	15,822	17,100	14,000	14,000
36102	INTEREST EARNINGS-SBA	353	350	250	250
38998	5% REDUCTION	-	(18)	-	(13)
38999	CARRYFORWARD	234,050	144,299	179,602	149,517
Total		985,524	902,531	949,517	919,419

5511 - FSA -Medical

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
52311	EMP FSA MEDICAL CLAIMS	805,922	902,531	800,000	919,419
Total		805,922	902,531	800,000	919,419

5515 - FSA-Dependent

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	93,051	93,694	84,250	84,250
Transfers From Funds	-	-	-	-
Statutory Reduction	-	(4)	-	(3)
Fund Balance	62,953	31,647	48,511	47,761
Total	156,004	125,337	132,761	132,008

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	107,494	125,337	85,000	132,008
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	107,494	125,337	85,000	132,008

5515 - FSA-Dependent

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34121	BCC PAYROLL	64,240	66,500	58,000	58,000
34122	SHERIFF PAYROLL	24,932	25,319	22,200	22,200
34130	CLERK PAYROLL	3,789	1,790	4,000	4,000
36102	INTEREST EARNINGS-SBA	90	85	50	50
38998	5% REDUCTION	-	(4)	-	(3)
38999	CARRYFORWARD	62,953	31,647	48,511	47,761
Total		156,004	125,337	132,761	132,008

5516 - FSA -Dependent

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
52312	EMP FSA DPNDNT CLAIMS	107,494	125,337	85,000	132,008
Total		107,494	125,337	85,000	132,008

6501 - OPEB Trust

Revenue

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Revenue	9,765,630	1,948,290	2,089,319	4,905,700
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	(144,000)
Fund Balance	37,830,870	2,147,692	1,744,663	-
Total	47,596,500	4,095,982	3,833,982	4,761,700

Expense

Account Type	FY 21 Actual	FY 22 Budget	FY 22 Projected	FY 23 Workshop
Personnel Services	-	-	-	-
Operating Expenses	6,000	18,000	6,000	18,000
Capital Expenses	-	-	-	-
Other Expenses	3,712,883	4,077,982	3,827,982	4,743,700
Total	3,718,883	4,095,982	3,833,982	4,761,700

6501 - OPEB Trust

Revenue Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
34133	SELF PAY INSURERS	1,873,445	1,948,290	1,976,302	2,025,700
35901	RETURNED CHECK-SVC CHARGE	27	-	-	-
36123	OPEB EARNINGS	4,181,834	-	4,836,633	2,880,000
36130	NET INCR IN FV OF INVSTMT	3,710,323	-	(4,723,616)	-
38998	5% REDUCTION	-	-	-	(144,000)
38999	CARRYFORWARD	37,830,870	2,147,692	1,744,663	-
Total		47,596,500	4,095,982	3,833,982	4,761,700

6502 - OPEB Trust

Expense Account	Account Title	FY 21 Actual	FY 22 Adopted	FY 22 Projected	FY 23 Requested
53120	CONTRACTUAL SERVICES	6,000	18,000	6,000	18,000
59100	TRANSFER TO FUNDS	3,712,883	3,827,982	3,827,982	4,743,700
59920	RESERVE	-	250,000	-	-
Total		3,718,883	4,095,982	3,833,982	4,761,700